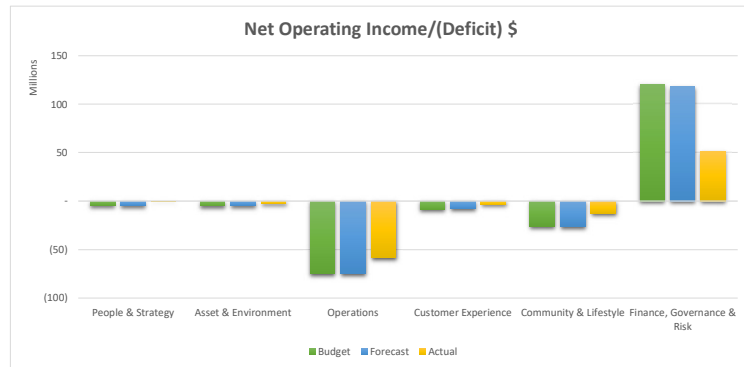


Operating Exec Summary

December, 2025



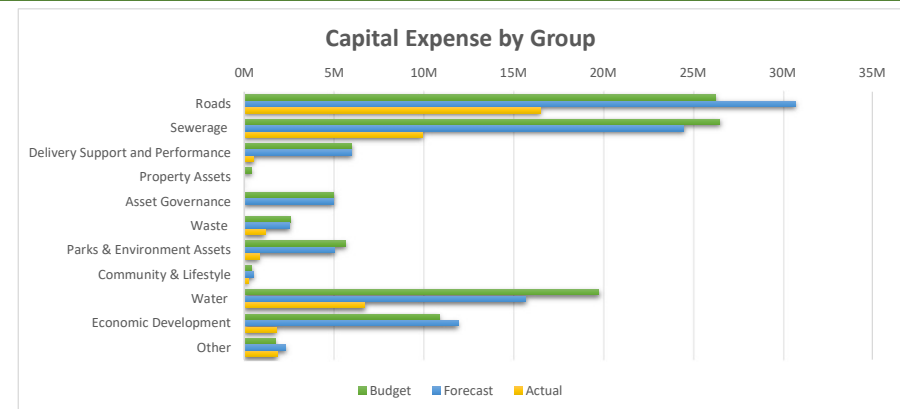
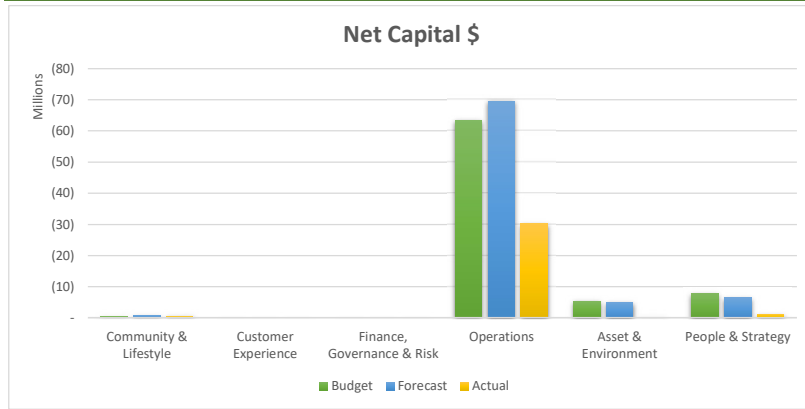
	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$						
Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast		
People & Strategy	46,100,057	46,375,702	23,363,352	51%	50%	(49,807,505)	(50,291,241)	(23,320,620)	47%	46%	(936,458)	(936,458)	(467,558)	50%	50%	(4,643,906)	(4,851,997)	(424,826)	9%	9%	🔴	🔴
Asset & Environment	11,452,722	11,483,514	5,572,293	49%	49%	(16,411,252)	(16,281,935)	(8,175,058)	50%	50%	(66,874)	(66,874)	(31,277)	47%	47%	(5,025,403)	(4,865,296)	(2,634,042)	52%	54%	🟢	🟢
Operations	159,694,053	158,709,878	61,634,587	39%	39%	(177,346,800)	(176,314,769)	(91,527,456)	52%	52%	(57,053,949)	(57,053,949)	(28,634,028)	50%	50%	(74,706,696)	(74,658,840)	(58,526,896)	78%	78%	🔴	🔴
Customer Experience	13,415,581	13,829,682	7,065,174	53%	51%	(21,896,614)	(21,693,284)	(10,715,096)	49%	49%	(67,489)	(67,489)	(32,140)	48%	48%	(8,548,522)	(7,931,091)	(3,682,061)	43%	46%	🟡	🟢
Community & Lifestyle	4,066,862	4,254,106	2,234,370	55%	53%	(26,469,558)	(26,885,277)	(13,298,148)	50%	49%	(3,391,945)	(3,391,945)	(1,690,450)	50%	50%	(25,794,642)	(26,023,116)	(12,754,228)	49%	49%	🟢	🟢
Finance, Governance & Risk	136,270,188	137,017,924	60,397,942	44%	44%	(15,950,439)	(19,043,081)	(8,854,901)	56%	46%	(112,264)	(112,264)	(52,305)	47%	47%	120,207,485	117,862,578	51,490,736	43%	44%	🟡	🟡
Total	370,999,464	371,670,806	160,267,717			(307,882,168)	(310,509,588)	(155,891,278)			(61,628,980)	(61,628,980)	(30,907,756)			1,488,316	(467,762)	(26,531,317)				

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$						
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast		
Community & Lifestyle Business Unit																						
Brand and Communications	4,416	91,769	163,735	3708%	178%	(2,858,282)	(2,960,910)	(1,500,741)	53%	51%	(5,193)	(5,193)	(2,544)	49%	49%	(2,859,058)	(2,874,334)	(1,339,551)	47%	47%	●	●
Community & Lifestyle Administration	719,261	719,261	359,630	50%	50%	(652,316)	(666,350)	(369,707)	57%	55%	(66,945)	(66,945)	(33,472)	50%	50%	-	(14,034)	(43,549)	-	310%	NA	●
Community Development and Partnerships	759,930	799,000	376,699	50%	47%	(6,260,101)	(6,315,766)	(2,970,313)	47%	47%	(227,101)	(227,101)	(109,825)	48%	48%	(5,727,271)	(5,743,867)	(2,703,438)	47%	47%	●	●
Corporate & Community Projects	-	-	-	-	-	(1,340,728)	(1,361,978)	(688,644)	51%	51%	(1,441,393)	(1,441,393)	(723,807)	50%	50%	(2,782,122)	(2,803,372)	(1,412,451)	51%	50%	●	●
Events and Entertainment	1,986,301	2,040,574	1,032,232	52%	51%	(6,705,652)	(6,728,601)	(3,241,244)	48%	48%	(864,400)	(864,400)	(434,202)	50%	50%	(5,583,751)	(5,552,428)	(2,643,214)	47%	48%	●	●
Regional Art Gallery	117,825	126,350	108,935	92%	86%	(1,853,706)	(1,931,312)	(1,031,476)	56%	53%	(13,923)	(13,923)	(5,749)	41%	41%	(1,749,804)	(1,818,885)	(928,290)	53%	51%	●	●
Regional Libraries	451,705	448,780	177,855	39%	40%	(3,866,411)	(4,004,815)	(2,183,622)	56%	55%	(372,234)	(372,234)	(183,024)	49%	49%	(3,786,940)	(3,928,269)	(2,188,792)	58%	56%	●	●
Tondoon Botanic Gardens	27,424	28,373	15,284	56%	54%	(2,932,362)	(2,915,544)	(1,312,401)	45%	45%	(400,757)	(400,757)	(197,825)	49%	49%	(3,305,694)	(3,287,928)	(1,494,942)	45%	45%	●	●
Total	4,066,862	4,254,106	2,234,370			(26,469,558)	(26,885,277)	(13,298,148)			(3,391,945)	(3,391,945)	(1,690,450)			(25,794,640)	(26,023,117)	(12,754,227)				
Customer Experience Business Unit																						
Biosecurity and Environmental Health	392,624	387,715	94,924	24%	24%	(4,260,857)	(4,241,641)	(1,999,505)	47%	47%	(2,211)	(2,211)	(1,105)	50%	50%	(3,870,444)	(3,856,137)	(1,905,686)	49%	49%	●	●
Call Centre	202,000	202,000	101,000	50%	50%	(202,000)	(203,500)	(101,530)	50%	50%	-	-	-	-	-	-	(1,500)	(530)	-	35%	NA	●
Customer Experience Administration	516,936	516,936	258,468	50%	50%	(516,936)	(476,989)	(192,674)	37%	40%	-	-	-	-	-	-	39,947	65,794	-	165%	NA	●
Customer Solutions	7,725,113	7,744,044	3,883,548	50%	50%	(8,469,753)	(8,403,621)	(4,285,531)	51%	51%	(44,238)	(44,238)	(20,688)	47%	47%	(788,879)	(703,816)	(422,671)	54%	60%	●	●
Development Services	3,378,963	3,761,092	1,843,780	55%	49%	(4,131,603)	(4,009,906)	(2,013,386)	49%	50%	-	-	-	-	-	(752,640)	(248,814)	(169,606)	23%	68%	●	●
Local Laws	1,199,945	1,217,895	883,454	74%	73%	(4,315,464)	(4,357,627)	(2,122,470)	49%	49%	(21,040)	(21,040)	(10,347)	49%	49%	(3,136,559)	(3,160,772)	(1,249,363)	40%	40%	●	●
Total	13,415,581	13,829,682	7,065,174			(21,896,614)	(21,693,284)	(10,715,096)			(67,489)	(67,489)	(32,140)			(8,548,522)	(7,931,092)	(3,682,062)				
Finance, Governance & Risk Business Unit																						
Contracts & Procurement	2,957,393	2,957,393	1,478,696	50%	50%	(2,957,393)	(3,021,461)	(1,545,332)	52%	51%	-	-	-	-	-	-	(64,069)	(66,636)	-	104%	NA	●
Disaster Management	372,313	393,579	142,239	38%	36%	(1,052,320)	(1,019,498)	(573,008)	54%	56%	(110,990)	(110,990)	(51,668)	47%	47%	(790,997)	(736,909)	(482,437)	61%	65%	●	●
Ethics, Integrity and Audit	-	-	-	-	-	(494,671)	(498,384)	(249,736)	50%	50%	-	-	-	-	-	(494,671)	(498,384)	(249,736)	50%	50%	●	●
Finance	4,077,952	4,077,955	2,038,974	50%	50%	(4,077,952)	(4,185,376)	(1,950,800)	48%	47%	-	-	-	-	-	-	(107,421)	88,174	-	-82%	NA	●
Finance, Governance & Risk Administration	451,279	451,279	225,639	50%	50%	(451,279)	(484,410)	(236,591)	52%	49%	-	-	-	-	-	-	(33,132)	(10,951)	-	33%	NA	●
Governance	36,120	18,530	1,283	4%	7%	(2,833,780)	(2,897,725)	(1,564,179)	55%	54%	(1,274)	(1,274)	(637)	50%	50%	(2,798,933)	(2,880,468)	(1,563,533)	56%	54%	●	●
Legal Services	-	81,918	82,918	-	101%	(697,351)	(1,380,469)	(1,027,438)	147%	74%	-	-	-	-	-	(697,351)	(1,298,551)	(944,520)	135%	73%	●	●
Revenue Services	3,290,165	3,290,798	1,576,745	48%	48%	(3,290,165)	(3,403,143)	(1,515,473)	46%	45%	-	-	-	-	-	-	(112,345)	61,272	-	-55%	NA	●
Treasury	125,084,966	125,746,472	54,851,447	44%	44%	(95,529)	(2,152,615)	(192,343)	201%	9%	-	-	-	-	-	124,989,437	123,593,857	54,659,104	44%	44%	●	●
Total	136,270,188	137,017,924	60,397,942			(15,950,439)	(19,043,081)	(8,854,901)			(112,264)	(112,264)	(52,305)			120,207,485	117,862,578	51,490,737				
Operations Business Unit																						
Delivery Support and Performance	19,880,397	18,903,777	8,683,331	44%	46%	(12,135,808)	(12,091,579)	(6,093,629)	50%	50%	(4,082,586)	(4,082,586)	(2,153,507)	53%	53%	3,662,003	2,729,612	436,194	12%	16%	●	●
Maintenance	1,642,234	1,635,906	815,076	50%	50%	(6,963,955)	(6,832,241)	(3,728,104)	54%	55%	(742,443)	(742,443)	(368,742)	50%	50%	(6,064,164)	(5,938,778)	(3,281,770)	54%	55%	●	●
Operations Administration	551,837	551,837	275,919	50%	50%	(551,837)	(718,805)	(414,059)	75%	58%	-	-	-	-	-	-	(166,967)	(138,140)	-	83%	NA	●
Parks	2,290,562	2,283,430	1,097,888	48%	48%	(23,540,739)	(23,460,971)	(12,151,727)	52%	52%	(1,274,820)	(1,274,820)	(633,067)	50%	50%	(22,524,997)	(22,452,361)	(11,686,906)	52%	52%	●	●
Roads	3,943,409	4,233,380	1,892,393	48%	45%	(29,385,381)	(28,638,889)	(14,386,157)	49%	50%	(28,348,558)	(28,348,558)	(14,182,278)	50%	50%	(53,790,530)	(52,754,066)	(26,676,041)	50%	51%	●	●
Sewerage	45,601,457	45,746,625	21,332,230	47%	47%	(26,341,942)	(26,999,917)	(15,066,327)	57%	56%	(13,500,483)	(13,500,483)	(6,773,326)	50%	50%	5,759,033	5,246,226	(507,423)	-9%	-10%	●	●
Waste	30,248,731	29,727,806	14,106,474	47%	47%	(29,347,387)	(28,629,524)	(13,571,632)	46%	47%	(617,764)	(617,764)	(295,794)	48%	48%	283,581	480,518	239,047	84%	50%	●	●
Water	55,535,425	55,627,115	13,431,276	24%	24%	(49,079,751)	(48,942,844)	(26,115,821)	53%	53%	(8,487,295)	(8,487,295)	(4,227,314)	50%	50%	(2,031,621)	(1,803,023)	(16,911,858)	832%	938%	●	●
Total	159,694,053	158,709,878	61,634,587			(177,346,800)	(176,314,769)	(91,527,456)			(57,053,949)	(57,053,949)	(28,634,028)			(74,706,695)	(74,658,839)	(58,526,897)				

Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$						
Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit																					
755,202	755,202	376,536	50%	50%	(755,202)	(731,037)	(332,552)	44%	45%	-	-	-	-	-	-	24,166	43,984	-	182%	NA	<div></div>
2,102,930	2,102,930	1,056,207	50%	50%	(2,092,009)	(2,157,042)	(1,141,810)	55%	53%	(10,920)	(10,920)	(5,460)	50%	50%	-	(65,033)	(91,063)	-	140%	NA	<div></div>
3,517,966	3,611,575	1,727,774	49%	48%	(3,468,291)	(3,322,101)	(1,529,383)	44%	46%	(49,675)	(49,675)	(22,786)	46%	46%	-	239,799	175,605	-	73%	NA	<div></div>
2,197,349	2,197,349	1,098,675	50%	50%	(2,197,349)	(2,206,856)	(1,285,879)	59%	58%	-	-	-	-	-	-	(9,506)	(187,205)	-	1969%	NA	<div></div>
249,409	249,409	124,705	50%	50%	(249,409)	(252,926)	(90,482)	36%	36%	-	-	-	-	-	-	(3,517)	34,223	-	-973%	NA	<div></div>
555,200	492,383	151,064	27%	31%	(5,574,325)	(5,547,912)	(2,694,727)	48%	49%	(6,278)	(6,278)	(3,031)	48%	48%	(5,025,404)	(5,061,808)	(2,546,694)	51%	50%	NA	<div></div>
2,074,666	2,074,666	1,037,333	50%	50%	(2,074,666)	(2,064,062)	(1,100,224)	53%	53%	-	-	-	-	-	-	10,603	(62,891)	-	-593%	NA	<div></div>
11,452,722	11,483,514	5,572,293			(16,411,252)	(16,281,935)	(8,175,058)			(66,874)	(66,874)	(31,277)			(5,025,404)	(4,865,296)	(2,634,041)				
People & Strategy Business Unit																					
4,133,878	4,050,604	2,048,868	50%	51%	(4,133,878)	(4,027,071)	(2,026,094)	49%	50%	-	-	-	-	-	-	23,533	22,775	-	97%	NA	<div></div>
-	-	-	-	-	(1,190,591)	(1,194,425)	(335,626)	28%	28%	-	-	-	-	-	(1,190,591)	(1,194,425)	(335,626)	28%	28%	<div></div>	<div></div>
-	-	(47)	-	-	(1,498,339)	(1,465,885)	(728,846)	49%	50%	(3,660)	(3,660)	(1,834)	50%	50%	(1,501,999)	(1,469,545)	(730,727)	49%	50%	<div></div>	<div></div>
24,337,731	24,576,982	12,530,396	51%	51%	(24,689,159)	(24,653,450)	(10,882,336)	44%	44%	-	-	-	-	-	(351,428)	(76,468)	1,648,060	-469%	-2155%	<div></div>	<div></div>
-	(175)	-	-	0%	(1,599,889)	(1,602,823)	(854,024)	53%	53%	-	-	-	-	-	(1,599,889)	(1,602,998)	(854,024)	53%	53%	<div></div>	<div></div>
3,254,033	3,276,159	1,821,402	56%	56%	(3,254,033)	(3,721,678)	(1,890,718)	58%	51%	-	-	-	-	-	-	(445,519)	(69,316)	-	16%	NA	<div></div>
9,592,180	9,595,897	4,763,807	50%	50%	(8,659,382)	(8,659,986)	(4,258,460)	49%	49%	(932,798)	(932,798)	(465,724)	50%	50%	-	3,113	39,623	-	1273%	NA	<div></div>
545,920	545,920	272,960	50%	50%	(545,920)	(549,566)	(293,996)	54%	53%	-	-	-	-	-	-	(3,646)	(21,036)	-	577%	NA	<div></div>
2,386,960	2,386,960	1,193,480	50%	50%	(2,386,960)	(2,328,552)	(1,247,217)	52%	54%	-	-	-	-	-	-	58,408	(53,737)	-	-92%	NA	<div></div>
1,849,355	1,943,355	732,486	40%	38%	(1,849,355)	(2,087,805)	(803,304)	43%	38%	-	-	-	-	-	-	(144,451)	(70,818)	-	49%	NA	<div></div>
46,100,057	46,375,702	23,363,352			(49,807,505)	(50,291,241)	(23,320,620)			(936,458)	(936,458)	(467,558)			(4,643,907)	(4,851,998)	(424,826)				

Capital Exec Summary

December, 2025



Capital Income - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	-	-	-	-	-
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	24,561,257	16,293,211	6,524,668	27%	40%
Asset & Environment	-	37,662	37,662	-	100%
People & Strategy	3,687,179	6,085,620	804,245	22%	13%
Total	28,248,436	22,416,493	7,366,575		

Capital Expense - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
	(428,700)	(741,872)	(585,063)	136%	79%
	-	-	-	-	-
	-	-	-	-	-
	(87,898,424)	(85,924,870)	(36,754,639)	42%	43%
	(5,399,528)	(5,039,753)	(274,030)	5%	5%
	(11,424,157)	(12,493,171)	(1,893,782)	17%	15%
	(105,150,809)	(104,199,667)	(39,507,514)		

Net Capital - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
	(428,700)	(741,872)	(585,063)	136%	79%
	-	-	-	-	-
	-	-	-	-	-
	(63,337,167)	(69,631,658)	(30,229,971)	48%	43%
	(5,399,528)	(5,002,092)	(236,368)	4%	5%
	(7,736,978)	(6,407,551)	(1,089,537)	14%	17%
	(76,902,373)	(81,783,173)	(32,140,939)		

Capital Summary by Business Unit Group December, 2025

Business Unit - Groups

Capital Income - \$

Capital Expense - \$

Community & Lifestyle

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Brand and Communications	-	-	-	-	-	-	-	-	-	-
Community & Lifestyle Administration	-	-	-	-	-	-	-	-	-	-
Community Development and Partnerships	-	-	-	-	-	-	(7,802)	(28,393)	-	364%
Corporate & Community Projects	-	-	-	-	-	-	(75,765)	(227,058)	-	300%
Events and Entertainment	-	-	-	-	-	(418,700)	(63,171)	(205,294)	49%	325%
Regional Art Gallery	-	-	-	-	-	(10,000)	-	(4,870)	49%	-
Regional Libraries	-	-	-	-	-	-	-	-	-	-
Tondoon Botanic Gardens	-	-	-	-	-	-	(7,577)	(119,448)	-	1576%
Total	-	-	-			(428,700)	(154,315)	(585,063)		

Customer Experience

Call Centre	-	-	-	-	-	-	-	-	-	-
Customer Experience Administration	-	-	-	-	-	-	-	-	-	-
Customer Solutions	-	-	-	-	-	-	-	-	-	-
Development Services	-	-	-	-	-	-	-	-	-	-
Health, Environment and Pest	-	-	-	-	-	-	-	-	-	-
Local Laws	-	-	-	-	-	-	-	-	-	-
Total	-	-	-			-	-	-		

Finance, Governance & Risk

Contracts & Procurement	-	-	-	-	-	-	-	-	-	-
Disaster Management	-	-	-	-	-	-	-	-	-	-
Ethics, Integrity and Audit	-	-	-	-	-	-	-	-	-	-
Finance, Governance & Risk Administration	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-
Governance	-	-	-	-	-	-	-	-	-	-
Legal Services	-	-	-	-	-	-	-	-	-	-
Revenue Services	-	-	-	-	-	-	-	-	-	-
Treasury	-	-	-	-	-	-	-	-	-	-
Total	-	-	-			-	-	-		

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Operations										
Delivery Support and Performance	-	-	(6,453)	-	-	(6,000,000)	140,729	(532,799)	9%	-379%
Maintenance	596,864	601,188	28,283	5%	5%	(1,177,136)	(615,958)	(1,095,240)	93%	178%
Operations Administration	-	-	-	-	-	-	-	-	-	-
Parks	972,610	926,986	91,293	9%	10%	(5,646,356)	(88,081)	(810,587)	14%	920%
Property Services	-	-	-	-	-	-	-	-	-	-
Roads	10,981,799	7,083,400	2,472,173	23%	35%	(26,249,498)	(10,040,462)	(16,502,151)	63%	164%
Sewerage	6,085,446	4,955,649	2,024,639	33%	41%	(26,510,521)	(4,398,253)	(9,938,741)	37%	226%
Waste	-	-	-	-	-	(2,558,556)	(535,861)	(1,150,368)	45%	215%
Water	5,924,538	2,725,988	1,914,732	32%	70%	(19,756,356)	(2,995,281)	(6,724,753)	34%	225%
Works Planning and Scheduling	-	-	-	-	-	-	-	-	-	-
Total	24,561,257	16,293,211	6,524,668			(87,898,424)	(18,533,168)	(36,754,639)		
Assets & Environment										
Asset Designers	-	-	-	-	-	-	-	-	-	-
Asset Governance	-	-	-	-	-	(5,000,000)	-	-	0%	-
Asset Performance and Monitoring	-	-	-	-	-	-	-	-	-	-
Asset Planning	-	37,662	37,662	-	100%	-	(6,424)	(44,518)	-	693%
Asset Solutions	-	-	-	-	-	-	-	-	-	-
Assets & Environment Administration	-	-	-	-	-	-	-	-	-	-
Environment	-	-	-	-	-	-	(2,801)	(200,866)	-	7170%
Project Delivery	-	-	-	-	-	-	(2,092)	(2,092)	-	100%
Property Assets	-	-	-	-	-	(399,528)	-	(26,554)	7%	-
Total	-	37,662	37,662			(5,399,528)	(11,317)	(274,030)		
People & Strategy										
Culture and Capability	-	-	-	-	-	-	-	-	-	-
Economic Development	3,687,179	6,085,620	804,245	22%	13%	(10,859,157)	(1,234,708)	(1,778,151)	16%	144%
Elected Members	-	-	-	-	-	-	-	-	-	-
Employee Entitlements	-	-	-	-	-	-	(0)	(37,854)	-	#####
Executive Services	-	-	-	-	-	-	-	-	-	-
Health Safety & Wellbeing	-	-	-	-	-	-	-	-	-	-
People & Strategy Administration	-	-	-	-	-	-	-	-	-	-
People Services	-	-	-	-	-	-	-	-	-	-
Information, Communications and Technology	-	-	-	-	-	(565,000)	(13,491)	(77,778)	14%	577%
Strategy, Improvement and Transformation	-	-	-	-	-	-	-	-	-	-
Total	3,687,179	6,085,620	804,245			(11,424,157)	(1,248,199)	(1,893,782)		