



**GLADSTONE**  
REGIONAL COUNCIL

**GENERAL MEETING NOTICE  
AND AGENDA**

**TO BE HELD AT THE COUNCIL CHAMBERS – CIVIC CENTRE  
101 GOONDOON STREET, GLADSTONE**

**On Tuesday 19 May 2026**

**Commencing at 9.00am**

**Leisa Dowling  
CHIEF EXECUTIVE OFFICER**

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**G/1. MAYORAL STATEMENT OF CURRENT ISSUES**

## **G/2. CONFIRMATION OF MINUTES**

### **G/2.1. CONFIRMATION OF GENERAL MEETING MINUTES FOR 5 MAY 2026**

**Responsible Officer:** Chief Executive Officer

**Prepared By:** Executive Secretary

**Council Meeting Date:** 19 May 2026

**File Ref:** CM7.2

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#### **Purpose:**

Confirmation of the minutes of the General Meeting held on 5 May 2026.

#### **Officer's Recommendation:**

That the minutes of the General Meeting of Council held on 5 May 2026 be confirmed.

#### **Attachments:**

1. Minutes of the General Meeting of Council held on 5 May 2026.

**G/3. DEPUTATIONS**

## **G/4. OFFICERS' REPORTS**

### **G/4.1. 2025-26 OPERATIONAL PLAN QUARTER THREE PERFORMANCE REPORT**

**Responsible Officer:** General Manager People and Strategy

**Prepared By:** Manager Strategy and Improvement

**Council Meeting Date:** 19 May 2026

**File Ref:** CM14.2

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#### **Purpose:**

To present Council with the third quarterly performance report for the 2025/26 Operational Plan.

#### **Officer's Recommendation:**

That Council endorse the 2025/26 Operational Plan Quarter Three Performance Report.

#### **Summary:**

Quarter three has made progress against major milestones, with the Strategic Planning Scheme activity completed ahead of schedule and the Improving Customer Experience program hitting key progress markers. Council is successfully balancing regional growth with operational efficiency and remains on track to deliver our 2025/26 commitments by 30 June 2026.

#### **Link to Corporate Plan:**

Accountable Council - We are providing good stewardship built on a foundation of trust.

#### **Background:**

Adopted on 3 July 2025, the 2025/26 Operational Plan outlines how Council will turn its long-term vision for the Gladstone Region into real outcomes for our community this financial year.

This financial year, Council is focused on two key improvement initiatives:

- **Planning for growth** by updating the Planning Scheme to reflect the most important priorities for our community over the next three years; and
- **Putting customers first** through the Improving Customer Experience Program, which is making it easier for the community to interact with Council, through simpler, faster, and more accessible services.

This report provides an overview of progress of this work during Quarter Three – January to March 2026.

#### **Risk Management Summary:**

Council is committed to continuously improving services for the community, and this requires an appropriate and measured level of risk. With growth comes challenges and we are managing these proactively.

- **Proactive Risk Mitigation:** As some initiatives are moving into operational environments, we have successfully managed challenges, such as balancing resource shortages and technical transitions, through a practical, staged approach;

- **Managing Global Pressures:** We are proactively monitoring the instability arising from the conflict in Iran through our Business Continuity Plan and Team. The risks to the continuity of Council's services are being identified and are not expected to impact the delivery of the 2025/26 Operational Plan; and
- **Remaining on Target:** Despite these minor challenges the risk to the delivery of the 2025/26 Operational Plan remains low, supported by consistent oversight and regular performance monitoring.

### Options and Opportunity Analysis:

This quarter has progressed the planning scheme amendments and customer experience improvements through active implementation.

### Strategic Planning Scheme – Completed (ahead of schedule)

Following community engagement in February and March this year, we have finalised the 3-year priority amendment list. This list ensures that our region's growth remains directly connected to the community's expectations.

- **Community Feedback Integrated:** Feedback from our community directly informed the final 3-year priority amendment list which has now been formally prepared for adoption; and
- **Balanced Regional Growth:** Through community engagement, key opportunities were identified that will simplify and reduce assessment triggers. This will make it easier and faster for our customers to navigate property and planning matters.

### Improving Customer Experience (ICX) - On track

The ICX program is delivering small, continuous improvements while making more substantive shifts behind the scenes.

- **Understanding our Customers Interactions:** We are using real-time website analytics to understand how our customers are interacting. This allows us to identify and remove the specific issues that frustrate users, ensuring the community can find information quickly and complete tasks faster and more easily;
- **Planning Service Delivery:** We have established a consistent rhythm for service planning discussions, with several key reviews completed this quarter. These discussions are defining the performance standards and measurement levels needed to ensure our long-term plans deliver the reliable and consistent services our community expects;
- **Minimising Business Disruptions:** Through our Business Continuity Planning, we are better positioned to ensure our core services remain uninterrupted; and
- **Operational Readiness:** Our teams are collaborating to move system designs into daily operation. By putting new ways of working into practice across leadership, maintenance, and capital investment, we are building a more accountable and predictable Council.

### What's next: From Design to Delivery

- **Visible Leadership:** Following our recent Blue Bus pilot program, we are increasing leadership visibility and responsiveness to our teams to ensure our staff are better supported to serve the community;
- **User Friendly Website:** Website updates will be finalised, and these improvements will reduce time and effort for our customers to find information and connect with Council faster and easily;
- **Minimising Service Disruptions:** Our Business Continuity Planning is agile as we monitor the instability arising from the conflict in Iran, identifying risks to the continuity of Council's services, and preparing for potential disruptions including the prioritised development of relevant sub plans;

## GLADSTONE REGIONAL COUNCIL GENERAL MEETING AGENDA - 19 MAY 2026

- **System Implementation:** We are soft launching our new capital project management tools and finalising our maintenance schedules and reporting dashboards. These steps ensure our customer-focused improvements remain on track for June 30; and
- **Building Leadership Capability:** Senior Leadership Capability workshops will be held in May to ensure professional capability development remains on track.

It has been a highly productive and busy quarter. The progress outlined here, and the detailed highlights can be read in the attached snapshot report. These key highlights demonstrate Council's commitment to delivering a more efficient, transparent, and customer-focused Council for the Gladstone Region.

### **Stakeholder Engagement:**

Progress is being monitored with leaders across the organisation to support accountability and delivery against Council commitments. Subject to Council endorsement, the Quarter Three Performance Report will be shared via Council's website and social media channels to keep the community informed about how Council is contributing to the region's success.

### **Legal and Regulatory Implications:**

Section 174(3) Local Government Regulation 2021 (Preparation and adoption of annual operational plan) states that: *The Chief Executive Officer is required to present a written assessment of the local government's progress towards implementing the annual operational plan at meetings of the local government held at regular intervals of not more than three months.*

### **Financial and Resource Implications:**

The total spent across all projects to date is \$356,642, slightly below what was expected for this period. It is anticipated to achieve target budget by June. A significant portion of the funds spent relate to implementation of Project Lifecycle Management software, which is proudly funded by the Queensland Government's Works for Queensland program, in association with Gladstone Regional Council.

### **Anticipated Resolution Completion Date:**

19 May 2026

### **Attachments:**

1. 2025/26 Operational Plan – Quarter Three Performance Snapshot

## **G/4.2. AUDIT RISK AND IMPROVEMENT COMMITTEE MEETING SUMMARY 19 MARCH 2026**

**Responsible Officer:** General Manager Finance Governance and Risk

**Prepared By:** Principal Internal Auditor

**Council Meeting Date:** 19 May 2026

**File Ref:** CM26.2

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### **Purpose:**

To present a report about the matters presented at the Audit Risk and Improvement Committee meeting held 19 March 2026, pursuant to section 211 of the Local Government Regulation 2012.

### **Officer's Recommendation:**

The Council receive the report on the matters reviewed at the Audit Risk and Improvement Committee Meeting held on 19 March 2026.

### **Summary:**

Council's audit committee, the Audit Risk and Improvement Committee (ARIC), met on 19 March 2026. In accordance with section 211(1)(c) of the *Local Government Regulation 2012*, the audit committee of Council must, as soon as practicable after a meeting of the committee, give a written report about the matters reviewed at the meeting and the committee's recommendations about the matters.

This report contains a summary of the meeting with a copy of the meeting minutes and reports available to Councillors in DocsOnTap.

Key points from the Chair of the Audit Risk and Improvement Committee include:

- **Stronger oversight of audit actions, including intent and ongoing relevance:**  
The Committee emphasised the need for clearer articulation of the intent and ongoing relevance of overdue or extended actions and sought to understand the extension process including appropriate oversight and escalation.
- **Overdue actions treated as 'risk' decisions:**  
The Committee reinforced that delays and extensions should be treated as explicit risk decisions, with clear articulation of the risk being accepted in the interim rather than framed as administrative updates. Overdue actions and extensions should reflect conscious, informed risk acceptance by the business, with appropriate visibility to ELT and the Committee. Further discussion on appropriate controls, oversight and governance will be progressed at the upcoming ARIC planning day.
- **Positives Noted:**
  - ICT/Cyber preparedness: Multi-agency cyber exercise recognised as proactive and forward-looking.
  - Business Continuity capability: The Committee sought advice on the status of the Business Continuity Plan (BCP) development, and the Chief Executive Officer provided confidence in current personnel and crisis response capability, with formal BCP in development.
  - People & Strategy reporting: Informative paper, with openness and transparency in reporting 'challenges' (e.g. cyber response) commended by the Committee.

**Link to Corporate Plan:**

Accountable Council - We are providing good stewardship built on a foundation of trust.

**Background:**

Below is a summary of the Committee meeting held on 19 March 2026:

- Current legal matters were highlighted and Council's risk appetite for legal action and the challenges of balancing compliance action against the associated costs were discussed.
- The Committee requested that a report on work that has been undertaken to improve the development services application customer experience be provided at the next meeting.
- A discussion was held regarding the emerging risks related to the Quarter 1 deficit, the conflict in Iran and the monitoring of such being undertaken by officers.
- An overview of the status of the internal audit reports was provided with a discussion on overtime practices and the impact of manual timesheets.
- The Committee was briefed by the Queensland Audit Office (QAO) on matters related to Water Infrastructure Assets; Vendor Fraud; Cyber Security attacks on critical public infrastructure; Implementation of AI in the Public Sector; The Local Government (Empowering Councils) and Other Legislation Amendment Act 2026 and other QAO Audit Reports in progress.
- The 2026 External Audit Plan for Council was discussed with advice provided that Council is well placed to meet the Annual Report timetable with asset valuers on track and timelines established for the Gladstone Airport Corporation (GAC).
- The prior period financial statements were noted and the key issues related to anticipated revenue; receipt of Financial Assistance Grants; GAWB dividend; adjustments to forecasted cash amounts; higher water purchases and delays in capitalisation of assets were discussed.
- The Committee was updated on Changes to Accounting Policy and Accounting Treatments Impacting Financial Statement Balances and Disclosures highlighting valuation changes of small asset classes from fair value to cost and the Benaraby Landfill Site provisioning.
- A discussion was held regarding the Contracts and Procurement Reporting Dashboard and the Procure to Pay Project and whether the benefits of the project have been fully realised. Advice was provided that whilst the impact of the project on resources was underestimated, improvements have been achieved.
- The Committee was provided with an assessment of controls and treatments for Council's People and Safety related Corporate Risks.
- Committee members highlighted the need to monitor the transfer or payment of large sums of money noting that it has been an area of risk for other local governments.
- It was noted that Council is already positioned to meet its legislative obligations for mandatory reporting of eligible data breaches commencing 1 July 2026.

**Risk Management Summary:**

In accordance with Councils' Audit Risk and Improvement Committee Terms of Reference, the Committee is responsible for reviewing the effectiveness of governance, risk management and controls and fraud control measures.

**Options and Opportunity Analysis:**

The *Local Government Act 2009* requires that the audit committee of Council – the Audit Risk and Improvement Committee – oversee audit, annual financial reporting and other relevant governance functions to provide Council with an additional level of assurance that systems and controls are in place to minimise risk exposure.

Council may at any time refer a matter to the Committee for consideration.

**Stakeholder Engagement:**

The minutes of the Committee are reviewed by ARIC members and multiple internal stakeholders. The Chair of the Committee was consulted and contributed to the preparation of this report.

**Legal and Regulatory Implications:**

*Local Government Regulation 2012, Chapter 5, Section 211(1)(c) states: The audit committee of a local government must – ‘as soon as practical after a meeting of the committee, give the local government a written report about the matters reviewed at the meeting and the committee’s recommendations about the matters.’*

**Financial and Resource Implications:**

The Audit Risk and Improvement Committee is funded through Council’s Operational Expenditure Budget.

**Anticipated Resolution Completion Date:**

N/A – information only report.

**Attachments:**

Nil

### **G/4.3. MONTHLY FINANCIAL REPORT FOR THE PERIOD ENDING 30 APRIL 2026**

**Responsible Officer:** General Manager Finance Governance and Risk

**Prepared By:** Management Accounting Specialist

**Council Meeting Date:** 19 May 2026

**File Ref:** FM15.1

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#### **Purpose:**

This report seeks Council adoption of the Monthly Financial Statements for the year 2025-26 to date, for the period ended 30 April 2026.

#### **Officer's Recommendation:**

That Council receive the Monthly Financial Report for the period ended 30 April 2026 provided in accordance with s204 of the Local Government Regulation 2012.

#### **Summary:**

This report provides Council with the Monthly Financial Statements as at 30 April 2026 indicating Council's performance against its budget for 2025-26. Significant variances against forecast have been highlighted with commentary provided.

#### **Link to Corporate Plan:**

Accountable Council - We are providing good stewardship built on a foundation of trust.

#### **Risk Management Summary:**

While it is a legislative requirement to provide a monthly financial report to Council, the provision of a monthly report assists Council to manage its financial, regulatory and reputational risk. Financial reporting supports accountability within Council and long-term sustainability.

Council's risk appetite provides that Council will tolerate:

- Minor budget variations to natural account and cost centres within overall budget parameters.
- Calculated financial risks to deliver infrastructure, improve service delivery, or promote ecological sustainability.
- Minor losses, or capital outlays, attributable to new processes or innovation to improve services to meet community needs.

#### Emerging Risks

Council continues to monitor volatility in global markets, arising from the conflict in the Middle East particularly in relation to:

- cost and availability of fuel for operations;
- cost of contractors, particularly in relation to the delivery of Council's capital program; and
- cost of other materials and services dependant on the oil industry.

Council's Business Continuity Team has been activated to monitor impacts to Council and develop mitigations in the event of an extended conflict and market volatility. A report will be presented to Council in the near future summarising impacts to date.

## Background:

Section 204 of the Local Government Regulation 2012 requires local governments to prepare a financial report stating the progress that has been made in relation to the local government's budget. The financial report must be presented to Council at a General Meeting on a monthly basis. Actuals are reported against the adopted budget and Q1 Forecast.

## Financial and Operating Statement Overview as at 30 April 2026:

The attached monthly financial and operating statements outline Council's financial position as at 30 April 2026. Commentary is provided below.

### Overall Position

As of 30 April 2026, 83.29% of the financial year had passed. Accounts are therefore expected to fall within the range of 73% to 93% (+/- 10%) of the budget year to date (YTD). As at 31 April the YTD operating result is -\$15.7m unfavourable however this position is anticipated to strengthen as we get closer to year end.

Officers are currently outworking the Q3 Forecast which will provide a strong indication of Council's anticipated operating result for the 2025/26 financial year.

### Money we receive (revenue)

- \$211.5m in operating revenue has been collected so far (79.17% of forecast).
- Interest rates continue to remain high with a positive impact on our interest revenue.
- Rates and utility charges are tracking slightly below target year to date, primarily due to the timing of revenue recognition. Discounts are recognised at the time of receipt rather than spread across the year. Water consumption revenue is billed and received on a six-monthly cycle in January and June. The January water consumption billing cycle has now been processed with actuals being lower than anticipated. This will be revised in the next forecast period.

### Money we spend (expenditure)

- \$227.2m has been spent operationally so far (84.91% of forecast), up from \$203.2 in March.
- Equipment Expenses have significantly exceeded the Q1 Forecast and motor vehicle expenses remain high against Forecast. Analysis of these expenses are occurring as part of Q3 Forecast.

### Financial Health

- Cash balances remain healthy at \$162.2m (down from \$180.7m last month), of which \$114.0m is invested in term deposits.

### Capital Works & Projects

- \$66.4m has been invested in capital projects (63.16% of the budget and 65.58% forecast).

The high-level YTD summary above is supported by detailed comparison tables and variance explanations in the sections that follow.

## Detailed Analysis

### Recurrent Revenue

Recurrent revenue is tracking consistently with forecast, with timing differences across water consumption and grants explaining the current actuals position.

### **What's happening**

- Total recurrent revenue of \$211.5m (79.17%) aligns with the expected year-to-date profile.
- Discounts of \$17.1m (98.59% of forecast) have been applied, indicating continued high on-time payment compliance.
- Concessions of \$1.0m have been recognised in line with expectations.
- Water consumption revenue is recognised six-monthly. The first bi-annual allocation was recognised in January, with year-to-date revenue at 45.40% of the annual forecast.

### **Interest & Investment Income – Key Upside Driver**

Interest revenue remains a key positive contributor to Council's financial position.

### **What's happening**

- \$6.6m recognised year to date (105.52% of forecast). This is driven by:
  - Higher average cash balances; and
  - Favourable interest rate conditions.
- Queensland Treasury Corporation (QTC) interest returns of 5.03% in February, with term deposits yielding up to 5.25%.
- While interest revenue remains sensitive to future rate movements, current performance supports a further revised forecast, with potential for a further uplift in Q3 as conditions persist.

### **Other Recurrent Revenue – Timing**

### **What's happening**

- The dividend for Gladstone Airport Corporation (GAC) has been received in full.
- Income tax equivalents from Gladstone Area Water Board (GAWB) has been confirmed and paid with Council receiving \$6.6m.

### **Grants & Contributions – Milestone-Based Timing**

Grant revenue timing reflects project delivery milestones rather than funding risk.

### **Recurrent grants**

- Financial Assistance Grant allocation of \$10.4m confirmed.
  - A \$5.2m prepayment was received in June 2025 and recognised in the prior year.
  - Remaining funding is being received quarterly through 2025-26.
  - The Forecast also includes an anticipated advance payment for 2026-27, expected in June 2026.
- Other operating state and federal grants (\$1.7m YTD, 33.61% of forecast) are recognised as milestones are achieved.

### **Capital Revenue**

- Capital revenue (state and federal grant funding and developer contributions) is at \$23.4m YTD (47.41% of forecast). Note: where funding has been received but milestones not yet met, amounts are recorded as contract liabilities on the Statement of Financial Position, not revenue.

Capital grants revenue budgeted and recognised for significant projects is detailed below, along with the corresponding expenses for these funded projects. Included in the table is the year-to-date (YTD) revenue as a percentage of the anticipated whole-of-life funding.

Projects shaded in red below are at risk of not meeting funding milestones. Officers are actively working with funding departments to seek formal variations to the existing funding agreements to retain funding commitments.

A variation was recently obtained retain funding for Deepwater National Park Fire Trail Stage 1 (\$2 million).

Project	Revenue Budget	Whole of Life Funding	Revenue YTD Actual	Expense YTD Actual	% Whole of Life Funding
<b>State Government Grants &amp; Subsidies</b>					
Backup power generator GECC	\$0.60m	\$0.64m	\$0.12m	\$0.14m	18.33%
Granite Creek Bridge - Lowmead Road	\$2.85m	\$6.70m	\$1.24m	\$2.27m	18.49%
Deepwater National Park Fire Trail Stage 1	\$2.00m	\$2.00m	\$0.07m	\$0.08m	3.72%
Stage 2 - GWWTP Inlet Distribution Structure Replacement	\$5.62m	\$8.77m	\$4.95m	\$5.48m	56.519%
Lake Awoonga Water Main Renewal - Auckland Street	\$1.32m	\$1.42m	\$1.31m	\$2.26m	91.87%
Round Hill 2 Reservoir	\$4.12m	\$4.26m	\$1.10m	\$2.89m	25.73%
REPA 2025	-	\$17.54m	\$0.23m	\$0.28m	1.51%
Other State Government Funding	\$0.80m	\$2.18m	\$0.79m	\$4.44m	36.16%
<b>TOTAL State Government Funding</b>	<b>\$17.70m</b>	<b>\$41.3m</b>	<b>\$9.81m</b>	<b>\$17.84m</b>	
<b>Federal Government Grants &amp; Subsidies</b>					
Boyne Tannum Aquatic Centre	\$4.04m	\$15.00m	\$0.72m	\$1.39m	4.79%
Harbour Arbour	\$0.25m	\$5.33m	\$0.47m	\$1.14m	8.83%
Agnes Water Skate Park	\$0.88m	\$0.97m	\$0.51m	\$1.35m	52.20%
Red Rover Road Bridge, Gladstone	\$1.39m	\$1.54m	\$0.04m	\$0.06m	2.61%
Tableland Road, Calliope - Pavement Rehabilitation	\$1.17m	\$1.00m	\$0.27m	\$0.50m	26.87%
Other Federal Government Funding	\$1.49m	\$1.33m	\$0.50m	\$1.17m	37.67%
<b>TOTAL Federal Government Funding</b>	<b>\$9.22m</b>	<b>\$25.18</b>	<b>\$2.51m</b>	<b>\$5.59m</b>	
<b>TOTAL State and Federal Funding</b>	<b>\$26.93m</b>	<b>\$66.52m</b>	<b>\$12.32m</b>	<b>\$23.43m</b>	

### **Recurrent expenditure – Tracking with Service Delivery**

Expenditure trends remain consistent with operational activity and service delivery at this stage of the year.

Key drivers are:

- Employee benefits are consistent with year-to-date forecast. The YTD average vacancy rate is 5.0%.
- Consultant expenditure (64.34%) remains below forecast, reflecting timing of planned engagements.
- Contractor expenditure (78.45%) tracking in line with forecast, concentrated in the core service areas.
- Equipment and motor vehicle expenses elevated early due to front-loaded purchases and hire. Hire of external equipment has increased for water services to cover breakdown of plant equipment.
- Legal expenses higher than budgeted YTD, with forecast revised to reflect activity levels.
- Staff associated expenses are tracking below forecast (68.19%), primarily due to the timing of training activities.

**Statement of Financial Position**

	<b>Current Value</b>	<b>Budget</b>	<b>Variance (Actual to Budget)</b>	<b>Forecast</b>	<b>Variance (Actual to Forecast)</b>
Year-to-date Assets	<b>\$3.2b</b>	<b>\$3.2b</b>	<b>-1.47%</b>	<b>\$3.3b</b>	<b>-4.27%</b>
Year-to-date Liabilities	<b>\$207.8m</b>	<b>\$183.4m</b>	<b>13.33%</b>	<b>\$204.5m</b>	<b>1.65%</b>
Year-to-date Liabilities (excl. unearned rates revenue)	<b>\$174.6m</b>	<b>\$183.4m</b>	<b>-4.82%</b>	<b>\$204.5m</b>	<b>-14.62%</b>

*Liabilities have been presented both including and excluding unearned rates revenue. The two will converge and be the same by June 2026, as all rates revenue is recognised on the profit and loss.*

The budget for assets and liabilities reflects the expected positions at 30 June 2026. Significant balance sheet movement is still expected to occur throughout the year:

- Cash to increase as rates are paid.
- Receivables to decrease as rates are paid.
- Cash to decrease as expenses are incurred and loan repayments are made.
- Property, plant and equipment balance to move based on in-year capital additions and disposals.
- Unearned rates revenue to decrease as recognised on the profit and loss statement each month.
- Borrowings to decrease as loan repayments are made.

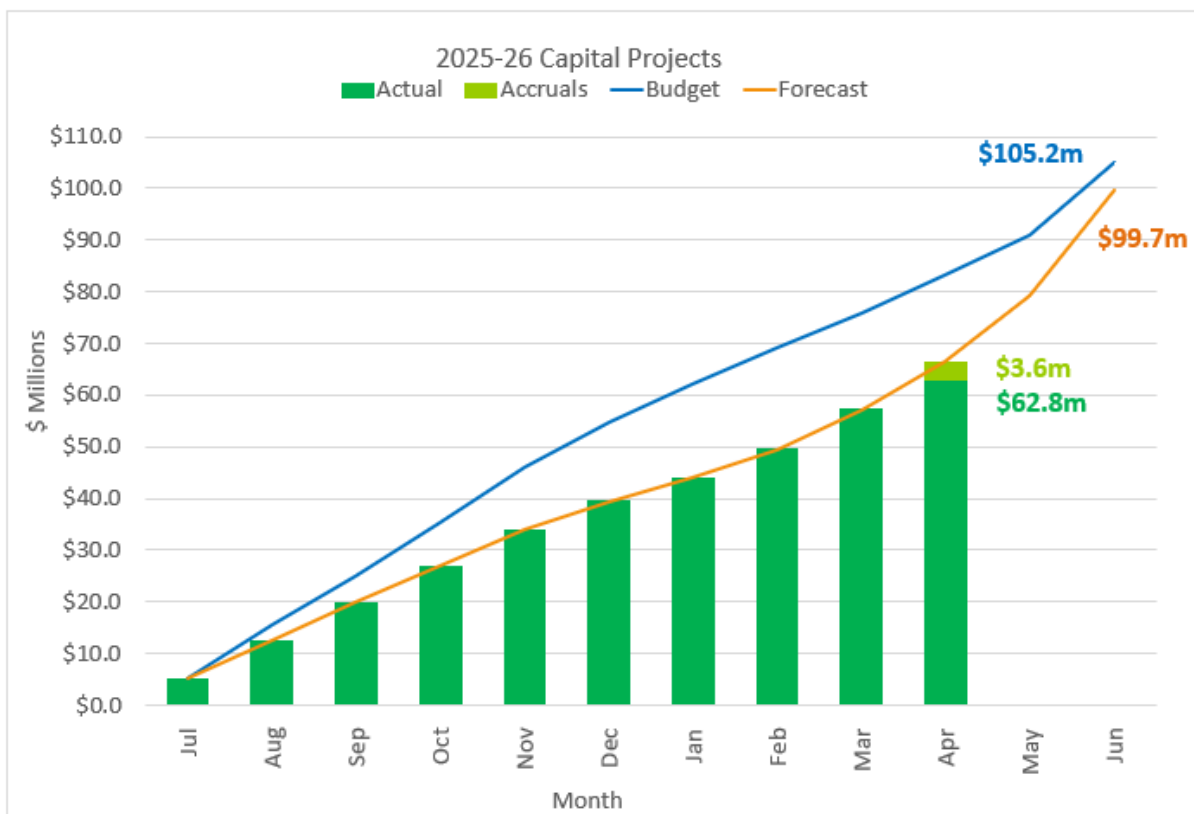
**Capital Expenditure**

The current forecast of capital expenditure for 2025-26 is \$99.7m with actual spend of \$66.4m (66.58% of forecast.)

Capital expenditure for groups with significant capital budgets is summarised in the table below:

Group	YTD Actual	Budget	Actual as % of Budget	Forecast	Actual as % of Forecast
Roads	\$23.6m	\$26.2m	89.84%	\$28.1m	83.99%
Sewerage	\$17.6m	\$26.5m	66.39%	\$21.4m	82.24%
Delivery Support and Performance	\$1.6m	\$6.0m	27.08%	\$6.5m	24.99%
Property Assets	\$0.0m	\$0.4m	0.00%	\$0.0m	0.00%
Asset Governance	\$0.0m	\$5.0m	0.00%	\$6.0m	0.00%
Waste	\$2.0m	\$2.6m	79.13%	\$4.9m	41.71%
Parks	\$2.8m	\$5.6m	49.18%	\$4.5m	61.25%
Community & Lifestyle	\$0.2m	\$0.4m	58.30%	\$0.3m	84.35%
Water	\$13.0m	\$19.8m	66.01%	\$14.4m	90.46%
Strategic Projects	\$2.6m	\$10.9m	23.88%	\$11.5m	22.51%
Other	\$2.9m	\$1.7m	167.39%	\$2.1m	136.00%
<b>Total</b>	<b>\$66.4m</b>	<b>\$105.2m</b>	<b>63.16%</b>	<b>\$99.7m</b>	<b>66.58%</b>

Accrual estimates of \$3.6m have been included in the actuals to account for major claims relating to capital work undertaken in April.



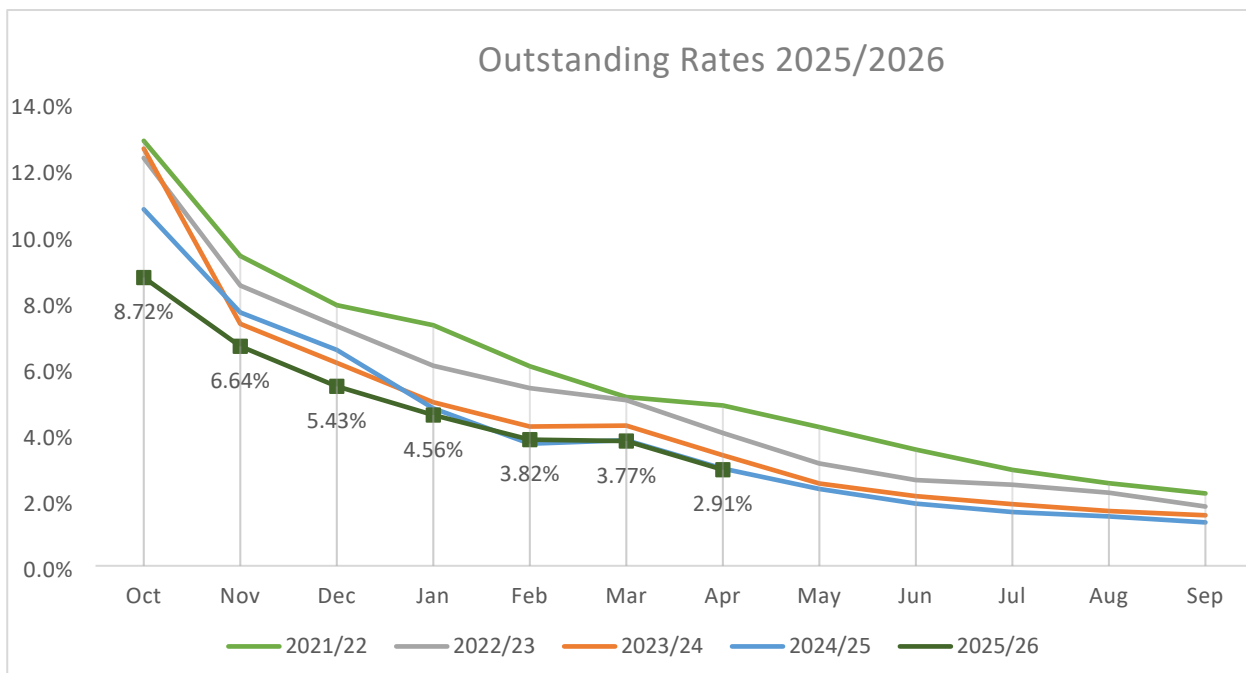
**Outstanding Rates**

Outstanding rates, as a percentage of gross rates levied (2025/2026), and collectible, is at 2.91% at the end of April 2026, compared to 2.94% for the same period last year. Current outstanding rates for 2025/2026 is \$6.9m of which 17.47% is commercial / industrial and 82.53% is residential assessments.

These figures include \$2.0m of rates that are currently being repaid under an authorised payment plan, for which there were 28 commercial/industrial assessments and 1,331 residential assessments.

The outstanding rates balance can be attributed as follows:

Rating period	Outstanding Balance
Current year 2025/26	\$6,822,139.42
Current year charges not yet due – Supplementary	-\$978,036.64
2024/25	\$864,214.67
2023/2024	\$161,830.30
2022/23	\$17,424.21
<b>Total</b>	<b>\$6,887,571.96</b>



**Stakeholder Engagement:**

This report seeks specialist input from relevant internal sources.

**Legal and Regulatory Implications:**

Council is required to receive an update at least monthly relative to its financial position, Section 204 Local Government Regulation 2012.

**Anticipated Resolution Completion Date:**

N/A

**Attachments:**

1. Monthly Financial Statements for the period ending 30 April 2026
2. Operating Statements for the period ending 30 April 2026

**G/5. COUNCILLORS REPORT**

**G/6. URGENT BUSINESS**

**G/7. NOTICE OF MOTION**

**G/8. CONFIDENTIAL ITEMS**