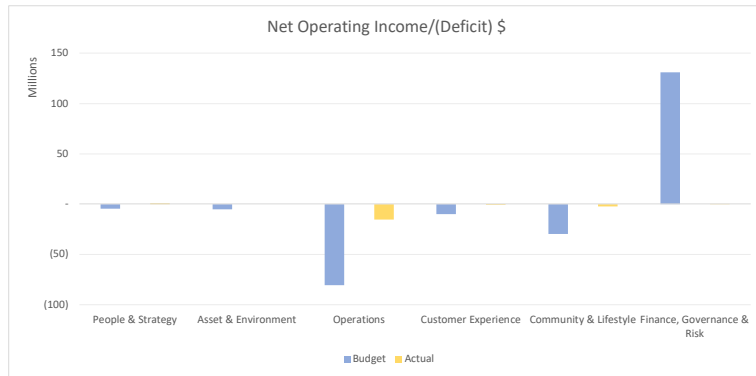


Operating Exec Summary

July, 2026



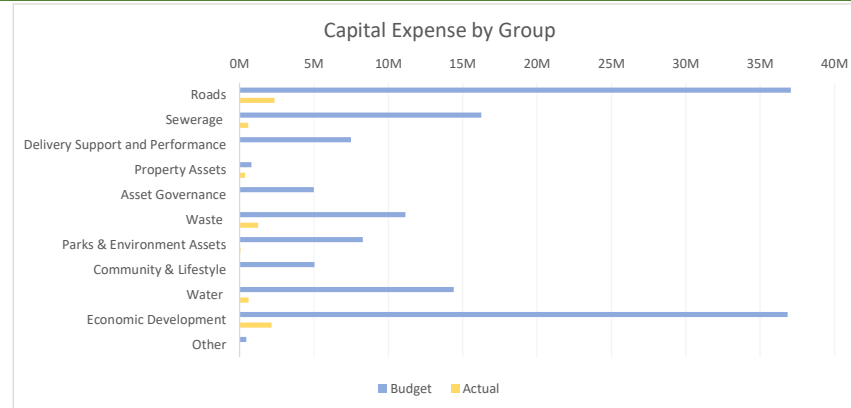
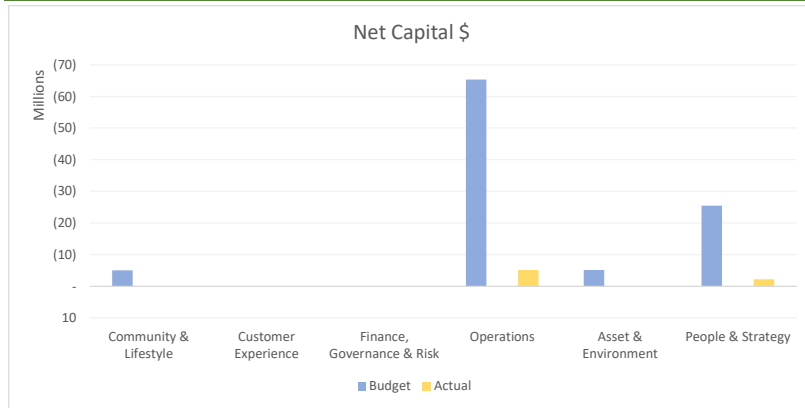
Operating Income - \$						Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
People & Strategy	50,897,636	-	4,804,630	9%	-	(55,262,821)	-	(3,992,287)	7%	-	(441,365)	-	(36,780)	8%	-	(4,806,550)	-	775,563	-16%	-
Asset & Environment	12,292,753	-	1,003,578	8%	-	(17,570,482)	-	(1,138,650)	6%	-	(57,177)	-	(4,765)	8%	-	(5,334,907)	-	(139,837)	3%	-
Operations	182,060,889	-	4,407,202	2%	-	(204,016,717)	-	(14,888,417)	7%	-	(58,866,383)	-	(4,905,532)	8%	-	(80,822,211)	-	(15,386,747)	19%	-
Customer Experience	14,418,888	-	1,017,725	7%	-	(24,400,996)	-	(1,970,690)	8%	-	(82,006)	-	(6,834)	8%	-	(10,064,113)	-	(959,799)	10%	-
Community & Lifestyle	3,931,322	-	142,980	4%	-	(29,514,539)	-	(2,107,411)	7%	-	(4,254,745)	-	(354,562)	8%	-	(29,837,962)	-	(2,318,994)	8%	-
Finance, Governance & Risk	148,891,039	-	1,528,591	1%	-	(17,836,556)	-	(1,431,891)	8%	-	(140,277)	-	(11,690)	8%	-	130,914,207	-	85,010	0%	-
Total	412,492,526	-	12,904,706			(348,602,111)	-	(25,529,346)			(63,841,953)	-	(5,320,163)			48,464	-	(17,944,804)		NA

Operating Income - \$						Operating Expense - \$						Depreciation - \$						Net Operating Income/(Deficit) - \$					
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast		Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast		Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast		Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit																							
Brand and Communications	-	-	-	-	-	(3,093,743)	-	(255,252)	8%	-	-	(2,773)	-	(231)	8%	-	-	(3,096,516)	-	(255,483)	8%	-	
Community & Lifestyle Administration	746,547	-	62,212	8%	-	(740,221)	-	(50,049)	7%	-	-	(6,326)	-	(527)	8%	-	-	-	-	11,636	-	-	NA
Community Development and Partnerships	808,840	-	36,848	5%	-	(6,957,140)	-	(470,717)	7%	-	-	(205,600)	-	(17,133)	8%	-	-	(6,353,901)	-	(451,002)	7%	-	
Corporate & Community Projects	-	-	-	-	-	(1,849,747)	-	(69,658)	4%	-	-	(2,112,742)	-	(176,062)	8%	-	-	(3,962,489)	-	(245,720)	6%	-	
Events and Entertainment	1,763,767	-	35,865	2%	-	(7,273,475)	-	(516,932)	7%	-	-	(878,674)	-	(73,223)	8%	-	-	(6,388,382)	-	(554,290)	9%	-	
Regional Art Gallery	136,825	-	2,000	1%	-	(2,079,162)	-	(163,389)	8%	-	-	(9,187)	-	(766)	8%	-	-	(1,951,524)	-	(162,155)	8%	-	
Regional Libraries	441,439	-	5,842	1%	-	(4,262,549)	-	(380,059)	9%	-	-	(555,575)	-	(46,298)	8%	-	-	(4,376,684)	-	(420,514)	10%	-	
Tondoon Botanic Gardens	33,904	-	212	1%	-	(3,258,502)	-	(201,355)	6%	-	-	(483,867)	-	(40,322)	8%	-	-	(3,708,466)	-	(241,465)	7%	-	
Total	3,931,322	-	142,980			(29,514,539)	-	(2,107,411)				(4,254,745)	-	(354,562)				(29,837,962)	-	(2,318,993)			
Customer Experience Business Unit																							
Biosecurity and Environmental Health	399,487	-	50,820	13%	-	(4,727,279)	-	(363,592)	8%	-	-	(324)	-	(27)	8%	-	-	(4,328,116)	-	(312,799)	7%	-	
Call Centre	150,000	-	12,500	8%	-	(150,000)	-	-	0%	-	-	-	-	-	-	-	-	-	-	12,500	-	-	NA
Customer Experience Administration	545,438	-	45,453	8%	-	(545,438)	-	(62,991)	12%	-	-	-	-	-	-	-	-	-	-	(17,538)	-	-	NA
Customer Solutions	8,549,778	-	694,830	8%	-	(9,374,489)	-	(776,687)	8%	-	-	(71,566)	-	(5,964)	8%	-	-	(896,277)	-	(87,821)	10%	-	
Development Services	3,587,913	-	266,472	7%	-	(4,786,607)	-	(388,697)	8%	-	-	-	-	-	-	-	-	(1,198,107)	-	(122,225)	10%	-	
Local Laws	1,186,272	-	(52,351)	-4%	-	(4,817,770)	-	(378,723)	8%	-	-	(10,115)	-	(843)	8%	-	-	(3,641,614)	-	(431,917)	12%	-	
Total	14,418,888	-	1,017,725			(24,400,996)	-	(1,970,690)				(82,006)	-	(6,834)				(10,064,114)	-	(959,800)			
Finance, Governance & Risk Business Unit																							
Contracts & Procurement	3,257,122	-	271,427	8%	-	(3,257,122)	-	(281,062)	9%	-	-	-	-	-	-	-	-	-	-	(9,636)	-	-	NA
Disaster Management	224,673	-	-	0%	-	(852,575)	-	(28,119)	3%	-	-	(140,277)	-	(11,690)	8%	-	-	(768,178)	-	(39,809)	5%	-	
Ethics, Integrity and Audit	-	-	-	-	-	(512,203)	-	(39,349)	8%	-	-	-	-	-	-	-	-	(512,203)	-	(39,349)	8%	-	
Finance	4,362,318	-	363,527	8%	-	(4,362,318)	-	(375,927)	9%	-	-	-	-	-	-	-	-	-	-	(12,401)	-	-	NA
Finance, Governance & Risk Administration	481,626	-	40,136	8%	-	(481,626)	-	(43,609)	9%	-	-	-	-	-	-	-	-	-	-	(3,474)	-	-	NA
Governance	-	-	-	-	-	(3,024,953)	-	(238,371)	8%	-	-	-	-	-	-	-	-	(3,024,953)	-	(238,371)	8%	-	
Legal Services	-	-	-	-	-	(1,019,647)	-	(14,268)	1%	-	-	-	-	-	-	-	-	(1,019,647)	-	(14,268)	1%	-	
Revenue Services	3,713,325	-	268,394	7%	-	(3,713,324)	-	(304,448)	8%	-	-	-	-	-	-	-	-	-	-	(36,054)	-	-	NA
Treasury	136,851,975	-	585,108	0%	-	(612,787)	-	(106,738)	17%	-	-	-	-	-	-	-	-	136,239,188	-	478,370	0%	-	
Total	148,891,039	-	1,528,591			(17,836,556)	-	(1,431,891)				(140,277)	-	(11,690)				130,914,207	-	85,008			
Operations Business Unit																							
Delivery Support and Performance	19,955,058	-	1,443,632	7%	-	(13,222,262)	-	(1,081,607)	8%	-	-	(4,253,512)	-	(354,459)	8%	-	-	2,479,283	-	7,565	0%	-	
Maintenance	2,282,433	-	189,339	8%	-	(7,961,006)	-	(585,979)	7%	-	-	(1,109,962)	-	(92,497)	8%	-	-	(6,788,535)	-	(489,137)	7%	-	
Operations Administration	579,741	-	48,312	8%	-	(579,741)	-	(55,431)	10%	-	-	-	-	-	-	-	-	-	-	(7,120)	-	-	NA
Parks	2,415,592	-	206,271	9%	-	(26,606,802)	-	(1,930,834)	7%	-	-	(1,485,835)	-	(123,820)	8%	-	-	(25,677,045)	-	(1,848,382)	7%	-	
Roads	4,338,514	-	501,201	12%	-	(28,815,038)	-	(2,215,094)	8%	-	-	(28,988,669)	-	(2,415,722)	8%	-	-	(53,465,193)	-	(4,129,615)	8%	-	
Sewerage	48,787,708	-	214,605	0%	-	(28,025,460)	-	(2,083,144)	7%	-	-	(13,462,056)	-	(1,121,838)	8%	-	-	7,300,192	-	(2,990,378)	-41%	-	
Waste	32,604,657	-	1,274,609	4%	-	(31,284,132)	-	(2,596,227)	8%	-	-	(1,225,021)	-	(102,085)	8%	-	-	95,503	-	(1,423,703)	-1491%	-	
Water	71,097,187	-	529,233	1%	-	(67,522,276)	-	(4,340,100)	6%	-	-	(8,341,328)	-	(695,111)	8%	-	-	(4,766,417)	-	(4,505,977)	95%	-	
Total	182,060,889	-	4,407,202			(204,016,717)	-	(14,888,417)				(58,866,383)	-	(4,905,532)				(80,822,212)	-	(15,386,747)			

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit																				
Asset Designers	862,202	-	71,690	8%	-	(862,202)	-	(42,847)	5%	-	-	-	-	-	-	-	-	28,842	-	- NA
Asset Governance	2,352,708	-	194,809	8%	-	(2,350,361)	-	(219,756)	9%	-	(2,347)	-	(196)	8%	-	-	-	(25,142)	-	- NA
Asset Planning	3,917,597	-	326,466	8%	-	(3,868,412)	-	(211,164)	5%	-	(49,185)	-	(4,099)	8%	-	-	-	111,204	-	- NA
Asset Solutions	2,301,441	-	191,787	8%	-	(2,301,441)	-	(196,070)	9%	-	-	-	-	-	-	-	-	(4,283)	-	- NA
Assets & Environment Administration	235,260	-	19,605	8%	-	(305,964)	-	(13,925)	5%	-	-	-	-	-	-	(70,705)	-	5,680	-8%	- 
Environment	296,818	-	5,328	2%	-	(5,555,374)	-	(304,397)	5%	-	(5,645)	-	(470)	8%	-	(5,264,202)	-	(299,540)	6%	- 
Project Delivery	2,326,727	-	193,894	8%	-	(2,326,727)	-	(150,491)	6%	-	-	-	-	-	-	-	-	43,403	-	- NA
Total	12,292,753	-	1,003,578			(17,570,482)	-	(1,138,650)			(57,177)	-	(4,765)			(5,334,907)	-	(139,836)		
People & Strategy Business Unit																				
Culture and Capability	4,392,270	-	336,848	8%	-	(4,392,270)	-	(353,072)	8%	-	-	-	-	-	-	-	-	(16,224)	-	- NA
Economic Development	300,000	-	-	0%	-	(1,490,717)	-	(75,155)	5%	-	-	-	-	-	-	(1,190,717)	-	(75,155)	6%	- 
Elected Members	-	-	-	-	-	(1,539,972)	-	(108,969)	7%	-	(1,037)	-	(86)	8%	-	(1,541,009)	-	(109,055)	7%	- 
Employee Entitlements	26,648,210	-	2,804,345	11%	-	(26,999,638)	-	(1,912,072)	7%	-	-	-	-	-	-	(351,428)	-	892,272	-254%	- 
Executive Services	-	-	-	-	-	(1,723,396)	-	(140,016)	8%	-	-	-	-	-	-	(1,723,396)	-	(140,016)	8%	- 
Health Safety & Wellbeing	4,255,294	-	391,372	9%	-	(4,255,294)	-	(374,822)	9%	-	-	-	-	-	-	-	-	16,550	-	- NA
Information, Communications and Technology	10,379,862	-	861,899	8%	-	(9,939,534)	-	(663,214)	7%	-	(440,328)	-	(36,694)	8%	-	-	-	161,991	-	- NA
People & Strategy Administration	590,479	-	49,207	8%	-	(590,479)	-	(41,429)	7%	-	-	-	-	-	-	-	-	7,778	-	- NA
People Services	2,950,962	-	245,913	8%	-	(2,950,962)	-	(176,580)	6%	-	-	-	-	-	-	-	-	69,334	-	- NA
Strategy, Improvement and Transformation	1,380,559	-	115,047	8%	-	(1,380,559)	-	(146,959)	11%	-	-	-	-	-	-	-	-	(31,913)	-	- NA
Total	50,897,636	-	4,804,630			(55,262,821)	-	(3,992,287)			(441,365)	-	(36,780)			(4,806,550)	-	775,562		

Capital Exec Summary

July, 2026



Capital Income - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	-	-	-	-	-
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	29,969,671	-	144,763	0%	-
Asset & Environment	-	-	-	-	-
People & Strategy	11,888,587	-	-	0%	-
Total	41,858,258	-	144,763		

Capital Expense - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(5,028,820)	-	15,736	0%	-
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	(95,278,816)	-	(5,271,880)	6%	-
Asset & Environment	(5,165,000)	-	(4,220)	0%	-
People & Strategy	(37,300,287)	-	(2,154,154)	6%	-
Total	(142,772,923)	-	(7,414,517)		

Net Capital - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(5,028,820)	-	15,736	0%	-
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	(65,309,145)	-	(5,127,117)	8%	-
Asset & Environment	(5,165,000)	-	(4,220)	0%	-
People & Strategy	(25,411,700)	-	(2,154,154)	8%	-
Total	(100,914,665)	-	(7,269,755)		

Capital Summary by Business Unit Group July, 2026

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle										
Brand and Communications	-	-	-	-	-	-	-	-	-	-
Community & Lifestyle Administration	-	-	-	-	-	-	-	-	-	-
Community Development and Partnerships	-	-	-	-	-	(1,750,000)	-	(643)	0%	-
Corporate & Community Projects	-	-	-	-	-	(1,250,000)	-	25,000	-2%	-
Events and Entertainment	-	-	-	-	-	(2,008,820)	-	(680)	0%	-
Regional Art Gallery	-	-	-	-	-	(20,000)	-	-	0%	-
Regional Libraries	-	-	-	-	-	-	-	-	-	-
Tondoon Botanic Gardens	-	-	-	-	-	-	-	(7,941)	-	-
Total	-	-	-			(5,028,820)	-	15,736		
Customer Experience										
Call Centre	-	-	-	-	-	-	-	-	-	-
Customer Experience Administration	-	-	-	-	-	-	-	-	-	-
Customer Solutions	-	-	-	-	-	-	-	-	-	-
Development Services	-	-	-	-	-	-	-	-	-	-
Health, Environment and Pest	-	-	-	-	-	-	-	-	-	-
Local Laws	-	-	-	-	-	-	-	-	-	-
Total	-	-	-			-	-	-		
Finance, Governance & Risk										
Contracts & Procurement	-	-	-	-	-	-	-	-	-	-
Disaster Management	-	-	-	-	-	-	-	-	-	-
Ethics, Integrity and Audit	-	-	-	-	-	-	-	-	-	-
Finance, Governance & Risk Administration	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-
Governance	-	-	-	-	-	-	-	-	-	-
Legal Services	-	-	-	-	-	-	-	-	-	-
Revenue Services	-	-	-	-	-	-	-	-	-	-
Treasury	-	-	-	-	-	-	-	-	-	-
Total	-	-	-			-	-	-		

Business Unit - Groups

Capital Income - \$

Capital Expense - \$

Operations

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Delivery Support and Performance	-	-	-	-	-	(7,500,000)	-	(5,768)	0%	-
Maintenance	400,000	-	-	0%	-	(791,000)	-	(374,175)	47%	-
Operations Administration	-	-	-	-	-	-	-	-	-	-
Parks	33,273	-	-	0%	-	(8,133,268)	-	(69,746)	1%	-
Property Services	-	-	-	-	-	-	-	-	-	-
Roads	23,611,746	-	52,288	0%	-	(37,055,710)	-	(2,365,496)	6%	-
Sewerage	898,922	-	-	0%	-	(16,252,316)	-	(590,850)	4%	-
Waste	1,830,000	-	-	0%	-	(11,147,099)	-	(1,264,715)	11%	-
Water	3,195,730	-	92,475	3%	-	(14,399,423)	-	(601,129)	4%	-
Works Planning and Scheduling	-	-	-	-	-	-	-	-	-	-
Total	29,969,671	-	144,763			(95,278,816)	-	(5,271,880)		

Assets & Environment

Asset Designers	-	-	-	-	-	-	-	-	-	-
Asset Governance	-	-	-	-	-	(5,000,000)	-	-	0%	-
Asset Performance and Monitoring	-	-	-	-	-	-	-	-	-	-
Asset Planning	-	-	-	-	-	-	-	(3,885)	-	-
Asset Solutions	-	-	-	-	-	-	-	(335)	-	-
Assets & Environment Administration	-	-	-	-	-	-	-	-	-	-
Environment	-	-	-	-	-	(165,000)	-	-	0%	-
Project Delivery	-	-	-	-	-	-	-	-	-	-
Property Assets	-	-	-	-	-	-	-	-	-	-
Total	-	-	-			(5,165,000)	-	(4,220)		

People & Strategy

Culture and Capability	-	-	-	-	-	-	-	-	-	-
Economic Development	11,888,587	-	-	0%	-	(36,845,287)	-	(2,153,989)	6%	-
Elected Members	-	-	-	-	-	-	-	-	-	-
Employee Entitlements	-	-	-	-	-	-	-	(165)	-	-
Executive Services	-	-	-	-	-	-	-	-	-	-
Health Safety & Wellbeing	-	-	-	-	-	-	-	-	-	-
People & Strategy Administration	-	-	-	-	-	-	-	-	-	-
People Services	-	-	-	-	-	-	-	-	-	-
Information, Communications and Technology	-	-	-	-	-	(455,000)	-	-	0%	-
Strategy, Improvement and Transformation	-	-	-	-	-	-	-	-	-	-
Total	11,888,587	-	-			(37,300,287)	-	(2,154,154)		