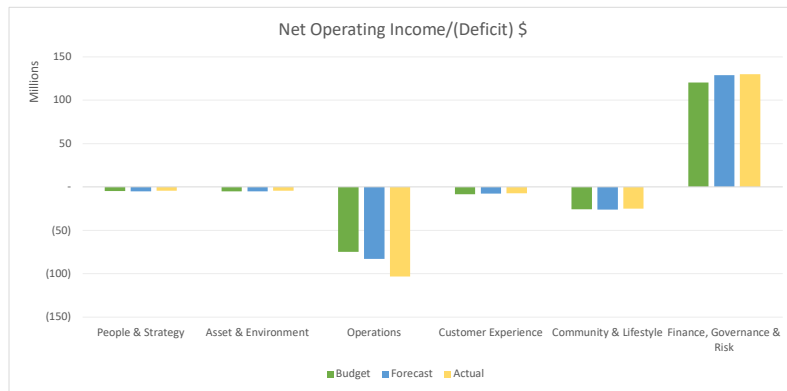


Operating Exec Summary

June, 2026



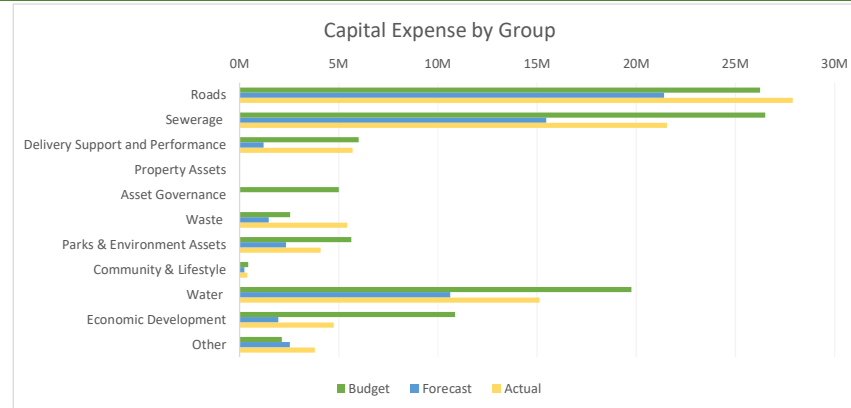
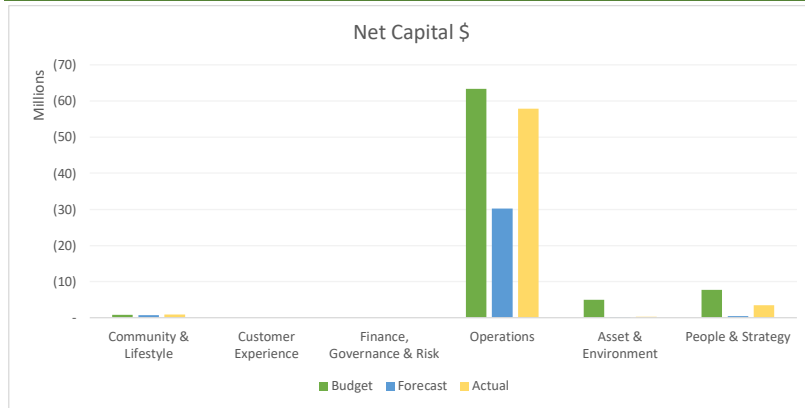
Operating Income - \$						Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
People & Strategy	46,100,057	46,060,692	46,173,138	100%	100%	(49,807,505)	(50,600,821)	(49,833,028)	100%	98%	(936,458)	(641,149)	(549,757)	59%	86%	(4,643,906)	(5,181,279)	(4,209,646)	91%	81%
Asset & Environment	11,452,722	11,303,125	11,337,260	99%	100%	(16,411,252)	(16,305,325)	(15,726,637)	96%	96%	(66,874)	(61,392)	(54,993)	82%	90%	(5,025,403)	(5,063,593)	(4,444,370)	88%	88%
Operations	159,694,053	159,563,290	142,225,574	89%	89%	(177,346,800)	(184,119,148)	(187,187,437)	106%	102%	(57,053,949)	(58,526,273)	(58,281,193)	102%	100%	(74,706,696)	(83,082,131)	(103,243,056)	138%	124%
Customer Experience	13,415,581	13,727,885	14,008,440	104%	102%	(21,896,614)	(21,452,644)	(21,266,071)	97%	99%	(67,489)	(61,825)	(56,338)	83%	91%	(8,548,522)	(7,786,583)	(7,313,970)	86%	94%
Community & Lifestyle	4,066,862	4,118,381	4,135,321	102%	100%	(26,469,558)	(26,850,947)	(25,762,833)	97%	96%	(3,391,945)	(3,334,375)	(3,275,291)	97%	98%	(25,794,642)	(26,066,941)	(24,902,804)	97%	96%
Finance, Governance & Risk	136,270,188	148,344,231	148,105,485	109%	100%	(15,950,439)	(19,524,272)	(18,167,845)	114%	93%	(112,264)	(118,887)	(112,103)	100%	94%	120,207,485	128,701,072	129,825,537	108%	101%
Total	370,999,464	383,117,603	365,985,219			(307,882,168)	(318,853,157)	(317,943,852)			(61,628,980)	(62,743,901)	(62,329,676)			1,488,316	1,520,545	(14,288,309)		

Operating Income - \$						Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$							
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast		Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast		Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast		Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit																							
Brand and Communications	4,416	165,375	164,271	3720%	99%	(2,858,282)	(2,987,351)	(2,823,895)	99%	95%	(5,193)	(4,494)	(3,929)	76%	87%	(2,859,058)	(2,826,470)	(2,663,553)	93%	94%			
Community & Lifestyle Administration	719,261	719,261	719,261	100%	100%	(652,316)	(655,027)	(616,891)	95%	94%	(66,945)	(36,420)	(25,730)	38%	71%	-	27,814	76,639	-	276%			
Community Development and Partnerships	759,930	801,545	817,711	108%	102%	(6,260,101)	(6,175,079)	(5,876,818)	94%	95%	(227,101)	(197,087)	(178,188)	78%	90%	(5,727,271)	(5,570,621)	(5,237,294)	91%	94%			
Corporate & Community Projects	-	-	-	-	-	(1,340,728)	(1,533,798)	(1,283,437)	96%	84%	(1,441,393)	(1,544,861)	(1,576,419)	109%	102%	(2,782,122)	(3,078,659)	(2,859,856)	103%	93%			
Events and Entertainment	1,986,301	1,830,287	1,806,273	91%	99%	(6,705,652)	(6,409,023)	(6,135,641)	91%	96%	(864,400)	(715,990)	(658,859)	76%	92%	(5,583,751)	(5,294,726)	(4,988,228)	89%	94%			
Regional Art Gallery	117,825	137,161	159,776	136%	116%	(1,853,706)	(1,997,208)	(1,932,314)	104%	97%	(13,923)	(13,198)	(10,461)	75%	79%	(1,749,804)	(1,873,245)	(1,782,999)	102%	95%			
Regional Libraries	451,705	435,748	438,034	97%	101%	(3,866,411)	(4,126,046)	(4,235,760)	110%	103%	(372,234)	(394,113)	(392,371)	105%	100%	(3,786,940)	(4,084,412)	(4,190,097)	111%	103%			
Tondoon Botanic Gardens	27,424	29,003	29,994	109%	103%	(2,932,362)	(2,967,413)	(2,858,077)	97%	96%	(400,757)	(428,211)	(429,333)	107%	100%	(3,305,694)	(3,366,621)	(3,257,416)	99%	97%			
Total	4,066,862	4,118,381	4,135,321			(26,469,558)	(26,850,947)	(25,762,833)			(3,391,945)	(3,334,375)	(3,275,291)			(25,794,640)	(26,066,940)	(24,902,804)					
Customer Experience Business Unit																							
Biosecurity and Environmental Health	392,624	370,870	404,738	103%	109%	(4,260,857)	(4,100,815)	(3,912,816)	92%	95%	(2,211)	(786)	(311)	14%	40%	(3,870,444)	(3,730,732)	(3,508,389)	91%	94%			
Call Centre	202,000	202,000	202,000	100%	100%	(202,000)	(203,500)	(203,500)	101%	100%	-	-	-	-	-	-	(1,500)	(1,500)	-	100%			
Customer Experience Administration	516,936	516,936	516,936	100%	100%	(516,936)	(484,459)	(418,230)	81%	86%	-	-	-	-	-	-	32,477	98,706	-	304%			
Customer Solutions	7,725,113	7,742,939	7,666,616	101%	100%	(8,469,753)	(8,327,822)	(8,310,666)	98%	100%	(44,238)	(50,025)	(48,747)	110%	97%	(788,879)	(634,909)	(592,797)	75%	93%			
Development Services	3,378,963	3,563,291	3,804,393	113%	107%	(4,131,603)	(4,066,087)	(4,256,083)	103%	105%	-	-	-	-	-	(752,640)	(502,796)	(451,691)	60%	90%			
Local Laws	1,199,945	1,331,849	1,313,757	109%	99%	(4,315,464)	(4,269,960)	(4,164,775)	97%	98%	(21,040)	(11,013)	(7,281)	35%	66%	(3,136,559)	(2,949,124)	(2,858,299)	91%	97%			
Total	13,415,581	13,727,885	14,008,440			(21,896,614)	(21,452,644)	(21,266,071)			(67,489)	(61,825)	(56,338)			(8,548,522)	(7,786,584)	(7,313,970)					
Finance, Governance & Risk Business Unit																							
Contracts & Procurement	2,957,393	2,957,393	2,957,393	100%	100%	(2,957,393)	(2,947,821)	(2,968,077)	100%	101%	-	-	-	-	-	-	9,571	(10,685)	-	-112%			
Disaster Management	372,313	1,207,104	501,586	135%	42%	(1,052,320)	(2,227,922)	(2,140,276)	203%	96%	(110,990)	(118,189)	(111,723)	101%	95%	(790,997)	(1,139,007)	(1,750,413)	221%	154%			
Ethics, Integrity and Audit	-	-	-	-	-	(494,671)	(478,268)	(461,400)	93%	96%	-	-	-	-	-	(494,671)	(478,268)	(461,400)	93%	96%			
Finance	4,077,952	4,077,948	4,077,950	100%	100%	(4,077,952)	(4,194,723)	(3,955,159)	97%	94%	-	-	-	-	-	-	(116,775)	122,791	-	-105%			
Finance, Governance & Risk Administration	451,279	451,279	451,279	100%	100%	(451,279)	(467,009)	(519,568)	115%	111%	-	-	-	-	-	-	(15,730)	(68,289)	-	434%			
Governance	36,120	1,399	1,456	4%	104%	(2,833,780)	(2,938,255)	(2,967,505)	105%	101%	(1,274)	(698)	(380)	30%	54%	(2,798,933)	(2,937,555)	(2,966,429)	106%	101%			
Legal Services	-	90,918	90,918	-	100%	(697,351)	(1,493,408)	(1,629,976)	234%	109%	-	-	-	-	-	(697,351)	(1,402,490)	(1,539,058)	221%	110%			
Revenue Services	3,290,165	3,239,231	3,205,379	97%	99%	(3,290,165)	(3,407,883)	(3,324,047)	101%	98%	-	-	-	-	-	-	(168,651)	(118,669)	-	70%			
Treasury	125,084,966	136,318,960	136,819,525	109%	100%	(95,529)	(1,368,983)	(201,837)	211%	15%	-	-	-	-	-	124,989,437	134,949,978	136,617,688	109%	101%			
Total	136,270,188	148,344,231	148,105,485			(15,950,439)	(19,524,272)	(18,167,845)			(112,264)	(118,887)	(112,103)			120,207,485	128,701,073	129,825,536					
Operations Business Unit																							
Delivery Support and Performance	19,880,397	17,652,033	17,535,341	88%	99%	(12,135,808)	(12,206,017)	(12,470,046)	103%	102%	(4,082,586)	(3,993,446)	(4,605,797)	113%	115%	3,662,003	1,452,570	459,498	13%	32%			
Maintenance	1,642,234	1,637,937	1,635,550	100%	100%	(6,963,955)	(7,534,427)	(7,660,781)	110%	102%	(742,443)	(787,119)	(795,534)	107%	101%	(6,064,164)	(6,683,609)	(6,820,765)	112%	102%			
Operations Administration	551,837	551,837	551,837	100%	100%	(551,837)	(663,968)	(672,888)	122%	101%	-	-	-	-	-	-	(112,130)	(121,050)	-	108%			
Parks	2,290,562	2,221,384	2,194,821	96%	99%	(23,540,739)	(23,939,129)	(24,310,472)	103%	102%	(1,274,820)	(1,334,274)	(1,362,790)	107%	102%	(22,524,997)	(23,052,019)	(23,478,441)	104%	102%			
Roads	3,943,409	4,058,047	4,741,732	120%	117%	(29,385,381)	(27,236,605)	(28,561,566)	97%	105%	(28,348,558)	(28,982,198)	(27,920,873)	98%	96%	(53,790,530)	(52,160,757)	(51,740,707)	96%	99%			
Sewerage	45,601,457	46,977,916	46,844,867	103%	100%	(26,341,942)	(29,377,567)	(30,219,230)	115%	103%	(13,500,483)	(14,077,645)	(14,295,002)	106%	102%	5,759,033	3,522,704	2,330,636	40%	66%			
Waste	30,248,731	30,389,645	29,335,256	97%	97%	(29,347,387)	(30,612,441)	(30,032,743)	102%	98%	(617,764)	(1,355,798)	(1,558,493)	252%	115%	283,581	(1,578,594)	(2,255,981)	-796%	143%			
Water	55,535,425	56,074,490	39,386,170	71%	70%	(49,079,751)	(52,548,993)	(53,259,711)	109%	101%	(8,487,295)	(7,995,794)	(7,742,705)	91%	97%	(2,031,621)	(4,470,297)	(21,616,246)	1064%	484%			
Total	159,694,053	159,563,290	142,225,574			(177,346,800)	(184,119,148)	(187,187,437)			(57,053,949)	(58,526,273)	(58,281,193)			(74,706,695)	(83,082,132)	(103,243,056)					

Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
755,202	755,105	752,975	100%	100%	(755,202)	(700,998)	(661,314)	88%	94%	-	-	-	-	-	-	54,106	91,661	-	169%
2,102,930	2,107,672	2,112,414	100%	100%	(2,092,009)	(2,159,608)	(2,183,646)	104%	101%	(10,920)	(5,132)	(3,030)	28%	59%	-	(57,068)	(74,262)	-	130%
3,517,966	3,555,430	3,576,237	102%	101%	(3,468,291)	(3,143,288)	(3,057,222)	88%	97%	(49,675)	(50,874)	(47,127)	95%	93%	-	361,268	471,888	-	131%
2,197,349	2,197,349	2,197,349	100%	100%	(2,197,349)	(2,468,854)	(2,562,240)	117%	104%	-	-	-	-	-	-	(271,504)	(364,891)	-	134%
249,409	249,409	249,409	100%	100%	(249,409)	(186,016)	(176,252)	71%	95%	-	-	-	-	-	-	63,393	73,158	-	115%
555,200	363,495	374,210	67%	103%	(5,574,325)	(5,455,771)	(4,870,005)	87%	89%	(6,278)	(5,385)	(4,836)	77%	90%	(5,025,404)	(5,097,662)	(4,500,630)	90%	88%
2,074,666	2,074,665	2,074,665	100%	100%	(2,074,666)	(2,190,790)	(2,215,958)	107%	101%	-	-	-	-	-	-	(116,125)	(141,293)	-	122%
11,452,722	11,303,125	11,337,260			(16,411,252)	(16,305,325)	(15,726,637)			(66,874)	(61,392)	(54,993)			(5,025,404)	(5,063,592)	(4,444,369)		
4,133,878	4,130,582	4,415,053	107%	107%	(4,133,878)	(4,024,409)	(4,019,019)	97%	100%	-	-	-	-	-	-	106,174	396,034	-	373%
-	10,679	21,558	-	202%	(1,190,591)	(1,110,696)	(1,128,944)	95%	102%	-	-	-	-	-	(1,190,591)	(1,100,017)	(1,107,386)	93%	101%
-	-	-	-	-	(1,498,339)	(1,454,171)	(1,438,352)	96%	99%	(3,660)	(1,660)	(994)	27%	60%	(1,501,999)	(1,455,832)	(1,439,346)	96%	99%
24,337,731	23,820,072	23,767,087	98%	100%	(24,689,159)	(25,320,442)	(24,434,628)	99%	97%	-	-	-	-	-	(351,428)	(1,500,370)	(667,541)	190%	44%
-	-	-	-	-	(1,599,889)	(1,598,989)	(1,587,463)	99%	99%	-	-	-	-	-	(1,599,889)	(1,598,989)	(1,587,463)	99%	99%
3,254,033	3,615,855	3,677,234	113%	102%	(3,254,033)	(3,789,104)	(4,074,251)	125%	108%	-	-	-	-	-	-	(173,249)	(397,017)	-	229%
9,592,180	9,607,353	9,607,355	100%	100%	(8,659,382)	(8,539,306)	(8,586,687)	99%	101%	(932,798)	(639,489)	(548,763)	59%	86%	-	428,559	471,905	-	110%
545,920	545,920	545,920	100%	100%	(545,920)	(558,594)	(556,811)	102%	100%	-	-	-	-	-	-	(12,674)	(10,891)	-	86%
2,386,960	2,386,960	2,386,960	100%	100%	(2,386,960)	(2,407,345)	(2,373,841)	99%	99%	-	-	-	-	-	-	(20,385)	13,119	-	-64%
1,849,355	1,943,270	1,751,971	95%	90%	(1,849,355)	(1,797,766)	(1,633,033)	88%	91%	-	-	-	-	-	-	145,504	118,938	-	82%
46,100,057	46,060,692	46,173,138			(49,807,505)	(50,600,821)	(49,833,028)			(936,458)	(641,149)	(549,757)			(4,643,907)	(5,181,279)	(4,209,648)		

Capital Exec Summary

June, 2026



Capital Income - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	-	-	-	-	-
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	24,561,257	23,855,144	24,368,474	99%	102%
Asset & Environment	-	164,001	164,001	-	100%
People & Strategy	3,687,179	1,624,760	1,624,760	44%	100%
Total	28,248,436	25,643,905	26,157,235		

Capital Expense - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
	(828,228)	(752,183)	(936,969)	113%	125%
	-	-	-	-	-
	-	(6,500)	(6,500)	-	100%
	(87,898,424)	(54,051,728)	(82,197,908)	94%	152%
	(5,000,000)	(313,317)	(432,352)	9%	138%
	(11,424,157)	(2,129,419)	(5,136,834)	45%	241%
	(105,150,809)	(57,253,147)	(88,710,563)		

Net Capital - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
	(828,228)	(752,183)	(936,969)	113%	125%
	-	-	-	-	-
	-	(6,500)	(6,500)	-	100%
	(63,337,167)	(30,196,584)	(57,829,434)	91%	192%
	(5,000,000)	(149,315)	(268,351)	5%	180%
	(7,736,978)	(504,660)	(3,512,074)	45%	696%
	(76,902,373)	(31,609,242)	(62,553,328)		

Capital Summary by Business Unit Group June, 2026

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle										
Brand and Communications	-	-	-	-	-	-	-	-	-	-
Community & Lifestyle Administration	-	-	-	-	-	-	-	-	-	-
Community Development and Partnerships	-	-	-	-	-	-	(32,916)	(61,991)	-	188%
Corporate & Community Projects	-	-	-	-	-	(399,528)	(85,594)	(294,037)	74%	344%
Events and Entertainment	-	-	-	-	-	(418,700)	(447,202)	(377,202)	90%	84%
Regional Art Gallery	-	-	-	-	-	(10,000)	(16,440)	(16,440)	164%	100%
Regional Libraries	-	-	-	-	-	-	-	-	-	-
Tondoorn Botanic Gardens	-	-	-	-	-	-	(142,412)	(187,299)	-	132%
Total	-	-	-			(828,228)	(724,564)	(936,969)		
Customer Experience										
Call Centre	-	-	-	-	-	-	-	-	-	-
Customer Experience Administration	-	-	-	-	-	-	-	-	-	-
Customer Solutions	-	-	-	-	-	-	-	-	-	-
Development Services	-	-	-	-	-	-	-	-	-	-
Health, Environment and Pest	-	-	-	-	-	-	-	-	-	-
Local Laws	-	-	-	-	-	-	-	-	-	-
Total	-	-	-			-	-	-		
Finance, Governance & Risk										
Contracts & Procurement	-	-	-	-	-	-	-	-	-	-
Disaster Management	-	-	-	-	-	-	-	-	-	-
Ethics, Integrity and Audit	-	-	-	-	-	-	-	-	-	-
Finance, Governance & Risk Administration	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-
Governance	-	-	-	-	-	-	-	-	-	-
Legal Services	-	-	-	-	-	-	-	-	-	-
Revenue Services	-	-	-	-	-	-	-	-	-	-
Treasury	-	-	-	-	-	-	(6,500)	(6,500)	-	100%
Total	-	-	-			-	(6,500)	(6,500)		

Business Unit - Groups

Capital Income - \$

Capital Expense - \$

Operations

Delivery Support and Performance
Maintenance
Operations Administration
Parks
Property Services
Roads
Sewerage
Waste
Water
Works Planning and Scheduling

Total

BudgetForecastActualActual
as % ofActual
as % of
BudgetForecast

- (6,453) (6,453) - 100%
596,864 242,420 824,175 138% 340%
- - - - -
972,610 507,485 1,106,638 114% 218%
- - - - -
10,981,799 3,622,650 10,321,354 94% 285%
6,085,446 5,249,364 7,159,380 118% 136%
- - - - -
5,924,538 3,497,890 4,931,702 83% 141%
- - - - -

24,561,257 13,113,357 24,336,797

BudgetForecastActualActual
as % ofActual
as % of
BudgetForecast

(6,000,000) (5,900,000) (5,696,281) 95% 97%
(1,177,136) (899,846) (2,429,995) 206% 270%
- - - - -
(5,646,356) (4,059,610) (4,080,430) 72% 101%
- - - - -
(26,249,498) (27,017,994) (27,884,195) 106% 103%
(26,510,521) (20,198,258) (21,553,608) 81% 107%
(2,558,556) (5,429,667) (5,429,667) 212% 100%
(19,756,356) (13,955,194) (15,123,733) 77% 108%
- - - - -

(87,898,424) (77,460,569) (82,197,908)

Assets & Environment

Asset Designers
Asset Governance
Asset Performance and Monitoring
Asset Planning
Asset Solutions
Assets & Environment Administration
Environment
Project Delivery
Property Assets

Total

- - - - -
- - - - -
- - - - -
- 66,296 164,001 - 247%
- - - - -
- - - - -
- - - - -
- - - - -
- - - - -
- - - - -

- 66,296 164,001

- - - - -
(5,000,000) (7,700,000) - 0% 0%
- - - - -
- (177,121) (185,857) - 105%
- - (30,323) - -
- - - - -
- - (213,905) - -
- (2,266) (2,305) - 102%
- - - - -

(5,000,000) (7,879,387) (432,390)

People & Strategy

Culture and Capability
Economic Development
Elected Members
Employee Entitlements
Executive Services
Health Safety & Wellbeing
People & Strategy Administration
People Services
Information, Communications and Technology
Strategy, Improvement and Transformation

Total

- - - - -
3,687,179 689,451 1,624,760 44% 236%
- - - - -
- - - - -
- - - - -
- - - - -
- - - - -
- - - - -
- - - - -
- - - - -
- - - - -

3,687,179 689,451 1,624,760

- - - - -
(10,859,157) (4,742,002) (4,742,002) 44% 100%
- - - - -
- - (1,117) - -
- - - - -
- - - - -
- - - - -
- - - - -
- - - - -
- - - - -
- - - - -

(11,424,157) (5,135,717) (5,136,834)