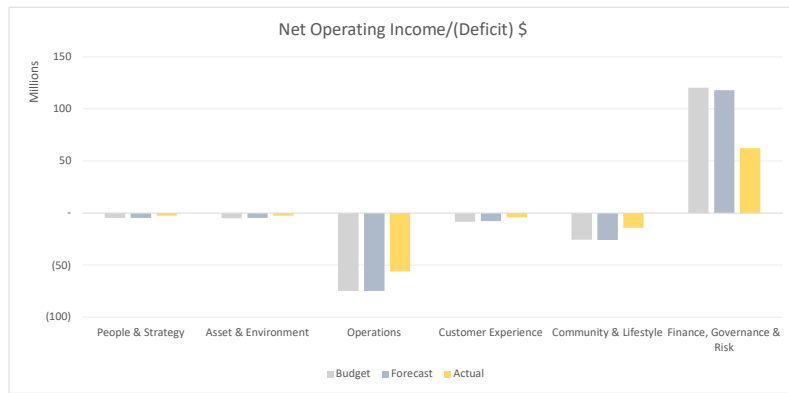


Operating Exec Summary

January, 2026



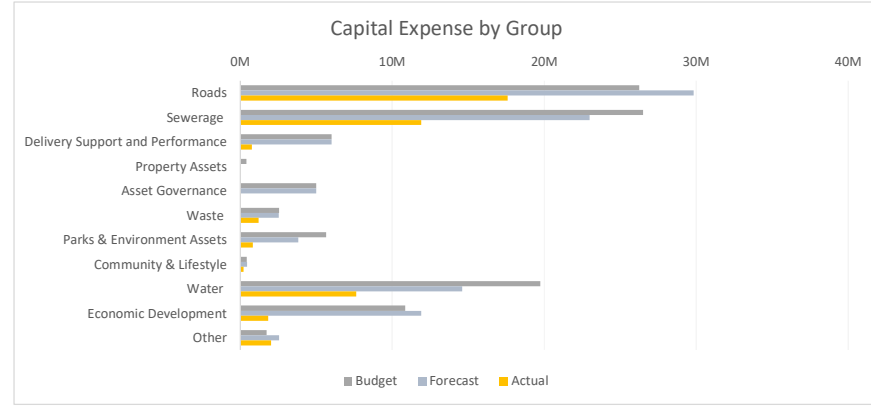
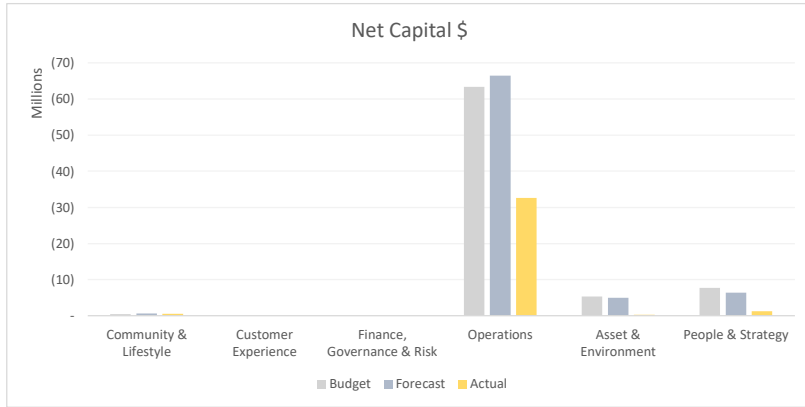
Business Units	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
People & Strategy	46,100,057	46,375,702	26,530,560	58%	57%	(49,807,505)	(50,291,241)	(28,453,797)	57%	57%	(936,458)	(936,458)	(545,520)	58%	58%	(4,643,906)	(4,851,997)	(2,468,758)	53%	51%
Asset & Environment	11,452,722	11,483,514	6,543,388	57%	57%	(16,411,252)	(16,281,935)	(9,113,241)	56%	56%	(66,874)	(66,874)	(36,493)	55%	55%	(5,025,403)	(4,865,296)	(2,606,346)	52%	54%
Operations	159,694,053	158,709,878	83,947,583	53%	53%	(177,346,800)	(176,314,769)	(106,616,091)	60%	60%	(57,053,949)	(57,053,949)	(33,422,506)	59%	59%	(74,706,696)	(74,658,840)	(56,091,014)	75%	75%
Customer Experience	13,415,581	13,829,682	8,097,130	60%	59%	(21,896,614)	(21,693,284)	(12,097,918)	55%	56%	(67,489)	(67,489)	(37,538)	56%	56%	(8,548,522)	(7,931,091)	(4,038,327)	47%	51%
Community & Lifestyle	4,066,862	4,254,106	2,476,781	61%	58%	(26,469,558)	(26,885,277)	(14,855,347)	56%	55%	(3,391,945)	(3,391,945)	(1,974,597)	58%	58%	(25,794,642)	(26,023,116)	(14,353,163)	56%	55%
Finance, Governance & Risk	136,270,188	137,017,924	72,060,264	53%	53%	(15,950,439)	(19,043,081)	(9,912,265)	62%	52%	(112,264)	(112,264)	(61,107)	54%	54%	120,207,485	117,862,578	62,086,893	52%	53%
Total	370,999,464	371,670,806	199,655,705			(307,882,168)	(310,509,588)	(181,048,659)			(61,628,980)	(61,628,980)	(36,077,762)			1,488,316	(467,762)	(17,470,715)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit																				
Brand and Communications	4,416	91,769	164,003	3714%	179%	(2,858,282)	(2,960,910)	(1,661,474)	58%	56%	(5,193)	(5,193)	(2,970)	57%	57%	(2,859,058)	(2,874,334)	(1,500,442)	52%	52%
Community & Lifestyle Administration	719,261	719,261	419,569	58%	58%	(652,316)	(666,350)	(398,654)	61%	60%	(66,945)	(66,945)	(39,051)	58%	58%	-	(14,034)	(18,136)	-	129%
Community Development and Partnerships	759,930	799,000	448,347	59%	56%	(6,260,101)	(6,315,766)	(3,296,257)	53%	52%	(227,101)	(227,101)	(128,286)	56%	56%	(5,727,271)	(5,743,867)	(2,976,196)	52%	52%
Corporate & Community Projects	-	-	-	-	-	(1,340,728)	(1,361,978)	(780,860)	58%	57%	(1,441,393)	(1,441,393)	(845,618)	59%	59%	(2,782,122)	(2,803,372)	(1,626,478)	58%	58%
Events and Entertainment	1,986,301	2,040,574	1,059,241	53%	52%	(6,705,652)	(6,728,601)	(3,626,452)	54%	54%	(864,400)	(864,400)	(507,014)	59%	59%	(5,583,751)	(5,552,428)	(3,074,225)	55%	55%
Regional Art Gallery	117,825	126,350	111,240	94%	88%	(1,853,706)	(1,931,312)	(1,135,009)	61%	59%	(13,923)	(13,923)	(6,714)	48%	48%	(1,749,804)	(1,818,885)	(1,030,482)	59%	57%
Regional Libraries	451,705	448,780	257,477	57%	57%	(3,866,411)	(4,004,815)	(2,467,568)	64%	62%	(372,234)	(372,234)	(213,830)	57%	57%	(3,786,940)	(3,928,269)	(2,423,921)	64%	62%
Tondoon Botanic Gardens	27,424	28,373	16,904	62%	60%	(2,932,362)	(2,915,544)	(1,489,075)	51%	51%	(400,757)	(400,757)	(231,112)	58%	58%	(3,305,694)	(3,287,928)	(1,703,283)	52%	52%
Total	4,066,862	4,254,106	2,476,781			(26,469,558)	(26,885,277)	(14,855,347)			(3,391,945)	(3,391,945)	(1,974,597)			(25,794,640)	(26,023,117)	(14,353,163)		
Customer Experience Business Unit																				
Biosecurity and Environmental Health	392,624	387,715	139,319	35%	36%	(4,260,857)	(4,241,641)	(2,246,623)	53%	53%	(2,211)	(2,211)	(1,290)	58%	58%	(3,870,444)	(3,856,137)	(2,108,594)	54%	55%
Call Centre	202,000	202,000	117,833	58%	58%	(202,000)	(203,500)	(118,525)	59%	58%	-	-	-	-	-	-	(1,500)	(692)	-	46%
Customer Experience Administration	516,936	516,936	301,546	58%	58%	(516,936)	(476,989)	(232,053)	45%	49%	-	-	-	-	-	-	39,947	69,493	-	174%
Customer Solutions	7,725,113	7,744,044	4,510,350	58%	58%	(8,469,753)	(8,403,621)	(4,853,224)	57%	58%	(44,238)	(44,238)	(24,173)	55%	55%	(788,879)	(703,816)	(367,047)	47%	52%
Development Services	3,378,963	3,761,092	2,057,951	61%	55%	(4,131,603)	(4,009,906)	(2,266,002)	55%	57%	-	-	-	-	-	(752,640)	(248,814)	(208,051)	28%	84%
Local Laws	1,199,945	1,217,895	970,130	81%	80%	(4,315,464)	(4,357,627)	(2,381,490)	55%	55%	(21,040)	(21,040)	(12,076)	57%	57%	(3,136,559)	(3,160,772)	(1,423,435)	45%	45%
Total	13,415,581	13,829,682	8,097,130			(21,896,614)	(21,693,284)	(12,097,918)			(67,489)	(67,489)	(37,538)			(8,548,522)	(7,931,092)	(4,038,326)		
Finance, Governance & Risk Business Unit																				
Contracts & Procurement	2,957,393	2,957,393	1,725,146	58%	58%	(2,957,393)	(3,021,461)	(1,743,057)	59%	58%	-	-	-	-	-	-	(64,069)	(17,912)	-	28%
Disaster Management	372,313	393,579	203,117	55%	52%	(1,052,320)	(1,019,498)	(618,826)	59%	61%	(110,990)	(110,990)	(60,364)	54%	54%	(790,997)	(736,909)	(476,073)	60%	65%
Ethics, Integrity and Audit	-	-	-	-	-	(494,671)	(498,384)	(267,152)	54%	54%	-	-	-	-	-	(494,671)	(498,384)	(267,152)	54%	54%
Finance	4,077,952	4,077,955	2,378,802	58%	58%	(4,077,952)	(4,185,376)	(2,181,893)	54%	52%	-	-	-	-	-	-	(107,421)	196,908	-	-183%
Finance, Governance & Risk Administration	451,279	451,279	263,246	58%	58%	(451,279)	(484,410)	(272,844)	60%	56%	-	-	-	-	-	-	(33,132)	(9,598)	-	29%
Governance	36,120	18,530	1,341	4%	7%	(2,833,780)	(2,897,725)	(1,761,298)	62%	61%	(1,274)	(1,274)	(743)	58%	58%	(2,798,933)	(2,880,468)	(1,760,700)	63%	61%
Legal Services	-	81,918	82,918	-	101%	(697,351)	(1,380,469)	(1,052,348)	151%	76%	-	-	-	-	-	(697,351)	(1,298,551)	(969,430)	139%	75%
Revenue Services	3,290,165	3,290,798	1,804,066	55%	55%	(3,290,165)	(3,403,143)	(1,688,092)	51%	50%	-	-	-	-	-	-	(112,345)	115,975	-	-103%
Treasury	125,084,966	125,746,472	65,601,628	52%	52%	(95,529)	(2,152,615)	(326,754)	342%	15%	-	-	-	-	-	124,989,437	123,593,857	65,274,875	52%	53%
Total	136,270,188	137,017,924	72,060,264			(15,950,439)	(19,043,081)	(9,912,265)			(112,264)	(112,264)	(61,107)			120,207,485	117,862,578	62,086,893		
Operations Business Unit																				
Delivery Support and Performance	19,880,397	18,903,777	9,909,841	50%	52%	(12,135,808)	(12,091,579)	(6,960,316)	57%	58%	(4,082,586)	(4,082,586)	(2,508,750)	61%	61%	3,662,003	2,729,612	440,775	12%	16%
Maintenance	1,642,234	1,635,906	954,604	58%	58%	(6,963,955)	(6,832,241)	(4,238,517)	61%	62%	(742,443)	(742,443)	(430,759)	58%	58%	(6,064,164)	(5,938,778)	(3,714,672)	61%	63%
Operations Administration	551,837	551,837	321,905	58%	58%	(551,837)	(718,805)	(444,756)	81%	62%	-	-	-	-	-	-	(166,967)	(122,851)	-	74%
Parks	2,290,562	2,283,430	1,306,058	57%	57%	(23,540,739)	(23,460,971)	(13,878,703)	59%	59%	(1,274,820)	(1,274,820)	(739,409)	58%	58%	(22,524,997)	(22,452,361)	(13,312,054)	59%	59%
Roads	3,943,409	4,233,380	2,324,582	59%	55%	(29,385,381)	(28,638,889)	(16,336,653)	56%	57%	(28,348,558)	(28,348,558)	(16,546,093)	58%	58%	(53,790,530)	(52,754,066)	(30,558,163)	57%	58%
Sewerage	45,601,457	45,746,625	25,929,448	57%	57%	(26,341,942)	(26,999,917)	(17,277,143)	66%	64%	(13,500,483)	(13,500,483)	(7,913,284)	59%	59%	5,759,033	5,246,226	739,022	13%	14%
Waste	30,248,731	29,727,806	16,589,370	55%	56%	(29,347,387)	(28,629,524)	(16,188,209)	55%	57%	(617,764)	(617,764)	(345,252)	56%	56%	283,581	480,518	55,909	20%	12%
Water	55,535,425	55,627,115	26,611,773	48%	48%	(49,079,751)	(48,942,844)	(31,291,794)	64%	64%	(8,487,295)	(8,487,295)	(4,938,959)	58%	58%	(2,031,621)	(1,803,023)	(9,618,980)	473%	533%
Total	159,694,053	158,709,878	83,947,583			(177,346,800)	(176,314,769)	(106,616,091)			(57,053,949)	(57,053,949)	(33,422,506)			(74,706,695)	(74,658,839)	(56,091,014)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit																				
Asset Designers	755,202	755,202	439,292	58%	58%	(755,202)	(731,037)	(378,848)	50%	52%	-	-	-	-	-	-	24,166	60,445	-	250%
Asset Governance	2,102,930	2,102,930	1,231,451	59%	59%	(2,092,009)	(2,157,042)	(1,282,995)	61%	59%	(10,920)	(10,920)	(6,370)	58%	58%	-	(65,033)	(57,914)	-	89%
Asset Planning	3,517,966	3,611,575	2,046,044	58%	57%	(3,468,291)	(3,322,101)	(1,694,348)	49%	51%	(49,675)	(49,675)	(26,583)	54%	54%	-	239,799	325,113	-	136%
Asset Solutions	2,197,349	2,197,349	1,281,787	58%	58%	(2,197,349)	(2,206,856)	(1,463,931)	67%	66%	-	-	-	-	-	-	(9,506)	(182,144)	-	1916%
Assets & Environment Administration	249,409	249,409	145,489	58%	58%	(249,409)	(252,926)	(86,852)	35%	34%	-	-	-	-	-	-	(3,517)	58,637	-	-1667%
Environment	555,200	492,383	189,104	34%	38%	(5,574,325)	(5,547,912)	(2,945,724)	53%	53%	(6,278)	(6,278)	(3,540)	56%	56%	(5,025,404)	(5,061,808)	(2,760,160)	55%	55%
Project Delivery	2,074,666	2,074,666	1,210,221	58%	58%	(2,074,666)	(2,064,062)	(1,260,543)	61%	61%	-	-	-	-	-	-	10,603	(50,321)	-	-475%
Total	11,452,722	11,483,514	6,543,388			(16,411,252)	(16,281,935)	(9,113,241)			(66,874)	(66,874)	(36,493)			(5,025,404)	(4,865,296)	(2,606,344)		
People & Strategy Business Unit																				
Culture and Capability	4,133,878	4,050,604	2,336,662	57%	58%	(4,133,878)	(4,027,071)	(2,211,217)	53%	55%	-	-	-	-	-	-	23,533	125,445	-	533%
Economic Development	-	-	500	-	-	(1,190,591)	(1,194,425)	(372,420)	31%	31%	-	-	-	-	-	(1,190,591)	(1,194,425)	(371,920)	31%	31%
Elected Members	-	-	(47)	-	-	(1,498,339)	(1,465,885)	(834,356)	56%	57%	(3,660)	(3,660)	(2,140)	58%	58%	(1,501,999)	(1,469,545)	(836,544)	56%	57%
Employee Entitlements	24,337,731	24,576,982	13,892,378	57%	57%	(24,689,159)	(24,653,450)	(14,399,577)	58%	58%	-	-	-	-	-	(351,428)	(76,468)	(507,199)	144%	663%
Executive Services	-	(175)	-	-	0%	(1,599,889)	(1,602,823)	(950,886)	59%	59%	-	-	-	-	-	(1,599,889)	(1,602,998)	(950,886)	59%	59%
Health Safety & Wellbeing	3,254,033	3,276,159	2,085,284	64%	64%	(3,254,033)	(3,721,678)	(2,191,367)	67%	59%	-	-	-	-	-	-	(445,519)	(106,082)	-	24%
Information, Communications and Technology	9,592,180	9,595,897	5,557,155	58%	58%	(8,659,382)	(8,659,986)	(4,771,977)	55%	55%	(932,798)	(932,798)	(543,380)	58%	58%	-	3,113	241,799	-	7767%
People & Strategy Administration	545,920	545,920	318,453	58%	58%	(545,920)	(549,566)	(323,268)	59%	59%	-	-	-	-	-	-	(3,646)	(4,815)	-	132%
People Services	2,386,960	2,386,960	1,392,393	58%	58%	(2,386,960)	(2,328,552)	(1,466,084)	61%	63%	-	-	-	-	-	-	58,408	(73,691)	-	-126%
Strategy, Improvement and Transformation	1,849,355	1,943,355	947,781	51%	49%	(1,849,355)	(2,087,805)	(932,646)	50%	45%	-	-	-	-	-	-	(144,451)	15,135	-	-10%
Total	46,100,057	46,375,702	26,530,560			(49,807,505)	(50,291,241)	(28,453,797)			(936,458)	(936,458)	(545,520)			(4,643,907)	(4,851,998)	(2,468,758)		

Capital Exec Summary

January, 2026



Capital Income - \$

Capital Income - \$

Capital Expense - \$

Net Capital - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	-	-	-	-	-
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	24,561,257	15,050,493	8,393,454	34%	56%
Asset & Environment	-	41,644	41,644	-	100%
People & Strategy	3,687,179	6,090,361	848,916	23%	14%
Total	28,248,436	21,182,498	9,284,014		

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(428,700)	(672,531)	(603,434)	141%	90%
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	(87,898,424)	(81,480,693)	(41,049,824)	47%	50%
Asset & Environment	(5,399,528)	(5,043,736)	(302,519)	6%	6%
People & Strategy	(11,424,157)	(12,463,972)	(2,088,251)	18%	17%
Total	(105,150,809)	(99,660,932)	(44,044,028)		

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	(428,700)	(672,531)	(603,434)	141%	90%
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	(63,337,167)	(66,430,201)	(32,656,371)	52%	49%
Asset & Environment	(5,399,528)	(5,002,092)	(260,875)	5%	5%
People & Strategy	(7,736,978)	(6,373,611)	(1,239,335)	16%	19%
Total	(76,902,373)	(78,478,434)	(34,760,014)		

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Operations										
Delivery Support and Performance	-	-	(6,453)	-	-	(6,000,000)	(6,000,000)	(763,399)	13%	13%
Maintenance	596,864	601,188	35,474	6%	6%	(1,177,136)	(1,670,603)	(1,116,222)	95%	67%
Operations Administration	-	-	-	-	-	-	-	-	-	-
Parks	972,610	737,491	103,013	11%	14%	(5,646,356)	(3,827,490)	(819,591)	15%	21%
Property Services	-	-	-	-	-	-	-	-	-	-
Roads	10,981,799	6,195,518	2,220,549	20%	36%	(26,249,498)	(29,832,097)	(17,590,647)	67%	59%
Sewerage	6,085,446	4,955,848	3,753,798	62%	76%	(26,510,521)	(23,026,723)	(11,913,611)	45%	52%
Waste	-	-	-	-	-	(2,558,556)	(2,533,432)	(1,216,913)	48%	48%
Water	5,924,538	2,560,449	2,287,072	39%	89%	(19,756,356)	(14,590,348)	(7,629,441)	39%	52%
Works Planning and Scheduling	-	-	-	-	-	-	-	-	-	-
Total	24,561,257	15,050,493	8,393,454			(87,898,424)	(81,480,693)	(41,049,824)		
Assets & Environment										
Asset Designers	-	-	-	-	-	-	-	-	-	-
Asset Governance	-	-	-	-	-	(5,000,000)	(5,000,000)	-	0%	0%
Asset Performance and Monitoring	-	-	-	-	-	-	-	-	-	-
Asset Planning	-	41,644	41,644	-	100%	-	(41,644)	(48,501)	-	116%
Asset Solutions	-	-	-	-	-	-	-	(10,719)	-	-
Assets & Environment Administration	-	-	-	-	-	-	-	-	-	-
Environment	-	-	-	-	-	-	-	(213,905)	-	-
Project Delivery	-	-	-	-	-	-	(2,092)	(2,092)	-	100%
Property Assets	-	-	-	-	-	(399,528)	-	(27,303)	7%	-
Total	-	41,644	41,644			(5,399,528)	(5,043,736)	(302,519)		
People & Strategy										
Culture and Capability	-	-	-	-	-	-	-	-	-	-
Economic Development	3,687,179	6,090,361	848,916	23%	14%	(10,859,157)	(11,898,972)	(1,839,738)	17%	15%
Elected Members	-	-	-	-	-	-	-	-	-	-
Employee Entitlements	-	-	-	-	-	-	-	(170,470)	-	-
Executive Services	-	-	-	-	-	-	-	-	-	-
Health Safety & Wellbeing	-	-	-	-	-	-	-	-	-	-
People & Strategy Administration	-	-	-	-	-	-	-	-	-	-
People Services	-	-	-	-	-	-	-	-	-	-
Information, Communications and Technology	-	-	-	-	-	(565,000)	(565,000)	(78,042)	14%	14%
Strategy, Improvement and Transformation	-	-	-	-	-	-	-	-	-	-
Total	3,687,179	6,090,361	848,916			(11,424,157)	(12,463,972)	(2,088,251)		