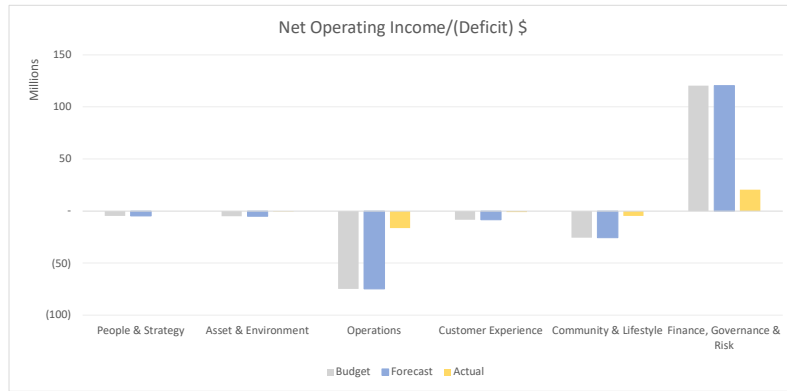


Operating Exec Summary

August, 2025



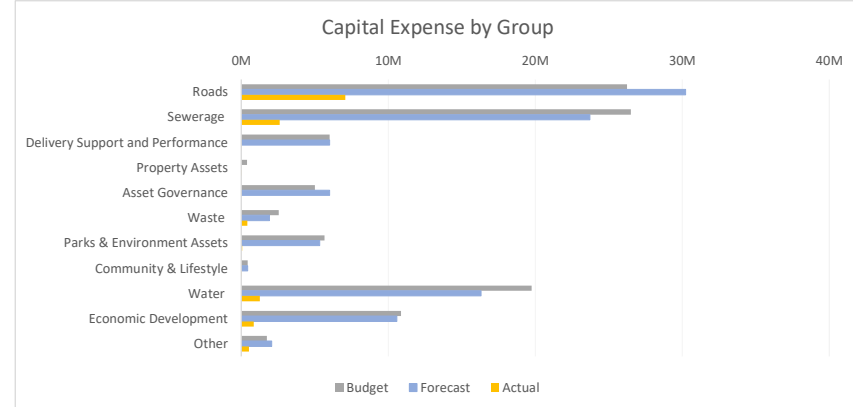
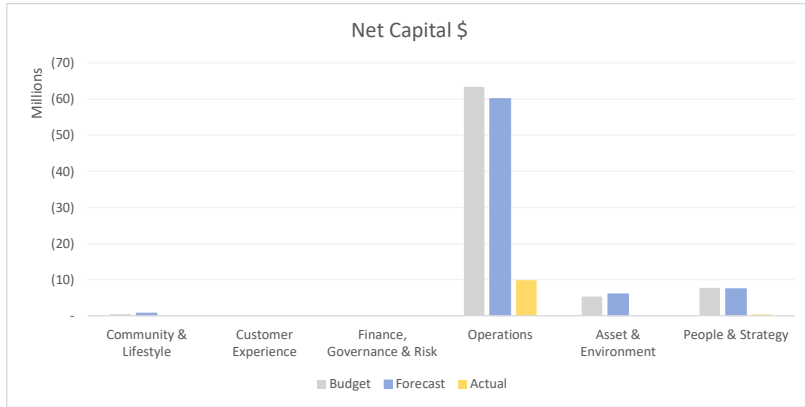
	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
People & Strategy	46,100,057	46,100,057	7,152,619	16%	16%	(49,807,505)	(49,807,505)	(7,278,169)	15%	15%	(936,458)	(936,458)	(155,925)	17%	17%	(4,643,906)	(4,643,906)	(281,475)	6%	6%
Asset & Environment	11,452,722	11,452,722	1,869,143	16%	16%	(16,411,252)	(16,411,252)	(2,190,632)	13%	13%	(66,874)	(66,874)	(10,433)	16%	16%	(5,025,403)	(5,025,403)	(331,923)	7%	7%
Operations	159,694,053	159,694,053	21,598,665	14%	14%	(177,346,800)	(177,346,800)	(28,538,681)	16%	16%	(57,053,949)	(57,053,949)	(9,599,888)	17%	17%	(74,706,696)	(74,706,696)	(16,539,904)	22%	22%
Customer Experience	13,415,581	13,415,581	2,342,397	17%	17%	(21,896,614)	(21,896,614)	(3,534,523)	16%	16%	(67,489)	(67,489)	(10,797)	16%	16%	(8,548,522)	(8,548,522)	(1,202,923)	14%	14%
Community & Lifestyle	4,066,862	4,066,862	475,789	12%	12%	(26,469,558)	(26,469,558)	(4,782,600)	18%	18%	(3,391,945)	(3,391,945)	(568,294)	17%	17%	(25,794,642)	(25,794,642)	(4,875,105)	19%	19%
Finance, Governance & Risk	136,270,188	136,270,188	23,119,102	17%	17%	(15,950,439)	(15,950,439)	(2,674,131)	17%	17%	(112,264)	(112,264)	(17,604)	16%	16%	120,207,485	120,207,485	20,427,367	17%	17%
Total	370,999,464	370,999,464	56,557,714			(307,882,168)	(307,882,168)	(48,998,735)			(61,628,980)	(61,628,980)	(10,362,942)			1,488,316	1,488,316	(2,803,963)		

Operating Income - \$						Operating Expense - \$						Depreciation - \$						Net Operating Income/(Deficit) - \$					
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast		Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast		Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast		Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit																							
Brand and Communications	4,416	4,416	46,438	1052%	1052%	(2,858,282)	(2,858,282)	(500,877)	18%	18%		(5,193)	(5,193)	(852)	16%	16%		(2,859,058)	(2,859,058)	(455,292)	16%	16%	
Community & Lifestyle Administration	719,261	719,261	119,877	17%	17%	(652,316)	(652,316)	(115,767)	18%	18%		(66,945)	(66,945)	(11,157)	17%	17%		-	-	(7,048)	-	-	
Community Development and Partnerships	759,930	759,930	97,115	13%	13%	(6,260,101)	(6,260,101)	(1,289,029)	21%	21%		(227,101)	(227,101)	(36,923)	16%	16%		(5,727,271)	(5,727,271)	(1,228,836)	21%	21%	
Corporate & Community Projects	-	-	-	-	-	(1,340,728)	(1,340,728)	(177,232)	13%	13%		(1,441,393)	(1,441,393)	(243,622)	17%	17%		(2,782,122)	(2,782,122)	(420,854)	15%	15%	
Events and Entertainment	1,986,301	1,986,301	155,708	8%	8%	(6,705,652)	(6,705,652)	(1,220,274)	18%	18%		(864,400)	(864,400)	(145,624)	17%	17%		(5,583,751)	(5,583,751)	(1,210,190)	22%	22%	
Regional Art Gallery	117,825	117,825	38,885	33%	33%	(1,853,706)	(1,853,706)	(316,786)	17%	17%		(13,923)	(13,923)	(1,929)	14%	14%		(1,749,804)	(1,749,804)	(279,830)	16%	16%	
Regional Libraries	451,705	451,705	12,275	3%	3%	(3,866,411)	(3,866,411)	(810,879)	21%	21%		(372,234)	(372,234)	(61,612)	17%	17%		(3,786,940)	(3,786,940)	(860,216)	23%	23%	
Tondoon Botanic Gardens	27,424	27,424	5,492	20%	20%	(2,932,362)	(2,932,362)	(351,757)	12%	12%		(400,757)	(400,757)	(66,575)	17%	17%		(3,305,694)	(3,305,694)	(412,840)	12%	12%	
Total	4,066,862	4,066,862	475,789			(26,469,558)	(26,469,558)	(4,782,600)				(3,391,945)	(3,391,945)	(568,294)				(25,794,640)	(25,794,640)	(4,875,106)			
Customer Experience Business Unit																							
Biosecurity and Environmental Health	392,624	392,624	54,773	14%	14%	(4,260,857)	(4,260,857)	(642,316)	15%	15%		(2,211)	(2,211)	(368)	17%	17%		(3,870,444)	(3,870,444)	(587,911)	15%	15%	
Call Centre	202,000	202,000	33,667	17%	17%	(202,000)	(202,000)	(16,550)	8%	8%		-	-	-	-	-		-	-	17,116	-	-	
Customer Experience Administration	516,936	516,936	86,156	17%	17%	(516,936)	(516,936)	(155,721)	30%	30%		-	-	-	-	-		-	-	(69,565)	-	-	
Customer Solutions	7,725,113	7,725,113	1,444,247	19%	19%	(8,469,753)	(8,469,753)	(1,402,406)	17%	17%		(44,238)	(44,238)	(6,971)	16%	16%		(788,879)	(788,879)	34,871	-4%	-4%	
Development Services	3,378,963	3,378,963	677,687	20%	20%	(4,131,603)	(4,131,603)	(636,373)	15%	15%		-	-	-	-	-		(752,640)	(752,640)	41,315	-5%	-5%	
Local Laws	1,199,945	1,199,945	45,867	4%	4%	(4,315,464)	(4,315,464)	(681,157)	16%	16%		(21,040)	(21,040)	(3,458)	16%	16%		(3,136,559)	(3,136,559)	(638,748)	20%	20%	
Total	13,415,581	13,415,581	2,342,397			(21,896,614)	(21,896,614)	(3,534,523)				(67,489)	(67,489)	(10,797)				(8,548,522)	(8,548,522)	(1,202,922)			
Finance, Governance & Risk Business Unit																							
Contracts & Procurement	2,957,393	2,957,393	492,899	17%	17%	(2,957,393)	(2,957,393)	(531,826)	18%	18%		-	-	-	-	-		-	-	(38,927)	-	-	
Disaster Management	372,313	372,313	17,282	5%	5%	(1,052,320)	(1,052,320)	(50,937)	5%	5%		(110,990)	(110,990)	(17,392)	16%	16%		(790,997)	(790,997)	(51,046)	6%	6%	
Ethics, Integrity and Audit	-	-	-	-	-	(494,671)	(494,671)	(80,540)	16%	16%		-	-	-	-	-		(494,671)	(494,671)	(80,540)	16%	16%	
Finance	4,077,952	4,077,952	679,667	17%	17%	(4,077,952)	(4,077,952)	(432,426)	11%	11%		-	-	-	-	-		-	-	247,240	-	-	
Finance, Governance & Risk Administration	451,279	451,279	75,213	17%	17%	(451,279)	(451,279)	(83,307)	18%	18%		-	-	-	-	-		-	-	(8,094)	-	-	
Governance	36,120	36,120	297	1%	1%	(2,833,780)	(2,833,780)	(556,343)	20%	20%		(1,274)	(1,274)	(212)	17%	17%		(2,798,933)	(2,798,933)	(556,258)	20%	20%	
Legal Services	-	-	100	-	-	(697,351)	(697,351)	(211,829)	30%	30%		-	-	-	-	-		(697,351)	(697,351)	(211,729)	30%	30%	
Revenue Services	3,290,165	3,290,165	482,398	15%	15%	(3,290,165)	(3,290,165)	(499,608)	15%	15%		-	-	-	-	-		-	-	(17,210)	-	-	
Treasury	125,084,966	125,084,966	21,371,246	17%	17%	(95,529)	(95,529)	(227,315)	238%	238%		-	-	-	-	-		124,989,437	124,989,437	21,143,931	17%	17%	
Total	136,270,188	136,270,188	23,119,102			(15,950,439)	(15,950,439)	(2,674,131)				(112,264)	(112,264)	(17,604)				120,207,485	120,207,485	20,427,367			
Operations Business Unit																							
Delivery Support and Performance	19,880,397	19,880,397	2,843,722	14%	14%	(12,135,808)	(12,135,808)	(1,931,252)	16%	16%		(4,082,586)	(4,082,586)	(733,416)	18%	18%		3,662,003	3,662,003	179,054	5%	5%	
Maintenance	1,642,234	1,642,234	269,439	16%	16%	(6,963,955)	(6,963,955)	(1,107,200)	16%	16%		(742,443)	(742,443)	(124,034)	17%	17%		(6,064,164)	(6,064,164)	(961,796)	16%	16%	
Operations Administration	551,837	551,837	91,973	17%	17%	(551,837)	(551,837)	(250,366)	45%	45%		-	-	-	-	-		-	-	(158,393)	-	-	
Parks	2,290,562	2,290,562	362,521	16%	16%	(23,540,739)	(23,540,739)	(3,841,077)	16%	16%		(1,274,820)	(1,274,820)	(212,684)	17%	17%		(22,524,997)	(22,524,997)	(3,691,241)	16%	16%	
Roads	3,943,409	3,943,409	704,960	18%	18%	(29,385,381)	(29,385,381)	(4,473,190)	15%	15%		(28,348,558)	(28,348,558)	(4,727,630)	17%	17%		(53,790,530)	(53,790,530)	(8,495,860)	16%	16%	
Sewerage	45,601,457	45,601,457	7,939,015	17%	17%	(26,341,942)	(26,341,942)	(4,620,798)	18%	18%		(13,500,483)	(13,500,483)	(2,279,916)	17%	17%		5,759,033	5,759,033	1,038,301	18%	18%	
Waste	30,248,731	30,248,731	5,053,399	17%	17%	(29,347,387)	(29,347,387)	(3,945,135)	13%	13%		(617,764)	(617,764)	(98,917)	16%	16%		283,581	283,581	1,009,347	356%	356%	
Water	55,535,425	55,535,425	4,333,637	8%	8%	(49,079,751)	(49,079,751)	(8,369,661)	17%	17%		(8,487,295)	(8,487,295)	(1,423,292)	17%	17%		(2,031,621)	(2,031,621)	(5,459,316)	269%	269%	
Total	159,694,053	159,694,053	21,598,665			(177,346,800)	(177,346,800)	(28,538,681)				(57,053,949)	(57,053,949)	(9,599,888)				(74,706,695)	(74,706,695)	(16,539,904)			

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit																				
Asset Designers	755,202	755,202	125,512	17%	17%	(755,202)	(755,202)	(105,199)	14%	14%	-	-	-	-	-	-	-	20,313	-	-
Asset Governance	2,102,930	2,102,930	350,488	17%	17%	(2,092,009)	(2,092,009)	(308,394)	15%	15%	(10,920)	(10,920)	(1,820)	17%	17%	-	-	40,274	-	-
Asset Planning	3,517,966	3,517,966	581,062	17%	17%	(3,468,291)	(3,468,291)	(435,124)	13%	13%	(49,675)	(49,675)	(7,595)	15%	15%	-	-	138,343	-	-
Asset Solutions	2,197,349	2,197,349	366,225	17%	17%	(2,197,349)	(2,197,349)	(381,129)	17%	17%	-	-	-	-	-	-	-	(14,905)	-	-
Assets & Environment Administration	249,409	249,409	41,568	17%	17%	(249,409)	(249,409)	(24,236)	10%	10%	-	-	-	-	-	-	-	17,333	-	-
Environment	555,200	555,200	58,510	11%	11%	(5,574,325)	(5,574,325)	(619,407)	11%	11%	(6,278)	(6,278)	(1,018)	16%	16%	(5,025,404)	(5,025,404)	(561,915)	11%	11%
Project Delivery	2,074,666	2,074,666	345,778	17%	17%	(2,074,666)	(2,074,666)	(317,143)	15%	15%	-	-	-	-	-	-	-	28,635	-	-
Total	11,452,722	11,452,722	1,869,143			(16,411,252)	(16,411,252)	(2,190,632)			(66,874)	(66,874)	(10,433)			(5,025,404)	(5,025,404)	(331,922)		
People & Strategy Business Unit																				
Culture and Capability	4,133,878	4,133,878	752,542	18%	18%	(4,133,878)	(4,133,878)	(638,665)	15%	15%	-	-	-	-	-	-	-	113,877	-	-
Economic Development	-	-	-	-	-	(1,190,591)	(1,190,591)	(136,072)	11%	11%	-	-	-	-	-	(1,190,591)	(1,190,591)	(136,072)	11%	11%
Elected Members	-	-	-	-	-	(1,498,339)	(1,498,339)	(218,027)	15%	15%	(3,660)	(3,660)	(613)	17%	17%	(1,501,999)	(1,501,999)	(218,641)	15%	15%
Employee Entitlements	24,337,731	24,337,731	4,381,855	18%	18%	(24,689,159)	(24,689,159)	(3,515,200)	14%	14%	-	-	-	-	-	(351,428)	(351,428)	866,655	-247%	-247%
Executive Services	-	-	-	-	-	(1,599,889)	(1,599,889)	(279,008)	17%	17%	-	-	-	-	-	(1,599,889)	(1,599,889)	(279,008)	17%	17%
Health Safety & Wellbeing	3,254,033	3,254,033	(304,231)	-9%	-9%	(3,254,033)	(3,254,033)	(349,551)	11%	11%	-	-	-	-	-	-	-	(653,781)	-	-
Information, Communications and Technology	9,592,180	9,592,180	1,590,414	17%	17%	(8,659,382)	(8,659,382)	(1,480,161)	17%	17%	(932,798)	(932,798)	(155,312)	17%	17%	-	-	(45,060)	-	-
People & Strategy Administration	545,920	545,920	90,987	17%	17%	(545,920)	(545,920)	(84,625)	16%	16%	-	-	-	-	-	-	-	6,362	-	-
People Services	2,386,960	2,386,960	397,827	17%	17%	(2,386,960)	(2,386,960)	(319,481)	13%	13%	-	-	-	-	-	-	-	78,346	-	-
Strategy, Improvement and Transformation	1,849,355	1,849,355	243,226	13%	13%	(1,849,355)	(1,849,355)	(257,379)	14%	14%	-	-	-	-	-	-	-	(14,153)	-	-
Total	46,100,057	46,100,057	7,152,619			(49,807,505)	(49,807,505)	(7,278,169)			(936,458)	(936,458)	(155,925)			(4,643,907)	(4,643,907)	(281,475)		

Capital Exec Summary

August, 2025



Capital Income - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	-	-	-	-	-
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	24,561,257	24,561,257	1,718,786	7%	7%
Asset & Environment	-	-	4,866	-	-
People & Strategy	3,687,179	3,687,179	448,837	12%	12%
Total	28,248,436	28,248,436	2,172,488		

Capital Expense - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
	(428,700)	(752,454)	(75,205)	18%	10%
	-	-	-	-	-
	-	-	-	-	-
	(87,898,424)	(84,666,585)	(11,625,196)	13%	14%
	(5,399,528)	(6,006,957)	(21,728)	0%	0%
	(11,424,157)	(11,153,177)	(854,846)	7%	8%
Total	(105,150,809)	(102,579,173)	(12,576,975)		

Net Capital - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
	(428,700)	(752,454)	(75,205)	18%	10%
	-	-	-	-	-
	-	-	-	-	-
	(63,337,167)	(60,105,328)	(9,906,410)	16%	16%
	(5,399,528)	(6,006,957)	(16,863)	0%	0%
	(7,736,978)	(7,465,998)	(406,009)	5%	5%
Total	(76,902,373)	(74,330,737)	(10,404,487)		

Capital Summary by Business Unit Group August, 2025

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle										
Brand and Communications	-	-	-	-	-	-	-	-	-	-
Community & Lifestyle Administration	-	-	-	-	-	-	-	-	-	-
Community Development and Partnerships	-	-	-	-	-	-	(6,255)	(4,912)	-	79%
Corporate & Community Projects	-	-	-	-	-	-	(200,090)	(48,608)	-	24%
Events and Entertainment	-	-	-	-	-	(418,700)	(419,750)	(14,372)	3%	3%
Regional Art Gallery	-	-	-	-	-	(10,000)	(10,000)	-	0%	0%
Regional Libraries	-	-	-	-	-	-	-	-	-	-
Tondoon Botanic Gardens	-	-	-	-	-	-	(116,360)	(7,314)	-	6%
Total	-	-	-			(428,700)	(752,454)	(75,205)		
Customer Experience										
Call Centre	-	-	-	-	-	-	-	-	-	-
Customer Experience Administration	-	-	-	-	-	-	-	-	-	-
Customer Solutions	-	-	-	-	-	-	-	-	-	-
Development Services	-	-	-	-	-	-	-	-	-	-
Health, Environment and Pest	-	-	-	-	-	-	-	-	-	-
Local Laws	-	-	-	-	-	-	-	-	-	-
Total	-	-	-			-	-	-		
Finance, Governance & Risk										
Contracts & Procurement	-	-	-	-	-	-	-	-	-	-
Disaster Management	-	-	-	-	-	-	-	-	-	-
Ethics, Integrity and Audit	-	-	-	-	-	-	-	-	-	-
Finance, Governance & Risk Administration	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-
Governance	-	-	-	-	-	-	-	-	-	-
Legal Services	-	-	-	-	-	-	-	-	-	-
Revenue Services	-	-	-	-	-	-	-	-	-	-
Treasury	-	-	-	-	-	-	-	-	-	-
Total	-	-	-			-	-	-		

Business Unit - Groups

Capital Income - \$

Capital Expense - \$

Operations

Delivery Support and Performance
Maintenance
Operations Administration
Parks
Property Services
Roads
Sewerage
Waste
Water
Works Planning and Scheduling

Total

Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
-	-	-	-	-
596,864	596,864	6,090	1%	1%
-	-	-	-	-
972,610	972,610	15,112	2%	2%
-	-	-	-	-
10,981,799	10,981,799	893,760	8%	8%
6,085,446	6,085,446	680,472	11%	11%
-	-	-	-	-
5,924,538	5,924,538	123,353	2%	2%
-	-	-	-	-
24,561,257	24,561,257	1,718,786		

Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
(6,000,000)	(6,000,000)	239,976	-4%	-4%
(1,177,136)	(1,170,700)	(454,305)	39%	39%
-	-	-	-	-
(5,646,356)	(5,330,590)	(58,733)	1%	1%
-	-	-	-	-
(26,249,498)	(30,220,663)	(7,069,576)	27%	23%
(26,510,521)	(23,725,510)	(2,606,578)	10%	11%
(2,558,556)	(1,908,321)	(410,632)	16%	22%
(19,756,356)	(16,310,801)	(1,265,347)	6%	8%
-	-	-	-	-
(87,898,424)	(84,666,585)	(11,625,196)		

Assets & Environment

Asset Designers
Asset Governance
Asset Performance and Monitoring
Asset Planning
Asset Solutions
Assets & Environment Administration
Environment
Project Delivery
Property Assets

Total

-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	4,866	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	4,866		

-	-	-	-	-
(5,000,000)	(6,000,000)	-	0%	0%
-	-	-	-	-
-	(4,866)	(5,718)	-	118%
-	-	-	-	-
-	-	-	-	-
-	-	(200)	-	-
-	(2,092)	(2,092)	-	100%
(399,528)	-	(13,719)	3%	-
(5,399,528)	(6,006,957)	(21,728)		

People & Strategy

Culture and Capability
Economic Development
Elected Members
Employee Entitlements
Executive Services
Health Safety & Wellbeing
People & Strategy Administration
People Services
Information, Communications and Technology
Strategy, Improvement and Transformation

Total

-	-	-	-	-
3,687,179	3,687,179	448,837	12%	12%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
3,687,179	3,687,179	448,837		

-	-	-	-	-
(10,859,157)	(10,588,177)	(854,846)	8%	8%
-	-	-	-	-
-	-	0	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
(565,000)	(565,000)	-	0%	0%
-	-	-	-	-
(11,424,157)	(11,153,177)	(854,846)		