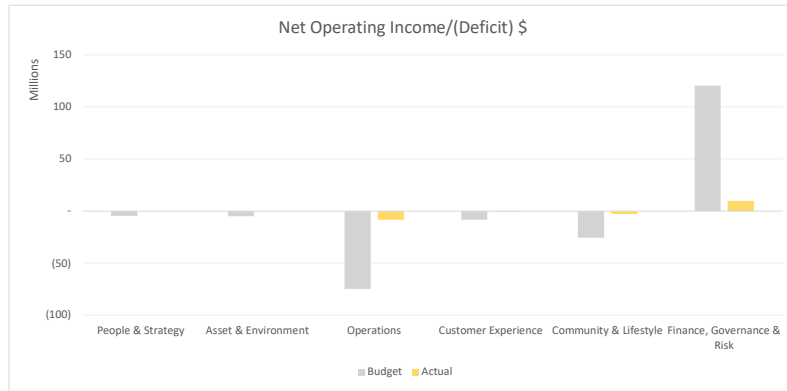


Operating Exec Summary

July, 2025



	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
People & Strategy	46,100,057	46,100,057	3,633,985	8%	8%	(49,807,505)	(49,807,505)	(3,827,050)	8%	8%	(936,458)	(936,458)	(77,963)	8%	8%	(4,643,906)	(4,643,906)	(271,028)	6%	6%
Asset & Environment	11,452,722	11,452,722	903,216	8%	8%	(16,411,252)	(16,411,252)	(1,039,652)	6%	6%	(66,874)	(66,874)	(5,217)	8%	8%	(5,025,403)	(5,025,403)	(141,653)	3%	3%
Operations	159,694,053	159,694,053	10,456,614	7%	7%	(177,346,800)	(177,346,800)	(14,018,640)	8%	8%	(57,053,949)	(57,053,949)	(4,800,439)	8%	8%	(74,706,696)	(74,706,696)	(8,362,466)	11%	11%
Customer Experience	13,415,581	13,415,581	1,212,163	9%	9%	(21,896,614)	(21,896,614)	(1,852,210)	8%	8%	(67,489)	(67,489)	(5,399)	8%	8%	(8,548,522)	(8,548,522)	(645,446)	8%	8%
Community & Lifestyle	4,066,862	4,066,862	194,897	5%	5%	(26,469,558)	(26,469,558)	(2,963,702)	11%	11%	(3,391,945)	(3,391,945)	(284,147)	8%	8%	(25,794,642)	(25,794,642)	(3,052,952)	12%	12%
Finance, Governance & Risk	136,270,188	136,270,188	10,984,960	8%	8%	(15,950,439)	(15,950,439)	(1,266,111)	8%	8%	(112,264)	(112,264)	(8,802)	8%	8%	120,207,485	120,207,485	9,710,047	8%	8%
Total	370,999,464	370,999,464	27,385,834			(307,882,168)	(307,882,168)	(24,967,366)			(61,628,980)	(61,628,980)	(5,181,966)			1,488,316	1,488,316	(2,763,498)		

Community & Lifestyle Business Unit

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Brand and Communications	4,416	4,416	268	6%	6%	(2,858,282)	(2,858,282)	(237,210)	8%	8%	(5,193)	(5,193)	(426)	8%	8%	(2,859,058)	(2,859,058)	(237,368)	8%	8%
Community & Lifestyle Administration	719,261	719,261	59,938	8%	8%	(652,316)	(652,316)	(45,212)	7%	7%	(66,945)	(66,945)	(5,579)	8%	8%	-	-	9,148	-	-
Community Development and Partnerships	759,930	759,930	35,594	5%	5%	(6,260,101)	(6,260,101)	(1,020,369)	16%	16%	(227,101)	(227,101)	(18,461)	8%	8%	(5,727,271)	(5,727,271)	(1,003,236)	18%	18%
Corporate & Community Projects	-	-	-	-	-	(1,340,728)	(1,340,728)	(121,793)	9%	9%	(1,441,393)	(1,441,393)	(121,811)	8%	8%	(2,782,122)	(2,782,122)	(243,604)	9%	9%
Events and Entertainment	1,986,301	1,986,301	88,693	4%	4%	(6,705,652)	(6,705,652)	(802,714)	12%	12%	(864,400)	(864,400)	(72,812)	8%	8%	(5,583,751)	(5,583,751)	(786,833)	14%	14%
Regional Art Gallery	117,825	117,825	2,434	2%	2%	(1,853,706)	(1,853,706)	(182,749)	10%	10%	(13,923)	(13,923)	(964)	7%	7%	(1,749,804)	(1,749,804)	(181,279)	10%	10%
Regional Libraries	451,705	451,705	4,980	1%	1%	(3,866,411)	(3,866,411)	(376,187)	10%	10%	(372,234)	(372,234)	(30,806)	8%	8%	(3,786,940)	(3,786,940)	(402,013)	11%	11%
Tondoon Botanic Gardens	27,424	27,424	2,989	11%	11%	(2,932,362)	(2,932,362)	(177,468)	6%	6%	(400,757)	(400,757)	(33,287)	8%	8%	(3,305,694)	(3,305,694)	(207,766)	6%	6%
Total	4,066,862	4,066,862	194,897			(26,469,558)	(26,469,558)	(2,963,702)			(3,391,945)	(3,391,945)	(284,147)			(25,794,640)	(25,794,640)	(3,052,951)		

Customer Experience Business Unit

Biosecurity and Environmental Health	392,624	392,624	44,979	11%	11%	(4,260,857)	(4,260,857)	(313,945)	7%	7%	(2,211)	(2,211)	(184)	8%	8%	(3,870,444)	(3,870,444)	(269,150)	7%	7%
Call Centre	202,000	202,000	16,833	8%	8%	(202,000)	(202,000)	(16,550)	8%	8%	-	-	-	-	-	-	-	283	-	-
Customer Experience Administration	516,936	516,936	43,078	8%	8%	(516,936)	(516,936)	(86,139)	17%	17%	-	-	-	-	-	-	-	(43,061)	-	-
Customer Solutions	7,725,113	7,725,113	626,654	8%	8%	(8,469,753)	(8,469,753)	(738,516)	9%	9%	(44,238)	(44,238)	(3,485)	8%	8%	(788,879)	(788,879)	(115,348)	15%	15%
Development Services	3,378,963	3,378,963	501,984	15%	15%	(4,131,603)	(4,131,603)	(352,737)	9%	9%	-	-	-	-	-	(752,640)	(752,640)	149,247	-20%	-20%
Local Laws	1,199,945	1,199,945	(21,365)	-2%	-2%	(4,315,464)	(4,315,464)	(344,322)	8%	8%	(21,040)	(21,040)	(1,729)	8%	8%	(3,136,559)	(3,136,559)	(367,417)	12%	12%
Total	13,415,581	13,415,581	1,212,163			(21,896,614)	(21,896,614)	(1,852,210)			(67,489)	(67,489)	(5,399)			(8,548,522)	(8,548,522)	(645,446)		

Finance, Governance & Risk Business Unit

Contracts & Procurement	2,957,393	2,957,393	246,449	8%	8%	(2,957,393)	(2,957,393)	(278,907)	9%	9%	-	-	-	-	-	-	-	(32,458)	-	-
Disaster Management	372,313	372,313	-	0%	0%	(1,052,320)	(1,052,320)	(18,442)	2%	2%	(110,990)	(110,990)	(8,696)	8%	8%	(790,997)	(790,997)	(27,138)	3%	3%
Ethics, Integrity and Audit	-	-	-	-	-	(494,671)	(494,671)	(42,530)	9%	9%	-	-	-	-	-	(494,671)	(494,671)	(42,530)	9%	9%
Finance	4,077,952	4,077,952	339,829	8%	8%	(4,077,952)	(4,077,952)	(78,729)	2%	2%	-	-	-	-	-	-	-	261,100	-	-
Finance, Governance & Risk Administration	451,279	451,279	37,607	8%	8%	(451,279)	(451,279)	(41,955)	9%	9%	-	-	-	-	-	-	-	(4,348)	-	-
Governance	36,120	36,120	58	0%	0%	(2,833,780)	(2,833,780)	(390,293)	14%	14%	(1,274)	(1,274)	(106)	8%	8%	(2,798,933)	(2,798,933)	(390,341)	14%	14%
Legal Services	-	-	-	-	-	(697,351)	(697,351)	227	0%	0%	-	-	-	-	-	(697,351)	(697,351)	227	0%	0%
Revenue Services	3,290,165	3,290,165	236,963	7%	7%	(3,290,165)	(3,290,165)	(288,133)	9%	9%	-	-	-	-	-	-	-	(51,170)	-	-
Treasury	125,084,966	125,084,966	10,124,054	8%	8%	(95,529)	(95,529)	(127,350)	133%	133%	-	-	-	-	-	124,989,437	124,989,437	9,996,704	8%	8%
Total	136,270,188	136,270,188	10,984,960			(15,950,439)	(15,950,439)	(1,266,111)			(112,264)	(112,264)	(8,802)			120,207,485	120,207,485	9,710,046		

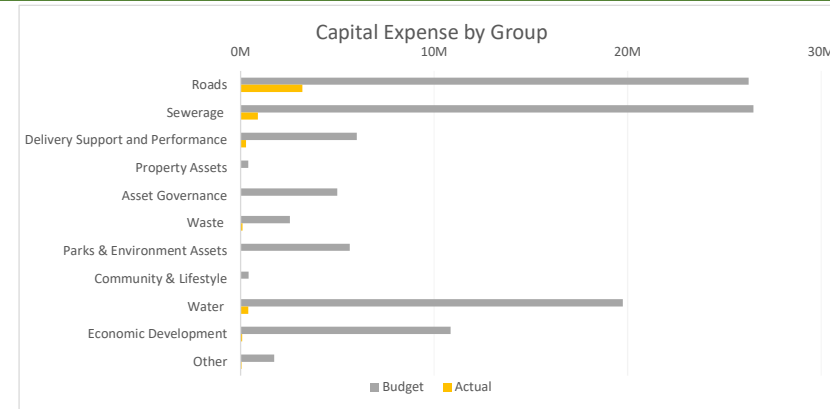
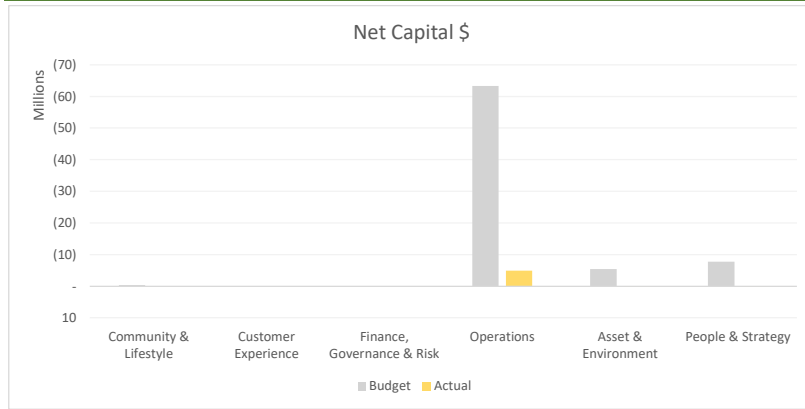
Operations Business Unit

Delivery Support and Performance	19,880,397	19,880,397	1,404,547	7%	7%	(12,135,808)	(12,135,808)	(991,270)	8%	8%	(4,082,586)	(4,082,586)	(367,203)	9%	9%	3,662,003	3,662,003	46,074	1%	1%
Maintenance	1,642,234	1,642,234	134,283	8%	8%	(6,963,955)	(6,963,955)	(735,207)	11%	11%	(742,443)	(742,443)	(62,017)	8%	8%	(6,064,164)	(6,064,164)	(662,941)	11%	11%
Operations Administration	551,837	551,837	45,986	8%	8%	(551,837)	(551,837)	(66,238)	12%	12%	-	-	-	-	-	-	-	(20,251)	-	-
Parks	2,290,562	2,290,562	188,371	8%	8%	(23,540,739)	(23,540,739)	(2,060,813)	9%	9%	(1,274,820)	(1,274,820)	(106,342)	8%	8%	(22,524,997)	(22,524,997)	(1,978,785)	9%	9%
Roads	3,943,409	3,943,409	312,370	8%	8%	(29,385,381)	(29,385,381)	(2,349,076)	8%	8%	(28,348,558)	(28,348,558)	(2,363,815)	8%	8%	(53,790,530)	(53,790,530)	(4,400,520)	8%	8%
Sewerage	45,601,457	45,601,457	3,993,787	9%	9%	(26,341,942)	(26,341,942)	(1,859,348)	7%	7%	(13,500,483)	(13,500,483)	(1,139,958)	8%	8%	5,759,033	5,759,033	994,482	17%	17%
Waste	30,248,731	30,248,731	2,586,128	9%	9%	(29,347,387)	(29,347,387)	(2,310,595)	8%	8%	(617,764)	(617,764)	(49,458)	8%	8%	283,581	283,581	226,075	80%	80%
Water	55,535,425	55,535,425	1,791,141	3%	3%	(49,079,751)	(49,079,751)	(3,646,095)	7%	7%	(8,487,295)	(8,487,295)	(711,646)	8%	8%	(2,031,621)	(2,031,621)	(2,566,600)	126%	126%
Total	159,694,053	159,694,053	10,456,614			(177,346,800)	(177,346,800)	(14,018,640)			(57,053,949)	(57,053,949)	(4,800,439)			(74,706,695)	(74,706,695)	(8,362,466)		

Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
755,202	755,202	62,756	8%	8%	(755,202)	(755,202)	(48,198)	6%	6%	-	-	-	-	-	-	-	14,558	-	-
2,102,930	2,102,930	175,244	8%	8%	(2,092,009)	(2,092,009)	(132,787)	6%	6%	(10,920)	(10,920)	(910)	8%	8%	-	-	41,547	-	-
3,517,966	3,517,966	282,789	8%	8%	(3,468,291)	(3,468,291)	(248,117)	7%	7%	(49,675)	(49,675)	(3,798)	8%	8%	-	-	30,874	-	-
2,197,349	2,197,349	183,112	8%	8%	(2,197,349)	(2,197,349)	(192,142)	9%	9%	-	-	-	-	-	-	-	(9,030)	-	-
249,409	249,409	20,784	8%	8%	(249,409)	(249,409)	(16,627)	7%	7%	-	-	-	-	-	-	-	4,157	-	-
555,200	555,200	5,641	1%	1%	(5,574,325)	(5,574,325)	(261,462)	5%	5%	(6,278)	(6,278)	(509)	8%	8%	(5,025,404)	(5,025,404)	(256,330)	5%	5%
2,074,666	2,074,666	172,889	8%	8%	(2,074,666)	(2,074,666)	(140,318)	7%	7%	-	-	-	-	-	-	-	32,570	-	-
11,452,722	11,452,722	903,216			(16,411,252)	(16,411,252)	(1,039,652)			(66,874)	(66,874)	(5,217)			(5,025,404)	(5,025,404)	(141,654)		
4,133,878	4,133,878	343,665	8%	8%	(4,133,878)	(4,133,878)	(348,137)	8%	8%	-	-	-	-	-	-	-	(4,472)	-	-
-	-	-	-	-	(1,190,591)	(1,190,591)	(75,109)	6%	6%		-	-	-	-	(1,190,591)	(1,190,591)	(75,109)	6%	6%
-	-	-	-	-	(1,498,339)	(1,498,339)	(106,989)	7%	7%	(3,660)	(3,660)	(307)	8%	8%	(1,501,999)	(1,501,999)	(107,296)	7%	7%
24,337,731	24,337,731	2,589,473	11%	11%	(24,689,159)	(24,689,159)	(1,650,027)	7%	7%	-	-	-	-	-	(351,428)	(351,428)	939,447	-267%	-267%
-	-	-	-	-	(1,599,889)	(1,599,889)	(112,097)	7%	7%	-	-	-	-	-	(1,599,889)	(1,599,889)	(112,097)	7%	7%
3,254,033	3,254,033	(462,238)	-14%	-14%	(3,254,033)	(3,254,033)	(316,872)	10%	10%	-	-	-	-	-	-	-	(779,110)	-	-
9,592,180	9,592,180	797,065	8%	8%	(8,659,382)	(8,659,382)	(771,671)	9%	9%	(932,798)	(932,798)	(77,656)	8%	8%	-	-	(52,261)	-	-
545,920	545,920	45,493	8%	8%	(545,920)	(545,920)	(42,642)	8%	8%	-	-	-	-	-	-	-	2,851	-	-
2,386,960	2,386,960	198,913	8%	8%	(2,386,960)	(2,386,960)	(182,764)	8%	8%	-	-	-	-	-	-	-	16,150	-	-
1,849,355	1,849,355	121,613	7%	7%	(1,849,355)	(1,849,355)	(220,742)	12%	12%	-	-	-	-	-	-	-	(99,129)	-	-
46,100,057	46,100,057	3,633,985			(49,807,505)	(49,807,505)	(3,827,050)			(936,458)	(936,458)	(77,963)			(4,643,907)	(4,643,907)	(271,026)		

Capital Exec Summary

July, 2025



Capital Income - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	-	-	-	-	-
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	24,561,257	24,561,257	31,148	0%	0%
Asset & Environment	-	-	-	-	-
People & Strategy	3,687,179	3,687,179	-	0%	0%
Total	28,248,436	28,248,436	31,148		

Capital Expense - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
	(428,700)	(428,700)	76,072	-18%	-18%
	-	-	-	-	-
	-	-	-	-	-
	(87,898,424)	(87,898,424)	(5,002,586)	6%	6%
	(5,399,528)	(5,399,528)	(18,038)	0%	0%
	(11,424,157)	(11,424,157)	(114,650)	1%	1%
Total	(105,150,809)	(105,150,809)	(5,059,202)		

Net Capital - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
	(428,700)	(428,700)	76,072	-18%	-18%
	-	-	-	-	-
	-	-	-	-	-
	(63,337,167)	(63,337,167)	(4,971,438)	8%	8%
	(5,399,528)	(5,399,528)	(18,038)	0%	0%
	(7,736,978)	(7,736,978)	(114,650)	1%	1%
Total	(76,902,373)	(76,902,373)	(5,028,054)		

Capital Summary by Business Unit Group July, 2025

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle										
Brand and Communications	-	-	-	-	-	-	-	-	-	-
Community & Lifestyle Administration	-	-	-	-	-	-	-	-	-	-
Community Development and Partnerships	-	-	-	-	-	-	-	(1,642)	-	-
Corporate & Community Projects	-	-	-	-	-	-	-	(5,821)	-	-
Events and Entertainment	-	-	-	-	-	(418,700)	(418,700)	599	0%	0%
Regional Art Gallery	-	-	-	-	-	(10,000)	(10,000)	41,890	-419%	-419%
Regional Libraries	-	-	-	-	-	-	-	-	-	-
Tondoon Botanic Gardens	-	-	-	-	-	-	-	41,046	-	-
Total	-	-	-			(428,700)	(428,700)	76,072		
Customer Experience										
Call Centre	-	-	-	-	-	-	-	-	-	-
Customer Experience Administration	-	-	-	-	-	-	-	-	-	-
Customer Solutions	-	-	-	-	-	-	-	-	-	-
Development Services	-	-	-	-	-	-	-	-	-	-
Health, Environment and Pest	-	-	-	-	-	-	-	-	-	-
Local Laws	-	-	-	-	-	-	-	-	-	-
Total	-	-	-			-	-	-		
Finance, Governance & Risk										
Contracts & Procurement	-	-	-	-	-	-	-	-	-	-
Disaster Management	-	-	-	-	-	-	-	-	-	-
Ethics, Integrity and Audit	-	-	-	-	-	-	-	-	-	-
Finance, Governance & Risk Administration	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-
Governance	-	-	-	-	-	-	-	-	-	-
Legal Services	-	-	-	-	-	-	-	-	-	-
Revenue Services	-	-	-	-	-	-	-	-	-	-
Treasury	-	-	-	-	-	-	-	-	-	-
Total	-	-	-			-	-	-		

Business Unit - Groups

Capital Income - \$

Capital Expense - \$

Operations

Delivery Support and Performance
Maintenance
Operations Administration
Parks
Property Services
Roads
Sewerage
Waste
Water
Works Planning and Scheduling

Total

Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
-	-	-	-	-
596,864	596,864	-	0%	0%
-	-	-	-	-
972,610	972,610	-	0%	0%
-	-	-	-	-
10,981,799	10,981,799	-	0%	0%
6,085,446	6,085,446	-	0%	0%
-	-	-	-	-
5,924,538	5,924,538	31,148	1%	1%
-	-	-	-	-
24,561,257	24,561,257	31,148		

Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
(6,000,000)	(6,000,000)	(287,791)	5%	5%
(1,177,136)	(1,177,136)	(67,999)	6%	6%
-	-	-	-	-
(5,646,356)	(5,646,356)	(27,467)	0%	0%
-	-	-	-	-
(26,249,498)	(26,249,498)	(3,206,031)	12%	12%
(26,510,521)	(26,510,521)	(900,390)	3%	3%
(2,558,556)	(2,558,556)	(108,108)	4%	4%
(19,756,356)	(19,756,356)	(404,800)	2%	2%
-	-	-	-	-
(87,898,424)	(87,898,424)	(5,002,586)		

Assets & Environment

Asset Designers
Asset Governance
Asset Performance and Monitoring
Asset Planning
Asset Solutions
Assets & Environment Administration
Environment
Project Delivery
Property Assets

Total

-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-

-	-	-	-	-
(5,000,000)	(5,000,000)	-	0%	0%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	(200)	-	-
-	-	(2,088)	-	-
(399,528)	(399,528)	(15,750)	4%	4%
(5,399,528)	(5,399,528)	(18,038)		

People & Strategy

Culture and Capability
Economic Development
Elected Members
Employee Entitlements
Executive Services
Health Safety & Wellbeing
People & Strategy Administration
People Services
Information, Communications and Technology
Strategy, Improvement and Transformation

Total

-	-	-	-	-
3,687,179	3,687,179	-	0%	0%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
3,687,179	3,687,179	-		

-	-	-	-	-
(10,859,157)	(10,859,157)	(89,300)	1%	1%
-	-	-	-	-
-	-	(25,350)	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
(565,000)	(565,000)	-	0%	0%
-	-	-	-	-
(11,424,157)	(11,424,157)	(114,650)		