	Forecast	Budget	Forecast	Forecast
Revenue	2024-2025	2025-2026	2026-2027	2027-2028
Operating revenue				
Net rates, levies and charges	193,071	211,602	219,106	227,729
Fees and charges	23,438	21,552	20,667	21,358
Rental income	892	722	743	760
Interest received	9,620	6,130	10,990	9,704
Sales revenue	4,339	4,245	4,373	4,504
Other income	13,989	6,362	10,403	9,596
Grants, subsidies, contributions and donations	12,705	14,804	13,363	13,764
Total operating revenue	258,053	265,416	279,645	287,420
Capital revenue				
State subsidies and grants—capital	23,654	11,578	16,084	13,552
Commonwealth subsidies and grants—capital	12,547	15,344	16,313	5,544
Developer Contributions—capital	300	1,205	1,000	1,000
Other capital contributions	234	113	100	100
Grants, subsidies, contributions and donations	36,735	28,240	33,498	20,195
Total revenue	294,788	293,657	313,142	307,615
Capital income				
Total Capital Income	(8,000)	(7,500)	(7,500)	(7,500)
Total income	286,788	286,157	305,642	300,115
Expenses				
Operating expenses				
Employee benefits	80,518	86,295	90,612	94,242
Materials and services	113,968	114,814	114,351	118,458
Finance costs	1,447	1,185	946	706
Depreciation and amortisation Total operating expenses	57,425 253,358	61,633 263,928	61,799 267,707	63,617 277,022
Capital expenses				
Total Capital expenses	-	-	-	-
Total expenses	253,358	263,928	267,707	277,022
Net result	33,430	22,229	37,935	23,093
Tax equivalents				
Net result after tax equivalents	33,430	22,229	37,935	23,093
Other comprehensive income				
Total other comprehensive income for the year	154,180	25,803	31,405	35,447
Total comprehensive income for the year	187,610	48,032	69,340	58,540
Operating result	107,010	10,002	00,040	50,540
operating route				
Operating revenue	258,053	265,416	279,645	287,420
Operating expenses	253,358	263,928	267,707	277,022
Operating result	4,696	1,488	11,937	10,398

The value of change in rates and utilities from 2024/2025 expressed as a percentage is 9.6%

All outputs are in thousands (\$'000) unless otherwise indicated	Forecast	Budget	Forecast	Forecast
	2024-2025	2025-2026	2026-2027	2027-2028
Assets Current assets				
Cash and cash equivalents	156,919	122,423	85,300	80,3
Trade and other receivables	9,477	14,100	14,399	14,9
Inventories	1,621	1,621	1,621	1,6
Contract Assets	11,744	1,021	1,021	1,0
Other current assets	16,464	16,464	16,464	16,4
Total current assets	196,225	166,352	129,528	125,0
Non-current assets				
Investments	34,478	34,478	34,478	34,4
Land	140,244	147,207	148,819	150,8
Land improvements	-	4,029	7,978	10,6
Buildings	162,876	170,292	172,276	174,2
Plant & equipment	36,505	34,544	38,880	42,0
Furniture & fittings	-	870	2,059	13,4
Roads, drainage & bridge network	1,563,476	1,631,062	1,636,831	1,643,8
Water	292,445	298,502	317,839	338,2
Sewerage	484,664	504,991	523,836	553,4
Miscellaneous (Non-Infrastructure)	2,385	2,772	14,515	38,3
Miscellaneous (Infrastructure)	69,105	68,069	66,106	64,1
Work in progress	154,429	105,151	136,207	92,5
Property, plant & equipment	2,906,128	2,967,489	3,065,345	3,121,7
Right of use assets	3,269	3,225	3,180	3,1
Other non-current assets	30,761	29,728	28,659	27,5
Total non-current assets	2,974,636	3,034,920	3,131,663	3,186,9
Total assets	3,170,862	3,201,272	3,261,191	3,312,0
Liabilities				
Current liabilities				
Trade and other payables	33,093	24,684	24,739	25,5
Contract Liabililites	8,866	8,866	8,866	8,8
Borrowings	7,048	7,261	6,532	3,8
Provisions	15,937	15,974	16,013	16,0
Other current liabilities	1,931	1,961	1,866	1,7
Total current liabilities	66,875	58,746	58,016	56,0
Non-current liabilities				
Contract Liabililites	2,545	2,545	2,545	2,5
Borrowings	79,719	72,495	65,963	62,1
Provisions	14,878	14,841	14,802	14,7
Other non-current liabilities	37,007	34,776	32,655	30,7
Total non-current liabilities	134,149	124,657	115,966	110,1
Total liabilities	201,024	183,402	173,982	166,2
Net community assets	2,969,837	3,017,869	3,087,209	3,145,7
Community equity				
Asset revaluation surplus	1,202,906	1,228,709	1,260,114	1,295,5
Retained surplus	1,766,931	1,789,160	1,827,095	1,850,1
Total community equity	2,969,837	3,017,869	3,087,209	3,145,7

All outputs are in thousands (\$'000) unless otherwise indicated				
	Forecast	Budget	Forecast	Forecast
	2024-2025	2025-2026	2026-2027	2027-2028
Cash flows from operating activities				
Bassints from sustamore	241 614	227.050	249 205	257.7
Receipts from customers	241,614	237,059	248,305	257,77
Payments to suppliers and employees	(201,179)	(208,620)	(204,020)	(210,98
Dividends received	8,617	1,958	5,867	4,9
Interest received	10,545	6,130	10,990	9,7
Rental income	600	735	742	7
Non-capital grants and contributions	10,631	14,912	13,442	13,7
Borrowing costs	(1,367)	(2,084)	(1,833)	(1,57
Other cash flows from operating activities	17,422	-	-	
Net cash inflow from operating activities	86,882	50,089	73,493	74,3
Cash flows from investing activities				
Payments for property, plant and equipment	(108,863)	(105,151)	(136,207)	(92,56
Proceeds from sale of property, plant and equipment	750	500	500	5
Grants, subsidies, contributions and donations	36,735	28,240	33,498	20,1
Other cash flows from investing activities	819	(1,164)	(1,146)	(89
Net cash inflow from investing activities	(70,559)	(77,575)	(103,355)	(72,70
Cash flows from financing activities				
Repayment of borrowings	(5,871)	(7,011)	(7,261)	(6,53
Repayment of leases	(96)	-	-	
Net cash inflow from financing activities	(5,967)	(7,011)	(7,261)	(6,53
Total cash flows				
Net increase in cash and cash equivalent held	10,357	(34,496)	(37,123)	(4,94
Opening cash and cash equivalents	146,562	156,919	122,423	85,2
Closing cash and cash equivalents	156,919	122,423	85,299	80,3
	100,010	111,110	00)200	00

All outputs are in thousands (\$'000) unless otherwise indicated				
	Forecast	Budget	Forecast	Forecast
	2024-2025	2025-2026	2026-2027	2027-2028
Asset revaluation surplus				
Opening balance		1,202,906	1,228,709	1,260,11
Net result		na	na	n
Increase in asset revaluation surplus		25,803	31,405	35,44
Internal payments made		na	na	n
Adjustment for Initial Recognition of Accounting Standards		na	na	n
Closing balance	1,202,906	1,228,709	1,260,114	1,295,56
Retained surplus Opening balance Net result		1,766,931 22,229	1,789,160 37,935	1,827,09
Increase in asset revaluation surplus		na	na	I
Internal payments made		-	-	
Adjustment for Initial Recognition of Accounting Standards Closing balance	1,766,931	1,789,160	na 1,827,095	1,850,1
Total				
Opening balance		2,969,837	3,017,869	3,087,2
Net result		22,229	37,935	23,0
Increase in asset revaluation surplus Internal payments made		25,803	31,405	35,4
Adjustment for Initial Recognition of Accounting Standards		-	na	
		3,017,869	3,087,209	3,145,7