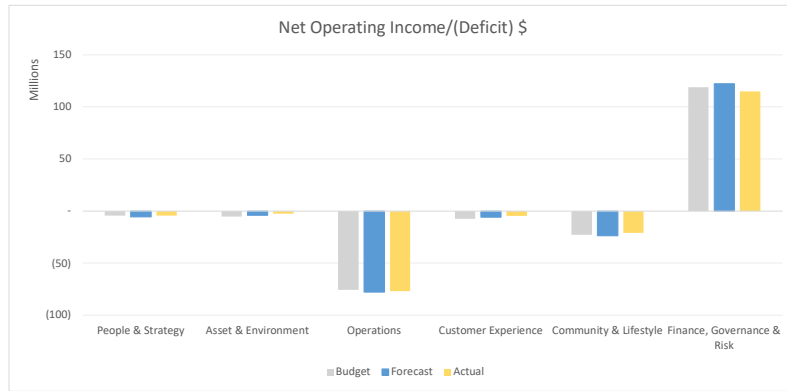


Operating Exec Summary

May, 2025



	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
People & Strategy	42,303,096	41,908,140	38,388,322	91%	92%	(46,179,613)	(47,365,586)	(42,403,050)	92%	90%	(437,953)	(120,714)	(531,676)	121%	440%	(4,314,470)	(5,578,160)	(4,546,404)	105%	82%
Asset & Environment	10,413,298	10,711,756	9,734,332	93%	91%	(14,971,823)	(14,930,788)	(12,304,052)	82%	82%	(725,393)	(53,612)	(51,128)	7%	95%	(5,283,918)	(4,272,645)	(2,620,847)	50%	61%
Operations	139,721,580	142,160,921	119,094,930	85%	84%	(160,614,974)	(165,115,237)	(147,540,671)	92%	89%	(54,775,163)	(54,946,058)	(48,388,520)	88%	88%	(75,668,557)	(77,900,374)	(76,834,261)	102%	99%
Customer Experience	11,862,353	13,494,039	12,446,646	105%	92%	(19,487,020)	(19,341,266)	(17,297,966)	89%	89%	(49,048)	(44,716)	(46,840)	95%	105%	(7,673,715)	(5,891,944)	(4,898,160)	64%	83%
Community & Lifestyle	3,649,553	3,724,390	3,412,824	94%	92%	(25,100,290)	(25,381,445)	(21,691,815)	86%	85%	(1,312,966)	(2,167,632)	(2,645,186)	201%	122%	(22,763,703)	(23,824,686)	(20,924,177)	92%	88%
Finance, Governance & Risk	133,595,870	140,362,794	129,465,100	97%	92%	(14,746,460)	(18,106,919)	(14,533,735)	99%	80%	(124,712)	(92,502)	(92,619)	74%	100%	118,724,698	122,163,373	114,838,746	97%	94%
Total	341,545,749	352,362,039	312,542,155			(281,100,179)	(290,241,241)	(255,771,288)			(57,425,235)	(57,425,234)	(51,755,970)			3,020,335	4,695,564	5,014,897		

Community & Lifestyle Business Unit

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Brand and Communications	4,416	41,456	92,564	2096%	223%
Community & Lifestyle Administration	528,250	528,250	484,229	92%	92%
Community Development and Partnerships	625,887	791,345	710,567	114%	90%
Corporate & Community Projects	-	-	-	-	-
Events and Entertainment	1,930,550	1,778,687	1,643,714	85%	92%
Regional Art Gallery	110,100	119,474	99,581	90%	83%
Regional Libraries	424,750	436,789	362,030	85%	83%
Tondoon Botanic Gardens	25,600	28,389	20,140	79%	71%
Total	3,649,553	3,724,390	3,412,824		

Customer Experience Business Unit

Biosecurity and Environmental Health	372,988	303,848	314,518	84%	104%
Call Centre	177,096	177,096	162,338	92%	92%
Customer Experience Administration	455,242	455,242	417,305	92%	92%
Customer Solutions	7,037,656	7,060,879	6,509,572	92%	92%
Development Services	2,620,730	4,267,876	3,795,882	145%	89%
Local Laws	1,198,640	1,229,097	1,247,031	104%	101%
Total	11,862,353	13,494,039	12,446,646		

Finance, Governance & Risk Business Unit

Contracts & Procurement	2,651,444	2,651,444	2,430,490	92%	92%
Disaster Management	61,740	403,913	403,513	654%	100%
Ethics, Integrity and Audit	-	-	-	-	-
Finance	3,630,956	3,630,942	3,328,359	92%	92%
Finance, Governance & Risk Administration	409,547	409,546	375,418	92%	92%
Governance	3,950	1,099	223	6%	20%
Legal Services	-	(702)	(702)	-	100%
Revenue Services	3,224,487	3,397,568	3,043,837	94%	90%
Treasury	123,613,746	129,868,985	119,883,963	97%	92%
Total	133,595,870	140,362,794	129,465,100		

Operations Business Unit

Delivery Support and Performance	17,820,034	17,877,116	15,786,755	89%	88%
Maintenance	1,427,584	1,409,672	1,281,983	90%	91%
Operations Administration	491,585	491,585	450,620	92%	92%
Parks	2,041,878	2,083,552	1,909,826	94%	92%
Roads	4,341,443	5,320,702	4,761,428	110%	89%
Sewerage	38,998,824	40,620,871	36,716,337	94%	90%
Waste	26,977,049	28,047,548	25,471,399	94%	91%
Water	47,623,181	46,309,874	32,716,582	69%	71%
Works Planning and Scheduling	-	-	-	-	-
Total	139,721,580	142,160,921	119,094,930		

Operating Expense - \$

Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
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(2,674,039)	(2,648,821)	(2,233,623)	84%	84%
(493,162)	(767,859)	(536,137)	109%	70%
(5,852,424)	(5,465,464)	(4,591,642)	78%	84%
(1,065,180)	(1,768,817)	(1,591,011)	149%	90%
(6,924,269)	(6,475,889)	(5,372,060)	78%	83%
(1,794,311)	(1,712,771)	(1,531,305)	85%	89%
(3,832,453)	(4,125,523)	(3,784,574)	99%	92%
(2,464,452)	(2,416,300)	(2,051,462)	83%	85%
(25,100,290)	(25,381,445)	(21,691,815)		

Depreciation - \$

Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
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(3,517)	(2,505)	(3,485)	99%	139%
(35,088)	(8,748)	(32,690)	93%	374%
(274,518)	(163,412)	(181,716)	66%	111%
-	(875,639)	(1,208,665)	-	138%
(419,845)	(472,074)	(556,824)	133%	118%
(130,069)	(23,126)	(8,627)	7%	37%
(295,998)	(317,211)	(310,027)	105%	98%
(153,931)	(304,917)	(343,153)	223%	113%
(1,312,966)	(2,167,632)	(2,645,186)		

Net Operating Income/(Deficit) - \$

Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
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(2,673,140)	(2,609,870)	(2,144,544)	80%	82%
-	(248,357)	(84,598)	-	34%
(5,501,055)	(4,837,530)	(4,062,791)	74%	84%
(1,065,180)	(2,644,457)	(2,799,677)	263%	106%
(5,413,564)	(5,169,276)	(4,285,170)	79%	83%
(1,814,280)	(1,616,423)	(1,440,351)	79%	89%
(3,703,702)	(4,005,944)	(3,732,571)	101%	93%
(2,592,783)	(2,692,828)	(2,374,476)	92%	88%
(22,763,704)	(23,824,685)	(20,924,178)		

(2,831,072)	(2,874,440)	(2,354,881)	83%	82%
-	1,904	18,039	-	947%
-	33,752	(10,596)	-	-31%
(798,701)	(615,558)	(542,397)	68%	88%
(1,010,321)	741,098	598,740	-59%	81%
(3,033,621)	(3,178,699)	(2,607,065)	86%	82%
(7,673,715)	(5,891,943)	(4,898,160)		

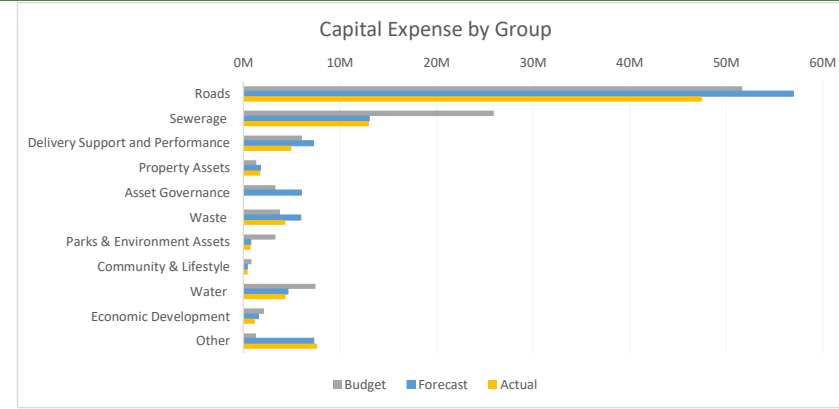
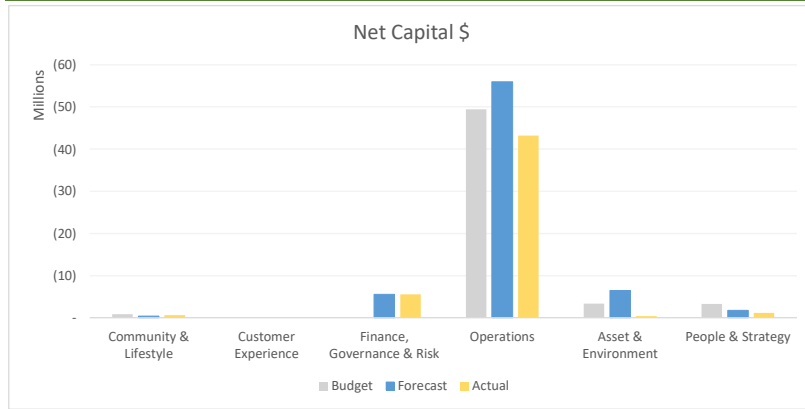
-	(246,078)	(292,870)	-	119%
(828,998)	(592,692)	(451,858)	55%	76%
(471,166)	(429,757)	(374,228)	79%	87%
-	(101,083)	94,655	-	-94%
-	(57,028)	(78,489)	-	138%
(2,881,428)	(3,027,020)	(2,720,080)	94%	90%
(579,666)	(1,193,707)	(1,310,780)	226%	110%
-	107,253	404,461	-	377%
123,485,956	127,703,485	119,567,935	97%	94%
118,724,698	122,163,373	114,838,746		

1,848,939	2,406,067	1,617,490	87%	67%
(6,302,158)	(6,617,884)	(6,018,607)	96%	91%
-	(76,790)	(62,243)	-	81%
(20,379,687)	(21,453,307)	(19,619,630)	96%	91%
(54,763,015)	(54,472,904)	(44,910,713)	82%	82%
6,743,515	3,364,610	3,316,443	49%	99%
1,778,911	3,103,079	2,241,760	126%	72%
(4,595,062)	(4,153,245)	(13,398,503)	292%	323%
-	-	(259)	-	-
(75,668,557)	(77,900,374)	(76,834,262)		

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit																				
Asset Designers	928,613	930,538	853,154	92%	92%	(928,613)	(865,220)	(764,640)	82%	88%	-	-	-	-	-	-	65,319	88,514	-	136%
Asset Governance	1,951,117	1,951,117	1,788,524	92%	92%	(1,945,482)	(2,028,496)	(1,821,101)	94%	90%	(5,635)	(1,405)	(5,171)	92%	368%	-	(78,784)	(37,749)	-	48%
Asset Performance and Monitoring	-	-	-	-	-	-	-	-	-	-	(1,500)	-	-	0%	-	(1,500)	-	-	0%	-
Asset Planning	3,386,837	3,585,306	3,183,746	94%	89%	(3,386,837)	(3,102,182)	(2,395,781)	71%	77%	-	(35,722)	(40,272)	-	113%	-	447,403	747,693	-	167%
Asset Solutions	1,739,687	1,739,687	1,594,713	92%	92%	(1,739,687)	(1,809,953)	(1,624,350)	93%	90%	-	-	-	-	-	-	(70,266)	(29,637)	-	42%
Assets & Environment Administration	111,525	111,525	102,231	92%	92%	(111,525)	(113,743)	(105,570)	95%	93%	-	-	-	-	-	-	(2,218)	(3,339)	-	151%
Environment	457,788	555,494	527,021	115%	95%	(5,021,947)	(5,339,418)	(4,156,717)	83%	78%	(7,563)	(16,486)	(5,684)	75%	34%	(4,571,722)	(4,800,410)	(3,635,380)	80%	76%
Project Delivery	1,837,732	1,837,732	1,684,587	92%	92%	(1,837,732)	(1,671,649)	(1,435,766)	78%	86%	-	-	-	-	-	-	166,083	248,822	-	150%
Property Assets	-	356	356	-	100%	-	(128)	(128)	-	100%	(710,695)	-	-	0%	-	(710,695)	229	229	0%	100%
Total	10,413,298	10,711,756	9,734,332			(14,971,823)	(14,930,788)	(12,304,052)			(725,393)	(53,612)	(51,128)			(5,283,917)	(4,272,644)	(2,620,847)		
People & Strategy Business Unit																				
Culture and Capability	3,623,133	3,636,852	3,400,281	94%	93%	(3,623,133)	(3,627,762)	(3,386,528)	93%	93%	-	-	-	-	-	-	9,090	13,754	-	151%
Economic Development	-	-	-	-	-	(1,206,311)	(1,129,133)	(885,533)	73%	78%	-	-	-	-	-	(1,206,311)	(1,129,133)	(885,533)	73%	78%
Elected Members	-	8,827	8,827	-	100%	(1,373,058)	(1,456,202)	(1,344,942)	98%	92%	(1,498)	(373)	(912)	61%	244%	(1,374,556)	(1,447,748)	(1,337,027)	97%	92%
Employee Entitlements	21,566,620	20,909,072	19,075,212	88%	91%	(21,924,610)	(21,996,886)	(20,783,455)	95%	94%	-	-	-	-	-	(357,990)	(1,087,814)	(1,708,242)	477%	157%
Executive Services	-	-	-	-	-	(1,375,614)	(1,400,791)	(1,252,642)	91%	89%	-	-	-	-	-	(1,375,614)	(1,400,791)	(1,252,642)	91%	89%
Health Safety & Wellbeing	2,640,928	2,837,399	2,602,912	99%	92%	(2,640,928)	(3,200,877)	(2,971,057)	113%	93%	-	-	-	-	-	-	(363,478)	(368,146)	-	101%
Information, Communications and Technology	8,353,574	8,397,148	7,692,152	92%	92%	(7,917,119)	(8,322,339)	(6,435,511)	81%	77%	(436,456)	(120,341)	(530,764)	122%	441%	-	(45,532)	725,877	-	-1594%
People & Strategy Administration	474,279	474,279	434,756	92%	92%	(474,279)	(644,286)	(562,230)	119%	87%	-	-	-	-	-	-	(170,007)	(127,474)	-	75%
People Services	1,960,687	1,960,687	1,797,296	92%	92%	(1,960,687)	(2,157,288)	(2,033,600)	104%	94%	-	-	-	-	-	-	(196,601)	(236,303)	-	120%
Strategy, Improvement and Transformation	3,683,875	3,683,875	3,376,885	92%	92%	(3,683,875)	(3,430,020)	(2,747,552)	75%	80%	-	-	-	-	-	-	253,854	629,333	-	248%
Total	42,303,096	41,908,140	38,388,322			(46,179,613)	(47,365,586)	(42,403,050)			(437,953)	(120,714)	(531,676)			(4,314,471)	(5,578,160)	(4,546,403)		

Capital Exec Summary

May, 2025



Capital Income - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	-	3,500	-	-	0%
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	49,445,202	33,147,823	32,531,998	66%	98%
Asset & Environment	1,300,000	1,523,090	1,673,090	129%	110%
People & Strategy	(608,529)	601,389	522,389	-86%	87%
Total	50,136,673	35,275,801	34,727,477		

Capital Expense - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
	(815,000)	(389,744)	(671,698)	82%	172%
	-	-	-	-	-
	-	(5,552,577)	(5,552,577)	-	100%
	(98,907,668)	(89,121,349)	(75,740,586)	77%	85%
	(4,651,642)	(8,019,444)	(2,115,632)	45%	26%
	(2,674,603)	(2,408,310)	(1,720,519)	64%	71%
	(107,048,913)	(105,491,424)	(85,801,012)		

Net Capital - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
	(815,000)	(386,244)	(671,698)	82%	174%
	-	-	-	-	-
	-	(5,552,577)	(5,552,577)	-	100%
	(49,462,466)	(55,973,526)	(43,208,587)	87%	77%
	(3,351,642)	(6,496,354)	(442,543)	13%	7%
	(3,283,132)	(1,806,921)	(1,198,130)	36%	66%
	(56,912,240)	(70,215,623)	(51,073,535)		

Capital Summary by Business Unit Group May, 2025

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle										
Brand and Communications	-	-	-	-	-	-	-	-	-	-
Community & Lifestyle Administration	-	-	-	-	-	-	-	-	-	-
Community Development and Partnerships	-	-	-	-	-	-	(7,100)	(168,698)	-	2376%
Corporate & Community Projects	-	-	-	-	-	-	-	(63,680)	-	-
Events and Entertainment	-	-	-	-	-	(805,000)	(368,844)	(356,985)	44%	97%
Regional Art Gallery	-	3,500	-	-	0%	(10,000)	(13,800)	(65,493)	655%	475%
Regional Libraries	-	-	-	-	-	-	-	(16,842)	-	-
Tondoon Botanic Gardens	-	-	-	-	-	-	-	-	-	-
Total	-	3,500	-			(815,000)	(389,744)	(671,698)		
Customer Experience										
Call Centre	-	-	-	-	-	-	-	-	-	-
Customer Experience Administration	-	-	-	-	-	-	-	-	-	-
Customer Solutions	-	-	-	-	-	-	-	-	-	-
Development Services	-	-	-	-	-	-	-	-	-	-
Health, Environment and Pest	-	-	-	-	-	-	-	-	-	-
Local Laws	-	-	-	-	-	-	-	-	-	-
Total	-	-	-			-	-	-		
Finance, Governance & Risk										
Contracts & Procurement	-	-	-	-	-	-	-	-	-	-
Disaster Management	-	-	-	-	-	-	(20,051)	(20,051)	-	100%
Ethics, Integrity and Audit	-	-	-	-	-	-	-	-	-	-
Finance, Governance & Risk Administration	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-
Governance	-	-	-	-	-	-	-	-	-	-
Legal Services	-	-	-	-	-	-	-	-	-	-
Revenue Services	-	-	-	-	-	-	-	-	-	-
Treasury	-	-	-	-	-	-	(5,532,526)	(5,532,526)	-	100%
Total	-	-	-			-	(5,552,577)	(5,552,577)		

Business Unit - Groups

Capital Income - \$

Capital Expense - \$

Operations

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Delivery Support and Performance	-	-	56,123	-	-	(6,055,111)	(7,251,000)	(4,935,371)	82%	68%
Maintenance	-	44,074	23,074	-	52%	(715,475)	(526,513)	(891,657)	125%	169%
Operations Administration	-	-	-	-	-	-	-	-	-	-
Parks	1,048,371	69,708	220,614	21%	316%	(3,315,392)	(763,236)	(717,803)	22%	94%
Property Services	-	-	-	-	-	-	-	-	-	-
Roads	39,155,402	28,847,061	26,498,308	68%	92%	(51,652,137)	(56,959,242)	(47,498,036)	92%	83%
Sewerage	8,129,113	4,029,425	4,513,880	56%	112%	(25,940,538)	(13,116,011)	(12,995,317)	50%	99%
Waste	-	-	-	-	-	(3,765,856)	(5,923,778)	(4,331,664)	115%	73%
Water	1,112,316	157,554	1,220,000	110%	774%	(7,463,159)	(4,581,570)	(4,370,739)	59%	95%
Works Planning and Scheduling	-	-	-	-	-	-	-	-	-	-
Total	49,445,202	33,147,823	32,531,998			(98,907,668)	(89,121,349)	(75,740,586)		

Assets & Environment

Asset Designers	-	-	-	-	-	-	-	-	-	-
Asset Governance	-	-	-	-	-	(3,324,170)	(6,000,000)	-	0%	0%
Asset Performance and Monitoring	-	-	-	-	-	-	-	-	-	-
Asset Planning	-	3,375	3,375	-	100%	-	(3,375)	(34,212)	-	1014%
Asset Solutions	-	-	-	-	-	-	-	(13,250)	-	-
Assets & Environment Administration	-	-	-	-	-	-	-	-	-	-
Environment	-	-	-	-	-	-	-	(150,311)	-	-
Project Delivery	-	-	-	-	-	-	(250,711)	(213,413)	-	85%
Property Assets	1,300,000	1,519,714	1,669,714	128%	110%	(1,327,472)	(1,765,357)	(1,704,446)	128%	97%
Total	1,300,000	1,523,090	1,673,090			(4,651,642)	(8,019,444)	(2,115,632)		

People & Strategy

Culture and Capability	-	-	-	-	-	-	-	-	-	-
Economic Development	(608,529)	601,389	522,389	-86%	87%	(2,109,603)	(1,563,151)	(1,184,562)	56%	76%
Elected Members	-	-	-	-	-	-	-	-	-	-
Employee Entitlements	-	-	-	-	-	-	-	9,203	-	-
Executive Services	-	-	-	-	-	-	-	-	-	-
Health Safety & Wellbeing	-	-	-	-	-	-	-	-	-	-
People & Strategy Administration	-	-	-	-	-	-	-	-	-	-
People Services	-	-	-	-	-	-	-	-	-	-
Information, Communications and Technology	-	-	-	-	-	(565,000)	(845,160)	(545,160)	96%	65%
Strategy, Improvement and Transformation	-	-	-	-	-	-	-	-	-	-
Total	(608,529)	601,389	522,389			(2,674,603)	(2,408,310)	(1,720,519)		