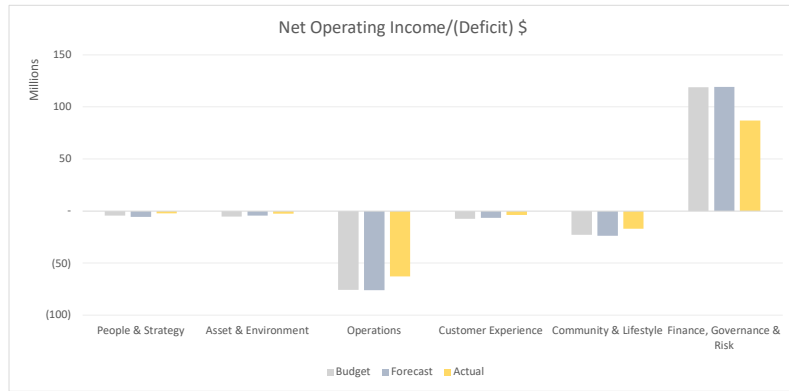


Operating Exec Summary

March, 2025



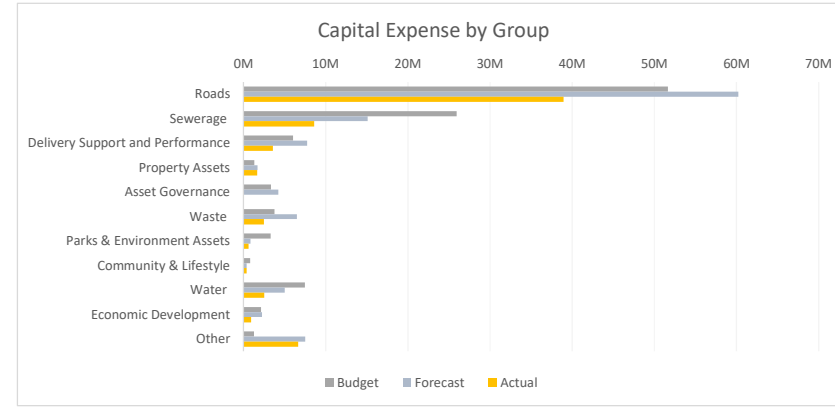
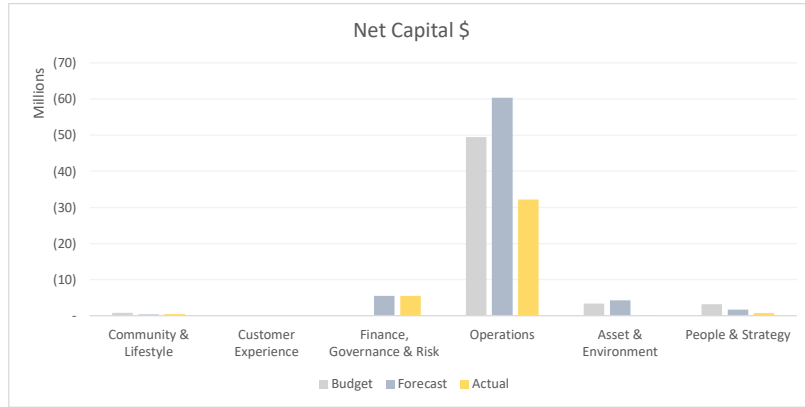
Operating Income - \$						Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
People & Strategy	42,303,096	42,207,521	31,150,319	74%	74%	(46,179,613)	(47,587,949)	(33,534,409)	73%	70%	(437,953)	(437,953)	(23,560)	5%	5%	(4,314,470)	(5,818,381)	(2,407,650)	56%	41%
Asset & Environment	10,413,298	10,611,489	7,951,470	76%	75%	(14,971,823)	(15,068,735)	(10,401,380)	69%	69%	(725,393)	(108,356)	(34,947)	5%	32%	(5,283,918)	(4,565,602)	(2,484,857)	47%	54%
Operations	139,721,580	142,829,020	98,421,865	70%	69%	(160,614,974)	(164,204,126)	(121,730,619)	76%	74%	(54,775,163)	(54,775,163)	(39,453,279)	72%	72%	(75,668,557)	(76,150,269)	(62,762,033)	83%	82%
Customer Experience	11,862,353	12,777,374	10,323,421	87%	81%	(19,487,020)	(19,457,458)	(14,050,653)	72%	72%	(49,048)	(49,048)	(34,535)	70%	70%	(7,673,715)	(6,729,131)	(3,761,768)	49%	56%
Community & Lifestyle	3,649,553	3,851,268	2,627,323	72%	68%	(25,100,290)	(25,827,908)	(17,769,886)	71%	69%	(1,312,966)	(1,930,003)	(2,021,989)	154%	105%	(22,763,703)	(23,906,643)	(17,164,552)	75%	72%
Finance, Governance & Risk	133,595,870	134,597,778	99,109,248	74%	74%	(14,746,460)	(15,303,189)	(12,155,628)	82%	79%	(124,712)	(124,712)	(69,655)	56%	56%	118,724,698	119,169,877	86,883,965	73%	73%
Total	341,545,749	346,874,450	249,583,646			(281,100,179)	(287,449,365)	(209,642,575)			(57,425,235)	(57,425,235)	(41,637,965)			3,020,335	1,999,851	(1,696,895)		

Operating Income - \$						Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$							
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast		Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast		Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast		Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle Business Unit																							
Brand and Communications	4,416	9,017	40,352	914%	448%	(2,674,039)	(2,707,770)	(1,818,222)	68%	67%	(3,517)	(3,517)	(1,739)	49%	49%	(2,673,140)	(2,702,271)	(1,779,610)	67%	66%			
Community & Lifestyle Administration	528,250	528,250	396,187	75%	75%	(493,162)	(555,894)	(446,282)	90%	80%	(35,088)	(35,088)	-	0%	0%	-	(62,732)	(50,095)	-	80%			
Community Development and Partnerships	625,887	737,072	592,034	95%	80%	(5,852,424)	(5,748,477)	(3,881,605)	66%	68%	(274,518)	(755,039)	(143,952)	52%	19%	(5,501,055)	(5,766,444)	(3,433,524)	62%	60%			
Corporate & Community Projects	-	-	-	-	-	(1,065,180)	(1,605,190)	(1,279,033)	120%	80%	-	(134,620)	(975,870)	-	725%	(1,065,180)	(1,739,810)	(2,254,903)	212%	130%			
Events and Entertainment	1,930,550	1,997,960	1,229,978	64%	62%	(6,924,269)	(6,864,713)	(4,411,828)	64%	64%	(419,845)	(421,103)	(365,729)	87%	87%	(5,413,564)	(5,287,856)	(3,547,578)	66%	67%			
Regional Art Gallery	110,100	118,993	77,209	70%	65%	(1,794,311)	(1,840,457)	(1,230,335)	69%	67%	(130,069)	(130,069)	(5,513)	4%	4%	(1,814,280)	(1,851,533)	(1,158,640)	64%	63%			
Regional Libraries	424,750	428,811	272,335	64%	64%	(3,832,453)	(3,935,564)	(3,111,546)	81%	79%	(295,998)	(295,998)	(250,264)	85%	85%	(3,703,702)	(3,802,751)	(3,089,475)	83%	81%			
Tondoon Botanic Gardens	25,600	31,165	19,229	75%	62%	(2,464,452)	(2,569,842)	(1,591,034)	65%	62%	(153,931)	(154,569)	(278,922)	181%	180%	(2,592,783)	(2,693,247)	(1,850,727)	71%	69%			
Total	3,649,553	3,851,268	2,627,323			(25,100,290)	(25,827,908)	(17,769,886)			(1,312,966)	(1,930,003)	(2,021,989)			(22,763,704)	(23,906,644)	(17,164,552)					
Customer Experience Business Unit																							
Biosecurity and Environmental Health	372,988	357,423	223,421	60%	63%	(3,203,749)	(3,196,468)	(2,192,968)	68%	69%	(311)	(311)	-	0%	0%	(2,831,072)	(2,839,355)	(1,969,547)	70%	69%			
Call Centre	177,096	177,096	132,822	75%	75%	(177,096)	(199,832)	(125,692)	71%	63%	-	-	-	-	-	-	(22,736)	7,130	-	-31%			
Customer Experience Administration	455,242	455,242	341,432	75%	75%	(455,242)	(426,219)	(305,274)	67%	72%	-	-	-	-	-	-	29,024	36,158	-	125%			
Customer Solutions	7,037,656	7,064,710	5,340,986	76%	76%	(7,792,056)	(7,761,457)	(5,676,407)	73%	73%	(44,301)	(44,301)	(30,807)	70%	70%	(798,701)	(741,048)	(366,227)	46%	49%			
Development Services	2,620,730	3,455,556	3,281,503	125%	95%	(3,631,051)	(3,475,680)	(2,582,393)	71%	74%	-	-	-	-	-	(1,010,321)	(20,124)	699,111	-69%	-3474%			
Local Laws	1,198,640	1,267,347	1,003,256	84%	79%	(4,227,825)	(4,397,802)	(3,167,920)	75%	72%	(4,436)	(4,436)	(3,729)	84%	84%	(3,033,621)	(3,134,891)	(2,168,392)	71%	69%			
Total	11,862,353	12,777,374	10,323,421			(19,487,020)	(19,457,458)	(14,050,653)			(49,048)	(49,048)	(34,535)			(7,673,715)	(6,729,130)	(3,761,767)					
Finance, Governance & Risk Business Unit																							
Contracts & Procurement	2,651,444	2,651,444	1,988,583	75%	75%	(2,651,444)	(2,722,345)	(2,229,312)	84%	82%	-	-	-	-	-	-	(70,901)	(240,730)	-	340%			
Disaster Management	61,740	183,022	363,711	589%	199%	(766,920)	(883,477)	(685,118)	89%	78%	(123,818)	(123,818)	(69,655)	56%	56%	(828,998)	(824,273)	(391,062)	47%	47%			
Ethics, Integrity and Audit	-	-	-	-	-	(471,166)	(479,735)	(312,386)	66%	65%	-	-	-	-	-	(471,166)	(479,735)	(312,386)	66%	65%			
Finance	3,630,956	3,630,953	2,723,203	75%	75%	(3,630,956)	(3,677,972)	(2,607,649)	72%	71%	-	-	-	-	-	-	(47,019)	115,553	-	-246%			
Finance, Governance & Risk Administration	409,547	409,547	307,160	75%	75%	(409,547)	(404,931)	(357,193)	87%	88%	-	-	-	-	-	-	4,616	(50,033)	-	-1084%			
Governance	3,950	2,962	112	3%	4%	(2,884,484)	(2,989,619)	(2,838,427)	98%	95%	(894)	(894)	-	0%	0%	(2,881,428)	(2,987,551)	(2,838,316)	99%	95%			
Legal Services	-	-	(702)	-	-	(579,666)	(751,383)	(969,607)	167%	129%	-	-	-	-	-	(579,666)	(751,383)	(970,310)	167%	129%			
Revenue Services	3,224,487	3,375,738	2,528,018	78%	75%	(3,224,487)	(3,269,642)	(1,999,446)	62%	61%	-	-	-	-	-	-	106,096	528,572	-	498%			
Treasury	123,613,746	124,344,113	91,199,165	74%	73%	(127,790)	(124,087)	(156,489)	122%	126%	-	-	-	-	-	123,485,956	124,220,026	91,042,676	74%	73%			
Total	133,595,870	134,597,778	99,109,248			(14,746,460)	(15,303,189)	(12,155,628)			(124,712)	(124,712)	(69,655)			118,724,698	119,169,876	86,883,964					
Operations Business Unit																							
Delivery Support and Performance	17,820,034	20,086,268	12,698,794	71%	63%	(12,093,166)	(11,715,505)	(8,300,756)	69%	71%	(3,877,929)	(3,877,929)	(3,237,760)	83%	83%	1,848,939	4,492,834	1,160,278	63%	26%			
Maintenance	1,427,584	1,418,075	1,051,391	74%	74%	(7,026,516)	(7,275,361)	(5,449,064)	78%	75%	(703,226)	(703,226)	(502,097)	71%	71%	(6,302,158)	(6,560,512)	(4,899,770)	78%	75%			
Operations Administration	491,585	491,585	368,689	75%	75%	(491,585)	(511,977)	(433,375)	88%	85%	-	-	-	-	-	-	(20,392)	(64,686)	-	317%			
Parks	2,041,878	2,025,767	1,576,344	77%	78%	(21,065,677)	(21,712,953)	(16,439,510)	78%	76%	(1,355,888)	(1,355,888)	(864,860)	64%	64%	(20,379,687)	(21,043,074)	(15,728,026)	77%	75%			
Roads	4,341,443	4,842,023	4,091,099	94%	84%	(29,828,640)	(30,721,102)	(22,145,409)	74%	72%	(29,275,818)	(29,275,818)	(19,424,572)	66%	66%	(54,763,015)	(55,154,897)	(37,478,881)	68%	68%			
Sewerage	38,998,824	40,072,541	29,815,405	76%	74%	(20,374,278)	(24,097,250)	(18,477,488)	91%	77%	(11,881,031)	(11,881,031)	(9,151,426)	77%	77%	6,743,515	4,094,260	2,186,491	32%	53%			
Waste	26,977,049	27,257,374	20,843,552	77%	76%	(24,924,986)	(24,705,430)	(18,410,619)	74%	75%	(273,152)	(273,152)	(360,164)	132%	132%	1,778,911	2,278,792	2,072,768	117%	91%			
Water	47,623,181	46,635,386	27,976,592	59%	60%	(44,810,126)	(43,464,548)	(32,074,399)	72%	74%	(7,408,118)	(7,408,118)	(5,912,399)	80%	80%	(4,595,062)	(4,237,280)	(10,010,206)	218%	236%			
Total	139,721,580	142,829,020	98,421,865			(160,614,974)	(164,204,126)	(121,730,619)			(54,775,163)	(54,775,163)	(39,453,279)			(75,668,557)	(76,150,269)	(62,762,032)					

	Operating Income - \$					Operating Expense - \$					Depreciation - \$					Net Operating Income/(Deficit) - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Assets & Environment Business Unit																				
Asset Designers	928,613	930,538	698,385	75%	75%	(928,613)	(910,877)	(621,235)	67%	68%	-	-	-	-	-	-	19,661	77,150	-	392%
Asset Governance	1,951,117	1,951,117	1,463,338	75%	75%	(1,945,482)	(2,033,402)	(1,485,626)	76%	73%	(5,635)	(5,635)	-	0%	0%	-	(87,920)	(22,289)	-	25%
Asset Performance and Monitoring	-	-	-	-	-	-	(73,365)	-	-	0%	(1,500)	(1,122)	-	0%	0%	(1,500)	(74,487)	-	0%	0%
Asset Planning	3,386,837	3,484,019	2,573,597	76%	74%	(3,386,837)	(3,224,568)	(1,986,905)	59%	62%	-	(378)	(31,813)	-	8414%	-	259,073	554,879	-	214%
Asset Solutions	1,739,687	1,739,687	1,304,766	75%	75%	(1,739,687)	(1,906,868)	(1,358,573)	78%	71%	-	-	-	-	-	-	(167,180)	(53,807)	-	32%
Assets & Environment Administration	111,525	111,525	83,643	75%	75%	(111,525)	(107,378)	(141,348)	127%	132%	-	-	-	-	-	-	4,146	(57,705)	-	-1392%
Environment	457,788	556,515	449,086	98%	81%	(5,021,947)	(5,132,032)	(3,648,323)	73%	71%	(7,563)	(92,788)	(3,134)	41%	3%	(4,571,722)	(4,668,305)	(3,202,371)	70%	69%
Project Delivery	1,837,732	1,837,732	1,378,299	75%	75%	(1,837,732)	(1,816,082)	(1,159,242)	63%	64%	-	-	-	-	-	-	21,650	219,057	-	1012%
Property Assets	-	356	356	-	100%	-	135,838	(128)	-	0%	(710,695)	(8,433)	-	0%	0%	(710,695)	127,761	229	0%	0%
Total	10,413,298	10,611,489	7,951,470			(14,971,823)	(15,068,735)	(10,401,380)			(725,393)	(108,356)	(34,947)			(5,283,917)	(4,565,601)	(2,484,857)		
People & Strategy Business Unit																				
Culture and Capability	3,623,133	3,641,970	2,553,641	70%	70%	(3,623,133)	(3,785,396)	(2,606,540)	72%	69%	-	-	-	-	-	-	(143,426)	(52,899)	-	37%
Economic Development	-	-	-	-	-	(1,206,311)	(1,148,013)	(734,658)	61%	64%	-	-	-	-	-	(1,206,311)	(1,148,013)	(734,658)	61%	64%
Elected Members	-	-	8,827	-	-	(1,373,058)	(1,399,228)	(1,098,784)	80%	79%	(1,498)	(1,498)	-	0%	0%	(1,374,556)	(1,400,726)	(1,089,957)	79%	78%
Employee Entitlements	21,566,620	21,265,306	15,622,417	72%	73%	(21,924,610)	(21,883,206)	(16,256,951)	74%	74%	-	-	-	-	-	(357,990)	(617,900)	(634,534)	177%	103%
Executive Services	-	-	-	-	-	(1,375,614)	(1,401,255)	(1,038,469)	75%	74%	-	-	-	-	-	(1,375,614)	(1,401,255)	(1,038,469)	75%	74%
Health Safety & Wellbeing	2,640,928	2,789,244	2,089,073	79%	75%	(2,640,928)	(3,029,353)	(2,429,722)	92%	80%	-	-	-	-	-	-	(240,110)	(340,648)	-	142%
Information, Communications and Technology	8,353,574	8,392,161	6,287,229	75%	75%	(7,917,119)	(8,237,493)	(5,181,028)	65%	63%	(436,456)	(436,456)	(23,560)	5%	5%	-	(281,787)	1,082,642	-	-384%
People & Strategy Administration	474,279	474,279	355,709	75%	75%	(474,279)	(477,522)	(577,586)	122%	121%	-	-	-	-	-	-	(3,243)	(221,877)	-	6842%
People Services	1,960,687	1,960,687	1,470,515	75%	75%	(1,960,687)	(2,203,028)	(1,633,704)	83%	74%	-	-	-	-	-	-	(242,341)	(163,189)	-	67%
Strategy, Improvement and Transformation	3,683,875	3,683,875	2,762,906	75%	75%	(3,683,875)	(4,023,455)	(1,976,967)	54%	49%	-	-	-	-	-	-	(339,580)	785,939	-	-231%
Total	42,303,096	42,207,521	31,150,319			(46,179,613)	(47,587,949)	(33,534,409)			(437,953)	(437,953)	(23,560)			(4,314,471)	(5,818,381)	(2,407,650)		

Capital Exec Summary

March, 2025



Capital Income - \$

Business Units	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle	-	2,000	-	-	0%
Customer Experience	-	-	-	-	-
Finance, Governance & Risk	-	-	-	-	-
Operations	49,445,202	36,403,400	25,140,396	51%	69%
Asset & Environment	1,300,000	1,671,064	1,671,064	129%	100%
People & Strategy	(608,529)	1,136,688	490,294	-81%	43%
Total	50,136,673	39,213,153	27,301,754		

Capital Expense - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
	(815,000)	(370,790)	(434,879)	53%	117%
	-	-	-	-	-
	-	(5,552,577)	(5,552,577)	-	100%
	(98,907,668)	(96,803,505)	(57,302,665)	58%	59%
	(4,651,642)	(5,944,949)	(1,848,107)	40%	31%
	(2,674,603)	(2,844,110)	(1,186,206)	44%	42%
	(107,048,913)	(111,515,931)	(66,324,433)		

Net Capital - \$

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
	(815,000)	(368,790)	(434,879)	53%	118%
	-	-	-	-	-
	-	(5,552,577)	(5,552,577)	-	100%
	(49,462,466)	(60,400,104)	(32,162,269)	65%	53%
	(3,351,642)	(4,273,884)	(177,043)	5%	4%
	(3,283,132)	(1,707,422)	(695,911)	21%	41%
	(56,912,240)	(72,302,778)	(39,022,679)		

Capital Summary by Business Unit Group March, 2025

Business Unit - Groups	Capital Income - \$					Capital Expense - \$				
	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Community & Lifestyle										
Brand and Communications	-	-	-	-	-	-	-	-	-	-
Community & Lifestyle Administration	-	-	-	-	-	-	-	-	-	-
Community Development and Partnerships	-	-	-	-	-	-	-	(58,863)	-	-
Corporate & Community Projects	-	-	-	-	-	-	-	(19,412)	-	-
Events and Entertainment	-	-	-	-	-	(805,000)	(358,790)	(347,927)	43%	97%
Regional Art Gallery	-	2,000	-	-	0%	(10,000)	(12,000)	(8,678)	87%	72%
Regional Libraries	-	-	-	-	-	-	-	-	-	-
Tondoon Botanic Gardens	-	-	-	-	-	-	-	-	-	-
Total	-	2,000	-			(815,000)	(370,790)	(434,879)		
Customer Experience										
Call Centre	-	-	-	-	-	-	-	-	-	-
Customer Experience Administration	-	-	-	-	-	-	-	-	-	-
Customer Solutions	-	-	-	-	-	-	-	-	-	-
Development Services	-	-	-	-	-	-	-	-	-	-
Health, Environment and Pest	-	-	-	-	-	-	-	-	-	-
Local Laws	-	-	-	-	-	-	-	-	-	-
Total	-	-	-			-	-	-		
Finance, Governance & Risk										
Contracts & Procurement	-	-	-	-	-	-	-	-	-	-
Disaster Management	-	-	-	-	-	-	(20,051)	(20,051)	-	100%
Ethics, Integrity and Audit	-	-	-	-	-	-	-	-	-	-
Finance, Governance & Risk Administration	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-
Governance	-	-	-	-	-	-	-	-	-	-
Legal Services	-	-	-	-	-	-	-	-	-	-
Revenue Services	-	-	-	-	-	-	-	-	-	-
Treasury	-	-	-	-	-	-	5,532,526	(5,532,526)	-	-100%
Total	-	-	-			-	5,512,475	(5,552,577)		

Business Unit - Groups

Capital Income - \$

Capital Expense - \$

Operations

	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast	Budget	Forecast	Actual	Actual as % of Budget	Actual as % of Forecast
Delivery Support and Performance	-	-	56,123	-	-	(6,055,111)	(7,760,000)	(3,563,311)	59%	46%
Maintenance	-	343,806	13,174	-	4%	(715,475)	(1,347,701)	(566,967)	79%	42%
Operations Administration	-	-	-	-	-	-	-	-	-	-
Parks	1,048,371	46,755	92,270	9%	197%	(3,315,392)	(823,155)	(628,278)	19%	76%
Property Services	-	-	-	-	-	-	-	-	-	-
Roads	39,155,402	30,947,956	21,577,717	55%	70%	(51,652,137)	(60,248,774)	(38,957,675)	75%	65%
Sewerage	8,129,113	4,706,675	2,670,481	33%	57%	(25,940,538)	(15,121,208)	(8,582,185)	33%	57%
Waste	-	-	-	-	-	(3,765,856)	(6,476,991)	(2,480,775)	66%	38%
Water	1,112,316	358,208	730,631	66%	204%	(7,463,159)	(5,025,675)	(2,523,474)	34%	50%
Works Planning and Scheduling	-	-	-	-	-	-	-	-	-	-
Total	49,445,202	36,403,400	25,140,396			(98,907,668)	(96,803,505)	(57,302,665)		

Assets & Environment

Asset Designers	-	-	-	-	-	-	-	-	-	-
Asset Governance	-	-	-	-	-	(3,324,170)	(4,000,000)	-	0%	0%
Asset Performance and Monitoring	-	-	-	-	-	-	-	-	-	-
Asset Planning	-	1,350	1,350	-	100%	-	(1,350)	(27,887)	-	2066%
Asset Solutions	-	-	-	-	-	-	-	(13,250)	-	-
Assets & Environment Administration	-	-	-	-	-	-	-	-	-	-
Environment	-	-	-	-	-	-	-	(108,497)	-	-
Project Delivery	-	-	-	-	-	-	(219,965)	(53,760)	-	24%
Property Assets	1,300,000	1,669,714	1,669,714	128%	100%	(1,327,472)	(1,723,634)	(1,644,713)	124%	95%
Total	1,300,000	1,671,064	1,671,064			(4,651,642)	(5,944,949)	(1,848,107)		

People & Strategy

Culture and Capability	-	-	-	-	-	-	-	-	-	-
Economic Development	(608,529)	1,136,688	490,294	-81%	43%	(2,109,603)	(2,230,979)	(930,421)	44%	42%
Elected Members	-	-	-	-	-	-	-	-	-	-
Employee Entitlements	-	-	-	-	-	-	-	-	-	-
Executive Services	-	-	-	-	-	-	-	-	-	-
Health Safety & Wellbeing	-	-	-	-	-	-	-	-	-	-
People & Strategy Administration	-	-	-	-	-	-	-	-	-	-
People Services	-	-	-	-	-	-	-	-	-	-
Information, Communications and Technology	-	-	-	-	-	(565,000)	(613,132)	(255,785)	45%	42%
Strategy, Improvement and Transformation	-	-	-	-	-	-	-	-	-	-
Total	(608,529)	1,136,688	490,294			(2,674,603)	(2,844,110)	(1,186,206)		