

**GLADSTONE REGIONAL COUNCIL OPERATING STATEMENTS
2022 - 23 FINANCIAL YEAR**

PEOPLE CULTURE AND SAFETY

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	25,913,610	25,539,403	25,683,266	99%	101%
Ordinary Expenses	(26,253,676)	(26,335,096)	(26,189,146)	100%	99%
Depreciation	(1,921)	(1,921)	(1,921)	100%	100%
Net Operating Income/(Deficit)	(341,987)	(797,614)	(507,802)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Finance Costs	-	-	-	-	-
TOTAL	(341,987)	(797,614)	(507,802)		

FINANCE, GOVERNANCE & RISK

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	107,306,608	113,553,988	116,148,088	108%	102%
Ordinary Expenses	(12,637,082)	(13,798,882)	(13,754,315)	109%	100%
Depreciation	(105,786)	(136,330)	(107,315)	101%	79%
Net Operating Income/(Deficit)	94,563,739	99,618,775	102,286,458		
Capital Income	-	-	-	-	-
Capital Purchases	-	(25,535)	(25,535)	-	100%
Net Capital Income/(Deficit)	-	(25,535)	(25,535)		
Finance Costs	(16,194)	(232,637)	(232,637)	1437%	100%
TOTAL	94,547,545	99,360,603	102,028,286		

STRATEGY & TRANSFORMATION

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	9,809,537	9,871,515	9,880,985	101%	100%
Ordinary Expenses	(13,150,599)	(12,380,931)	(11,619,595)	88%	94%
Depreciation	(224,777)	(237,466)	(223,248)	99%	94%
Net Operating Income/(Deficit)	(3,565,839)	(2,746,882)	(1,961,858)		
Capital Income	(1,312)	25,141	451,507	-34418%	1796%
Capital Purchases	(1,543,724)	(676,009)	(1,299,027)	84%	192%
Net Capital Income/(Deficit)	(1,545,036)	(650,869)	(847,520)		
Finance Costs	-	-	-	-	-
TOTAL	(5,110,875)	(3,397,750)	(2,809,378)		

STRATEGIC ASSET PERFORMANCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget €	Actual as % of Forecast €
Ordinary Income	104,793,966	115,919,717	105,303,044	100%	91%
Ordinary Expenses	(114,293,495)	(114,802,629)	(112,977,320)	99%	98%
Depreciation	(43,559,544)	(46,943,721)	(43,559,544)	100%	93%
Net Operating Income/(Deficit)	(53,059,072)	(45,826,634)	(51,233,819)		
Capital Income	13,782,736	11,336,419	12,018,012	87%	106%
Capital Purchases	(41,186,770)	(48,334,559)	(49,459,587)	120%	102%
Net Capital Income/(Deficit)	(27,404,034)	(36,998,140)	(37,441,576)		
Finance Costs	(1,214,820)	(1,214,818)	(1,264,675)	104%	104%
TOTAL	(81,677,926)	(84,039,592)	(89,940,070)		

CUSTOMER EXPERIENCE

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget €	Actual as % of Forecast €
Ordinary Income	10,056,678	10,496,002	10,516,034	105%	100%
Ordinary Expenses	(17,380,962)	(16,988,559)	(16,851,906)	97%	99%
Depreciation	(42,466)	(49,562)	(42,467)	100%	86%
Net Operating Income/(Deficit)	(7,366,750)	(6,542,119)	(6,378,339)		
Capital Income	-	-	-	-	-
Capital Purchases	(124,100)	(91,087)	(113,889)	92%	125%
Net Capital Income/(Deficit)	(124,100)	(91,087)	(113,889)		
Finance Costs	-	-	-	-	-
TOTAL	(7,490,850)	(6,633,206)	(6,492,228)		

COMMUNITY DEVELOPMENT & EVENTS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget €	Actual as % of Forecast €
Ordinary Income	2,109,326	2,441,709	2,412,143	114%	99%
Ordinary Expenses	(22,186,825)	(21,800,154)	(20,641,243)	93%	95%
Depreciation	(1,028,385)	(1,236,611)	(1,028,385)	100%	83%
Net Operating Income/(Deficit)	(21,105,883)	(20,595,056)	(19,257,485)		
Capital Income	50,000	27,814	8,545	17%	31%
Capital Purchases	(1,081,979)	(1,037,911)	(1,049,788)	97%	101%
Net Capital Income/(Deficit)	(1,031,979)	(1,010,098)	(1,041,244)		
Finance Costs	(380,808)	(380,810)	(330,953)	87%	87%
TOTAL	(22,518,671)	(21,985,964)	(20,629,681)		

OPERATIONS

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	34,368,626	36,736,155	34,991,232	102%	95%
Ordinary Expenses	(36,298,554)	(42,887,898)	(41,677,500)	115%	97%
Depreciation	(5,117,408)	(5,254,645)	(5,117,453)	100%	97%
Net Operating Income/(Deficit)	(7,047,336)	(11,406,388)	(11,803,721)		
Capital Income	-	-	-	-	-
Capital Purchases	(7,425,000)	(7,409,098)	(6,855,690)	92%	93%
Net Capital Income/(Deficit)	(7,425,000)	(7,409,098)	(6,855,690)		
Finance Costs	-	-	-	-	-
TOTAL	(14,472,336)	(18,815,486)	(18,659,411)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	294,358,351	314,558,488	304,934,791	104%	97%
Ordinary Expenses	(242,201,191)	(248,994,149)	(243,711,025)	101%	98%
Depreciation	(50,080,288)	(53,860,258)	(50,080,333)	100%	93%
Net Operating Income/(Deficit)	2,076,871	11,704,082	11,143,433		
Capital Income	13,831,424	11,389,374	12,478,064	90%	110%
Capital Purchases	(51,361,573)	(57,574,199)	(58,803,517)	114%	102%
Net Capital Income/(Deficit)	(37,530,149)	(46,184,826)	(46,325,453)		
Finance Costs	(1,611,822)	(1,828,265)	(1,828,265)	113%	100%
TOTAL	(37,065,099)	(36,309,009)	(37,010,285)		

People Culture & Safety

People Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,465,689	1,465,689	1,465,689	100%	100%
Ordinary Expenses	(1,465,689)	(1,279,080)	(1,176,937)	80%	92%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	186,610	288,752		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	186,610	288,752		

Health, Safety and Wellbeing

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,972,626	1,875,058	1,971,903	100%	105%
Ordinary Expenses	(1,970,705)	(2,321,969)	(2,258,528)	115%	97%
Depreciation	(1,921)	(1,921)	(1,921)	100%	100%
Net Operating Income/(Deficit)	0	(448,832)	(288,547)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(448,832)	(288,547)		

Talent Development

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	3,636,371	3,498,153	3,591,786	99%	103%
Ordinary Expenses	(3,636,371)	(3,467,468)	(2,926,734)	80%	84%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	30,685	665,053		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	30,685	665,053		

Employee Entitlements

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	18,098,996	17,960,576	17,913,960	99%	100%
Ordinary Expenses	(18,440,984)	(18,492,109)	(19,037,876)	103%	103%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(341,987)	(531,534)	(1,123,915)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(341,987)	(531,534)	(1,123,915)		

Administration

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	739,927	739,927	739,927	100%	100%
Ordinary Expenses	(739,927)	(774,471)	(789,072)	107%	102%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(34,544)	(49,145)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(34,544)	(49,145)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	25,913,610	25,539,403	25,683,266	99%	101%
Ordinary Expenses	(26,253,676)	(26,335,096)	(26,189,146)	100%	99%
Depreciation	(1,921)	(1,921)	(1,921)	100%	100%
Net Operating Income/(Deficit)	(341,987)	(797,614)	(507,802)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(341,987)	(797,614)	(507,802)		

Finance, Governance & Risk (Cont.)

TOTAL					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	107,306,608	113,553,988	116,148,088	108%	102%
Ordinary Expenses	(12,637,082)	(13,798,882)	(13,754,315)	109%	100%
Depreciation	(105,786)	(136,330)	(107,315)	101%	79%
Net Operating Income/(Deficit)	94,563,739	99,618,775	102,286,458		
Capital Income	-	-	-	-	-
Capital Purchases	-	(25,535)	(25,535)	-	100%
Net Capital Income/(Deficit)	-	(25,535)	(25,535)		
Finance Costs	(16,194)	(232,637)	(232,637)	1437%	100%
TOTAL	94,547,545	99,360,603	102,028,286		

Strategy & Transformation

Economic Development

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	9,200	46,000	46,000	500%	100%
Ordinary Expenses	(1,031,022)	(904,202)	(786,132)	76%	87%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,021,822)	(858,202)	(740,132)		
Capital Income	(101,312)	(25,328)	-	0%	0%
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	(101,312)	(25,328)	-		
Finance Costs	-	-	-	-	-
TOTAL	(1,123,134)	(883,530)	(740,132)		

Executive Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	(1,169,823)	(1,193,774)	(1,186,716)	101%	99%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(1,169,823)	(1,193,774)	(1,186,716)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(1,169,823)	(1,193,774)	(1,186,716)		

Strategic Information and Technology

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	8,064,875	8,083,289	8,073,181	100%	100%
	(7,341,627)	(6,748,924)	(6,238,625)	85%	93%
	(223,248)	(237,466)	(223,248)	100%	94%
	500,000	1,096,900	1,591,309		
	100,000	50,469	54,608	55%	108%
	(600,000)	(394,781)	(844,883)	141%	214%
	(500,000)	(344,313)	(790,275)		
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
TOTAL	0	752,587	801,034		

Administration

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	1,735,462	1,742,226	1,742,226	100%	100%
	(2,213,917)	(2,213,455)	(2,112,412)	95%	95%
	(1,529)	-	-	0%	-
	(479,984)	(471,230)	(370,186)		
	-	-	396,899	-	-
	(943,724)	(273,739)	(446,655)	47%	163%
	(943,724)	(273,739)	(49,756)		
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
TOTAL	(1,423,708)	(744,969)	(419,942)		

Elected Members

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	-	-	19,578	-	-
	(1,394,210)	(1,320,575)	(1,275,710)	92%	97%
	-	-	-	-	-
	(1,394,210)	(1,320,575)	(1,256,133)		
	-	-	-	-	-
	-	(7,489)	(7,489)	-	100%
	-	(7,489)	(7,489)	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
TOTAL	(1,394,210)	(1,328,064)	(1,263,622)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
	9,809,537	9,871,515	9,880,985	101%	100%
	(13,150,599)	(12,380,931)	(11,619,595)	88%	94%
	(224,777)	(237,466)	(223,248)	99%	94%
	(3,565,839)	(2,746,882)	(1,961,858)		
	-	-	-	-	-
	(1,312)	25,141	451,507	-34418%	1796%
	(1,543,724)	(676,009)	(1,299,027)	84%	192%
	(1,545,036)	(650,869)	(847,520)		
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
TOTAL	(5,110,875)	(3,397,750)	(2,809,378)		

Strategic Asset Performance

Asset Designers

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	975,976	975,976	1,026,698	105%	105%
Ordinary Expenses	(975,112)	(996,138)	(1,006,875)	103%	101%
Depreciation	(863)	(863)	(863)	100%	100%
Net Operating Income/(Deficit)	0	(21,025)	18,960		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(21,025)	18,960		

Asset Planning

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,348,393	2,348,393	2,351,890	100%	100%
Ordinary Expenses	(2,348,393)	(1,976,529)	(1,928,540)	82%	98%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	371,864	423,349		
Capital Income	-	211,066	244,169	-	116%
Capital Purchases	-	(283,386)	(244,222)	-	86%
Net Capital Income/(Deficit)	-	(72,320)	(53)	-	
Finance Costs	-	-	-	-	-
TOTAL	0	299,544	423,296		

Property Assets

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	790,704	690,120	687,749	87%	100%
Ordinary Expenses	(2,487,169)	(2,979,649)	(2,585,220)	104%	87%
Depreciation	(509,699)	(654,891)	(509,698)	100%	78%
Net Operating Income/(Deficit)	(2,206,163)	(2,944,420)	(2,407,170)		
Capital Income	1,146,548	824,422	836,917	73%	102%
Capital Purchases	(4,101,548)	(2,729,631)	(2,711,732)	66%	99%
Net Capital Income/(Deficit)	(2,955,000)	(1,905,210)	(1,874,815)		
Finance Costs	-	-	-	-	-
TOTAL	(5,161,163)	(4,849,630)	(4,281,985)		

Asset Governance

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	3,404,684	3,404,684	3,404,684	100%	100%
Ordinary Expenses	(2,411,567)	(2,387,345)	(2,179,755)	90%	91%
Depreciation	(3,117)	(3,117)	(3,117)	100%	100%
Net Operating Income/(Deficit)	990,000	1,014,222	1,221,812		
Capital Income	-	-	-	-	-
Capital Purchases	(990,000)	-	-	0%	-
Net Capital Income/(Deficit)	(990,000)	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(0)	1,014,222	1,221,812		

Asset Solutions

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	1,682,890	1,682,890	1,882,608	112%	112%
Ordinary Expenses	(1,682,890)	(2,227,266)	(1,844,909)	110%	83%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(544,376)	37,699		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(544,376)	37,699		

Road Assets

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	14,226	14,305	13,976	98%	98%
Ordinary Expenses	(19,449,673)	(19,841,103)	(19,532,123)	100%	98%
Depreciation	(24,487,880)	(26,242,178)	(24,487,880)	100%	93%
Net Operating Income/(Deficit)	(43,923,327)	(46,068,976)	(44,006,027)		
Capital Income	10,064,694	6,734,641	7,035,800	70%	104%
Capital Purchases	(21,404,747)	(28,331,896)	(27,621,722)	129%	97%
Net Capital Income/(Deficit)	(11,340,053)	(21,597,254)	(20,585,921)		
Finance Costs	-	-	-	-	-
TOTAL	(55,263,380)	(67,666,231)	(64,591,948)		

Asset Performance and Monitoring

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	4,367,030	4,367,030	4,367,030	100%	100%
Ordinary Expenses	(4,367,030)	(4,021,173)	(3,568,931)	82%	89%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	345,857	798,099		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	(15,000)	-	-
Net Capital Income/(Deficit)	-	-	(15,000)	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	345,857	783,099		

Parks and Environment Assets

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	728,613	730,485	706,610	97%	97%
Ordinary Expenses	(18,869,234)	(17,450,985)	(17,541,384)	93%	101%
Depreciation	(891,216)	(1,206,203)	(891,215)	100%	74%
Net Operating Income/(Deficit)	(19,031,837)	(17,926,702)	(17,725,990)		
Capital Income	619,407	64,956	72,833	12%	112%
Capital Purchases	(1,678,998)	(841,240)	(1,451,412)	86%	173%
Net Capital Income/(Deficit)	(1,059,591)	(776,284)	(1,378,579)		
Finance Costs	-	-	-	-	-
TOTAL	(20,091,429)	(18,702,986)	(19,104,569)		

Sewerage Assets

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	34,413,021	34,414,089	34,167,328	99%	99%
Ordinary Expenses	(17,500,132)	(17,461,451)	(16,919,081)	97%	97%
Depreciation	(10,759,306)	(11,415,868)	(10,759,306)	100%	94%
Net Operating Income/(Deficit)	6,153,583	5,536,770	6,488,941		
Capital Income	451,144	1,520,802	1,126,092	250%	74%
Capital Purchases	(9,891,330)	(12,108,999)	(13,040,906)	132%	108%
Net Capital Income/(Deficit)	(9,440,186)	(10,588,197)	(11,914,814)		
Finance Costs	(1,501,960)	(1,501,960)	(1,424,091)	95%	95%
TOTAL	(4,788,563)	(6,553,386)	(6,849,964)		

Strategic Asset Performance (Cont.)

Waste Assets

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	12,526,767	13,172,867	12,481,236	100%	95%
Ordinary Expenses	(10,303,244)	(11,192,254)	(11,454,417)	111%	102%
Depreciation	(257,834)	(290,080)	(257,835)	100%	89%
Net Operating Income/(Deficit)	1,965,689	1,690,533	768,984		
Capital Income	1,043,249	1,438,819	1,340,263	128%	93%
Capital Purchases	(2,086,500)	(2,392,411)	(2,462,784)	118%	103%
Net Capital Income/(Deficit)	(1,043,251)	(953,592)	(1,122,521)		
Finance Costs	(24,154)	(24,154)	(24,154)	100%	100%
TOTAL	898,284	712,787	(377,691)		

Water Assets

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	43,708,277	54,285,493	44,379,851	102%	82%
Ordinary Expenses	(33,554,758)	(33,743,095)	(33,810,139)	101%	100%
Depreciation	(6,649,630)	(7,130,522)	(6,649,630)	100%	93%
Net Operating Income/(Deficit)	3,503,890	13,411,875	3,920,082		
Capital Income	457,694	541,713	1,361,938	298%	251%
Capital Purchases	(1,033,647)	(1,646,997)	(1,911,810)	185%	116%
Net Capital Income/(Deficit)	(575,953)	(1,105,283)	(549,872)		
Finance Costs	(199,611)	(199,611)	(199,611)	100%	100%
TOTAL	2,728,325	12,106,981	3,170,598		

Administration

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	(166,615)	(166,615)	(166,615)	100%	100%
Ordinary Expenses	(344,291)	(525,640)	(605,945)	176%	115%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(510,906)	(692,255)	(772,560)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Finance Costs	510,906	510,907	383,181	75%	75%
TOTAL	-	(181,348)	(389,379)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	104,793,966	115,919,717	105,303,044	100%	91%
Ordinary Expenses	(114,293,495)	(114,802,629)	(112,977,320)	99%	98%
Depreciation	(43,559,544)	(46,943,721)	(43,559,544)	100%	93%
Net Operating Income/(Deficit)	(53,059,072)	(45,826,634)	(51,233,819)		
Capital Income	13,782,736	11,336,419	12,018,012	87%	106%
Capital Purchases	(41,186,770)	(48,334,559)	(49,459,587)	120%	102%
Net Capital Income/(Deficit)	(27,404,034)	(36,998,140)	(37,441,575)		
Finance Costs	(1,214,820)	(1,214,818)	(1,264,675)	104%	104%
TOTAL	(81,677,926)	(84,039,592)	(89,940,070)		

Customer Experience

Customer Solutions

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	5,944,160	5,947,602	5,960,897	100%	100%
Ordinary Expenses	(6,692,277)	(6,631,139)	(6,771,795)	101%	102%
Depreciation	(33,987)	(41,083)	(33,987)	100%	83%
Net Operating Income/(Deficit)	(782,104)	(724,619)	(844,885)		
Capital Income	-	-	-	-	-
Capital Purchases	(124,100)	(83,264)	(105,999)	85%	127%
Net Capital Income/(Deficit)	(124,100)	(83,264)	(105,999)		
Finance Costs	-	-	-	-	-
TOTAL	(906,204)	(807,883)	(950,884)		

Development Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,330,437	2,428,481	2,456,656	105%	101%
Ordinary Expenses	(3,168,997)	(3,069,154)	(3,151,760)	99%	103%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(838,559)	(640,673)	(695,105)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(838,559)	(640,673)	(695,105)		

Local Laws

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	966,337	1,380,495	1,273,269	132%	92%
Ordinary Expenses	(3,769,293)	(3,825,064)	(3,746,996)	99%	98%
Depreciation	(4,719)	(4,719)	(4,719)	100%	100%
Net Operating Income/(Deficit)	(2,807,675)	(2,449,288)	(2,478,447)		
Capital Income	-	-	-	-	-
Capital Purchases	-	(7,823)	(7,889)	-	101%
Net Capital Income/(Deficit)	-	(7,823)	(7,889)		
Finance Costs	-	-	-	-	-
TOTAL	(2,807,675)	(2,457,111)	(2,486,336)		

Health, Environment and Pest

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	406,022	329,702	415,489	102%	126%
Ordinary Expenses	(3,340,673)	(3,015,633)	(2,752,910)	82%	91%
Depreciation	(3,760)	(3,760)	(3,760)	100%	100%
Net Operating Income/(Deficit)	(2,938,411)	(2,689,691)	(2,341,181)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(2,938,411)	(2,689,691)	(2,341,181)		

Call Centre

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	148,152	148,152	148,152	100%	100%
Ordinary Expenses	(148,152)	(145,426)	(134,184)	91%	92%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	2,726	13,968		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	-	2,726	13,968		

Administration

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	261,571	261,571	261,571	100%	100%
Ordinary Expenses	(261,571)	(302,143)	(294,261)	112%	97%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(0)	(40,572)	(32,690)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(0)	(40,572)	(32,690)		

TOTAL

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	10,056,678	10,496,002	10,516,034	105%	100%
Ordinary Expenses	(17,380,962)	(16,988,559)	(16,851,906)	97%	99%
Depreciation	(42,466)	(49,562)	(42,467)	100%	86%
Net Operating Income/(Deficit)	(7,366,750)	(6,542,119)	(6,378,339)		
Capital Income	-	-	-	-	-
Capital Purchases	(124,100)	(91,087)	(113,889)	92%	125%
Net Capital Income/(Deficit)	(124,100)	(91,087)	(113,889)		
Finance Costs	-	-	-	-	-
TOTAL	(7,490,850)	(6,633,206)	(6,492,228)		

Community Development & Events

Community Development and Partnerships					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	238,414	356,809	214,342	90%	60%
Ordinary Expenses	(4,820,921)	(4,849,173)	(4,465,415)	93%	92%
Depreciation	(187,368)	(247,996)	(187,368)	100%	76%
Net Operating Income/(Deficit)	(4,769,875)	(4,740,361)	(4,438,442)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Finance Costs	-	-	-	-	-
TOTAL	(4,769,875)	(4,740,361)	(4,438,442)		

Brand and Communications					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
	3,286	3,235	3,218	98%	99%
	(2,239,341)	(2,244,872)	(2,174,630)	97%	97%
	(2,691)	(3,321)	(2,691)	100%	81%
TOTAL	(2,238,746)	(2,244,958)	(2,174,103)		

Regional Art Gallery					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
	113,600	134,756	142,098	125%	105%
	(1,852,185)	(1,678,694)	(1,535,786)	83%	91%
	(101,393)	(123,038)	(101,393)	100%	82%
TOTAL	(1,839,978)	(1,666,976)	(1,495,082)		

Regional Libraries					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	396,630	427,982	359,428	91%	84%
Ordinary Expenses	(3,737,607)	(3,895,284)	(3,972,818)	106%	102%
Depreciation	(231,469)	(277,892)	(231,469)	100%	83%
Net Operating Income/(Deficit)	(3,572,445)	(3,745,194)	(3,844,858)		
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-		
Finance Costs	-	-	-	-	-
TOTAL	(3,572,445)	(3,745,194)	(3,844,858)		

Events and Entertainment					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
	787,300	928,886	1,092,062	139%	118%
	(5,568,380)	(5,196,293)	(5,007,148)	90%	96%
	(394,312)	(442,375)	(394,312)	100%	89%
TOTAL	(5,175,393)	(4,709,781)	(4,309,399)		

Tondoon Botanic Gardens					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
	2,400	7,344	13,299	554%	181%
	(2,545,660)	(2,481,764)	(2,273,189)	89%	92%
	(111,152)	(141,988)	(111,152)	100%	78%
TOTAL	(2,654,412)	(2,616,408)	(2,371,042)		

Administration					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
Ordinary Income	567,696	582,696	587,696	104%	101%
Ordinary Expenses	(1,422,731)	(1,454,075)	(1,212,256)	85%	83%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	(855,035)	(871,378)	(624,560)		
Capital Income	50,000	16,800	8,545	17%	51%
Capital Purchases	(50,000)	(89,516)	(91,677)	183%	102%
Net Capital Income/(Deficit)	-	(72,717)	(83,132)		
Finance Costs	-	-	-	-	-
TOTAL	(855,035)	(944,095)	(707,692)		

Events and Entertainment					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
	787,300	928,886	1,092,062	139%	118%
	(5,568,380)	(5,196,293)	(5,007,148)	90%	96%
	(394,312)	(442,375)	(394,312)	100%	89%
TOTAL	(5,175,393)	(4,709,781)	(4,309,399)		

TOTAL					
Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$	
	2,109,326	2,441,709	2,412,143	114%	99%
	(22,186,825)	(21,800,154)	(20,641,243)	93%	95%
	(1,028,385)	(1,236,611)	(1,028,385)	100%	83%
TOTAL	(21,105,883)	(20,595,056)	(19,257,485)		

Operations

Road Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	4,499,408	8,080,049	5,784,403	129%	72%
Ordinary Expenses	(4,366,060)	(7,175,447)	(5,277,530)	121%	74%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	133,348	904,602	506,873	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	133,348	904,602	506,873	-	-

Water Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,052,830	2,029,126	1,995,246	97%	98%
Ordinary Expenses	(2,050,099)	(3,529,832)	(3,909,276)	191%	111%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	2,731	(1,500,705)	(1,914,030)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	2,731	(1,500,705)	(1,914,030)	-	-

Waste Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	11,794,856	11,377,300	11,835,081	100%	104%
Ordinary Expenses	(12,748,797)	(12,921,468)	(13,200,462)	104%	102%
Depreciation	(249)	(379)	(249)	100%	66%
Net Operating Income/(Deficit)	(954,189)	(1,544,546)	(1,365,630)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	(954,189)	(1,544,546)	(1,365,630)	-	-

Parks Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	593,582	593,582	593,582	100%	100%
Ordinary Expenses	(572,409)	(876,980)	(926,255)	162%	106%
Depreciation	(21,172)	(32,162)	(21,172)	100%	66%
Net Operating Income/(Deficit)	0	(315,560)	(353,846)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(315,560)	(353,846)	-	-

Delivery, Support and Performance

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	12,215,734	11,422,497	11,367,868	93%	100%
Ordinary Expenses	(10,481,146)	(11,139,882)	(10,968,672)	105%	98%
Depreciation	(4,563,367)	(4,580,283)	(4,563,411)	100%	100%
Net Operating Income/(Deficit)	(2,828,779)	(4,297,668)	(4,164,215)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	(6,000,000)	(5,738,855)	(5,112,419)	85%	89%
Net Capital Income/(Deficit)	(6,000,000)	(5,738,855)	(5,112,419)	-	-
Finance Costs	-	-	-	-	-
TOTAL	(8,828,779)	(10,036,523)	(9,276,634)	-	-

Works Planning and Scheduling

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	2,621,252	2,621,253	2,797,813	107%	107%
Ordinary Expenses	(2,621,252)	(2,933,939)	(3,048,927)	116%	104%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(312,686)	(251,114)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	(36)	(36)	-	100%
Net Capital Income/(Deficit)	-	(36)	(36)	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(312,722)	(251,150)	-	-

Property Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	5,046	26,430	31,320	621%	119%
Ordinary Expenses	(2,872,872)	(3,682,707)	(3,753,062)	131%	102%
Depreciation	(532,620)	(641,822)	(532,620)	100%	83%
Net Operating Income/(Deficit)	(3,400,446)	(4,298,099)	(4,254,362)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	(1,425,000)	(1,670,207)	(1,743,236)	122%	104%
Net Capital Income/(Deficit)	(1,425,000)	(1,670,207)	(1,743,236)	-	-
Finance Costs	-	-	-	-	-
TOTAL	(4,825,446)	(5,968,305)	(5,997,598)	-	-

Sewerage Services

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	-	-	-	-	-
Ordinary Expenses	-	-	(16,291)	-	-
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	-	-	(16,291)	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	-	-	(16,291)	-	-

Administration

	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	585,918	585,918	585,918	100%	100%
Ordinary Expenses	(585,918)	(627,644)	(577,024)	98%	92%
Depreciation	-	-	-	-	-
Net Operating Income/(Deficit)	0	(41,725)	8,895	-	-
Capital Income	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Net Capital Income/(Deficit)	-	-	-	-	-
Finance Costs	-	-	-	-	-
TOTAL	0	(41,725)	8,895	-	-

Operations (Cont.)

TOTAL					
	Budget \$	Forecast \$	YTD Actual \$	Actual as % of Budget \$	Actual as % of Forecast \$
Ordinary Income	34,368,626	36,736,155	34,991,232	102%	95%
Ordinary Expenses	(36,298,554)	(42,887,898)	(41,677,500)	115%	97%
Depreciation	(5,117,408)	(5,254,645)	(5,117,453)	100%	97%
Net Operating Income/(Deficit)	(7,047,336)	(11,406,388)	(11,803,721)		
Capital Income	-	-	-	-	-
Capital Purchases	(7,425,000)	(7,409,098)	(6,855,690)	92%	93%
Net Capital Income/(Deficit)	(7,425,000)	(7,409,098)	(6,855,690)		
Finance Costs	-	-	-	-	-
TOTAL	(14,472,336)	(18,815,486)	(18,659,411)		