



GLADSTONE
REGIONAL COUNCIL

**GENERAL MEETING NOTICE
AND AGENDA**

**TO BE HELD AT THE COUNCIL CHAMBERS – CIVIC CENTRE
101 GOONDOON STREET, GLADSTONE**

On Tuesday 16 May 2023

Commencing at 9.00am

**Leisa Dowling
CHIEF EXECUTIVE OFFICER**

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G/1. MAYORAL STATEMENT OF CURRENT ISSUES

G/2. CONFIRMATION OF MINUTES

G/2.1. CONFIRMATION OF GENERAL MEETING MINUTES FOR 2 MAY 2023

Responsible Officer: Chief Executive Officer

Prepared By: Executive Secretary

Council Meeting Date: 16 May 2023

File Ref: CM7.2

Purpose:

Confirmation of the minutes of the General Meeting held on 2 May 2023.

Officer's Recommendation:

That the minutes of the General Meeting of Council held on 2 May 2023 be confirmed.

Attachments:

1. Minutes of the General Meeting of Council held on 2 May 2023.

G/3. DEPUTATIONS

G/3.1. ANGLICARE CENTRAL QUEENSLAND

Responsible Officer: Chief Executive Officer

Prepared By: Executive Secretary

Council Meeting Date: 16 May 2023

File Ref: CM7.6

Purpose:

Anglicare Central Queensland will provide information regarding a social housing project targeting over 55's accommodation.

Officer's Recommendation:

That the deputation from Anglicare Central Queensland be received.

Background:

Deputation details are as follows:

Time of Presentation	9:10am
Duration of Presentation plus question time	15 mins
Speakers to present	Carol Godwin, CEO Adam Klapproth, Manager Housing & Homelessness Traci Kittle, Manager Business Services
Is the matter currently or has previously been subject to legal proceedings?	No
Matter for information only	Yes

Attachments:

1. Anglicare Central Queensland Housing Brief

G/4. OFFICERS' REPORTS

G/4.1. 2022/23 OPERATIONAL PLAN PERFORMANCE REPORT - QUARTER 3

Responsible Officer: General Manager Strategy and Transformation

Prepared By: Business Planning Business Partner

Council Meeting Date: 16 May 2023

File Ref: CM14.2

Purpose:

To present Council with the third quarterly progress report for the 2022-2023 Operational Plan.

Officer's Recommendation:

That Council endorse the 2022-2023 Operational Plan Quarter Three Progress Report.

Summary:

All eight 2022/23 Operational Plan Initiatives, and the remaining two extended 2021/22 initiatives, are currently *on track* to be delivered by 30 June 2023.

Link to Corporate Plan:

- Accountable Council - We are providing good stewardship built on a foundation of trust.
- Connecting Communities - We work with you and for you, supporting the success of our communities.
- Delivering Value - We work efficiently to deliver value for your rates.
- Our People - We look after our people, so they look after you.
- Resilient Economy - We play our part in supporting the success of our region.

Background:

The Operational Plan 2022/23 was endorsed on 25 July 2022 and identifies eight initiatives that are progressing the delivery of Gladstone Regional Council's Corporate Plan 2021-26. An additional two initiatives have been extended from the 2021/22 Operational Plan.

As per legislative requirements Officers provide Quarterly reports to Council and the Community on the progress of the initiatives in the Operational Plan.

Initiatives are key pieces of work we need to deliver to enable the overall outcomes in the Gladstone Regional Council Corporate Plan 2021-2026. While the initiatives are a priority, our core services are essential in delivering services for our community and remain the focus for many of our people.

Risk Management Summary:

Based on the updates provided for the quarter three report, there is a low risk of the 2022/23 Operational Plan Initiatives not being delivered.

Options and Opportunity Analysis:

Program Status

Quarter Three - Overall Status 2022/23

The status of 2022/23 Operational Plan initiatives in Quarter Three are as follows:



8 / 8
initiatives
on track

Quarter Three - Overall Progress 2022/23

The average progress of initiatives for this quarter is **68 per cent**.



Exception Reporting

The *Works Delivery* Initiative has received Sponsor endorsement to adjust the delivery timeline of activity within the Works Delivery Improvement Plan to allow for a reprioritisation of the Maintenance Strategy work. This initiative remains on track despite the target progress not being reached this quarter.

Despite being reported as 'on track', a variance between the target versus actual progress reported for the quarter three period for the *Community Profiling 2022/23 Initiative* is acknowledged. A supported plan is in place to ensure the delivery of both Community Profiling Initiatives by 30 June 2023, with costs to be absorbed in Council's existing operational budget.

Recruitment is ongoing to secure resources to support the delivery of the 2021/2022 Operational Initiative, *Backflow ID App & Tag System*. The role of Senior Plumbing Inspector is key to the implementation and roll out of the tagging program with our stakeholders. The required resources and their associated costs were identified at the commencement of the project.

Program Update

Some notable progress updates from the report are summarised below:

Works Delivery Improvement - The Works Delivery Improvement Plan defines the work we need to do over multiple years to improve our processes and systems, making it easier for our people to efficiently deliver core services and value to our ratepayers. During the reporting period, the below key activities have progressed;

- Asset Data Standards Version 2 has been finalised to include Airport, Waste, Land, Corporate and Community Facilities assets, providing visibility and control over all asset information. This is an essential step towards our future asset information improvement activity.
- Maintenance strategies are being reviewed to optimise our maintenance activities, balancing deliverability, and affordability, as well as ensuring Council is meeting legislative obligations.
- Tools and resources are being developed to support our asset management system. Consolidating this information and linking relevant policies and management plans will make accessing this information easier for our people.
- Reviewed and prioritised wastewater backlog of defects to help us ensure our critical wastewater assets provide uninterrupted services for the community.

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- Reviewed and updated how road defects are prioritised to ensure defects deemed at a higher priority level (hazardous) are rectified sooner to ensure our road assets are safe for our community.
- A post-implementation review of changes made to Roads Customer Service Requests (CSRs) is currently being undertaken to make sure the changes have been embedded within the business.

Understanding Future Waste Needs of Our Region - Collaboration with the Central Queensland Region of Councils (CQROC) on the Central Queensland Region's Regional Waste Management Plan has continued. Feedback was provided to ensure the plan provides specific outcomes that inform future service planning and decision-making at a local level.

Development of a draft report detailing industry context, targets, the current state of Council's waste assets and services, key levers and intervention options is progressing.

Records Management - The project team has progressed and finalised the following three deliverables during the reporting period:

- A comprehensive review of our recordkeeping framework and systems, including gap analysis with legislative requirements and best practice.
- A three-year costed plan for prioritised actions and continuous improvement initiatives in recordkeeping has been developed.
- A Recordkeeping Advocacy Group was established to assist peers with using approved recordkeeping business systems, sharing knowledge and encouraging others to improve recordkeeping practices.
- The new draft Records Management Corporate Standard is progressing through its consultation stages.

Stretch Reconciliation Action Plan - The draft Reconciliation Action Plan (RAP) deliverables were submitted to Reconciliation Australia (RA) on the 27 February 2023 for conditional endorsement. Since the preparation of the Quarter Three report, initial feedback has been received from RA and is being outworked.

Core Services - The report also details other core service delivery highlights, including;

- Introduction of 15 new trainees and apprentices in February 2023
- \$2.683M of external funding has been secured
- The Bororen Tree Recovery project
- Updates on the Enhanced Resilience Project Officer's program of work
- Parks Week celebrations
- The safe delivery of the Toolooa Street capital works project and;
- Improved safety for lone and remote workers

The attached report provides a full update as of the quarter ending 31 March 2023.

Stakeholder Engagement:

Engagement has occurred across the business with initiative leads, Sponsors and subject matter experts to produce the Quarter Three Operational Plan Progress Report.

Legal and Regulatory Implications:

Section 174(3) Local Government Regulation 2021 (Preparation and adoption of annual operational plan) states that: The Chief Executive Officer must present a written assessment of the local government's progress towards implementing the annual operational plan at meetings of the local government held at regular intervals of not more than 3 months.

Financial and Resource Implications:

Initiatives with an allocated budget and subsequent commitments are identified within the attached operational performance report.

The *Enabling Future Industries with our Infrastructure* Initiative has sought the approved reallocation of funds (\$60,300) from the Strategic Asset Performance operational budget. This is a result of increased scope of the technical analysis required, and the general increasing cost of engaging consultants in the current market.

There are no current or anticipated requests for increased funding across the remaining nine initiatives.

Anticipated Resolution Completion Date:

N/A - information only report.

Attachments:

1. Quarter Three – 2022/23 Operational Plan Progress Report

G/4.2. MONTHLY FINANCIAL STATEMENTS FOR THE PERIOD ENDING 30 APRIL 2023

Responsible Officer: General Manager Finance Governance and Risk

Prepared By: Management Accounting Specialist

Council Meeting Date: 16 May 2023

File Ref: FM15.1

Purpose:

This report seeks Council adoption of the Monthly Financial Statements for the year 2022-23 to date, for the period ended 30th April 2023.

Officer's Recommendation:

That Council adopt the Monthly Financial Statements attached to the officer's report for the 2022-23 year to date, for the period ended 30 April 2023 as required under Section 204 Local Government Regulation 2012.

Background:

The 2022-23 budget was adopted on 25 July 2022, with a projected operating surplus of \$0.5m. Council officers have also undertaken a forecasting process, resulting in a forecast operating surplus of \$0.5m.

To allow for greater transparency and scrutiny of Councils operating position throughout the year, annual rating revenue and service charges have been applied across the year rather than in the period of the rates generation. This represents a significant change to the way that these reports have previously been presented but will allow for more meaningful analysis.

The percentage of year passed (pro-rata rate) as at 30 April 2023 is 83.29%.

Statement of Income and Expenditure

Income

Recurrent Revenue

Total recurrent revenue	2022-23	Actual as %
Actual	\$162.0m	
Budget	\$210.9m	76.78%
Forecast	\$226.6m	71.47%

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Of note:

Net rates and utility charges	2022-23	Actual as %
Actual	\$130.9m	
Budget	\$170.5m	76.75%
Forecast	\$171.4m	76.37%

Council's primary source of recurrent revenue is the generation of annual rates, along with access charges for water, sewerage and waste. This generation was completed in July, with notices issued to ratepayers in August. These charges have been split across the course of the year, to align with the delivery of these services.

Discounts of \$13.9m have been applied for payments received by the due date.

Water consumption revenue is raised upon completion of the water meter reading cycles during the year with the July-December readings completed, generating \$8.2m by 31 March. The January-June cycle will be read in July and accrued into June. Wet weather will impact the revenue generated by water consumption charges and any adjustments required will be reflected in the next forecast.

Total interest revenue	2022-23	Actual as %
Actual	\$4.1m	
Budget	\$1.3m	319.36%
Forecast	\$5.2m	78.65%

Interest revenue at a rate of 4.25% has been received from Queensland Treasury Corporation for the month of April and current term deposit rates are yielding up to a 4.63% return to Council. The forecast for interest revenue reflects more accurately an estimate of expected return within the current economic climate.

Sales revenue	2022-23	Actual as %
Actual	\$4.7m	
Budget	\$3.4m	137.65%
Forecast	\$9.4m	50.15%

Claims of \$0.8m have been made for Dawson Highway Drynan Drive Water Main Relocation this year. This project has been reflected in the forecasted revenue amount with the additional contractor and materials expenses shown in the relevant expenses sections below. Significant expenditure and claims are expected in the last quarter of the year.

Income tax equivalents	2022-23	Actual as %
Actual	\$0.2m	
Budget	\$5.2m	3.44%
Forecast	\$7.9m	2.26%

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Council has increased the income tax equivalents in the forecast that is expected to be received from the Gladstone Area Water Board (GAWB) to \$7.7m. This is due to a significantly improved position reported by GAWB over initial estimates provided during budget preparation. This Income is generally confirmed and paid in the final quarter of the year.

The remaining forecast of \$0.2m relates to income tax equivalents from the Gladstone Airport Corporation (GAC), which are received and recognised after the end of each quarter. Q3 payment has been received in April 2023 and reflected in the actuals figure.

General purpose grant	2022-23	Actual as %
Actual	\$1.6m	
Budget	\$8.2m	19.99%
Forecast	\$9.0m	18.16%

Council has received confirmation of the Financial Assistance Grant allocations for the 2022-23 year.

The budget was prepared based on advice received in December 2021 that Council should expect a 4% decrease in its allocation from the State Government. A further assumption has been made that Council will receive 75% of the 2023-24 allocation in the final quarter of 2022-23.

The forecasted allocation for 2022-23 has increased by \$0.8m based on the actual payments received year to date.

Grants, subsidies, contributions and donations (excluding the general purpose grant)	2022-23	Actual as %
Actual	\$2.2m	
Budget	\$1.8m	126.66%
Forecast	\$2.5m	89.56%

\$1.5m of revenue has been generated from State Government grants and subsidies. The forecast has also been adjusted to account for increase in trainees and apprentices with commencement and completion rebates funded through State and Federal Government.

Capital Revenue

Capital grants revenue	2022-23	Actual as %
Actual	\$8.7m	
Budget	\$12.4m	70.23%
Forecast	\$13.6m	64.16%

Capital grants revenue is recognised as project milestones are met. Therefore, the revenue recognised on the Statement of Income and Expenditure does not necessarily reflect the funding received during the year. Where milestones are still to be achieved, revenue is recognised as a contract liability on the Statement of Financial Position.

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Capital revenue recognised for significant projects is detailed below with the forecast updated to reflect major changes:

Project	Budget	Forecast	Actual
State Government Grants & Subsidies			
Gladstone Aquatic Centre Upgrade-Stage 3	\$1.0m	\$0.8m	\$0.8m
Bindaree Road, Miriam Vale	\$1.6m	\$1.1m	\$1.2m
Murphy Road, Captain Creek	\$0.8m	\$0.8m	-
Langmorn Road- Gravel Re-sheets	\$0.6m	\$0.2m	-
Toolooa St Gladstone –Pavement Renewal	\$0.5m	\$0.5m	\$0.5m
Gladstone Sewer Mains Renewals	\$0.0m	\$0.8m	\$0.8m
A05-Rising Main	\$0.0m	\$0.9m	-
Mount Alma Road	\$0.7m	\$0.4m	\$0.7m
Other State Government Funding	\$0.7m	\$1.5m	\$0.4m

Project	Budget	Forecast	Actual
Federal Government Grants & Subsidies			
Round Hill Road – Pavement Renewal	\$1.6m	\$1.6m	\$0.1m
Benaraby Landfill – Capping of Cell 2	\$1.0m	\$1.2m	\$1.1m
Gorge Road, Lowmead (Baffle Creek Crossing)	\$0.6m	\$0.3m	\$0.3m
Stockbridge Road – Bridge Renewal	\$1.3m	\$1.3m	\$1.1m
Langmorn Road – Gravel Resheeting	-	\$0.3m	\$0.6m
Charnwood Road -Gravel Resheeting	\$0.4m	\$0.5m	\$0.5m
Other Federal Government Funding	\$1.9m	\$1.4m	\$0.7m

Expenditure

Recurrent expenditure

Total recurrent expenditure	2022-23	Actual as %
Actual	\$177.0m	
Budget	\$210.5m	84.10%
Forecast	\$226.1m	78.29%

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Of note:

Employee benefits	2022-23	Actual as %
Actual	\$57.5m	
Budget	\$67.4m	85.35%
Forecast	\$68.0m	84.60%

Employee benefits are the largest component of Councils recurrent expenditure. A vacancy rate of 7.5% has been factored into the 2022-23 budget. The average vacancy rate year to date is 9.2%.

Overtime expenses year to date are \$1.4m. Overtime expenses were increased to \$1.4m in the forecast to reflect uplift in hours worked and will need to be further increased in the next forecast.

Consultants	2022-23	Actual as %
Actual	\$2.3m	
Budget	\$4.9m	47.70%
Forecast	\$5.3m	43.82%

The lag in consultant spending is primarily attributable to Asset Management consultants, with a spend of \$0.8m compared to a forecast of \$2.0m in this area. Further, the year to date spend on information technology consultants is \$0.1m compared to a forecast of \$0.6m.

Adjustments will be made during the next forecasting process, where work has been identified that will not be completed by 30 June 2023.

Contractors	2022-23	Actual as %
Actual	\$18.7m	
Budget	\$22.0m	85.06%
Forecast	\$28.8m	65.11%

The forecast has been updated to reflect \$6.8m in additional contractor costs. Of this amount, \$4.6m relates to Dawson Highway/Drynan Drive intersection upgrade expected to be incurred by the end of the financial year. \$0.6m has been incurred on this project for contractor costs YTD.

Fuel	2022-23	Actual as %
Actual	\$2.0m	
Budget	\$1.7m	113.92%
Forecast	\$2.6m	74.19%

Forecasted fuel spend reflects the volatility in fuel prices. Fuel usage across Council has slightly reduced compared to the same period last year down 3%.

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Software expenses	2022-23	Actual as %
Actual	\$2.5m	
Budget	\$3.6m	68.24%
Forecast	\$3.6m	68.18%

The timing of invoices for various software subscriptions contributes towards this lag. The total expected spend for the year will be reassessed as part of the next forecast.

Staff & Council associated expenses	2022-23	Actual as %
Actual	\$1.5m	
Budget	\$2.3m	64.06%
Forecast	\$2.6m	57.48%

Recruitment and onboarding costs are currently below forecast, as well as expenses relating to staff training and travel. The total expected spend for the year will be reassessed as part of the next forecast.

Waste disposal and tipping fees	2022-23	Actual as %
Actual	\$7.6m	
Budget	\$8.6m	88.80%
Forecast	\$8.5m	89.35%

Costs are currently exceeding the pro-rata forecast, with higher than anticipated tipping fees in the stormwater, sewerage and waste areas. The forecast for the waste levy will need to be monitored and updated in the next forecast if required with current costs of \$3.0m against a full year forecast of \$3.3m.

Statement of Financial Position

	Current Value	Budget	Variance (Actual to Budget)	Forecast	Variance (Actual to Forecast)
Year-to-date Assets	\$2.7b	\$2.6b	3.70%	\$2.7b	(1.57%)
Year-to-date Liabilities	\$209.7m	\$143.1m	46.52%	\$199.9m	4.87%
Year-to-date Liabilities (excl. unearned rates revenue)	\$182.2m	\$143.1m	27.31%	\$199.9m	(8.88%)

Due to the change in reporting for unearned rates revenue, liabilities have been presented both including and excluding this line item. The two will converge and be the same by June 2023, as all rates revenue is recognised on the profit and loss.

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The forecast for assets and liabilities reflects the expected positions at 30 June 2023 and take into account the below:

Assets

The forecast movement in property, plant and equipment (PPE) of \$41.6m is dependent on the delivery of the capital works program as well as any revaluation movement at 30 June.

Liabilities

The current balance includes a \$2.2m provision for the restoration and batter protection of cell 2a of the Benaraby Landfill. This provision is now expected to be credited back to the land revaluation reserve towards the end of the 2022-23 year.

During the preparation of the 2021/22 financial statements, a liability was recognised relating to a financial guarantee with Council's bulk water provider for \$34.3m. This liability was not recognised at the time of budget preparation but has now been accounted for in this forecast under other non-current liabilities. The prepaid waste levy from federal government from 24-25 and 25-26 is also reflected in the other non-current liabilities section.

Significant balance sheet movement is still expected to occur throughout the year:

- Cash to decrease as expenses are incurred and loan repayments are made
- Unearned rates revenue to decrease as recognised on the profit and loss each month
- Borrowings to decrease as loan repayments are made

Capital Expenditure

The Works Planning & Scheduling team continue to monitor changes to the expected capital position for 2022-23.

	Actual	Budget	Actual as % of Budget	Forecast	Actual as % of Forecast
Year to date capital expenditure	\$40.7m		79.25%		76.00%
Commitments (open purchase orders)	\$11.4m	\$51.4m		\$53.6m	
Total	\$52.1m		101.48%		97.31%

Of the \$11.4m in commitments:

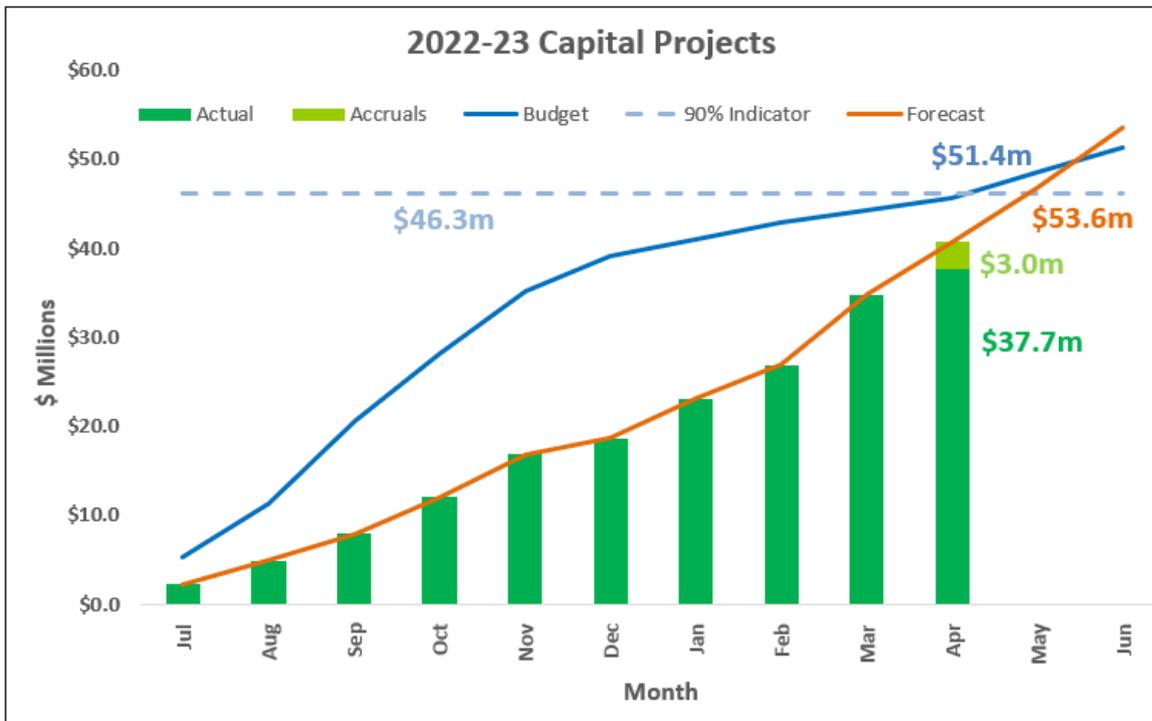
- \$2.8m relates to BITS irrigation replacement
- \$2.6m relates to fleet replacement
- \$1.5m relates to Round Hill Road-Pavement Renewal Program
- \$0.6m relates to Gladstone WWTP Distribution tower and process water reservoir

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Capital expenditure against groups with significant capital expenditure budgets are shown in the table below:

Group	YTD Actual	Commitments	Budget	Actual as % of Budget	Forecast	Actual as % of Forecast
Road Assets	\$18.1m	\$4.2m	\$21.4m	85%	\$25.8m	70%
Sewerage Assets	\$9.4m	\$1.0m	\$9.9m	95%	\$10.7m	88%
Delivery Support and Performance	\$3.5m	\$2.6m	\$6.0m	58%	\$6.1m	57%
Property Assets	\$2.5m	\$3.0m	\$4.1m	62%	\$2.9m	89%
Asset Governance			\$1.0m			
Waste Assets	\$2.4m	\$0.1m	\$2.1m	114%	\$2.5m	97%
Parks & Environment Assets	\$0.7m	\$0.4m	\$1.7m	41%	\$1.0m	68%
Property Services	\$1.4m	\$0.1m	\$1.4m	100%	\$1.6m	91%
Events & Entertainment	\$0.7m	-\$0.2m	\$1.0m	67%	\$0.3m	213%
Water Assets	\$0.8m	\$0.0m	\$1.0m	81%	\$1.0m	87%
Strategic Projects		\$0.1m	\$0.9m			
Other	\$1.1m	\$0.0m	\$0.8m	141%	\$1.8m	64%
Total	\$40.7m	\$11.4m	\$51.4m	79%	\$53.6m	76%

Accrual estimates of \$3.0m have been included in the actuals, to account for major claims relating to April work.



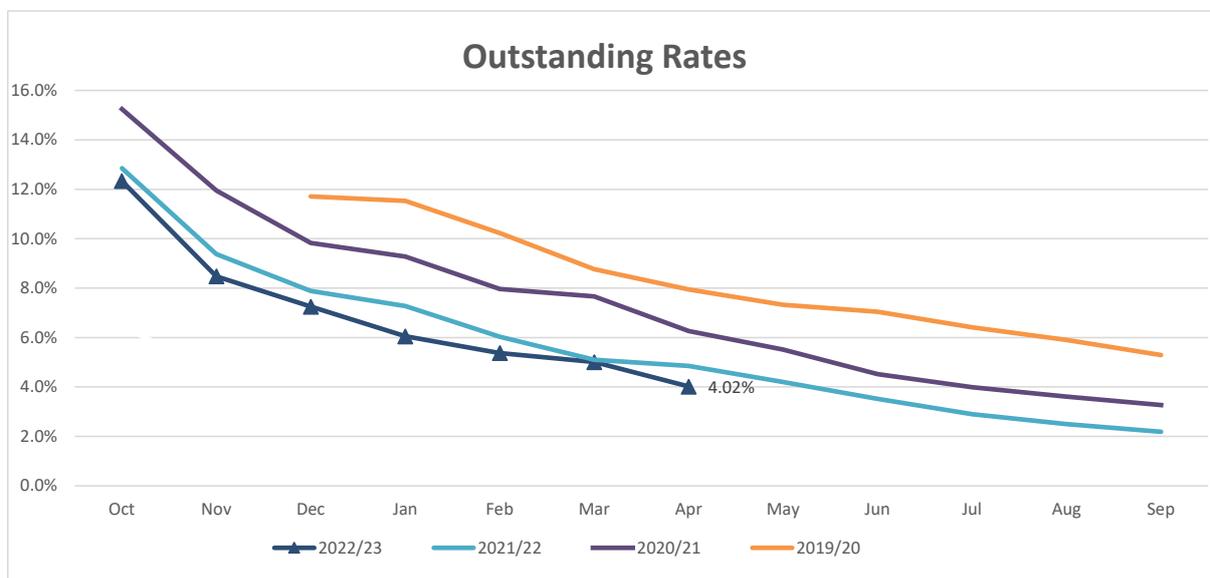
Outstanding Rates

Outstanding rates, as a percentage of gross rates levied 2022-23, and collectible, is at 4.02% at the end of April 2023, compared to 4.85% for the same period last year 2021-22, the flattening of the curve is related to the first half yearly water consumption notices now reflecting as outstanding.

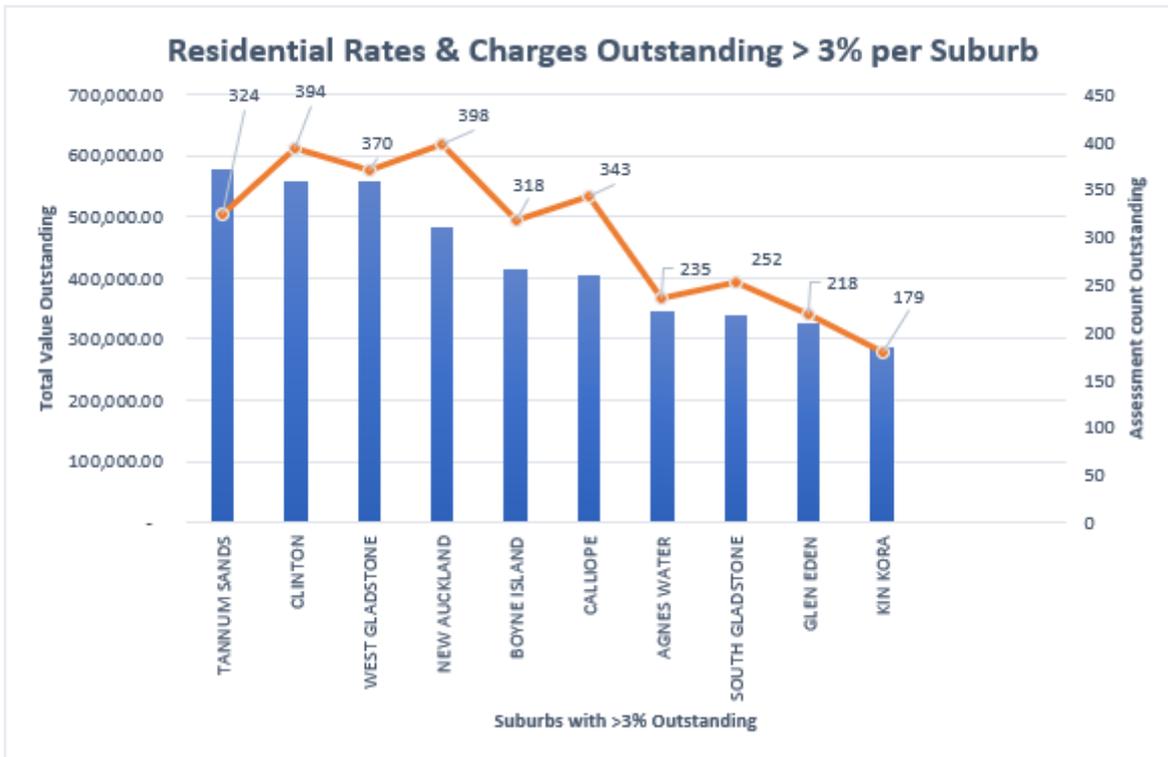
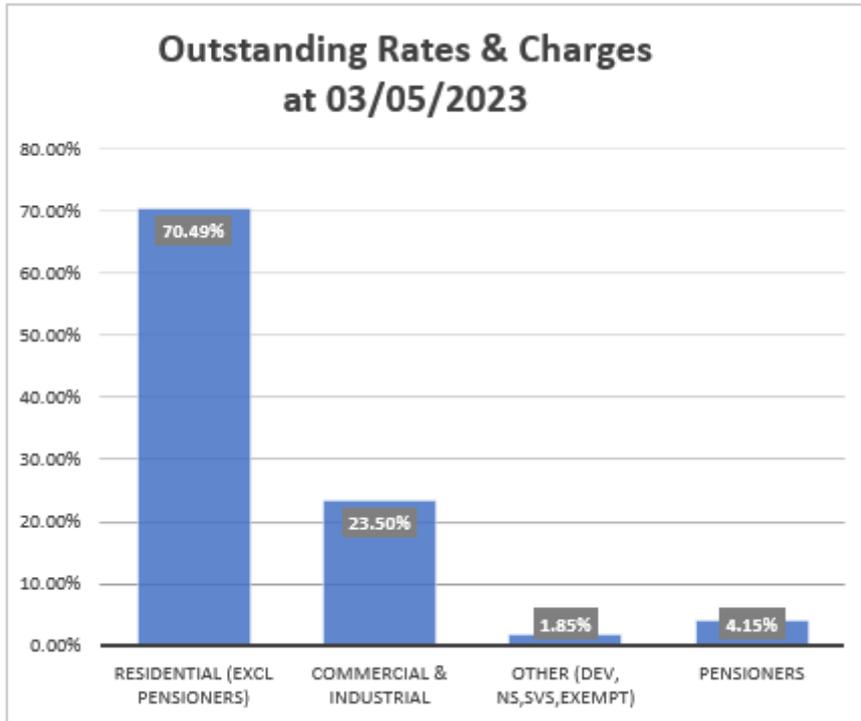
Of the \$7.9m of outstanding rates 23.50% relates to commercial/ industrial assessments and 76.50% represents residential assessments.

These figures include \$2.5m of rates that are currently being repaid under an authorised payment plan, for which there were 42 commercial/industrial assessments and 1,311 residential assessments. A total of 1,353 assessments, which is a decrease from 1,426 assessments in March 2023 (this movement is a result of removal of arrangement on sold property, default arrangements and paid-up arrangements).

There were 6,201 ratepayers who had paid their rates in advance, totalling \$9.7m.



*2019-20 discount date extended by 60 days



Sustainability Ratios

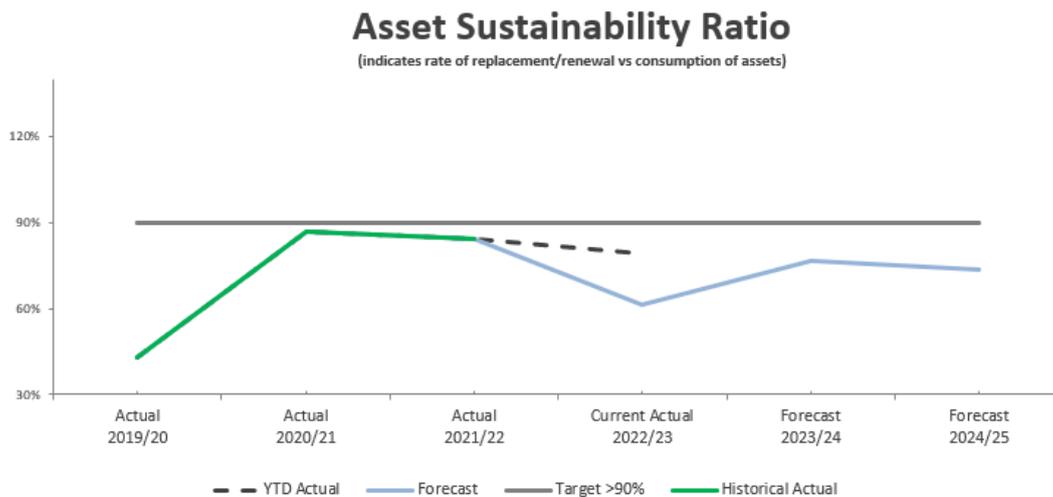
Financial ratios provide a useful snapshot of Council’s financial status and emerging trends. Individual ratios do not provide enough information to form a comprehensive opinion of Council's financial position and performance, but when the right mix of ratios are considered together, they become a valuable tool in analysing Council's overall financial performance.

Asset Sustainability Ratio

This ratio compares Council's expenditure on capital renewal assets with the rate at which our assets are depreciating. As Council invests in the renewal of its asset base on a rolling cycle, the expected results can vary from year to year. The results for a single year are dependent on the delivery of renewal projects in the capital program.

Infrastructure renewals have accounted for 79.16% of capital expenditure with the balance on new and upgrade projects.

<i>Asset Sustainability Ratio</i>			
CURRENT YTD	BUDGET	FORECAST	TARGET
79.13%	58.30%	61.44%	>90%



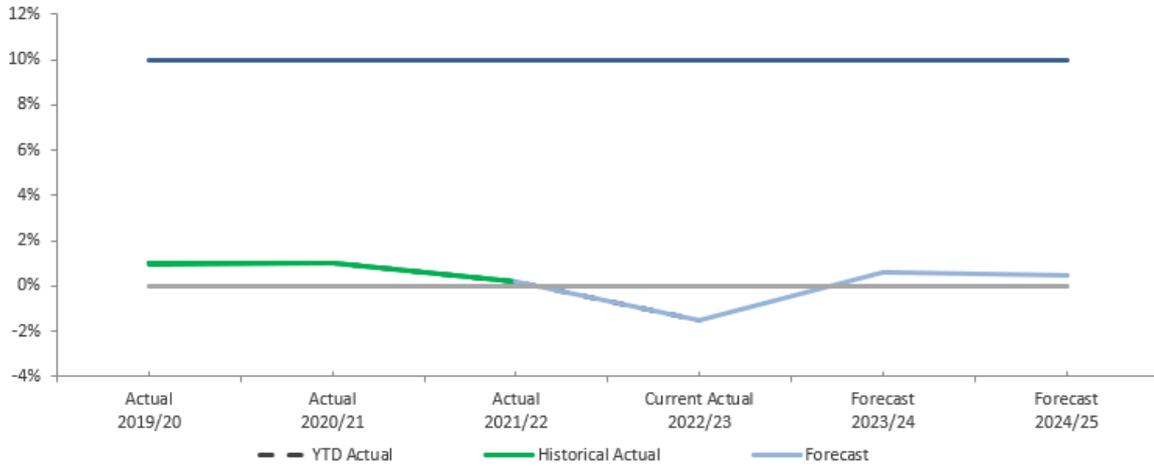
Interest Coverage Ratio

This ratio indicates the percentage of operating revenue required to cover net interest costs. The negative results of this ratio indicate that Councils interest revenue is now exceeding its interest costs.

<i>Interest Coverage Ratio</i>			
CURRENT YTD	BUDGET	FORECAST	TARGET
(1.55%)	0.15%	(1.51%)	0 - 10%

Interest Coverage Ratio

(indicates extent of commitment of revenue to interest payments)



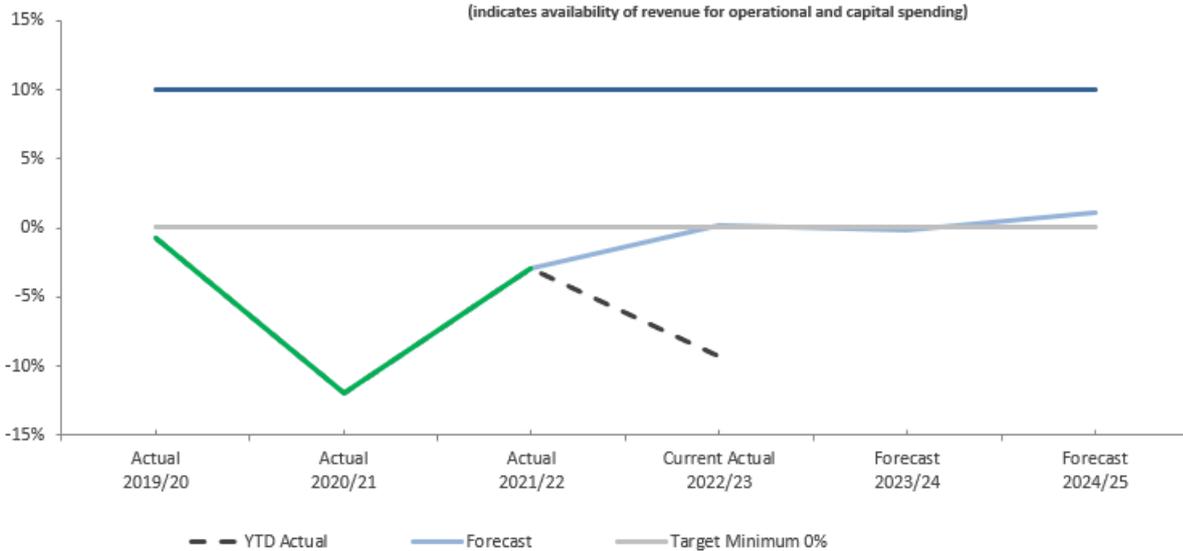
Operating Surplus Ratio

A positive result for this ratio indicates that operating revenue can be used to fund capital expenditure, on top of the operational costs of Council. The results are negative due to the year-to-date operating deficit.

Operating Surplus Ratio			
CURRENT YTD	BUDGET	FORECAST	TARGET
(9.29%)	0.22%	0.23%	0 - 10%

Operating Surplus Ratio

(indicates availability of revenue for operational and capital spending)



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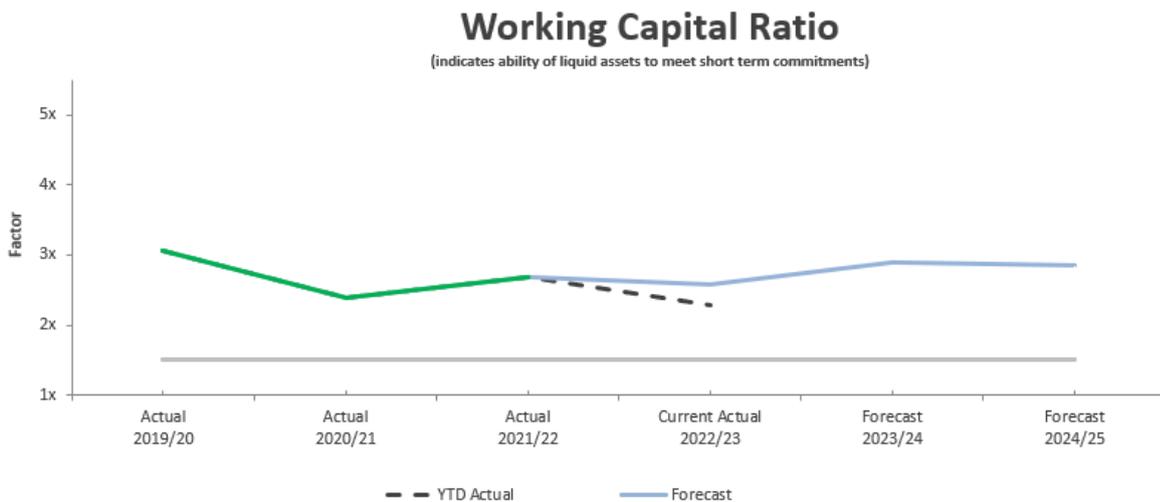
Working Capital Ratio

The working capital ratio shows the ability of Councils current assets, to cover the commitments of its current liabilities. Following the rates generation, Council has a significant balance of cash, causing this ratio to reflect favorably.

To account for the change in reporting of rates revenue, the ratio has also been presented excluding the liability for unearned rates revenue, as this does not recognise an obligation to pay, simply an accounting adjustment for reporting. The two will converge and be the same by June 2023, as all rates revenue is recognised on the Statement of Comprehensive Income.

Excluding unearned rates revenue provides a clearer picture, showing that the target ratio has been well exceeded.

Working Capital Ratio			
CURRENT YTD	BUDGET	FORECAST	TARGET
1.78x	2.45x	2.08x	Greater than 1:1
Working Capital Ratio (excl. unearned rates revenue)			
2.92x			



Net Financial Liabilities Ratio

The ratio shows the extent to which operating revenue covers net financial liabilities.

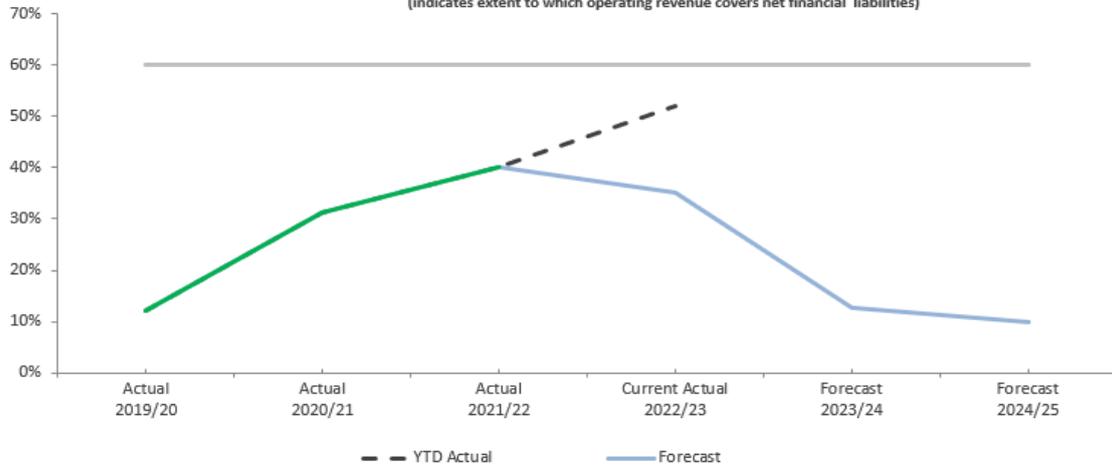
To account for the change in reporting of rates revenue, the ratio has also been presented excluding the liability for unearned rates revenue, as this does not recognise an obligation to pay, simply an accounting adjustment for reporting. The two will converge and be the same by June 2023, as all rates revenue is recognised on the Statement of Comprehensive Income.

Excluding unearned rates revenue provides a clearer picture, showing that the target ratio has been well exceeded.

Net Financial Liabilities Ratio			
CURRENT YTD	BUDGET	FORECAST	TARGET
52.04%	15.58%	35.10%	< 60%
Net Financial Liabilities Ratio (excl. unearned rates revenue)			
29.98%			

Net Financial Liabilities Ratio

(indicates extent to which operating revenue covers net financial liabilities)



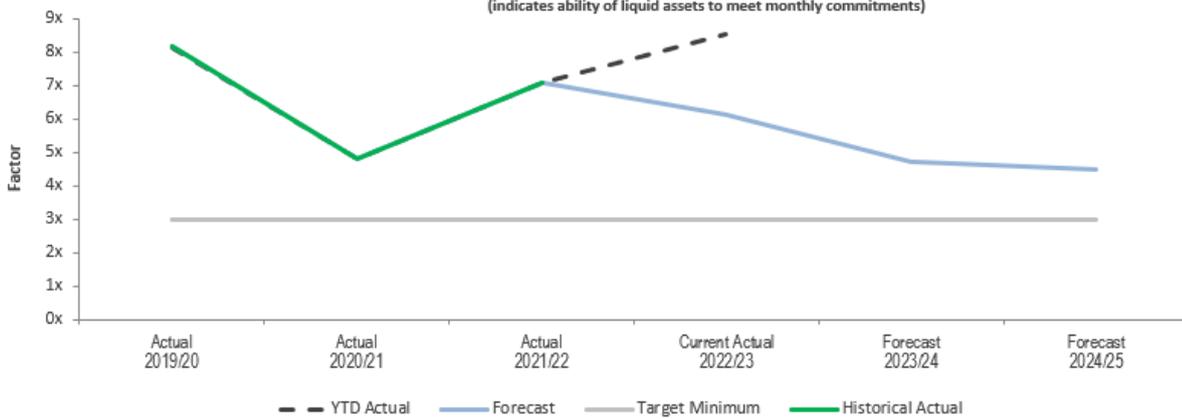
Cash Expenses Cover Ratio

This ratio indicates the number of months that Councils cash balance could cover its monthly cash expenses. The current result reflects a continuing strong cash position proportional to operating costs.

Cash Expenses Cover Ratio			
CURRENT YTD	BUDGET	FORECAST	TARGET
8.51x	5.00x	6.11x	> 3x

Cash Expenses Cover

(indicates ability of liquid assets to meet monthly commitments)



Options, Risk and Opportunity Analysis:

Nil

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Communication and Consultation:

The report seeks specialist input from the following internal sources:

Procurement and supply – Manager Contracts and Procurement
Vacancies – Recruitment, Remuneration and Benefits Business Partner
Capital expenditure – Manager Works Planning and Scheduling
Outstanding rates and prepaid rates – Manager Revenue Services

Legal Strategy and Policy Implications:

Council is required to receive an update at least monthly relative to its financial position, Section 204 Local Government Regulation 2012.

Financial and Resource Implications:

Nil

Anticipated Resolution Completion Date:

16 May 2023

Attachments:

1. Monthly Financial Statements for the period ending 30 April 2023
2. Operating Statements for the month end April 2023

G/4.3. TENDER RPQS 118-23 PROVISION OF ICT PROFESSIONAL SERVICES

Responsible Officer: General Manager Finance Governance and Risk

Prepared By: Manager Contracts and Procurement

Council Meeting Date: 16 May 2023

File Ref: PE1.1

Purpose:

This report seeks resolution from Council to enter into agreements for the provision of ICT Professional Services under a Register of Pre-Qualified Suppliers.

Officer's Recommendation:

That Council:

1. Endorse the Tender Evaluation Panel's recommendation to appoint the following nineteen (19) service providers on RPQS 118-23 Provision of ICT Professional Services:
 - Aryon Pty Ltd;
 - Anatas Pty Ltd T/as Attura Data and Integration;
 - Avec Global Pty Ltd;
 - Chartertech Pty Ltd;
 - Data#3 Limited;
 - Elysium DC Solutions Pty Ltd;
 - Ethan Indigenous Pty Ltd;
 - Galaxy 42 Pty Ltd T/as Attura Business Applications;
 - Green Cloud Consulting Pty Ltd;
 - INEXYS Pty Ltd;
 - Infor Global Solutions (ANZ) Pty Ltd;
 - InfoPAF Pty Ltd;
 - Intuit Technologies Pty Ltd;
 - Jeacocke Electronic Services Pty Ltd T/as Jones Communications;
 - Mapdojo;
 - Meier IT Pty Ltd;
 - Pack of 7 Pty Ltd;
 - Perfekt Pty Ltd; and
 - Specht Networking Solutions Pty Ltd.

2. Authorise the Chief Executive Officer to negotiate and enter into contracts for a term of one year with the option to extend for four further periods of one year, to a maximum of five years in total, with the above service providers

Summary:

An open market tender was conducted in accordance with s232 of the *Local Government Regulation 2012*, and the Officer's recommendation is to appoint nineteen (19) service providers to the Register of Prequalified Suppliers ('RPQS') 118-23 Provision of ICT Professional Services for a period of up to 5-years.

Link to Corporate Plan:

Delivering Value - We work efficiently to deliver value for your rates.

Background:

Council has considerable IT infrastructure and systems supporting its operations and from time to time requires Services providers to complement its in-house knowledge with expert technical support. Currently Council accesses these services through Local Buy contracts which have been established by the Local Government Association of Queensland.

The services required can be divided into two categories as follows:

- Provision of ICT Professional Services including consultation, design, implementation, configuration, and expert technical support to enhance provision and development of Councils IT systems across the following areas:
 - Networks;
 - Storage and Servers;
 - Security and Identity management;
 - Cloud systems (Microsoft 365);
 - CCTV Systems; and
 - Other Services as required.
- Provision of Information Systems Professional Services including consultation, design, implementation, configuration, and expert technical support to enhance provision and development of Councils IT systems across the following areas:
 - Infor Pathway – general support;
 - Infor Pathway – ePathway;
 - Infor Pathway – UX;
 - Aurion – general support;
 - Aurion – BPA;
 - Technology One – general support;
 - Technology One – ECM;
 - Microsoft Power BI;
 - Microsoft Power Apps; and
 - Microsoft SharePoint.

Risk Management Summary:

The function of Information and Communication Technology is essential to the delivery of Council's services. In Council's Risk Management Policy, Council established a moderate appetite for risk associated with both financial and service delivery meaning that Council takes a balanced approach to taking risk in these areas. Operationally, cybersecurity has been identified as a High Corporate Risk. In order to manage Council's risks associated with Information and Communication Technology services, Council must have access to a range of service providers that can be accessed when needed.

Options and Opportunity Analysis:

In order to reduce the risk of Council not being able to access ICT Services as and when required due to a reliance on Local Buy contracts Council is seeking to establish its own register of suppliers that have been assessed by internal subject matter experts and whose contracts are managed by Council's internal processes and systems.

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Issues associated with a reliance on Local Buy contracts include unavailability due to Local Buy contract expiries and service provider status as well as a lack of flexibility regarding Gladstone Regional Council specific contractual requirements. Council specific contracts of this nature may also present better value for money to Council.

On 11 March 2023, Council released an Invitation to Tender ('ITT') to the open market via VendorPanel in accordance with the tender process requirements set out in s228 of the Local Government Regulation 2012.

The tender closed on 11 April 2023, with 20 conforming offers received.

The offers were evaluated by a panel of subject matter experts, based on the following criteria disclosed in the ITT:

Objective Evaluation Criteria	Weighting
Relevant experience and nominated past projects/services performed meet GRC's experience requirements.	50%
Offer demonstrates understanding of the scope and GRC's requirements and demonstrates capability successfully delivering the services to meet GRC's requirements.	50%

Nineteen (19) of the conforming offers were evaluated as meeting Council's technical requirements for acceptance on this panel. One (1) offer did not demonstrate the required level of capability and experience for appointment to the RPQS and was therefore excluded from further evaluation.

The Tender Evaluation Panel, based on anticipated service requirements and presentation of the best overall offers to Council, recommends the appointment of the following nineteen (19) service providers to this RPQS;

1. For the Provision of ICT Professional Services (Portion A) the following suppliers are recommended for award:
 - Aryon Pty Ltd;
 - Data#3 Limited;
 - Elysium DC Solutions Pty Ltd;
 - Galaxy 42 Pty Ltd T/as Attura Business Applications;
 - Intuit Technologies Pty Ltd;
 - Jeacocke Electronic Services Pty Ltd T/as Jones Communications;
 - Perfekt Pty Ltd; and
 - Specht Networking Solutions Pty Ltd.
2. For the Provision of Information Systems Professional Services (Portion B) the following suppliers are recommended for award:
 - Anatas Pty Ltd T/as Attura Data and Integration;
 - Avec Global Pty Ltd;
 - Chartertech Pty Ltd;
 - Data#3 Limited;
 - Ethan Indigenous Pty Ltd;
 - Galaxy 42 Pty Ltd T/as Attura Business Applications;

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- Green Cloud Consulting Pty Ltd;
- INEXYS Pty Ltd;
- Infor Global Solutions (ANZ) Pty Ltd;
- InfoPAF Pty Ltd;
- Intuit Technologies Pty Ltd;
- Mapdojo;
- Meier IT Pty Ltd; and
- Pack of 7 Pty Ltd.

The award of contracts to five (5) of the recommended service providers is subject to the successful negotiation of departures and/or completion of reference checks. Contracts will not be awarded to those service providers until agreement is reached and/or references obtained, to the satisfaction of Council.

Stakeholder Engagement:

A range of personnel from Council's Information, Communications and Technology team were involved in the preparation of the tender requirements and evaluation of the offers received.

Legal and Regulatory Implications:

Council sought offers via VendorPanel in accordance with the Local Government Regulation 2012, Local Government Act 2009 and Council's Procurement Policy P-2021-01.

Council's endorsement of this tender award is in accordance with the Register of Delegations - Exercise of Statutory Powers and Financial Delegation Register.

The Officer's recommendation is based on the evaluation methodology and criteria in the ITT. There are risks associated with Council awarding a contract contrary to the officer's recommendation. If Council is not satisfied with the evaluation methodology and criteria or the application thereof, Council may refer the matter back to officers for re-evaluation. In the interests of probity, an amendment to the evaluation methodology and/or criteria may require referral back to tenderers so that they can each have the opportunity to make any changes to their offers having regard to the amended criteria prior to re-evaluation.

Financial and Resource Implications:

Appointment to an RPQS is based on a schedule of rates, it does not commit financial resources. Engagements with service providers under this arrangement will be exempt from tender or quote requirements in accordance with s232 of the *Local Government Regulation 2012*, however will be subject to the Sound Contracting Principles and Register of Delegations - Exercise of Statutory Powers and Financial Delegation Register.

The approximate expenditure under this contract is anticipated to be \$300,000 ex GST per year or \$1,500,000 ex GST over the potential 5-year term.

Anticipated Resolution Completion Date:

The contracts will be awarded in May 2023 subject to successful negotiations.

Attachments:

1. CONFIDENTIAL RPQS 118-23 Offer Evaluation Report

G/4.4. REVENUE POLICY 2023/24

Responsible Officer: General Manager Finance Governance and Risk

Prepared By: Governance Business Partner

Council Meeting Date: 16 May 2023

File Ref: CM28.2

Purpose:

To consider the annual review of the Revenue Policy prior to the adoption of the 2023/24 budget.

Officer's Recommendation:

That Council:

1. Repeal P-2022-03 Revenue Policy; and
2. Adopt Draft P-2023-06 Revenue Policy provided as Attachment 1 and apply it to the 2023/24 financial year.

Summary:

In order for Council to meet its obligations under the *Local Government Act 2009* and *Local Government Regulation 2012* it must adopt the principles for revenue raising and associated concessions in the form of a Revenue Policy in advance of adopting its annual budget.

Link to Corporate Plan:

Accountable Council - We are providing good stewardship built on a foundation of trust.

Delivering Value - We work efficiently to deliver value for your rates.

Resilient Economy - We play our part in supporting the success of our region.

Background:

Section 193 of the *Local Government Regulation 2012* requires Council to review its Revenue Policy annually and in advance of the budget adopted for the next financial year.

The purpose of the Revenue Policy is to set the principles Council will apply in the financial year for:

- levying of rates and charges; and
- granting of concessions for rates and charges including the purpose of the concessions; and
- recovery of overdue rates and charges; and
- setting of cost recovery methods; and
- the extent to which physical and social infrastructure costs for a new development are to be funded by charges for the development.

Risk Management Summary:

Council has a Minimal appetite toward Regulatory and Legal Risk which means that Council takes a cautious approach towards taking risk. Council is required to review its Revenue Statement annually to meet its responsibilities under the *Local Government Act 2009* and *Local Government Regulation 2012*.

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Council has set a Moderate appetite for Financial Risk, which means Council takes a balanced approach to financial risk. The Revenue Statement is essential to ensure that Council can continue to raise revenue and grant concessions in the 2023/24 financial year.

Options and Opportunity Analysis:

Officer's Recommendation:

Officers propose that the Revenue Policy maintain the same principles applied in the 2022/23 financial year. The only change presented in the draft policy (Attachment 1) are updates to the financial year references and a change in wording from use of the word 'believes' to 'considers' which is a more typical term to apply when it relates to decision making. To give this option effect, Council would adopt the Officer's Recommendation.

Alternative Option:

If Council would prefer to make additional amendments to the Policy, an alternative resolution could be:

'That Council:

1. *Repeal P-2022-03 Revenue Policy; and*
2. *Adopt Draft P-2023-6 Revenue Policy provided as Attachment 1 and apply to the 2023/24 financial year, subject to the following amendments:*
 - a. _____
 - b. _____.'

Stakeholder Engagement:

The General Manager Finance Governance and Risk and other subject matter experts have reviewed the Revenue Policy and discussed various revenue models with Councillors as part of the development of the 2023/24 budget.

Legal and Regulatory Implications:

Section 104 of the *Local Government Act 2009* requires Council to adopt a Revenue Policy as part of its financial management system. In addition, Section 193 of the *Local Government Regulation 2012* requires that Council review and adopt its Revenue Policy annually in advance of adopting a budget for the next financial year to ensure that revenue and concessions are consistent with the adopted principles in the Policy.

Financial and Resource Implications:

Resources to review and adopt the Revenue Policy are provided for in the 2022/23 budget as an operational expense.

Anticipated Resolution Completion Date:

The 2023/24 budget comes into effect on 1 July 2023.

Attachments:

1. Draft P-2023-06 Revenue Policy
2. Existing P-2022-03 Revenue Policy.

G/4.5. REVIEW OF GATES AND GRIDS POLICY

Responsible Officer: General Manager Finance Governance and Risk

Prepared By: Governance Business Partner

Council Meeting Date: 16 May 2023

File Ref: CM28.2

Purpose:

This report presents two options for Council's consideration for the ongoing management of gates and grids in Council controlled roads.

Officer's Recommendation:

That Council:

1. Repeal Existing P-2020-03 Gates and Grids Policy;
2. Adopt new P-2023-03 Gates and Grids Policy as set out in Attachment 2 to this report; and
3. Commence the development of a Subordinate Local Law to facilitate a gates and grids permit system in Council controlled roads.

Summary:

This report presents an opportunity for Council to review its position on Gates and Grids in roads. Feedback has been received from some landholders who have been asked to replace their grids, that Council's Gates and Grids Policy is not reasonable. Some landholders do not agree with Council's assessment that the grid has reached its end of useful life and concerns have been raised with the cost payable by landholders to replace a grid. An amendment to Council's policy position on gates and grids is presented for Council's consideration.

Link to Corporate Plan:

Accountable Council - We are providing good stewardship built on a foundation of trust.

Connecting Communities - We work with you and for you, supporting the success of our communities.

Delivering Value - We work efficiently to deliver value for your rates.

Background:

Council is responsible for the management of gates and grids within local government roads and has adopted a Gates and Grids Policy ("the Policy"). Council's current policy position is a preference not to have gates or grids installed on roads. However, the Policy acknowledges that it is not always reasonable or practical and a gate or grid provides the best overall outcome.

Council's current policy position was developed following extensive community consultation in 2019 and 2020 and was in response to some landholders being unable to secure public liability insurance for their gates and grids installed on council roads.

When adopted, the Policy replaced Council's Gates and Grids Subordinate Local Law and Council's permit system for gates and grids ceased. The Policy gave landholders the ability to transfer ownership of all existing gates and grids in Council maintained roads to Council.

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Under the Policy, once a gate or grid has been transferred to Council, Council maintains the structure at Council's cost. Despite being transferred to Council, once a grid reaches the end of its useful life, the landholder/s that derives the benefit of the gate or grid must pay the cost for Council to replace the gate or grid or consent to its removal.

Complaints have been raised regarding the cost landholders are required to pay for the installation of a gate or grid by Council. Some landholders with gates and grids have refused to pay for the replacement. As there is no longer a permit system, Council is highly exposed to liability should an incident occur in relation to the gate or grid.

Below is an estimate of costs that landholders are currently required to pay for the replacement of a gate or grid:

Structure	Cost of Replacement Structure Only	Cost of Replacement & Installation
4 metre wide grid with accompanying gate	\$3,007 precast base \$8,043 Grid Gal finish	\$26,165
8 metre wide grid with accompanying gate	\$5,814 precast base \$15,662 grid Gal finish	\$55,665
Gate only installed across the road		\$ 5,000

There are 315 grids on Council's roads. Despite each landholder receiving correspondence proposing that the gate/grid be transferred to Council, only 34 (11%) have been transferred. Of the grids inspected, 96% are not constructed to the approved Council standard as detailed in Capricornia Municipal Development Guidelines (CMDG).

Officers have identified 31 grids classified as being at the end of their useful life in accordance with the Policy. Landholders have been notified and their responses are summarised in the table below:

Landholder Responses to Grids at End of Useful Life	No.
Elected to replace grid at landholder's cost	9
Elected to remove the grid	17
No response received	3
Landholder disputes the end of useful life	2

Only two grids have been removed and the removal was undertaken by the respective landholders. All work on the replacement of gates and grids has been paused, pending the outcome of the policy review.

Risk Management Summary:

The primary risk to Council and road users in relation to gates and grids, is the potential for them to cause traffic incidents should they not be maintained in a safe and trafficable condition with appropriate warning and advisory signs/reflectors. Council Risk Management Policy identifies that Council takes a cautious approach to taking risk when it concerns health, safety and wellbeing. Council's Grates and Grids Policy allows Council to decide how they wish to manage the risks associated with gates and grids on Council roads.

Options and Opportunity Analysis:

Following consultation with Council, this report presents two options for Council's consideration:

1. Maintain the current policy position; or
2. Amend the policy to include the introduction of a Permit System for existing Gates and Grids that have not been transferred to Council under the existing Policy.

Option 1 – Maintain Current Policy Position

This would result in no change to the status quo.

While Option 1 will not increase Council's current risk profile, it should be noted that, in the absence of a permit or approval system for gates and grids in Council roads, Council generally bears the risk for all gates and grids in Council roads. Council can control its risks by maintaining the grid inspection program and acting in accordance with the Policy ie. removing or replacing gates and grids as required by the Policy.

When the Policy was adopted, it was perhaps an oversight to repeal the subordinate local law and not allow permits to continue through the transition to Council ownership as without a permit system, Council is unable to share this liability with benefiting landholders.

Council's current risk profile could be reduced by adopting Option 2 as outlined below or by potentially reconsidering the point at which a grid replacement is required.

A resolution to give effect to Option 1 is:

"That Council endorse its existing P-2020-03 Gates and Grids Policy, subject to the following amendments (include any amendments to the Policy if required)."

Option 2 – Officer's Recommendation – Reintroduce a Permit System for existing Gates and Grids not transferred to Council and transition to Council owned Structures over time

Based on a review of the Gates and Grids Policy, officer feedback and consultation with councillors, the current Policy does not meet the needs of Council and it is the Officer's Recommendation that Council adopt Option 2.

Under Option 2, Council would adopt an amended Gates and Grids Policy and adopt a new Subordinate Local Law to reintroduce a Gates and Grids permit system. Landholders with existing gates and grids can apply for a permit to allow the landholder to continue to manage the gate or grid. A permit would only be available to landholders with existing gates and grids and would not be available for the installation of a new gate or grid in a new location.

It will be a condition of the permit that landholders must:

- pay an annual permit fee (based on cost recovery for the administration of the permit system)
- maintain a public liability insurance policy for the gate or grid;
- indemnify Council for an loss incurred as a result of the grid;
- inspect, maintain, repair and replace the gate or grid at the landholder's cost;
- at the end of the structures life, the landholder must install a replacement gate or grid to Council's standard (currently contained in the Capricorn Municipal Design Guidelines ("CMDG")) or consent to the removal of the gate or grid.

Landholders would retain the opportunity to transfer a gate or grid to Council provided that it meets Council's standards, at which point Council would take on the costs of maintenance and repair.

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It is proposed that a permit would not be required for a gate or grid on an unformed or unmaintained road subject to certain conditions being met.

It should be noted that most councils and the Department of Transport and Main Roads maintain some form of a permit system for Gates and Grids.

Option 2 has the potential to:

- provide flexibility to landholders who wish to continue to maintain their gate or grid and who may dispute Council's costs to replace the gate or grid;
- reduce the costs of replacement to landholders by allowing them to manage the installation and maintenance of a gate or grid – as opposed to a landholder reimbursing Council for Council's costs. Though it is noted that under a permit system, landholders will incur a permit fee as well as the costs of insurance and maintenance; and
- reduce the costs of Council with respect to repair and maintenance of gates and grids on the permit system;
- mitigate Council's residual risks associated with a gate or grid through sharing the risk with landholders as where a permit is in place, landholders would be primarily responsible for any incidents that occur in relation to the gate or grid.

The implementation of Option 2 would require the following:

- The continuation of a gates and grids inspection program – permit holder compliance (no greater cost than under the current policy position);
- Adoption of a Gates and Grids Subordinate Local Law – an additional cost of up to \$30,000 to accommodate legal drafting and public consultation that is part of the statutory process; and
- Administration of a gates and grids permit system – this will be additional work that will be absorbed using existing resources.

It is estimated that Option 2 will take up to 2 years to implement given existing work priorities and the statutory process associated with a new subordinate local laws.

Stakeholder Engagement:

Given that there was significant community consultation undertaken in 2019/20, there has been no further community engagement or consultation on the alternative policy position presented in this report.

This report was requested by Councillors based on two representations from landholders who have been impacted by the policy. These two landholders have grids that require replacement. Given that only 31 grids currently require replacement, and the increasing costs of materials and installation, it is anticipated that Council will receive similar feedback and to experience difficulty in implementing the Policy as more gates and grids reach end of life. The reluctance of landholders to transfer their gate or grid to Council (following implementation of the Policy) may also indicate some level of disconcert with the policy.

Community consultation will be undertaken for the creation of the subordinate local law should Council elect to reintroduce a permit system for gates and grids as a statutory requirement to the development of a subordinate local law.

Legal and Regulatory Implications:

Under Section 60 of the *Local Government Act 2009*, local government controls all roads in its local government area (excluding State and National Roads). Council has a duty of care to ensure roads and any infrastructure on or around roads (i.e. gates and grids) are safe and fit for purpose within the scope of available resources. Council has the ability remove any structures from roads that represent a safety hazard.

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The Gates and Grids Policy, adopted in 2020, is due for review during 2023. There are a number of operational and procedural inclusions in the Policy that would be more appropriately situated in the Corporate Standard. The removal of these operational/procedural inclusions would provide the business with some flexibility to amend procedures to adapt to change without Council intervention. This is reflected in the attached *Option 2 Draft P-2023-03 Gates and Grids Policy*.

Financial and Resource Implications:

Option 1 – Maintain Current Policy Position

Costs associated with Option 1 are contained within Council's adopted Operating Budget.

Option 2 – Reintroduce a Permit System for existing Gates and Grids not transferred to Council and transition to Council owned Structures over time

Initial Cost of \$30,000 to establish a subordinate local law and undertake associated public consultation necessary to reintroduce a permit system for gates and grids.

In addition, there will be annual costs associated with the administration of a gates and grids permit system which would be additional work required to be absorbed by Council's existing resources.

Anticipated Resolution Completion Date:

1. Option 1 – No action Required
2. Option 2 – 31 May 2024 as it will require the development and adoption of a Local Law and/or Subordinate Local Law and associated implementation.

Attachments:

1. Existing P-2020-03 Gates and Grids Policy
2. Option 2 Draft P-2023-03 Gates and Grids Policy

G/4.6. COMMUNITY INVESTMENT PROGRAM - FUNDING APPLICATIONS

Responsible Officer: General Manager Community Development and Events

Prepared By: Community Investment Officer

Council Meeting Date: 16 May 2023

File Ref: GS 3.1

Purpose:

To consider the recommendation of the Community Investment Panel on applications received under the Impact Event and Elevator funds.

Officer's Recommendation:

That Council:

1. Adopt the Community Investment Panel's recommendation of funding for the applications received under the categories of funding as detailed in the table below:

Application ID	Applicant	Project	Recommended Amount
IMPACT001-R2	Gidarjil Development Corporation Ltd	1770 Cultural Immersion Festival	\$21,250
IMPACT002-R2	Boyne Tannum Arts Business & Community Assoc.	Under the Trees Event	\$24,000
IMPACT003-R2	Gladstone Ports Corp	Port to Park Fund Run 2023	\$5,000 cash / \$10,200 in-kind
ELVTR001-R2	Gladstone Men's Shed Association Inc	Gladstone Men's Shed Extension	\$30,000
ELVTR004-R1	NFP House	NFP Organisation Monitoring / Score Card Development	\$30,000
ELVTR004-R2	Gladstone Kart Club Inc	Amenities building upgrade	\$16,400
ELVTR005-R2	Gladstone Area Promotion and Development Ltd	Event Equipment	Nil
ELVTR006-R2	YMCA Bundaberg	Gladstone and Beyond	Nil
ELVTR009-R1	Women's Health	Ask Angela	Nil
ELVTR010-R2	Calliope Rodeo Association Inc	Calliope Rodeo Panel renewal	\$14,000
ELVTR011-R2	Collective Action Social Impact Ltd	Unleash the mental health champion within	Nil
ELVTR012-R2	GAPDL – Communities for Children	Baby NaN (Nurture & Nutrition)	Nil
Total Funding Recommended			\$140,650 cash / \$10,200 in-kind

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and

2. Authorise the Chief Executive Officer or delegate to finalise and execute funding agreements with the successful applicants detailing relevant entitlements and conditions.

Summary:

Council has received 12 applications for funding from its Community Investment Program across its Impact Event and Elevator funding streams. The applications have been assessed by a Panel of Council Officers in line with Council's Community Investment Policy with a recommendation presented for Council's consideration.

Link to Corporate Plan:

Connecting Communities - We work with you and for you, supporting the success of our communities.

Resilient Economy - We play our part in supporting the success of our region.

Background:

The **IMPACT EVENT FUND** is one of the funding streams within the Community Celebration Fund. This overarching fund enables the development and delivery of initiatives and projects that facilitate community connection through events. Applications should demonstrate alignment to the following objectives:

- **Social & Community** drives social and community outcomes, including community pride and cohesion;
- **Destination** enhances the profile and appeal of the Gladstone Region;
- **Financial Sustainability** demonstrates financial sustainability;
- **Environmental Sustainability** demonstrates environmental sustainability;
- **Economic Impact** generates economic activity in the Gladstone Region;
- **Overnight Visitation** attracts external visitation specifically generating overnight visitor expenditure.

Impact Event funding provides support for events that demonstrate tourism and regional economy benefits and attract 2,500 to 5,000 participants, with 10% out-of-region visitors.

The following Impact Event applications have been received for consideration:

Application ID	Applicant	Project	Requested Amount
IMPACT001-R2	Gidarjil Development Corporation Ltd	1770 Cultural Immersion Festival	\$25,000
IMPACT002-R2	Boyne Tannum Arts Business & Community Association	Under the Trees Event	\$24,000
IMPACT003-R2	Gladstone Ports Corp	Port to Park Fund Run 2023	\$5,000 cash / \$12,000 in-kind
Total Funding Requested			\$54,000 cash / \$12,000 in-kind

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The **ELEVATOR FUND** is intended for higher cost proposals of over \$10,000, which involve a more detailed application and acquittal process. Applicants need to demonstrate a high level of competency, capacity, and planning capability to deliver the stated outcomes for Elevator proposals. Applications are for funding over \$10,000 and Applicant’s proposals must align with one or more of the five Elevator Fund Objectives – Capacity, Place, Connect, Wellbeing and/or Planning.

These funding objectives align to Councils [Community Development Strategy](#) which aim to strengthen and enhance the health and wellbeing of the region.

The following Elevator Fund applications have been received for consideration:

Application ID	Applicant	Project	Requested Amount
ELVTR001-R2	Gladstone Men's Shed Association Inc	Gladstone Men's Shed Extension	\$30,000
ELVTR004-R2	Gladstone Kart Club Inc	Amenities building upgrade	\$16,400
ELVTR004-R1	NFP House	NFP Organisation Monitoring / Score Card Development	\$84,000
ELVTR005-R2	Gladstone Area Promotion and Development Ltd	Event Equipment	\$23,724
ELVTR006-R2	YMCA Bundaberg	Gladstone and Beyond	\$37,591
ELVTR009-R1	Women’s Health	Ask Angela	\$79,546
ELVTR010-R2	Calliope Rodeo Association Inc	Calliope Rodeo Panel renewal	\$14,000
ELVTR011-R2	Collective Action Social Impact Ltd	Unleash the mental health champion within	\$14,800
ELVTR012-R2	Gladstone Area Promotion and Development Limited	Baby NaN (Nurture & Nutrition)	\$59,920
Total Funding Requested			\$359,981

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Risk Management Summary:

In accordance with the Community Investment Policy (P-2021-09) and Community Investment Corporate Standard (CS-2021-07), the eligible applications have been assessed by the Panel.

Panel assessment is undertaken using an assessment matrix to score each application against Key Selection Criteria (KSC) to determine an order of merit. The overall score (ranking) is used to inform the recommendation. The table below defines the KSC, weighting and definition of score applied in the assessment matrix:

<u>IMPACT EVENTS</u> <u>KEY SELECTION CRITERIA (KSC)</u>	Impact Event Weighting
KSC 1: Drives social and community outcomes, including community pride & cohesion	20
KSC 2: Enhance the profile and appeal of the Gladstone region	20
KSC 3: Generates economic activity in the Gladstone region	20
KSC 4: Demonstrates financial sustainability	10
KSC 5: Demonstrated environmental sustainability	10
KSC 6: Attracts external visitation specifically generating overnight visitor expenditure	20

<u>ELEVATOR FUND</u> <u>KEY SELECTION CRITERIA (KSC)</u>	Elevator Weighting
KSC 1: Demonstratable need	20
KSC 2: Meets fund objectives and aims	60
KSC 3: Provides opportunity for collaboration	15
KSC 4: Capacity to deliver	5

RATING MATRIX
GREEN = Score 75% and above Full Funding The application has <u>met or exceeded</u> all assessment criteria Applicants are offered 100% of funding requested
ORANGE = Score 65%-74% Partial Funding The application has <u>met most</u> assessment criteria Applicants are offered 85% of funding requested
YELLOW = Score 56%-64% Partial Funding The application <u>meets some</u> of all assessment criteria Applicants are offered 75% of funding requested
RED = Score 55% and below No Funding The application <u>does not meet</u> any assessment criteria No funding offered

GENERAL MEETING AGENDA 16 MAY 2023

Options and Opportunity Analysis:

As per the Community Investment Policy, an assessment was undertaken by a panel to consider the applications. Individual panel member scores are captured within the Smarty Grants portal and collated in an assessment matrix.

The Community Investment Panel recommendation is summarised within this table:

Applicant	Project	Project Location	Applicant Request	Panel Score	Recommendation
			Cash / Inkind		Cash / Inkind
Gidarjil Development Corporation Ltd	1770 Cultural Immersion Festival	1770	\$25,000	2.73	\$21,250
Boyne Tannum Arts Business & Community Association	Under the Trees Event	Boyne Island	\$24,000	3.20	\$24,000
Gladstone Ports Corp	Port to Park Fund Run 2023	Gladstone	\$5,000 cash / \$12,000 in-kind	2.93	\$5,000 cash / \$10,200 in-kind
Gladstone Men's Shed Association Inc	Gladstone Men's Shed Extension	Gladstone	\$30,000	3.12	\$30,000
NFP House	NFP organisation monitoring & score card development	Gladstone Region	\$84,000	3.02	\$30,000
Gladstone Kart Club Inc	Amenities building upgrade	Gladstone	\$16,400	3.19	\$16,400
Gladstone Area Promotion and Development	Event Equipment	Gladstone Region	\$23,724	2.09	0
YMCA Bundaberg	Gladstone & Beyond	Gladstone	\$37,591	3.25	0
Women's Health	Ask Angela	Gladstone	\$79,546	2.41	0
Calliope Rodeo Association	Calliope Rodeo Panel renewal	Calliope	\$14,000	3.35	\$14,000
Collective Action Social Impact Ltd	Unleash the mental health champion within	Gladstone	\$14,800	2.91	0
Gladstone Area Promotion and Development	Baby NaN (Nurture & Nutrition)	Gladstone	\$59,920	3.28	0
Total Funding			\$413,981 cash / \$12,000 in-kind		\$140,650 cash / \$10,200 in-kind

Panel commentary supporting the recommendations can be viewed within the attached score reports.

A brief overview of each application is provided below:

1770 CULTURAL CONNECTIONS IMMERSION FESTIVAL	
Project Dates	30/09/2023 to 01/10/2023
Organisation Name	Gidarjil Development Corporation
Objective Alignment	Impact Events
Brief Project Description	<p>The event is a 2-day Cultural Immersion Festival to showcase the history, culture, contribution and achievement of the Aboriginal (and Torres Strait Islander peoples) of the region.</p> <p>The festival will showcase Aboriginal history prior to 1770; the encounter with the Cook voyage and the survival of our peoples and cultures through to the present, including the work underway to maintain and strengthen language and culture, and the many economic development projects underway in the region.</p> <p>Culturally relevant workshops and entertainment will be delivered by traditional artisans.</p>
Target Audience / Project Beneficiaries	The festival is a family-oriented project based on engaging with the wider community celebrating 60,000 + years of Aboriginal history of the region; people attending the festival will be part of the recognition of the continuity of Aboriginal culture and belonging in the region, thus reinforcing and strengthening the combined culture in the region. Gidarjil will engage with all the language groups in our region and traditional owners will be consulted extensively.
Total Amount Requested	\$25,000
Total Project Cost	\$225,000
Previous Funding Received	\$50,000 in 2022 via the Destination fund. The event meets the criteria of an Impact Event, therefore the change this year.
Panel Score	2.73 = 68%
Panel Recommendation	Based on the application and scoring matrix, the panel would recommend partial funding of 85% of cash requested amount, \$21,250.

UNDER THE TREES MUSIC & ARTS FESTIVAL	
Project Dates	15/09/2023 to 16/09/2023
Organisation Name	Boyne Tannum Arts Business & Community Assoc Inc
Objective Alignment	Impact Events
Brief Project Description	<p>Being proud winners of the 2022 Gladstone Region Best in Business Awards - Best Event, the objective is to present an immersive music and arts festival, celebrating established and emerging talent, create memories and inspire future generations in a community setting.</p> <p>UTT is festival of the senses, with a vibrant mix of music, performance and visual arts, wandering entertainment, food stalls under the trees on Jacaranda Drive, Boyne Island.</p>

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Target Audience / Project Beneficiaries	Particular focus on 35-65s who have dominated previous events but also include young adults, families, teenagers, locals, CQ region residents, intra and interstate travellers. As this year's event will be over two full Festival days (Friday starting at 5pm), the intent is to try to attract more visitor numbers staying for a 2 or 3 day period, in particular intrastate and interstate visitors and including the school holidays market.
Total Amount Requested	\$24,000
Total Project Cost	\$229,063
Previous Funding Received	\$24,000 in 2022
Panel Score	3.20 = 80%
Panel Recommendation	Based on the application and scoring matrix, the panel would recommend full funding of \$24,000.

PORT TO PARK FunD RUN	
Project Dates	20/08/2023 to 20/08/2023
Organisation Name	Gladstone Ports Corporation
Objective Alignment	Impact Events
Brief Project Description	Port to Park is a FunD Run for all ages and abilities that promotes healthy lifestyles. The event provides GPC and event partners an opportunity to engage with and support the community in which we operate. The event is not-for-profit, with funds raised injected back into regional schools and a selected community beneficiary.
Target Audience / Project Beneficiaries	The event's main target audience is local families attending Gladstone schools. The target audience can then further be split by local schools, families, community beneficiary groups, fitness enthusiasts and sponsors. GPC designed the event to enable participants of all ages and abilities to be involved to positively contribute to improving the health and wellbeing of Gladstone's community. At the core of the event is the fundamental principle, that moving your body outdoors while spending time with your friends and family can make a huge difference to a person's mental and physical wellbeing.
Total Amount Requested	\$5,000 cash / \$12,000 in-kind
Total Project Cost	\$293,000
Previous Funding Received	\$11,366 cash / \$10,000 in-kind for 2022 event
Panel Score	2.93 = 73%
Panel Recommendation	Based on the application and scoring matrix (falling just short of 75%), the application would receive 85% of funding. Given the low value cash component, the 85% funding will be applied to the in-kind value. The panel recommends funding of \$5,000 cash and \$10,200 in-kind.

GLADSTONE MEN'S SHED EXTENSION	
Project Dates	01/07/2023 to 30/06/2024
Organisation Name	Gladstone Men's Shed Association
Objective Alignment	Elevator Fund – Place
Brief Project Description	<p>In order to accommodate the increasing membership and diversity of activities undertaken, Gladstone Men's Shed is seeking to build an additional shed adjacent to the existing facility. The new shed will be used for storage of machines and equipment, to free up working space in the existing building to enable members to continue good working relationships in the one space.</p> <p>The new shed will allow the group to accept increased donations of materials and equipment which are then recycled and/or repurposed for use in the community. Currently the group has to reject many donations due to lack of storage space.</p>
Target Audience / Project Beneficiaries	<p>Gladstone Men's Shed is open to men of any age. The majority of members are in the older (retired) age bracket, and younger members, and men with a disability (mental, intellectual or physical) are also welcome.</p> <p>Membership of Gladstone Men's Shed continues to grow steadily, and now exceeds 90 members. Shed activities almost entirely involve men working around benches or equipment, individually or in groups. A significant portion of the existing building is taken up with storage of equipment and materials. By expanding the facility the space can become safer and more welcoming in which men can continue their work-based activities.</p>
Total Amount Requested	\$30,000
Total Project Cost	\$200,000
Previous Funding Received	2022 - Grassroots Fund - \$3,895
Panel Score	3.12 = 78%
Panel Recommendation	Based on the application and scoring matrix, the panel would recommend full funding of \$30,000, pending the successful award of \$100,000 through the Super Round of the Gambling Community Benefit Fund (closed 28 February). This funding amount will be committed in the 2023/24 financial year.

MONITORING & REPORTING ON THE HEALTH OF NOT FOR PROFITS	
Project Dates	2023
Organisation Name	NFP House Gladstone
Objective Alignment	Elevator Fund – Capacity
Brief Project Description	<p>NFP House has developed a Gladstone Region NFP Sector Report Card prototype which is made up of a total of 8 elements, comprised of 32 benchmarks, to assess the health of not-for-profit organisations.</p> <p>In this project, NFP House will work with 40 community organisations to understand and assess their current operational levels and identify focus areas for improvements through completion of an organisational assessment. The assessments will</p>

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	<p>contribute to the overall Regional Report Card.</p> <p>The project will build the capacity of the volunteer management committees by increasing their knowledge in each of the key element and benchmark areas (see attached Report Card prototype). Partnerships will be made with key stakeholders who will review and determine strategies that will improve the results of the Report Card across the various benchmark areas.</p> <p>This project will also enable more effective placement of volunteers seeking to support community organisations by matching volunteer skills with capability improvement areas as defined in the report card.</p>
Target Audience / Project Beneficiaries	The target audience for this project is the 500 plus not for profit organisations and community groups in the Gladstone Region. NFP House has a database of these organisations and regularly communicates with these groups through newsletters, programs, meetings and social media interactions. NFP House will target incorporated and unincorporated organisations along with companies limited by guarantee to complete an organisational assessment. Referrals Council has from their dealings with not-for-profit organisations will also make up the target audience.
Total Amount Requested	\$84,000
Total Project Cost	\$96,000
Previous Funding Received	2021/2022 - Elevator fund \$40,200, Grassroots fund \$8,990 and Together Gladstone fund \$25,000
Panel Score	3.02 = 76%
Panel Recommendation	<p>The panel assessed this application for successful funding. While this application rated well, Council's Community Investment Program budget has remaining funds of \$30,000. This amount may allow NFP House to commence some of the work in this program.</p> <p>In addition, a change to Council's Community Investment Program in the 2023/24 financial year will be presented in June 2023, which includes dedicated funding to support strategic planning for not-for-profit groups.</p>

AMENITIES BUILDING UPGRADE	
Project Dates	28/04/2023 to 26/04/2024
Organisation Name	Gladstone Kart Club Inc
Objective Alignment	Elevator Fund – Planning
Brief Project Description	<p>The current amenities do not meet the universal design standards including the absence of dedicated disabled or appropriate female facilities.</p> <p>Funding secured will enable the engagement of local architectural services to design an upgrade and refurbishment of the current amenities building which is required due to the age, deterioration of the facility and no longer meeting most of the guidelines on what a modern amenities facility should provide.</p>

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	By completing stage one, the club can apply for funding support through the minor infrastructure program within SRQ and with a well-planned and prepared application achieve a successful outcome of securing funding to upgrade and refurbish our amenities to provide long term benefits for all users. This will ensure a fantastic facility to cater for the needs of everyone attending the venue for many, many years to come.
Target Audience / Project Beneficiaries	<p>Our target audience are the members of our local community across all ages and genders. Through our regular come'n'try events, we actively encourage all to come along and enjoy a karting experience while our competitions and events are open to the general public with free admission to the venue so that they can enjoy the thrill and action of our exciting sporting activity. With our regular competitions, we attract other participants from across Queensland to our venue.</p> <p>In addition, we link with other community / schools groups in providing the venue for their use. Upgrading the amenities will encourage greater usage of these targeted and other user groups within the wider region of the Gladstone area.</p> <p>Beneficiaries of this project will include the residents of the Gladstone region, members of our club, visiting competitors and supporters.</p>
Total Amount Requested	\$16,400
Total Project Cost	\$16,400
Previous Funding Received	2022 - Grassroots Fund - \$6,000
Panel Score	3.19 = 80%
Panel Recommendation	Based on the application and scoring matrix, the panel would recommend full funding of \$16,400.

EVENT EQUIPMENT	
Project Dates	01/04/2023 to 31/05/2023
Organisation Name	Gladstone Area Promotion & Development Ltd
Objective Alignment	Elevator Fund – Planning
Brief Project Description	<p>GAPDL is seeking funding towards purchasing new marquees. The existing equipment is approximately 8 years old, faded and torn. Replacements purchased would be Gladstone region branded marquees and yellow branded information marquees.</p> <p>GAPDL represents the Gladstone region at many community events and this equipment would support a better-quality presence in the community.</p>
Target Audience / Project Beneficiaries	Target audience is event patrons, both local and tourists, visiting the region. Primarily cruise attendees for the Feast on East Markets.
Total Amount Requested	\$23,724
Total Project Cost	\$23,724
Previous Funding Received	2022 - Ignite Event \$5,000 - Impact Event \$10,000

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Panel Score	2.09 = 52%
Panel Recommendation	Based on the application and scoring matrix, the application is unsuccessful.

GLADSTONE & BEYOND	
Project Dates	24/04/2023 to 30/12/2023
Organisation Name	YMCA of Bundaberg Ltd
Objective Alignment	Elevator Fund – Wellbeing
Brief Project Description	<p>The Bundaberg Disability Resource Centre and Toy Library will supply a variety of resources, equipment, furniture and toys into the Gladstone Region for schools and families to access. It is intended to have these resources available for loan to residents and visitors to the region. In addition, a beach access wheelchairs can become available to support the Year of Access Tourism.</p> <p>The resources and equipment YMCA will provide into the region, will support families, organisations and school aged students and pre-school aged children with special needs to access and participate in their learning experiences. These supports help students and families experience success and improved wellbeing in their educational facilities and living situations. The resource centre provides a cost-effective solution for families and organisations to supply educationally sound play equipment for their children and accessible equipment for all to participate. We plan to carry out this initiative over the 2023 year.</p>
Target Audience / Project Beneficiaries	The target audience is a large and diverse demographic. It includes schools, home schooling families including those with children with disabilities, families, organisations and businesses. These groups have an age range from birth to geriatric to whom we supply support resources and equipment.
Total Amount Requested	\$37,591
Total Project Cost	\$37,591
Previous Funding Received	Nil
Panel Score	3.02 = 76%
Panel Recommendation	While this application rated well, Council’s Community Investment Program budget has been fully expended. Of note, the Boyne Island Education Centre already has a beach access wheelchair available for free community hire. A Gladstone-based service, whereby funds weren’t absorbed by transport costs, would have received further support. Alternative funding may be available to develop a toy library in Gladstone.

ASK ANGELA APP	
Project Dates	01/05/2023 to 30/06/2024
Organisation Name	Women’s Health Awareness Group of Gladstone
Objective Alignment	Elevator Fund – Wellbeing
Brief Project Description	Ask For Angela' is a consumer-facing initiative that allows anyone who feels they are in an unsafe situation to alert hospitality staff using the code word “Angela”, so they can access discreet help quickly and safely.

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	Angela is a proposed women’s safety app designed to get users in touch with venue staff/security when in a potentially dangerous situation. Users will hit an alert button to let staff know they need assistance. This alert will send key information to the venue including the user's name, profile picture and specific location within the venue to allow security to locate, identify and help the user get to safety.
Target Audience / Project Beneficiaries	Ask For Angela' is a consumer-facing initiative that allows ANYONE who feels they are in an unsafe situation to alert hospitality staff using the code word “Angela”, so they can access discreet help quickly and safely. whilst the app is used for predominantly women, because GWHC is a wholistic Centre we are also supporting the entire community with this app to support all intersectionalities'.
Total Amount Requested	\$79,546
Total Project Cost	\$79,546
Previous Funding Received	Nil
Panel Score	2.41 = 60%
Panel Recommendation	This application rated for partial funding, however, Council’s Community Investment Program budget has been fully expended. Other funding options may be available, but the ability of participating venues to contribute financially beyond the first year should be considered.

CALLIOPE RODEO PANEL RENEWAL	
Project Dates	01/04/2023 to 30/05/2023
Organisation Name	Calliope Rodeo Association
Objective Alignment	Elevator Fund – Place
Brief Project Description	<p>Calliope Rodeo urgently require additional portable panels in order to stage successful events. These events include two rodeos held each year at the grounds as we are no longer able to access the panels we have been borrowing for some time from Calliope Campdraft. Campdraft has upgraded their facility and the panels will be placed permanently at their site.</p> <p>Without these panels these events would be unable to be held for safety and Liquor Licensing reasons.</p> <p>The Panel upgrade program is set out in the Calliope Rodeo Association Strategic Plan under Facilities Improvement/ Arena/ Upgrade Panels and Gates (see attachment in supporting documents). Stage 1 was undertaken in 2021 with the purchase of 20 heavy duty panels and 4 gates, and the day before our January 2023 rodeo, we urgently purchased 19 more panels and 1 gate second-hand.</p>
Target Audience / Project Beneficiaries	In addition to the Calliope Rodeo Association, beneficiaries of these panels include patrons, participants, local community groups and people who hire the Calliope Rodeo Grounds for functions, etc.

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	Our events attract a wide range of attendees including families and is particularly attractive to regional and rural communities.
Total Amount Requested	\$14,000
Total Project Cost	\$21,828
Previous Funding Received	2022 - Ignite Event \$9,000
Panel Score	3.35 = 84%
Panel Recommendation	Based on the application and scoring matrix, the panel would recommend full funding of \$14,000.

PROGRAM – UNLEASH THE MENTAL HEALTH CHAMPION	
Project Dates	01/05/2023 to 31/12/2023
Organisation Name	Collective Action Social Impact t/as Gladstone Mindcare
Objective Alignment	Elevator Fund – Wellbeing
Brief Project Description	<p>The Collective Action Social Impact (Gladstone Mindcare) would like to partner again with The Guinea Group to create mental health champions within the Gladstone Region.</p> <p>Unleash the Mental Health Champion Within, is a 2-month leadership and mentoring program which is a blend of leadership, resilience and public speaking and will provide the skills required to develop mental health leaders and advocates in the Gladstone region. These leaders will gain the skills, knowledge, ongoing support, and resources they need to become workplace and community mental health champions. Participants will build their capability to understand and respond to the mental health needs within their workplace and community, devise a strategy to address areas for improvement and become the lead person for Mental Health in their workplace and community.</p>
Target Audience / Project Beneficiaries	<p>The program will be delivered to senior leaders (community and workplace) across a cluster of mental health providers, volunteer run organisations and workplaces in the Gladstone region. Participants will have life experience and will be aged from 25 years and over, of any gender, ethnic and socioeconomic background.</p> <p>After the program has been run, the Mental Health Champions will then be targeting Gladstone regional workplaces, communities, and schools and the age group will be ALL ages and again to ALL genders, ALL ethnic background and socioeconomic background.</p>
Total Amount Requested	\$14,800
Total Project Cost	\$17,000
Previous Funding Received	2022 – Together Gladstone Fund \$10,000
Panel Score	2.91 = 73%
Panel Recommendation	This application rated for partial funding; however, Council's Community Investment Program budget has been fully expended.

BABY NaN (NURTURE & NUTRITION)	
Project Dates	01/07/2023 to 31/06/2024
Organisation Name	GAPDL – Communities for Children
Objective Alignment	Elevator Fund – Wellbeing
Brief Project Description	<p>Funding will be utilised to partner with Strong Communities to deliver the Baby Nurture and Nutrition (NaN) Playgroup in Gladstone Region for the 2023/2024 financial year.</p> <p>The Baby NaN activity is a supported playgroup using the Abecedarian Approach Australia (3a) to provide a social, structured, and positive learning environment for parents and children (aged up to 18 months) who may not normally access early learning activities. The activity would be facilitated from the Philip Street Communities and Families Precinct once per week for each of the State School terms from July 2023 to June 2024.</p> <p>The activity aims to engage new parents and carers (many of whom have been impacted by the reduced services available from out Maternity and Community Health services and Early Learning shortages. The program will provide participants an opportunity to engage in a ten-week, group program where they can increase parenting and social skills and provide an environment that helps develop a culture of lifelong learning for both the adult and child participants.</p>
Target Audience / Project Beneficiaries	The target audience is parents and carers with children up to 18 months of age and encouragement for primary carers and those who provide regular care for a child, such as grandparents and foster/kin carers.
Total Amount Requested	\$59,920
Total Project Cost	\$90,860
Previous Funding Received	\$50,000 in 2022 for the 22/23 NaN Program (Elevator Fund \$40,000 and Together Gladstone Fund \$10,000)
Panel Score	3.28
Panel Recommendation	While this application rated well, Council's Community Investment Program budget has been fully expended. Of note, Council endorsed \$500,000 to GAPDL on 21 March 2023 for tourism services. It is acknowledged that in 2022/23, GAPDL contributed \$143,630 to Communities for Children and this amount is expected to be increased year-on-year.

Stakeholder Engagement:

As detailed within the Community Investment Corporate Standard, the delegated assessment panel were consulted.

Legal and Regulatory Implications:

The application has been assessed against Council's Community Investment Program Policy (P-2022-09), Community Investment Corporate Standard (CS-2022-15) and published event guidelines. On favorable adoption of the Panel's recommendations detailed in this report, authorised officers will proceed to enter into a grant and or funding agreement (detailing entitlements and conditions) with the successful applicant.

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Financial and Resource Implications:

Within the 2022/2023 budget, Council allocated \$294,500 for the Impact Event fund, \$240,000 for the Elevator fund and \$130,000 for in-kind applications.

Applications outlined within this report total \$413,981. The recommendation is for \$140,650.

As at 30 April, the remaining combined budget was \$127,095.66.

Upon endorsement of the officer's recommendation the Community Celebration Fund and in-kind funds for 2022/23 will be expended. A commitment of \$30,000 will be made to the Gladstone Men's Shed in the 2023/24 budget pending notification of their successful external funding.

Anticipated Resolution Completion Date:

26 May 2023

Attachments:

1. CONFIDENTIAL – Impact Events Score Matrix
2. CONFIDENTIAL – Impact Event Scoring Report - Gidarjil Development Corporation Ltd
3. CONFIDENTIAL – Impact Event Scoring Report – Boyne Tannum Arts Business and Community Association
4. CONFIDENTIAL – Impact Event Scoring Report – Gladstone Ports Corporation Ltd
5. CONFIDENTIAL – Elevator Fund Score Matrix
6. CONFIDENTIAL – Elevator Fund Scoring Report – Gladstone Men's Shed Association Inc
7. CONFIDENTIAL – Elevator Fund Scoring Report – NFP House
8. CONFIDENTIAL – Elevator Fund Scoring Report – Gladstone Kart Club Inc
9. CONFIDENTIAL – Elevator Fund Scoring Report – Gladstone Area Promotion and Development Ltd
10. CONFIDENTIAL – Elevator Fund Scoring Report – YMCA Bundaberg
11. CONFIDENTIAL – Elevator Fund Scoring Report – Women's Health
12. CONFIDENTIAL – Elevator Fund Scoring Report – Calliope Rodeo Association Inc
13. CONFIDENTIAL – Elevator Fund Scoring Report – Collective Action Social Impact Ltd
14. CONFIDENTIAL – Elevator Fund Scoring Report – GAPDL – Communities for Children

G/4.7. REGIONAL ARTS DEVELOPMENT FUND ROUND 1 2022/23

Responsible Officer: General Manager Community Development and Events

Prepared By: Manager Arts and Entertainment

Council Meeting Date: 16 May 2023

File Ref: CC7.16

Purpose:

The purpose of this report is to seek Council endorsement of the Regional Arts Development Fund Committee’s recommendations for projects submitted to round one, 2022/23.

Officer's Recommendation:

That:

1. Council accept the recommendations of its RADF Committee and approve funding to 9 of the 14 applications received for round one 2022-23:

Applicant	Project Title	Project Description	Artform	Total Project Value	Total Funding Requested	Recommended RADF Funding (meeting 13 April 2023)
Gladstone Independent Schools Music Association (GISMA)	GISMA Instrumental Music Workshop 2023	Instrumental workshop for students in independent schools in the Gladstone region or that are home schooled.	Music	\$12,172.36	\$5,520.00	\$5,520.00
Gladstone Performing Arts Company Inc.	CODA Drama Workshops	10 drama workshops held by the Company of Dramatic Artists	Drama	\$2,500.00	\$1,000.00	\$1,000.00, pending confirmation of professionals
Coleen Joy McCray	Pioneering McCray Family of Gladstone eBook	Compilation, creation and publication of an eBook from the successful tour app	Social History	\$21,234.50	\$13,485.00	\$0
Mackenzie May Music	Junior Academy Country Music	Attendance at the Junior Academy Country Music course	Music	\$3,300.00	\$2,000.00	\$0
Boyne Tannum Men’s Shed	Boyne Tannum Men’s Shed	Research, collect photos and memorabilia together with the history of the BTMS and surrounds.	Social History	\$8,360.00	\$5,000.00	\$5,000.00
The Outback Mind Foundation	Men’s Health Promotion – Gladstone	Documentary around how men within the Gladstone region are	Film	\$11,000.00	\$11,000.00	\$11,000.00, pending breakdown of costs

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	Region	looking after their mental health				
Spring in the Vale	Nights at the Marina	Ticketed live music event at the Seventeen Seventy Marina	Music	\$14,547.00	\$5,267.00	\$0 – Redirect to Council’s Community Investment Program
Boyne Tannum Arts Business & Community Association Inc.	Under the Trees 2023 Collaboration Incubator	Artist development, creation and installation of art works, documentation, experience enhancement	Visual Art Festivals & Events Music	\$12,252.00	\$6,092.00	\$6,092.00
Trustee for the Huglin Family Trust - Andrea Huglin	Remote Youth Screen Production Workshops and Inter-Regional Red-Carpet Community Screening	8-day program – youth acting workshops involving 150 students from Rosedale SS, Mount Larcom SS, Discovery Coast Christian College, Gladstone West SS. Professional development for 8 educators. Short-film red carpet event.	Film Drama	\$51,435.00	\$12,991.00	\$12,991.00
Katrina Elliott PHOTOGRAPHY	Calliope Public Art Concept Plan	Design and develop a plan for public art in Calliope.	Public Art Visual Art	\$5,702.40	\$3,422.40	\$0
Cosmos Arts for Health Inc.	The Art Gallery Gladstone Hospital	Project management, curation, exhibitions and artist in residence program at Gladstone Hospital	Visual Art	\$23,838.30	\$8,000.00	\$8,000.00
Janenne Suter	Creative Generation State Schools Onstage 2023	To assist Campbell Suter to attend auditions, rehearsals and performances at the 2023 Creative Generation State Schools on Stage Spectacular.	Performing Arts	\$4,920.00	\$4,920.00	\$4,920.00
Turkey Beach Progress Association	Turkey Beach 50th Birthday Celebration: Research the history behind street names	Research the origins of the street names in Turkey Beach	Social History	\$1,300.00	\$100.00	\$100.00
Integreat Queensland	Flourish Workshop Program	This project engages local artists with	Community Arts and Cultural	\$15,456.00	Unknown	\$0.00

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		multicultural backgrounds to run workshops aimed to foster community connection and a sense of belonging.	Development Festivals & Events			
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2. Council note the acceptance of three (3) Outcome Reports for the following RADF projects:
 - Jo Williams – Scapecoates
 - Eloise Bowen – Coppelia
 - Luke Wrathall – Our Voice in Colour

3. Council note that the project *GPC's Pop-up Art Village*, received from Gladstone Festivals and Events in round two, 2018/19 has not been fully completed and that the RADF Committee have declined a fifth project extension request, and are seeking the return of unspent funds.

Summary:

RADF and the funding partnership offered by Arts Queensland is an important component of arts and culture development in Gladstone Region. The applications received were generally of a high quality and demonstrated alignment to the RADF priorities.

Link to Corporate Plan:

Accountable Council - We are providing good stewardship built on a foundation of trust.
 Connecting Communities - We work with you and for you, supporting the success of our communities.

Background:

Regional Arts Development Fund (RADF) is a Queensland Government and Gladstone Regional Council partnership to support local arts and culture in Regional Queensland. Local arts, cultural groups, and individuals can apply for funding for short-term projects during two rounds each year in March & August.

In round one 2022/23, fourteen (14) applications were received, requesting \$78,797.40. One incomplete application was received, with an unknown request for funding. At the RADF Committee meeting of 13 April 2023, nine (9) applications were recommended for funding, totaling \$54,623.00.

The below commentary was provided by the Committee in relation to those not recommended for funding:

Coleen Joy McCray – The Committee was unable to see what additional research was going to be undertaken for the eBook, following the App. Research for the App was partly funded by RADF. The Committee suggested the applicant consider a future round with more detailed information about new research.

Mackenzie May Music – Non-conforming application – incomplete. The Committee recommends the applicant reapply in future rounds and utilise the support of a RADF Mentor.

Spring in The Vale – Committee were unable to see the arts/cultural development component of the project. The Committee recommends this application be submitted to Council’s Community Investment Program.

Katrina Elliott PHOTOGRAPHY – The Committee noted that this work would be a duplication of current Public Art Master-planning being undertaken by Council. Council should be the owners of any public art plans, with artists engaged to contribute, rather than a single artist owning a community public art plan.

Integreat Queensland – This late application was accepted by the Committee, however upon reviewing, the application was incomplete and therefore non-conforming.

Three (3) outcome reports were received and accepted by the Committee at the same meeting.

In addition, in 2018/19 a RADF application from Gladstone Festivals and Events for *GPC's Pop-up Art Village* at the Gladstone Harbour Festival was approved. For various reasons, the organisation has been unable to deliver on the project for the last four years. A small portion was delivered in 2021. A project extension request was submitted in April 2023, requesting a fifth extension to the project delivery date. The Committee have declined the request and intend to seek a return of unspent monies.

Risk Management Summary:

Applications for the Regional Arts Development Fund are now administered through the online portal – Smarty Grants. In round one, while we are still communicating the transition to online, applications on the existing forms, via email were still accepted.

The Smarty Grants online portal allows for a more transparent scoring and commentary process for the Committee.

The portal closes at the end of the application deadline, which helps to manage late applications. At the Committee Meeting of 13 April 2023, the Committee voted to update the RADF Terms and Conditions to include a strong statement with respect to declining late applications. Historically, there has been flexibility in the program. Moving forward, late applications will not be accepted or assessed by the Committee.

A partial funding matrix will be implemented in the portal for applications that may not meet full-funding criteria, but that have shown the projects' merit.

The Committee has independently assessed the round one 2022/23 applications and made recommendations to Council based on pre-set assessment criteria.

Options and Opportunity Analysis:

The RADF Committee is committed to the development of arts and culture in the region and recognise that the fund is a *development* fund. It is important however that good governance principles are maintained when assessing applications. The recommendations made to Council are aligned with the fund's guidelines, criteria, and outcomes.

Council could choose to fund projects that were not recommended for funding by the Committee, however this may impact reputational risk and the integrity of the program.

Stakeholder Engagement:

The Regional Arts Development Fund Committee met on Thursday evening, 13 April 2023 for the round 1 assessment meeting. The Committee were all in agreement regarding the recommendations made to Council in this report.

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Legal and Regulatory Implications:

The RADF Committee has no legislative standing under the Local Government Act 2019 or Local Government Regulation 2012. Council endorsement of funding recommendations is required.

RADF is a financial partnership between the Queensland Government (Arts Queensland) and Gladstone Regional Council to support local arts and culture in regional Queensland. RADF is informed by Council's Arts & Culture Policy and bound by the Regional Arts Development Fund Terms of Reference.

Financial and Resource Implications:

RADF is a financial partnership between the Queensland Government (Arts Queensland) and Gladstone Regional Council.

The current reported position for the Regional Arts Development Fund is a surplus of \$181,247.11.

Some expenses for round two 2021/2022 funded projects and the Arts Law capacity building project are yet to be reported.

The actual remaining available funds for the 2022/2023 rounds are \$151,197.40. Should Council adopt the Officer's recommendation, the remaining funds available for round two 2022/2023 and collaborative initiatives would be \$96,574.40.

Anticipated Resolution Completion Date:

17 May 2023

Attachments:

Nil

G/5. COUNCILLORS REPORT

G/5.1. MAYOR BURNETT - 2023 SMART CITY SUMMIT AND EXPO

Responsible Officer: Mayor Burnett

Council Meeting Date: 16 May 2022

File Ref: CM6.1

Purpose:

Mayor Matt Burnett and Economic Development Specialist to provide a report on leading a Gladstone Delegation to Taiwan for the 2023 Smart City Summit & Expo 28-31 March 2023 including scheduled meetings with key Taiwanese stakeholders in the renewable energy and Net Zero sectors.

Councilor's Recommendation:

That Council receives the report from Mayor Burnett and Economic Development Specialist.

Delegation Summary:

2023 Smart City Summit and Expo

2023 Smart City Summit and Expo (SCSE) Taiwan is Asia's largest hybrid smart city summit and expo attracting over 1500 VIP delegates from 47 countries and over 450 exhibitors spread across the cities of Taipei and Kaohsiung over 4 days. There was over a 100K participants in person and on-line with over 60 forum sessions and 320 networking sessions. The Gladstone Region delegation was approved as a VIP Government delegation to the SCSE which provided the delegation with subsidised airfares, accommodation, transfers and VIP access to events and the opportunity to present at the Global Mayors Summit section of the event. The Gladstone delegation comprised of Council, Central Queensland University and the Gladstone Engineering Alliance covering both education and training opportunities as well as promoting Gladstone's capacity and capability in the engineering, technical and services sector. The wider Queensland delegation included Mayors, Deputy Mayors and Officers of Redlands, Bundaberg and Scenic Rim Councils. The VIP Delegation access provided the opportunity to participate in networking sessions with over 180 international city leaders, site visits and official functions. The summit and expo featured an overwhelmingly significant array of Smart City solutions, technology and presentations. The Gladstone delegation received VIP hosted tours of both the expos in Taipei and Kaohsiung receiving briefings on smart city and Net Zero initiatives from industry and Government representatives on the implementation of technology to meet NetZero targets. The level and advanced state of technology to manage, measure and implement these targets is on a truly global scale and will require a significant investment in research and funding to understand firstly if the smart city technology is applicable to regional centres and the net benefit from utilising the technology. Whilst attendance and participation in the SCSE aligned closely with the objectives and actions of Councils informing strategies including the Gladstone Region Economic Development Strategy, Gladstone Region Economic Transition Roadmap 2022-32 and the climate change/net-zero initiatives of the Waste Management and Resource Recovery Strategy the realisation of the wide spectrum of technology and applications available means that the strategies will need to be agile in activation to keep pace with the changing NetZero environment.

Incorporated in SCSE this year was the 2050 Net Zero Summit and Expo hosted by the National Development Council of the Taiwan Government. The summits and expo allowed the Gladstone Region to explore and advocate in Asia-Pacific and beyond. As one of only a select group of Australian Councils participating in SCSE it allowed strategic networking opportunities with potential clients and partners to promote the current economic projects and opportunities in the Gladstone Region.

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Gladstone Council was formally invited to attend and present at the 2023 Net Zero City Leaders Summit as part of the wider event. The City Leaders Summit provided a high-level dialogue platform for over 100 Mayors and City Leaders from around the world to exchange opinions on smart city governance, innovative strategies, and visions for development. The concepts of Net Zero and smart cities are closely related because both focus on creating sustainable and resilient cities by planning and implementation initiatives to work towards achieving a more sustainable and liveable urban environment. The Net Zero City Leaders Summit focussed on the implementation strategies, and actions of cities, especially in two focal areas: transportation and buildings, the largest sources of greenhouse gas emissions, through sessions on “The trend of zero-carbon urban” and “Using smart technology to reach Zero-Carbon Building”. Gladstone Council was only one of two Australian Councils invited to be a speaker and panelist at the summit. Gladstone Council presentation to the Summit focused on the Gladstone Region Transition Roadmap and the planning journey the Gladstone Region is undertaking to decarbonise our tradition industry through the adoption of renewable energy and NetZero targets. This complimented the theme of the plenary sessions and the Mayor’s Summit which were focused on decarbonisation of the global economy and the transition to a greener industrial base and net-zero cities. The Roadmap was well received with Gladstone Region delegation members being quizzed about the initiative immediately after the presentation and for the remainder of the summit. There has also been some follow up enquires from the stakeholder presentations that reaffirms that the Roadmap is a body of work worthy of international recognition.



Stakeholder Meetings

Council worked with Local Government Association of Queensland (LGAQ), Trade and Investment Queensland Taiwan Office, Austrade and Economic Division of the Taipei Economic and Cultural Office in Australia to develop a detailed wider program of meetings and presentations to maximise the benefit of being in Taiwan and from attendance and participation at SCSE. Gladstone Region was encouraged to participate in the SCSE after the success of the Australia-Taiwan Hydrogen Delegation to Gladstone in November 2023. Deputy Director General - Lee of Taiwan Government Bureau of Energy, Ministry of Economic Affairs encouraged reciprocal visits to members of the Taiwan delegation to facilitate the close partnership between Australia and Taiwan in the field of renewable energy. The delegation undertook a packed schedule of meetings, presentations and site visits as per the Trade and Investment Queensland Taiwan final program:-

GENERAL MEETING AGENDA 16 MAY 2023

Australian Representatives to Taiwan **10.00am – 11.00am, 27 March 2023**
Taipei

Attendees Ms Jenny Bloomfield, Mr Patrick Hafenstein
and additional DFAT, Austrade and TIQ staff.

The aim of this meeting is to learn more about the Australia/Queensland – Taiwan relationship and to brief the representatives on each of the regions represented in the delegation.

- Ms Bloomfield is a senior career officer with the Department of Foreign Affairs and Trade (DFAT) and was most recently DFAT Victoria State Director in Melbourne.
- Patrick Hafenstein commenced as commissioner for Taiwan in April 2018. He has extensive experience in business development, sales and marketing, and trade and investment between Queensland and global markets.
- This was a valuable first up meeting with a wide-ranging discussion on the current economy in Taiwan and the need for greater renewable energy security. It was also an opportunity to preview and review the entire weeklong delegation and gain insights into key stakeholders and the appropriate business protocols and expectations.



Central Fair **12.00pm - 2.00pm, 27 March 2023**
Taipei

Attendees Central Fair, Ministry of Foreign Affairs,
Cosmos Group

- The aim of this meeting is to learn more about the Lin Family's (Central Fair) and Cosmos Group investment plans and interests in Queensland.
- Mr Lingo Lin, Ms Phyllis Lo and their son Joe Lin migrated to Queensland, Australia in the early 90s and they are one of the most successful Taiwanese-Australian families in Australia.
- Their interests include commercial leasing, property development, property management and marina management. Their portfolio includes Raby Bay Marina, Bribie Harbour Shopping Village, Southside Town Centre Gympie, Coles Kensington Bundaberg, Tannum Central Gladstone, City Lane Townsville and other investments in Taiwan and Japan.
- Mr Bruce Hung is the Director General (DG) of General Affairs at the Ministry of Foreign Affairs (MOFA) also attended the meeting. He was previously the DG of the Taipei Economic and Cultural Office in Brisbane from 2017 to 2021.
- Mike Chang is the CEO of the Cosmos Group which has nine award winning hotels and golf courses around Taiwan. They are interested in potential hotel development opportunities in Australia.

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- Central Fair, CEO - Joe Lin presented investment interests and plans for Australia. Mr. Lin was very interested in the opportunities in Central Queensland, in particular Agnes Waters. As was Mr. Chang of Cosmos Group.



China Petroleum Corporation (CPC)

2.30pm – 4.30pm, 27 March 2023
Taipei

Attendees

SC Lee – Chairman, Jane Liao - CEO and
CPC Executive Team & Employees

The aim of this meeting was to learn more about the Taiwan Government's Net Zero roadmap in particular their plans to invest in Queensland hydrogen.

- In March 2022, the Taiwan Government announced that as part of its 2050 net zero goals, hydrogen will account for up to 12% of the energy mix.
- CPC is the lead state-owned enterprise (SOE) responsible for securing Taiwan's energy needs including for other major SOEs such as Taipower and China Steel.
- In November 2022, the Taiwan Bureau of Energy led a delegation of Taiwan SOEs to Brisbane and Gladstone to meet with proponents and have a site tour of the future facilities.
 - CPC is a major investor in the Ichthys LNG Plant with a 2.625% interest (A\$2.8 billion).
 - The delegation was honored to be addressed by CPC Chairman of the Board Mr. SC Lee. He spoke about the emergent need for Taiwan to transition to renewable energy and the opportunity to 'green' the country's manufacturing base in particular steel manufacturing.
 - Ms.Liao presented on CPC current strategy to source renewable energy internationally in particular in partnership with a proponent currently developing a project in the Gladstone State Development Area. Gladstone Council presented on the renewable energy and hydrogen opportunities in Gladstone as well as the Transition Roadmap. CPC were impressed by the Ecosystem Roadmap and the circular economy approach to project development and were interested to be kept updated on Gladstone's transition.

GENERAL MEETING AGENDA 16 MAY 2023



Qld Themed Dinner with Global Talent
Investors
Attendees

6.30pm – 9.00pm, 27 March 2023
Taipei
42 Global Talent Visa Holders

- Since the 2021-22 financial year, TIQ Taiwan has nominated over 170 global talents as part of the Department of Home Affairs (DOHA) Global Talent Individual (GTI) visa program. DOHA describes these individuals as highly skilled applicants who have an internationally recognised record of exceptional and outstanding achievements within the priority sectors. They are prominent in their field; have superior abilities to others in their field; are acclaimed as exceptional in their own country and have a record of sustained achievement unlikely to diminish.
- The aim of this dinner was for Mayors/Deputy Mayor to pitch to attract GTIs to study, work, live and/or invest in the respective regions and for the GTIs to learn more about Queensland lifestyle and business opportunities.
- Due to geo-political tensions these individuals have applied for Australian permanent residency (PR). As part of their risk mitigation plans.
- Multiple contacts were made during this event across sectors including manufacturing, training, medical technology and specialised services, food technology, IT, renewable energy componentry, AI, recycling, textiles, logistics and media.



28th March 2023 - Smart City Summit & Expo Taipei – Official Opening, Expo Tour, Forum Sessions, Mayoral Summit, Welcoming Ceremony.

GENERAL MEETING AGENDA 16 MAY 2023



Travel from Taipei to Kaohsiung am/29th March 2023 by high-speed rail

China Steel Corporation (CSC)

3.00pm – 4.30pm, 29 March 2023

Kaohsiung

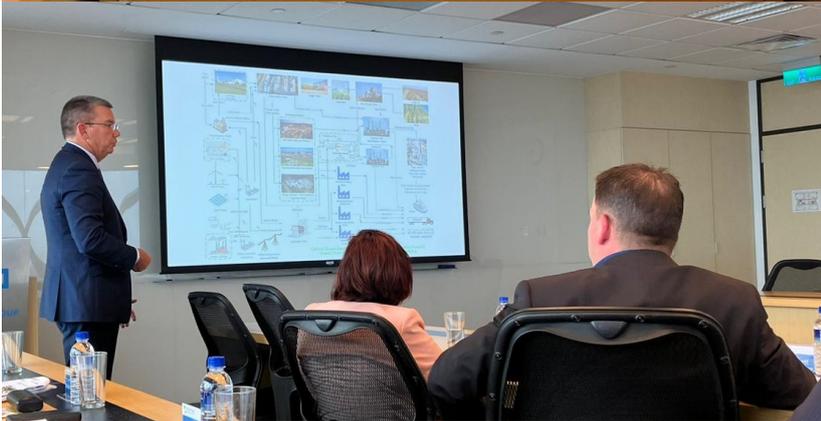
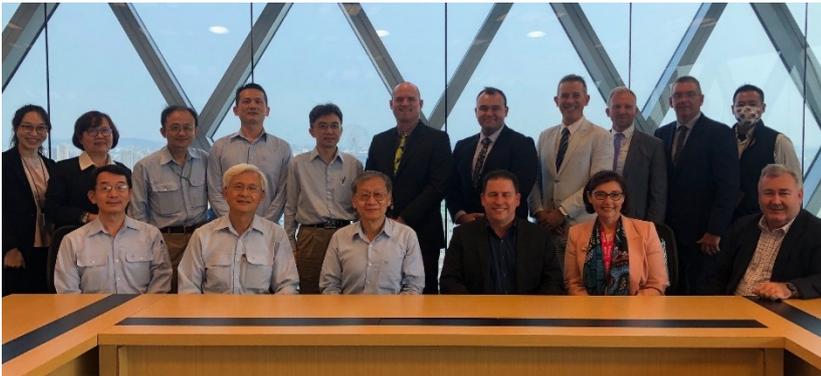
Attendees

Mr Chao-Tung Wong, Chairman, President

Mr.SC Qwang and other CSC Executives

- The aim of this meeting is to learn more about CSC's plan to produce green steel and green aluminium. As well as their demand for green energy imports from Australia and in particular Gladstone. CSC produce 16MTPA of crude steel (B\$15.1USD) per annum.
- In November 2022 CSC were a key member of the Taiwan Bureau of Energy led delegation to Gladstone to meet with proponents and have a site tour of the future facilities. CSC are looking for a site for a future green HBI plant as well as the production of export hydrogen. CSC requires 220,000 tonnes of Hydrogen p.a. to replace coal with H2 rich gas in the Blast Furnace process.
- CSC imports much of its coal from Queensland which is approximately 80,000 tonnes per day (of 12MT total) so are very comfortable with doing business in Gladstone and Queensland.
- CSC and Gladstone Council exchanged presentations on the respective business and regional opportunities. Interestingly CSC indicated before the meeting they only wanted to concentrate on Gladstone presentation about the Renewable Energy Ecosystem. An in-depth roundtable discussion ensued with the President of CSC committing to set up a Working Group to review the opportunities in Gladstone more closely.
- In response to the extremely challenging issue of carbon neutrality, CSC has organized a task force to work out a tentative pathway to achieve Net Zero by 2050. To realize carbon neutral vision, green hydrogen and HBI are critical important resources.
- CSC reached out to the Gladstone delegation the next day (30th March 2023) for another unscheduled meeting with the lead of the taskforce to work on ways to advance cooperation between CSC and the Gladstone Region. Both parties continue to exchange data and look for ways forward to consolidate regional cooperation.

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Brogent Technologies

4.30pm – 5.30pm, 29 March 2023

Kaohsiung

Attendees

Mr. Chih-Hong Ouyang, Chair and other
Brogent Executives

- The aim of this meeting was to learn more about Brogent Technologies media, technology and entertainment products and services and share potential investment opportunities in each region.
- Brogent manufactured the Sky Voyager ride at Dreamworld on the Gold Coast through a partnership with Ardent Leisure and has a strong relationship with Cutting Edge in Brisbane who produce many of their films.
- The Chair of Brogent, Ouyang, received Australian permanent residency last year through the Global Talent Visa program.
- They are currently working with Australian property developers to identify suitable locations across Australia and New Zealand to establish flying theatres. They are also interested in e-sports, digital aquariums, immersive learning.



Ming Fu Group

5.30pm – 7.00pm, 29 March 2023

Kaohsiung

Attendees

Mr Gimmy Chen, General Manager of Ming
Fu Group & President of the Taiwan
Resource Recycling Industry Association

- The aim of this meeting is to learn more about Taiwan's recycling capabilities and what waste solutions Ming Fu Group can offer the region.
- Ming Fu Group began in Taiwan in 1975 and is one of Taiwan's top two recycling companies. It has 20 companies under its group including 11 companies in circular economy which recycle plastics, e-waste, batteries, scrap metal, solar panels, and residential waste and a further nine businesses in construction, agriculture, education, and health.
- The Australian arm of Ming Fu Group is Chairay Group which has an office in Brisbane and plastics recycling plant in Perth. The Perth operation received a \$5.6 million grant through the Manufacturing Modernisation Fund (Australian Government).
- Ming Fu Group is a priority investor for Austrade under the Federal Government's Global Business and Talent Attraction Program.
- Ming Fu Group's investment priorities for Queensland are solar panels, e-waste including whitegoods, batteries and low-density polyethylene.
- TIQ Taiwan is assisting the Ming Fu Group to establish a \$10 million solar panel recycling plant in Southeast Queensland with ERS Queensland based at Pinkenba.

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- This event was held in conjunction with a cruise around Kaohsiung Harbour on a Monte Fino Yacht which is the Taiwan partner of Riviera Yachts on the Gold Coast.

30th March 2023 - Smart City Summit & Expo Kaohsiung – Official Opening, Expo Tour, Forum Sessions, Welcoming Ceremony.

CSC – second follow up meeting 2.00pm-4.00pm

Travel from Kaohsiung to Taipei am/31st March 2023 by high-speed rail

Huanan Bank

12.30pm – 2.30pm, 31 March 2023

Taipei

Attendees

Mr Tommy Lin, Vice Chairman of
Huanan Bank & other bank
Executives

- The aim of this meeting was to learn more about Huanan Bank’s and its Taiwanese Australian clients’ investment interests in Australia. Hua Nan Commercial Bank, Ltd., together with its subsidiaries, provides commercial banking products and services in Taiwan and internationally.
- The company was founded in 1919 and is headquartered in Taipei City, Taiwan. Hua Nan Commercial Bank, Ltd. is a subsidiary of Hua Nan Financial Holdings Co., Ltd. The company’s Overseas and OBU Business segment provides credit and deposit services, foreign exchange trading, and investments. The company operates 186 branches and an offshore banking unit in Taiwan: 17 overseas branches and representative offices in China, Indonesia, Myanmar, Singapore, Vietnam, the Philippines, Thailand, the UK, the US and Australia. They are looking to open a branch in Brisbane in the near future.
- Also joining the roundtable meeting was Mr. William Fan the newly appointed Taipei Economic and Cultural Office – Director General in Brisbane. Mr.Fan has been invited to Gladstone when he takes up his position mid-year.



GENERAL MEETING AGENDA 16 MAY 2023

Bureau of Energy – Ministry of
Economics

Attendees

3.00pm – 4.30pm, 31 March 2023

Taipei

Mr CL Lee – Deputy Director General
& other Departmental Executives

The aim of this meeting was a reciprocal visit to Mr. Lee as he had invited the delegation to Taiwan during his visit to Gladstone in November 2022. The Gladstone delegation briefed him on the discussions the delegation had undertaken in Taiwan. We were also keen to validate some of the understanding and information we had collected during our time in Taiwan. Like all the stakeholders that we had presented too they were all extremely interested in the Renewal Energy Ecosystem Roadmap and wanted to learn more about the opportunities. We committed to keep Mr. Lee updated on any further discussions and development with Taiwan stakeholders.



INA Energy

6.00pm-9.00pm, 31 March 2023

Taipei 101

Attendees

Mr Norman Tsai, Chair, INA Energy and Mr
Peter Lin, CEO, Pau Jar Group

- The aim of this meeting was to learn more about INA Energy projects and Pau Jar Groups investment interests in Australia and encourage them to develop energy projects in Queensland.
- Since founding in 2018, Ina Energy Corp, have dedicated to investing in multiple large-scale clean energy infrastructure projects throughout Taiwan. They have committed to position themselves as one of the most important sustainable energy providers to the local community. Their current primary business models are aimed at energy harvesting, energy storage, and energy conservation. They have set a target to develop solar projects with a cumulative capacity of 500MW within three years.
- Pau Jar Group's Australian arm is the Shayher Group which has multiple billion-dollar property developments in Australia including the Brisbane Quarter home to the W Hotel.
- Gladstone delegation is preparing to brief executives from both groups in a formal Teams presentation at the end of April.



Key Learnings:

There is an overwhelmingly significant array of Smart City solutions, technology and applications available globally to assist with the implementation of technology to meet NetZero targets. The level and advanced state of technology to manage, measure and implement these targets is on a truly global scale and will require a significant investment in research, training, assessment and funding to understand firstly if the smart city technology is applicable to regional centres and the real net benefit from utilising the technology. The realisation of the wide spectrum of technology and applications available means that Council strategies will need to be agile in activation to keep pace with the changing NetZero environment.

Taiwan is working towards a decarbonized economy and has significant NetZero ambitions by 2050. Taiwan is looking to Australia, Queensland and Central Queensland to provide the renewable energy that will drive the NetZero ambitions of the country’s energy and manufacturing needs. Taiwan stakeholders are familiar and comfortable with the low sovereign risk of investing in and purchasing energy from Central Queensland and are looking to the region to invest in the evolution of green energy and manufacturing to support decarbonisation of the Taiwan economy. Gladstone is well placed to be a beneficiary of this green energy investment and will continue to build the relationships with the Taiwan Government and Industry Stakeholders.

Financials:

Cr. Burnett costs: -

Registration Cost	Nil
Flights	Nil
Travel Insurance	\$153.00
Sundries / Other:	\$1,000.00
Total	\$1,153.00

Attachments:

Nil

Report Prepared by: Mayor Burnett and Economic Development Specialist

G/6. URGENT BUSINESS

G/7. NOTICE OF MOTION

G/8. CONFIDENTIAL ITEMS