	Forecast	Budget	Forecast	Forecast
	2021-2022	2022-2023	2023-2024	2024-2025
Revenue				
Operating revenue				
Net rates, levies and charges	157,468	170,520	178,477	186,15
Fees and charges	17,014	17,216	17,171	17,68
Rental income	781	771	794	8:
Interest received	1,332	1,291	1,289	1,28
Sales revenue	3,457	3,440	3,544	3,6
Other income	11,689	7,772	4,557	4,63
Grants, subsidies, contributions and donations	13,348	9,937	9,898	9,86
Total operating revenue	205,089	210,948	215,730	224,09
Capital revenue				
Grants, subsidies, contributions and donations	12,754	13,831	8,653	10,41
Total revenue	217,843	224,779	224,383	234,50
Capital income				
Total capital income	4,128	1,500	1,500	1,50
Total income	221,971	226,279	225,883	225,88
Expenses				
Operating expenses				
Employee benefits	67,120	67,395	69,250	70,98
Materials and services	89,334	91,023	93,882	96,90
Finance costs	2,124	1,986	1,784	1,55
Depreciation and amortisation	49,236	50,080	51,119	52,18
Other expenses	-	-	-	
Total operating expenses	207,814	210,483	216,035	221,62
Capital expenses				
Total capital expenses	-	-	-	
Total expenses	207,814	210,483	216,035	221,62
Net result	14,157	15,797	9,848	14,37
Other comprehensive income				
Items that will not be reclassified to net result				
Increase (decrease) in asset revaluation surplus	-	-	-	
Total other comprehensive income for the year	-	-	-	
Total comprehensive income for the year	14,157	15,797	9,848	14,37
Operating result	Т			
Operating revenue	205,089	210,948	215,730	224,09
Operating expenses	207,814	210,483	216,035	221,62
Operating result	(2,725)	465		2,46

Note: The value of change expressed as a percentage in rates and utilities compared to 2021/2022 is 7.65%

tputs are in thousands (\$'000) unless otherwise indicated				
	Forecast	Budget	Forecast	Forecast
Current assets	2021-2022 	2022-2023	2023-2024	2024-2025
Cash and cash equivalents	57,646	65,998	64,436	62,75
Trade and other receivables	20,300	21,327	22,110	23,04
Inventories	2,935	2,935	2,935	2,93
Contract Assets	6,262	6,262	6,262	6,26
Other current assets	13,706	13,706	13,706	13,70
Total current assets	100,849	110,228	109,449	108,70
Non-current assets				
Investments	21,586	21,586	21,586	21,58
Land	113,563	115,380	116,535	118,1
Land improvements	-	190	3,702	4,1
Buildings	176,316	179,951	182,206	184,04
Plant & equipment	34,894	38,619	40,043	43,04
Furniture & fittings	38,478	38,225	38,066	37,80
Roads, drainage & bridge network	1,345,695	1,353,686	1,363,698	1,375,4
Water	230,135	233,511	233,179	237,04
Sewerage	389,527	392,616	395,868	399,8
Miscellaneous	1,534	3,658	6,848	9,9
Work in progress	52,459	51,362	56,706	62,1
Property, plant & equipment	2,382,600	2,407,197	2,436,852	2,471,6
Intangible assets	21	10	-	
Other non-current assets	36,145	35,107	34,038	32,9
Other non-current assets	36,166	35,117	34,038	32,93
Total non-current assets	2,440,352	2,463,901	2,492,475	2,526,13
Total assets	2,541,201	2,574,128	2,601,925	2,634,83
abilities	Т			
Current liabilities				
Trade and other payables	16,124	16,270	16,695	17,20
Contract Liabililites	2,571	2,571	2,571	2,5
Borrowings	6,319	6,533	6,769	7,00
Provisions	19,575	19,575	19,575	19,57
Total current liabilities	44,589	44,949	45,609	46,3
Non-current liabilities				
Borrowings	97,406	90,871	84,103	77,0
Provisions	7,280	7,280	7,280	7,2
Total non-current liabilities	104,686	98,151	91,383	84,3
Total liabilities	149,274	143,100	136,992	130,72
let community assets	2,391,927	2,431,028	2,464,933	2,504,1
ommunity equity				
Asset revaluation surplus	935,353	958,658	982,714	1,007,53
Retained surplus	1,456,574	1,472,370	1,482,218	1,496,59

2,391,927

Total community equity

2,431,028

2,464,933

2,504,110

utputs are in thousands (\$'000) unless otherwise indicated				
	Forecast	Budget	Forecast	Forecast
	2021-2022	2022-2023	2023-2024	2024-2025
Cash flows from investing activities				
Receipts from customers	173,732	191,858	201,065	209,2
Payments to suppliers and employees	(168,353)	(157,481)	(161,930)	(166,61
Dividends received	8,768	5,189	1,896	1,8
Interest received	1,332	1,291	1,289	1,2
Rental income	801	838	792	8
Non-capital grants and contributions	13,633	10,745	9,905	9,8
Borrowing costs	(2,986)	(2,775)	(2,562)	(2,32
Borrowing costs	(2,360)	(2,773)	(2,302)	(2,32
Net cash inflow from operating activities	26,927	49,665	50,455	54,2
Cash flows from investing activities				
Payments for property, plant and equipment	(52,459)	(51,362)	(56,706)	(62,15
Payments for intangible assets	-	-	-	
Net movement in loans and advances	-	-	-	
Proceeds from sale of property, plant and equipment	4,128	1,500	1,500	1,5
Grants, subsidies, contributions and donations	12,754	13,831	8,653	10,4
Other cash flows from investing activities	1,002	1,038	1,069	1,1
Net cash inflow from investing activities	(34,574)	(34,992)	(45,484)	(49,12
Cash flows from financing activities				
Proceeds from borrowings	-	-	-	
Repayment of borrowings	(6,111)	(6,320)	(6,533)	(6,76
Repayment of leases	-	-	-	
Net cash inflow from financing activities	(6,111)	(6,320)	(6,533)	(6,76
Total cash flows				
Net increase in cash and cash equivalent held	(13,757)	8,352	(1,562)	(1,68
Opening cash and cash equivalents	71,403	57,646	65,998	64,4
Closing cash and cash equivalents	57,646	65,998	64,436	62,7
Closing cash and cash equivalents	37,040	05,550	04,430	02,7

Statement of Changes in Equity

All outputs are in thousands (\$'000) unless otherwise indicated

asset revaluation surplus	Forecast 2021-2022	Budget 2022-2023	Forecast 2023-2024	Forecast 2024-2025
		935,353	958,658	982,714
Opening balance Net result		955,555 na	936,036 na	902,714 na
Increase in asset revaluation surplus		23,305	24,057	24,798
Internal payments made		23,303 na	24,037 na	24,738 na
Closing balance	935,353	958,658	982,714	1,007,513
etained surplus				
Opening balance		1,456,574	1,472,370	1,482,218
Net result		15,797	9,848	14,379
Increase in asset revaluation surplus		na	na	na
Internal payments made		-	-	-
Closing balance	1,456,574	1,472,370	1,482,218	1,496,597
otal				
Opening balance		2,391,927	2,431,028	2,464,933
Net result		15,797	9,848	14,379
Increase in asset revaluation surplus		23,305	24,057	24,798
Internal payments made		-	-	-
Closing balance	2,391,927	2,431,028	2,464,933	2,504,110