GLADSTONE
REGIONAL COUNCIL

Gladstone Regional Council
2020-21 Supporting Documents

Our Community. Our Future.

TRADING SUMMARIES AND COMPARATIVES FOR GLADSTONE REGIONAL COUNCIL BUDGET 2020/21 AND FORECAST 2019/20

2020/2021 Budget

Trading Summary	COMMUNITY DEVELOPMENT & EVENTS	CUSTOMER EXPERIENCE	FINANCE, GOVERNANCE & RISK	OPERATIONS	PEOPLE, CULTURE & SAFETY	STRATEGIC ASSET PERFORMANCE	STRATEGY & TRANSFORMATON	TOTAL
Ordinary Income	2,448,289	9,000,858	5,055,912	57,427,785	24,180,428	88,508,951	103,431,992	290,054,214
Ordinary Expenses	(17,293,830)	(10,219,443)	(6,590,185)	(49,462,412)	(24,175,132)	(76,245,372)	(15,347,768)	(199,334,142)
Overhead Expenses	(3,697,512)	(6,685,780)	(1,794,651)	(9,891,515)	-	(27,489,937)	(1,509,836)	(51,069,230)
Depreciation	(941,139)	(35,761)	(2,412)	(4,327,725)	(5,296)	(37,427,911)	(107,977)	(42,848,222)
Net Income\(Deficit)	**(19,484,192)**	**(7,940,127)**	**(3,331,336)**	**(6,253,867)**	**-**	**(52,654,269)**	**86,466,411**	**(3,197,380)**
Capital Expenditure\Loans								
Capital Income	150,000	-	-	-	-	22,149,032	4,550,000	26,849,032
Capital Purchases	(455,000)	(2,500)	-	(5,537,483)	-	(45,998,009)	(12,807,985)	(64,800,977)
Loan Proceeds	-	-	-	-	-	-	-	-
Loan Payments	(527,311)	-	-	-	-	(5,640,177)	(4,288,402)	(10,455,890)
Total Capital Expenditure\Loans	**(832,311)**	**(2,500)**	**-**	**(5,537,483)**	**-**	**(29,489,154)**	**(12,546,387)**	**(48,407,835)**
Reserve Movement								
Transfer to Reserves	(733,561)	-	-	-	-	(16,111,606)	(5,225,284)	(22,070,451)
Transfer from Reserves	551,129	144,024	380,728	5,910,183	-	17,636,075	8,381,353	33,003,492
Total Reserve Movement	**(182,432)**	**144,024**	**380,728**	**5,910,183**	**-**	**1,524,470**	**3,156,069**	**10,933,041**
Total	**(20,498,935)**	**(7,798,603)**	**(2,950,608)**	**(5,881,167)**	**-**	**(80,618,954)**	**77,076,093**	**(40,672,173)**

2019/2020 Forecast

Trading Summary	COMMUNITY DEVELOPMENT & EVENTS	CUSTOMER EXPERIENCE	FINANCE, GOVERNANCE & RISK	OPERATIONS	PEOPLE, CULTURE & SAFETY	STRATEGIC ASSET PERFORMANCE	STRATEGY & TRANSFORMAITON	TOTAL
Ordinary Income	1,842,194	2,532,824	382,824	44,474,847	19,578,847	78,456,743	95,698,227	242,966,507
Ordinary Expenses	(16,658,874)	(9,644,457)	(6,983,536)	(53,169,536)	(22,068,882)	(76,106,064)	(15,017,384)	(199,648,734)
Overhead Expenses	-	-	-	-	-	-	-	-
Depreciation	(818,012)	(50,342)	(4,905)	(3,594,336)	(5,898)	(36,212,970)	(139,433)	(40,825,896)
Net Income\(Deficit)	**(15,634,692)**	**(7,161,975)**	**(6,605,617)**	**(12,289,025)**	**(2,495,933)**	**(33,862,291)**	**80,541,410**	**2,491,877**
Capital Expenditure\Loans								
Capital Income	48,555	-	-	82,679	-	2,901,530	586,841	3,619,605
Capital Purchases	(527,653)	(37,615)	-	(4,364,016)	-	(30,483,229)	(5,223,014)	(40,635,526)
Loan Proceeds	-	-	-	-	-	-	-	-
Loan Payments	(501,125)	-	-	-	-	(4,830,908)	(4,014,666)	(9,346,699)
Total Capital Expenditure\Loans	**(980,223)**	**(37,615)**	**-**	**(4,281,337)**	**-**	**(32,412,606)**	**(8,650,839)**	**(46,362,620)**
Reserve Movement								
Transfer to Reserves	(2,725,008)	-	-	(1,510,389)	-	(24,188,822)	(4,993,538)	(33,417,757)
Transfer from Reserves	775,140	161,540	233,761	3,623,021	-	12,192,040	5,438,250	22,423,753
Total Reserve Movement	**(1,949,868)**	**161,540**	**233,761**	**2,112,632**	**-**	**(11,996,782)**	**444,712**	**(10,994,004)**
Total	**(18,564,783)**	**(7,038,050)**	**(6,371,856)**	**(14,457,730)**	**(2,495,933)**	**(78,271,680)**	**72,335,284**	**(54,864,748)**

RESERVE SUMMARY

Fund / Reserve	Actual Opening Balance 1/7/19	Transfer to	Transfer from	Forecast Balance 30/6/20	Transfer to	Transfer from	Forecast Balance 30/6/21
Future Capital Works Reserve	24,905,557	(6,616,658)	5,438,250	26,083,965	(5,225,284)	8,381,353	22,927,896
Parks Constrained Reserves	1,339,186	(157,005)	162,055	1,334,135	(226,375)	149,024	1,411,485
Plant Asset Replacement Reserve	23,189,433	(1,508,623)	2,000,000	22,698,056	-	2,403,378	20,294,678
Recurrent Grant Funding Reserve	476,049	(514,219)	476,049	514,219	(20,730)	83,680	451,269
Regional Waste Management Reserve	9,456,153	(1,810,803)		11,266,956	(4,108,983)	5,860,944	9,514,996
Roads Constrained Works Reserve	20,121,077	(67,320)	200,000	19,988,397	(169,287)	-	20,157,684
Emergency Services Reserve	1,320,535	-	-	1,320,535	-	-	1,320,535
Sewerage Constrained Works Reserve	3,433,709	(4,893,517)	6,271,132	2,056,094	(3,314,006)	2,122,715	3,247,384
Water Constrained Works Reserve	715,666	(59,912)	5,436	770,142	(67,715)		837,857
Gravel Pit Rehabilitation Reserve	2,733,557	(1,766)	-	2,735,323		866,945	1,868,378
TOTAL RESERVES	87,690,922	(15,629,822)	14,552,923	88,767,820	(13,132,380)	19,868,039	82,032,162
Sewerage Fund	2,917,738	(8,917,609)	2,186,790	9,648,557	(7,447,700)	7,103,828	9,992,429
Water Fund	(6,621,856)	(8,870,326)	4,730,461	(2,481,991)	(1,490,371)	5,027,066	(6,018,686)
TOTAL FUNDS	(3,704,118)	(17,787,935)	6,917,251	7,166,567	(8,938,071)	12,130,894	3,973,743
Internal Loans (Sewerage Reserve)	12,623,058	-	953,579	11,669,479	-	1,004,559	10,664,920
TOTAL INTERNAL LOANS	12,623,058	-	953,579	11,669,479	-	1,004,559	10,664,920
GRAND TOTAL	96,609,862	(33,417,757)	22,423,753	107,603,866	(22,070,451)	33,003,492	96,670,825

RESERVE MOVEMENT SUMMARY

	STRATEGY & TRANSFORMATION				
	Treasury				
General Rating & Charges	Future Capital Projects Transfer	Future Capital		(3,457,902)	
Corporate Finance	Industrial Roads		Future Capital	451,898	
Corporate Finance	Fleet Dividend	Future Capital		(1,000,000)	
Corporate Finance	Gladstone City Plaza Forecourt Upgrade		Future Capital	200,000	GNC0121
	Strategy & Transformation Administration				
Strategic Projects	Philip Street Community Centre		Future Capital	7,599,455	BDC0113
	Marley Brown Master Plan Development		Future Capital	130,000	GNC0106
	COMMUNITY DEVELOPMENT & EVENTS				
	Community Development & Partnerships				
Grant Programs	Recurrent Grant Funding	Recurrent Grant Funding		(20,730)	CC445 Balance
	Events & Entertainment				
Gladstone Entertainment Convention Centre	GECC	Future Capital		(767,382)	GPA 80% Rate Equivalents
Gladstone Entertainment Convention Centre	GECC	Sewerage Constrained Works		(712,831)	Repayment of Internal Loan
Gladstone Entertainment Convention Centre	GECC		Internal Loan (Sewer Constrained)	467,449	Repayment of Internal Loan (Principal)
	Tondoon Botanic Gardens				
Toondoon Botanic Gardens	Mt Biondello Optus Leasing	Parks Constrained		(12,517)	PRA0130 Income from leasing agreement
	Art Gallery				
Art Gallery	RADF		Recurrent Grant Funding	83,680	GNM0189
	STRATEGIC ASSET PERFORMANCE				
	Property Assets				
1770 Camping Grounds	1770 Camping Ground	Parks Constrained		(180,000)	Income
1770 Camping Grounds	1770 Camping Ground		Parks Constrained	5,000	Expenses
	Parks & Environment Assets				
Parks Operations		Parks Constrained		(33,857)	Headworks
	Road Assets				
Roadworks Program	Headworks	Roads Constrained		(118,501)	Headworks
	Headworks	Roads Constrained		(50,786)	Headworks
	Water Assets				
Lake Awoonga Scheme	Lake Awoonga	Water Constrained		(67,715)	Headworks
Lake Awoonga Scheme	Lake Awoonga	Water Fund		(1,490,371)	CC246 Balance
Lake Awoonga Scheme	Lake Awoonga - Kirkwood Low Reservoir		Water Constrained	0	WLC9013
1770/Agnes Scheme	1770/Agnes			0	Headworks
Balance - recoverable Works				0	CC245 Balance
Miriam Vale/Bororen Scheme	Miriam Vale/Bororen		Water Fund	760,700	CC248 Balance
1770/Agnes Scheme	1770/Agnes		Water Fund	3,885,638	CC251 Balance
Operational Costs			Water Fund	380,728	CC525 Fund 2 Balance
	Sewerage Assets				
Industrial Sewerage	Industrial Sewerage	Sewerage Constrained Works		(149,934)	Repayment of Internal Loan
Industrial Sewerage	Industrial Sewerage		Internal Loan (Sewer Constrained)	104,018	Repayment of Internal Loan (Principal)
Industrial Sewerage	Industrial Sewerage		Sewerage Fund	2,291,173	CC221 Balance
1770/Agnes Waters Sewerage	1770/Agnes		Sewerage Fund	1,509,870	CC222 Balance
Curtis Island Sewerage	Curtis Island	Sewerage Constrained Works		(1,620,171)	CC223 Capital portion of rates income less Loan repayment
Curtis Island Sewerage	Curtis Island		Sewerage Fund	1,387,556	CC223 Balance
Curtis Island Sewerage	Curtis Island	Sewerage Constrained Works		(763,355)	CC223 Repayment of Internal Loan
Curtis Island Sewerage	Curtis Island		Internal Loan (Sewer Constrained)	433,092	CC223 Repayment of Internal Loan (Principal)
Urban Sewerage - Boyne Is / Tannum/Calliope	BITS/Call		Sewerage Fund	1,915,228	CC228 Balance
Urban Sewerage - Boyne Is / Tannum/Calliope	BITS/Call	Sewerage Constrained Works		0	Headworks
Urban Sewerage - Boyne Is / Tannum/Calliope	BITS/Call - Boyne Island WWTP - Belt Press & Shed		Sewerage Constrained Works	2,012,715	SCC6013
Urban Sewerage - Gladstone	Gladstone	Sewerage Fund		(7,447,700)	CC229 Balance
Urban Sewerage - Gladstone	Gladstone	Sewerage Constrained Works		(67,715)	Headworks
Urban Sewerage - Gladstone	Gladstone - A01 SPS Upgrade incl Emergency Storage		Sewerage Constrained Works	0	SGC4058
Urban Sewerage - Gladstone	Gladstone - Gladstone WWTP Biosolids Treatment		Sewerage Constrained Works	60,000	SGC6013
Urban Sewerage - Gladstone	Gladstone - WWTP Dist Tower & Process Water Reservoir		Sewerage Constrained Works	50,000	SGC6018
	Waste Assets				
Waste Assets		Regional Waste Management		(4,108,983)	CC427 Balance
Waste Assets			Regional Waste Management	3,221,084	CC430 Balance
Waste Assets			Regional Waste Management	2,639,860	CC420 Balance
	OPERATIONS				
	Delivery Support & Performance				
Workshops	Fleet Net		Plant Asset Replacement	1,403,378	CC140 Balance of Fleet Services
Workshops	Fleet Dividend		Plant Asset Replacement	1,000,000	Future Capital Works Portion
Gravel Pits			Gravel Pit Rehab Reserve	866,945	(Profit) / Loss on Gravel Pits
	CUSTOMER EXPERIENCE				
	Rural Lands Management				
Pest Management	Washdown Facility Operating		Parks Constrained	144,024	BDM0015

Statement of Financial Position

	Forecast 2019/2020 $'000	Budget 2020/2021 $'000	Forecast 2021/2022 $'000	Forecast 2022/2023 $'000
Assets				
Current assets				
Cash and cash equivalents	101,534	93,868	60,607	44,805
Trade and other receivables	19,951	19,368	20,042	20,556
Inventories held for sale	3,116	3,116	3,116	3,116
Inventories held for distribution	-	-	-	-
Land held for development or sale	411	411	411	411
Inventories	3,527	3,527	3,527	3,527
Total current assets	125,012	116,763	84,175	68,888
Non-current assets				
Inventories	-	-	-	-
Trade and other receivables	-	-	-	-
Investments	79,966	79,966	79,966	79,966
Property, plant & equipment	1,977,258	2,038,040	2,106,484	2,159,009
Intangible assets	111	17	3	3
Other non-current assets	33,716	33,716	33,716	33,716
Other non-current assets	33,827	33,733	33,719	33,719
Total non-current assets	2,091,051	2,151,739	2,220,169	2,272,694
Total assets	2,216,063	2,268,502	2,304,344	2,341,582
Liabilities				
Current liabilities				
Overdraft	-	-	-	-
Trade and other payables	15,059	15,097	15,348	15,632
Borrowings	10,435	11,389	10,736	11,311
Provisions	-	-	-	-
Total current liabilities	25,494	26,486	26,083	26,943
Non-current liabilities				
Trade and other payables	-	-	-	-
Borrowings	100,227	88,209	77,473	66,162
Provisions	8,606	8,606	8,606	8,606
Total non-current liabilities	108,833	96,815	86,079	74,768
Total liabilities	134,328	123,301	112,163	101,712
Net community assets	2,081,735	2,145,200	2,192,181	2,239,870
Community equity				
Asset revaluation surplus	563,213	601,948	641,481	682,260
Retained surplus	1,518,522	1,543,252	1,550,701	1,557,610
Total community equity	2,081,735	2,145,200	2,192,181	2,239,870

Statement of Comprehensive Income

Income	Forecast 2019/2020 $'000	Budget 2020/2021 $'000	Forecast 2021/2022 $'000	Forecast 2022/2023 $'000
Revenue				
Operating revenue				
General rates	89,516	89,902	91,707	93,548
Water	16,074	16,026	16,504	16,996
Water consumption, rental and sundries	18,056	18,321	18,739	19,167
Sewerage	31,346	31,911	32,638	33,382
Sewerage trade waste	-	-	-	-
Waste management	9,756	9,717	10,767	11,840
Garbage charges	9,766	9,977	10,210	10,449
Other rates, levies and charges	-	-	-	-
Less: discounts	(12,422)	(13,009)	(12,640)	(12,935)
Less: pensioner remissions	(847)	(811)	(830)	(850)
Net rates, levies and charges	161,244	162,034	167,095	171,597
Building and development fees	1,660	1,410	1,443	1,477
Infringements	49	54	55	56
Licences and registrations	722	888	909	930
Other fees and charges	1,430	1,433	1,460	1,486
Fees and charges	3,861	3,786	3,867	3,950
Rental income	422	418	912	929
Interest from overdue rates, levies and charges	647	853	-	-
Interest received from investments	-	-	2,600	2,067
Other interest received	2,279	1,921	-	-
Interest received	2,927	2,775	2,600	2,067
Sales revenue	6,691	7,194	7,837	7,980
Profit from investments	-	-	-	-
Other income	2,999	545	1,740	1,740
Grants, subsidies, contributions and donations	16,008	12,561	12,756	12,954
Total operating revenue	194,153	189,314	196,806	201,217
Capital revenue				
Government subsidies and grants—capital	6,448	26,849	6,102	5,887
Contributions—capital	-	-	-	-
Other capital contributions	-	404	-	-
Grants, subsidies, contributions and donations	6,448	27,253	6,102	5,887
Total revenue	200,601	216,567	202,908	207,104
Capital income				
Profit/(loss) on disposal of property, plant & equipment	127	1,815	-	-
Total capital income	127	1,815	-	-
Total income	200,728	218,382	202,908	207,104

Expenses				
Operating expenses				
Employee benefits	63,814	63,390	64,547	65,725
Materials and services	81,271	83,098	84,149	85,729
Finance costs	4,885	4,316	3,709	3,122
Land improvements	-	-	-	-
Buildings	1,461	1,657	1,457	1,594
Plant & equipment	5,051	3,306	3,864	4,965
Furniture & fittings	727	245	252	261
Roads, drainage & bridge network	23,937	28,271	27,766	28,510
Water	3,843	3,790	3,894	4,039
Sewerage	5,913	5,482	5,712	5,942
Miscellaneous	-	-	93	308
Amortisation of intangible assets	53	97	17	-
Depreciation and amortisation	40,985	42,848	43,055	45,619
Other expenses	-	-	-	-
Total operating expenses	190,955	193,652	195,460	200,195

Statement of Comprehensive Income

	Forecast 2019/2020 $'000	Budget 2020/2021 $'000	Forecast 2021/2022 $'000	Forecast 2022/2023 $'000
Capital expenses				
Total capital expenses	-	-	-	-
Total expenses	190,955	193,652	195,460	200,195
Net result	9,773	24,730	7,448	6,909
Tax equivalents				
Net result after tax equivalents	9,773	24,730	7,448	6,909
Other comprehensive income				
Items that will not be reclassified to net result				
Increase (decrease) in asset revaluation surplus	-	-	-	-
Miscellaneous comprehensive income	-	-	-	-
Total other comprehensive income for the year	-	-	-	-
Total comprehensive income for the year	9,773	24,730	7,448	6,909
Operating result				
Operating revenue	194,153	189,314	196,806	201,217
Operating expenses	190,955	193,652	195,460	200,195
Operating result	3,198	(4,338)	1,346	1,022

Statement of Cash Flows

	Forecast 2019/2020 $'000	Budget 2020/2021 $'000	Forecast 2021/2022 $'000	Forecast 2022/2023 $'000
Cash flows from operating activities				
Receipts from customers	172,423	172,974	178,237	183,075
Payments to suppliers and employees	(145,086)	(144,634)	(146,633)	(149,361)
Payments for land held as inventory	-	-	-	-
Proceeds from sale of land held as inventory	-	-	-	-
Dividend received	672	506	1,700	1,700
Interest received	2,927	2,775	2,600	2,067
Rental income	422	449	861	927
Non-capital grants and contributions	15,959	13,193	12,736	12,933
Borrowing costs	(4,886)	(6,132)	(5,521)	(4,930)
Net cash inflow from operating activities	42,431	39,131	43,979	46,411
Cash flows from investing activities	-	-	-	-
	-	-	-	-
Payments for property, plant and equipment	(40,709)	(64,801)	(71,952)	(57,364)
Proceeds from sale of property, plant and equipment	127	1,815	-	-
Grants, subsidies, contributions and donations	6,448	27,253	6,102	5,887
Other cash flows from investing activities	-	-	-	-
Net cash inflow from investing activities	(34,134)	(35,733)	(65,851)	(51,477)
Cash flows from financing activities				
Proceeds from borrowings	-	-	-	-
Repayment of borrowings	(10,175)	(11,064)	(11,389)	(10,736)
Repayments made on finance leases	-	-	-	-
Net cash inflow from financing activities	(10,175)	(11,064)	(11,389)	(10,736)
Total cash flows				
Net increase in cash and cash equivalent held	(1,877)	(7,666)	(33,261)	(15,802)
Opening cash and cash equivalents	103,412	101,534	93,868	60,607
Closing cash and cash equivalents	101,534	93,868	60,607	44,805

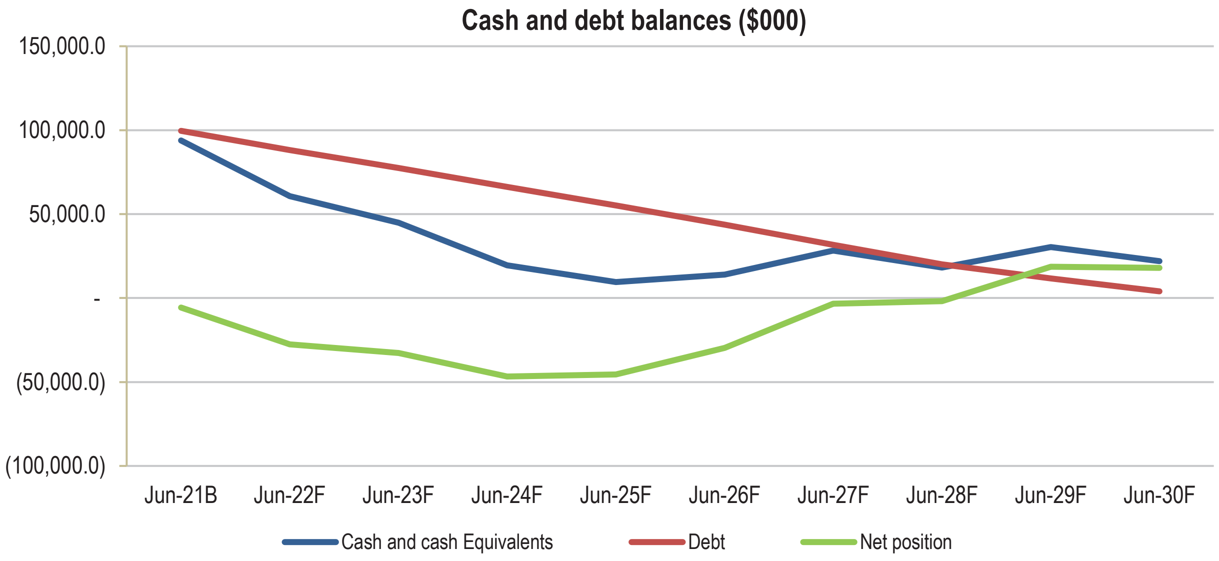
Statement of Changes in Equity

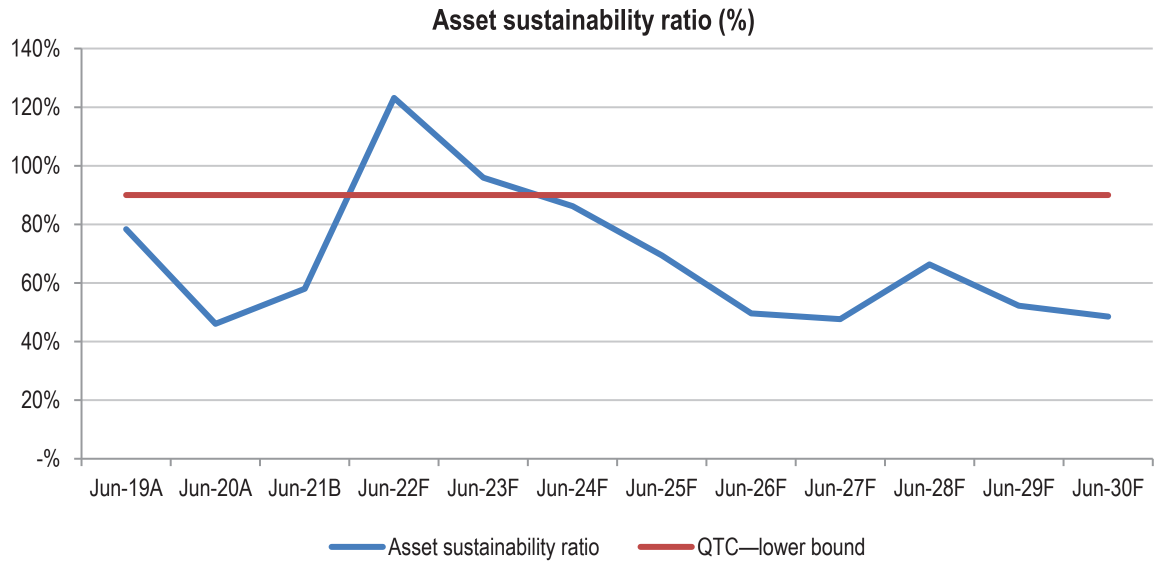
	Forecast 2019/2020 $'000	Budget 2020/2021 $'000	Forecast 2021/2022 $'000	Forecast 2022/2023 $'000
Asset revaluation surplus				
Opening balance		563,213	601,948	641,481
Increase in asset revaluation surplus		38,735	39,533	40,780
Closing balance	563,213	601,948	641,481	682,260
Retained surplus				
Opening balance		1,518,522	1,543,252	1,550,701
Net result		24,730	7,448	6,909
Closing balance	1,518,522	1,543,252	1,550,701	1,557,610
Total				
Opening balance		2,081,735	2,145,200	2,192,181
Net result		24,730	7,448	6,909
Increase in asset revaluation surplus		38,735	39,533	40,780
Closing balance	2,081,735	2,145,200	2,192,181	2,239,870

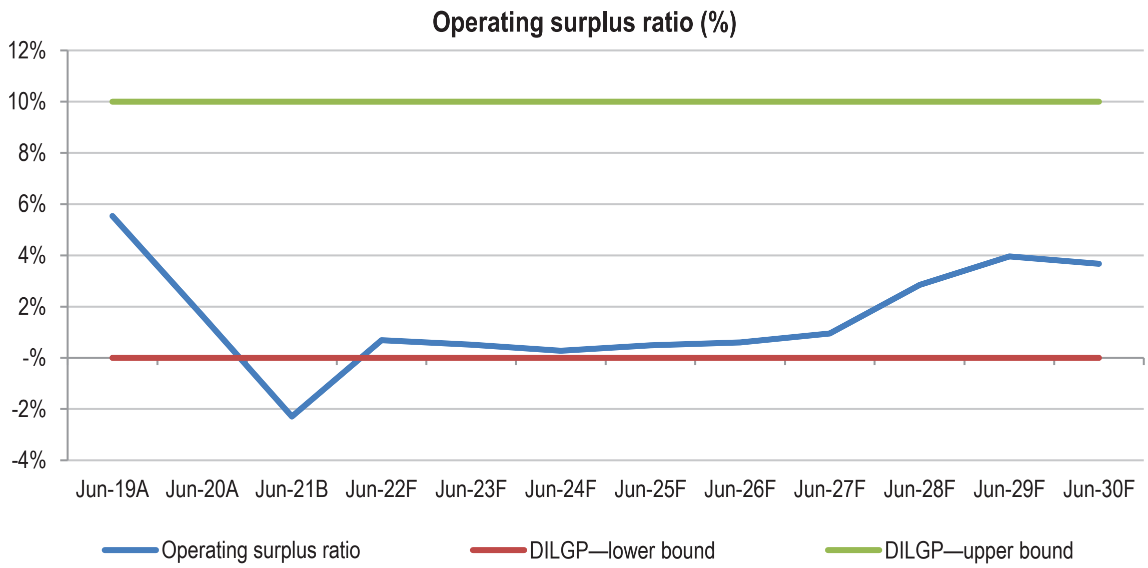
SIGNIFICANT BUSINESS ACTIVITIES

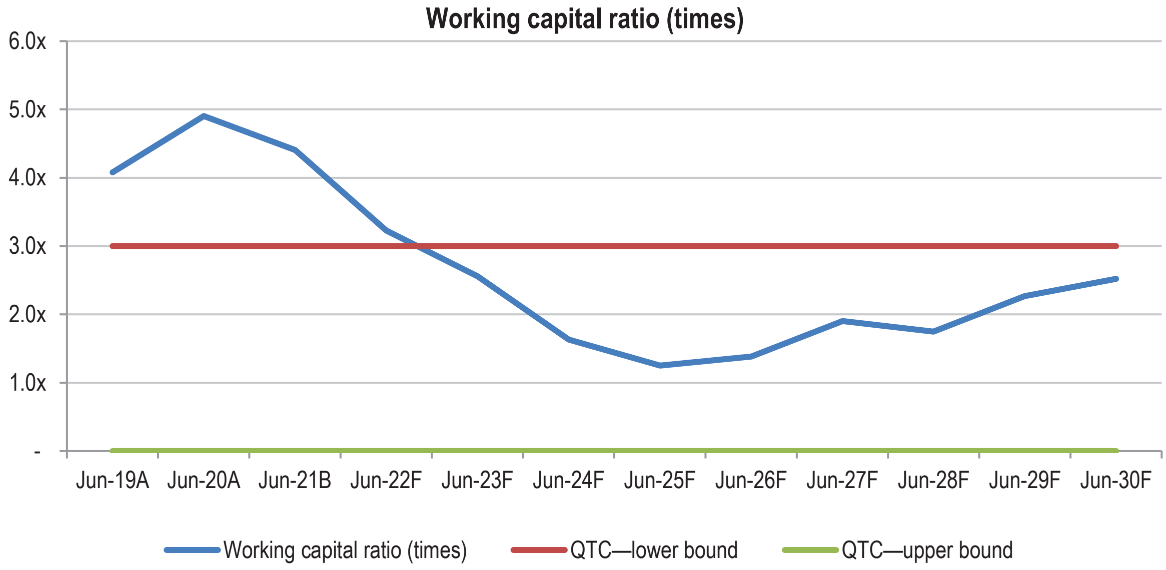
Projected Position for the Year Ended 30 June 2021

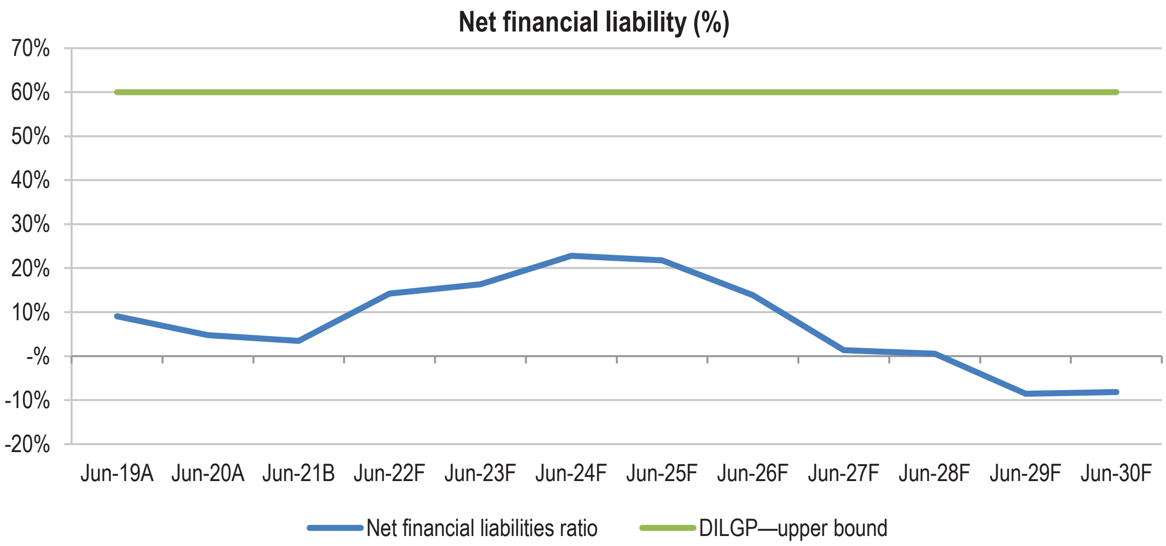
	INCOME	EXPENSES	PROJECTED POSITION
2020/21 BUDGET			
Sewerage	30,859,677	20,820,362	10,039,315
Water	33,240,544	32,226,574	1,013,970
Fleet Management	9,245,403	9,333,529	(88,126)
Waste Management	21,203,558	22,101,075	(897,517)
2021/22 PROJECTED			
Sewerage	31,476,871	21,330,567	10,146,304
Water	34,058,413	32,862,827	1,195,586
Fleet Management	9,414,594	9,980,633	(566,039)
Waste Management	22,410,312	22,535,504	(125,193)
2022/23 PROJECTED			
Sewerage	32,106,408	21,846,175	10,260,233
Water	34,896,466	33,548,128	1,348,339
Fleet Management	9,586,881	11,040,349	(1,453,468)
Waste Management	23,633,728	22,994,173	639,555

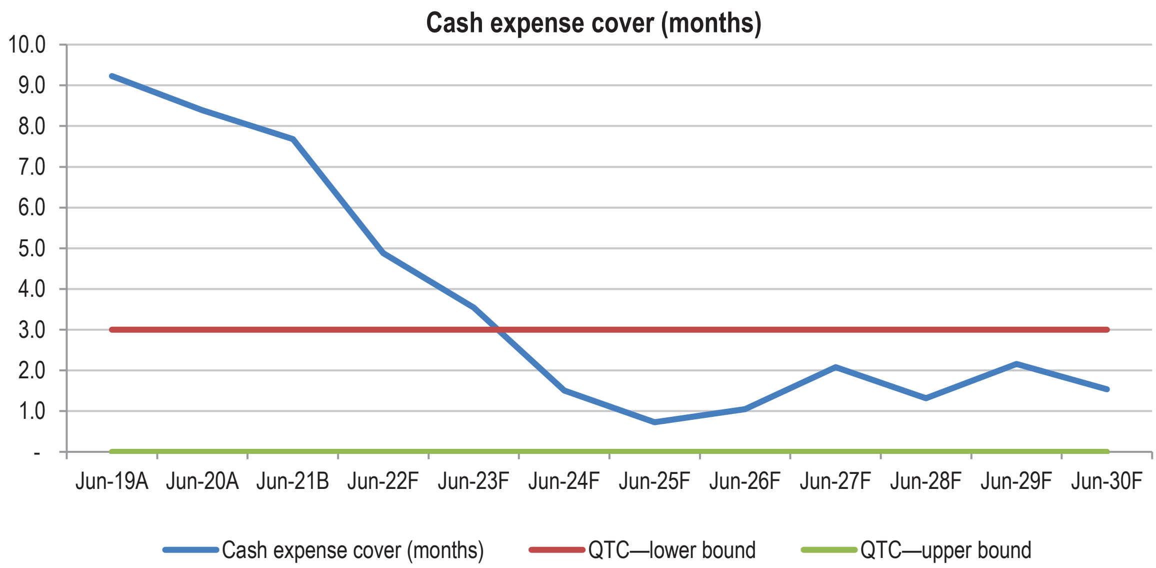

Cash and debt balances ($000)
150,000.0
100,000.0
50,000.0
-
(50,000.0)
(100,000.0)
Jun-21B
Jun-22F
Jun-23F
Jun-24F
Jun-25F
Jun-26F
Jun-27F
Jun-28F
Jun-29F
Jun-30F
Cash and cash Equivalents
Debt
Net position


Asset sustainability ratio (%)
140%
120%
100%
80%
60%
40%
20%
-%
Jun-19A
Jun-20A
Jun-21B
Jun-22F
Jun-23F
Jun-24F
Jun-25F
Jun-26F
Jun-27F
Jun-28F
Jun-29F
Jun-30F
Asset sustainability ratio
QTC—lower bound


Operating surplus ratio (%)
12%
10%
8%
6%
4%
2%
-%
-2%
-4%
Jun-19A
Jun-20A
Jun-21B
Jun-22F
Jun-23F
Jun-24F
Jun-25F
Jun-26F
Jun-27F
Jun-28F
Jun-29F
Jun-30F
Operating surplus ratio
DILGP—lower bound
DILGP—upper bound


Working capital ratio (times)
6.0x
5.0x
4.0x
3.0x
2.0x
1.0x
-
Jun-19A
Jun-20A
Jun-21B
Jun-22F
Jun-23F
Jun-24F
Jun-25F
Jun-26F
Jun-27F
Jun-28F
Jun-29F
Jun-30F
Working capital ratio (times)
QTC—lower bound
QTC—upper bound


Net financial liability (%)
70%
60%
50%
40%
30%
20%
10%
-%
-10%
-20%
Jun-19A
Jun-20A
Jun-21B
Jun-22F
Jun-23F
Jun-24F
Jun-25F
Jun-26F
Jun-27F
Jun-28F
Jun-29F
Jun-30F
Net financial liabilities ratio
DILGP—upper bound


Cash expense cover (months)
10.0
9.0
8.0
7.0
6.0
5.0
4.0
3.0
2.0
1.0
-
Jun-19A
Jun-20A
Jun-21B
Jun-22F
Jun-23F
Jun-24F
Jun-25F
Jun-26F
Jun-27F
Jun-28F
Jun-29F
Jun-30F
Cash expense cover (months)
QTC—lower bound
QTC—upper bound

Capital Purchases 2020/2021

Community Development & Events Business Unit

Project	Project Description	Category	Expenses
BDC0151	Boyne Tannum Library Refit Project	Renewal	150,000
GNC0148	GECC Safety/Building Improvements	Renewal	150,000
GNC0149	Artwork for GRAGM Art & Heritage Collection	New	5,000
GNC0155	Marley Brown Grandstand	Upgrade	100,000
PKC0302	TBG - Reservoir enclosure	New	50,000
		Community Development & Events Business Unit Total	**455,000**

Customer Experience Business Unit

Project	Project Description	Category	Expenses
RTC0001	Mount Larcom RTC Improvements	Upgrade	2,500
		Customer Experience Business Unit Total	**2,500**

Operations Business Unit

Project	Project Description	Category	Expenses
BDC0147	Miriam Vale SES Building	Renewal	315,483
BDC0152	101 Goondoon St Carpet replacement	Renewal	152,000
GNC0150	Fleet Replacement	Renewal	5,000,000
GNC0154	Boyne Tannum Memorial Parklands - Automatic loader	New	50,000
GNC0156	Waste conveyor/compactor - Gladstone Waste Transfer Station	Renewal	20,000
		Operations Business Unit Total	**5,537,483**

Strategic Asset Performance Business Unit

Project	Project Description	Category	Expenses
DRC0095	Mount Stowe Road, Yarwun - Upgrade floodway at chainage 2.37	Upgrade	360,000
DRC0109	Donald Street, Tannum Sands - Establish drainage easement	Upgrade	130,000
DRC0112	Chapple Street / McCabe Street, Gladston	Upgrade	30,000
DRC0125	Gorge Road Box Culvert replacement (CH 3.7)	Renewal	300,000
DRC0126	#121 Toolooa Street, Gladstone - Flood mitigation	New	25,000
DRC0127	Blackmans Gap Rd, Boyne Valley - Upgrade floodway Ch 25.22km	Upgrade	25,000
DRC0128	Ferry Road, Rosedale - Renew culvert structure (Ch 540)	Renewal	20,000
DRC0129	Kardum Road, Wurdong Heights - Renew/repair culvert	Renewal	20,000
DRC0130	Neil Creek Road, Mount Alma - Upgrade floodway	Upgrade	25,000
DRC0131	Red Hill Road, Bororen - Upgrade causeway (Ch 4.72km)	Upgrade	25,000
DRC0132	Gully pit renewal / Replacement program " Central"	Renewal	40,000
DRC0133	Gully pit renewal / Replacement program " Southern"	Renewal	5,000
DRC0134	Gully pit renewal / Replacement program " Western"	Renewal	5,000
DRC0135	Rural Drainage Renewals (Renew / Repair / Replace) "Central"	Renewal	5,000
DRC0136	Rural Drainage Renewals (Renew / Repair / Replace)"Southern"	Renewal	22,500
DRC0137	Rural Drainage Renewals (Renew / Repair / Replace) " Western	Renewal	22,500
DRC0138	Transverse Road Drainage (install new) - "Western"	New	25,000
DRC0139	Transverse Road Drainage (install new) - "Southern"	New	25,000
GNC0081	1770 Marina Precinct - Land Acquisitions & Survey Costs	Upgrade	50,000
GNC0125	Boyne Island Community Centre - Library floor	Renewal	279,000
GNC0126	Gladstone Aquatic Centre Filtration System Awning	New	6,000
GNC0138	Castle Tower Building BTCC	Renewal	200,000
GNC0139	Tondoon Cafe Building	New	400,000
GNC0151	Gladstone Aquatic Centre - Rejuvenation & upgrade	Renewal	1,300,000
GNC0152	Rain & river gauges - Various catchments	New	330,000
GNC0153	Starter Blocks at Gladstone Pool	Renewal	75,000
LND0027	Benaraby Landfill - Stage 3 Landfill Cell Development	New	3,972,301
LND0064	Benaraby Landfill - Install second weighbridge	New	400,000
LND0099	Benaraby Landfill - Leachate Disposal System	New	5,000
LND0100	Capping of former landfills	New	5,000
PKC0180	TBG - Demonstration Gardens	New	558,828
PKC0260	Calliope Cemetery Sth - Re-kerb/replace beds & driveway work	Upgrade	108,587
PKC0283	Port Curtis Cemetery	New	20,000
PKC0286	Cassy Lives Skate Park, Gladstone - Skate Park Upgrade	Upgrade	325,000
PKC0287	Calliope River Rest Area - Upgrade of toilet block	Upgrade	30,000
PKC0288	TBG - Electrical upgrade of external lighting	Upgrade	1,600,000
PKC0290	Calliope Cemetery Nth – Stage 1c NW (inc fencing & plinths)	New	650,000
PKC0292	#105 Toolooa Street Park, Gladstone - Playground Replacement	Renewal	96,000
PKC0293	Air Sea Rescue Park, 1770 - Playground replacement	Renewal	81,000
PKC0294	Apex Park, Gladstone - Renew / replace retaining wall	Renewal	50,000
PKC0295	BITS Golf Club - Soil remediation	Renewal	80,000
PKC0296	Boyne Tannum Memorial Parklands - Stage 2	New	40,000
PKC0297	Bray Park, Boyne Island - Shade structure	New	10,000
PKC0298	Bunting Park, Calliope - Playground replacement	Renewal	139,700
PKC0299	Flat Rock Picnic Grounds	New	70,000
PKC0300	Frank & Francie Hart Park, Curtis Island - Replace play unit	Upgrade	80,000
PKC0301	Memorial Park, Gladstone - Playground Replacement	Renewal	31,000
PKC0303	Turkey Beach Park, Turkey Beach - Playground replacement	Renewal	79,500

Strategic Asset Performance Business Unit Continued

Project	Project Description	Category	Expenses
PKC0304	Canoe Point Boardwalk	Renewal	75,000
PKC0305	BITS Irrigation Replacement	Renewal	90,000
RDC0496	Kirkwood Road/Dixon Drive, Gladstone - Signalisation upgrade	Upgrade	624,059
RDC0520	Turkey Beach Rd, Turkey Beach - Implement priority findings	Renewal	420,000
RDC0634	Awoonga Dam Rd, Benaraby (Little Oaky Crk) - Bridge renewal	Renewal	40,000
RDC0635	Gorge Rd, Lowmead (Baffle Crk Crossing) - Bridge replacement	Upgrade	1,733,625
RDC0637	John Clifford Way, Lowmead (Hobble Crk) - Bridge replacement	Renewal	875,625
RDC0639	QAL North Coast Rail Overpass Bridge - Remedial works	Renewal	25,000
RDC0640	Red Rover Road Bridge, Gladstone (NRG Loop) - Bridge upgrade	Upgrade	70,000
RDC0652	Blackmans Gap Road, Miriam Vale - Safety improvements	Upgrade	895,000
RDC0656	Cotton Street, Gladstone - Reconstruct to high strength pave	Renewal	50,000
RDC0699	Thomson Street, Agnes Water - Seal gravel street in urban ar	Upgrade	20,000
RDC0738	Peters Crescent, Gladstone - safety fenc	New	45,000
RDC0760	Blain Drive, Gladstone - Pavement renewa	Renewal	50,000
RDC0761	Toolooa Street, Gladstone - Pavement renewal (Derby - Agnes)	Renewal	837,000
RDC0778	Agnes Street, Agnes Water - New carpark	New	980,000
RDC0784	Goondoon Street - Pavement Reconstruction	Renewal	1,282,656
RDC0791	Stockbridge Rd, Lowmead - Bridge renewals at Ch 3.5 & 4.04km	Renewal	50,000
RDC0792	Charnwood Road, Lowmead (Granite Creek) - Bridge Renewal	Renewal	50,000
RDC0793	Donohue Drive, Agnes Water - Install pedestrian crossing	Upgrade	21,000
RDC0799	Auckland Hill, Gladstone - Address land slide issues	New	60,000
RDC0800	Mount Larcom Walking Trail Upgrade	Upgrade	262,500
RDC0802	Don Cameron Drive, Calliope - Road widening for high school	Upgrade	402,500
RDC0864	Coast Rd, Baffle Creek - Rehabilitate & strengthen pavement	Renewal	20,000
RDC0865	Deepwater Road, Deepwater - Rehabilitate pavement and widen	Renewal	130,000
RDC0866	Fernfield Road, Baffle Creek - Various pavement renewals	Renewal	60,000
RDC0867	Ferris St /Goondoon St, Gladstone - Upgrade intersection	Upgrade	20,000
RDC0868	Gentle Annie Road, Ambrose - Widen existing seal	Upgrade	60,000
RDC0869	Gentle Annie Road, Boyne Valley - Safety improvements	Upgrade	50,000
RDC0870	Hospital Road, Many Peaks - Bridge renewal	Renewal	200,000
RDC0871	James Street (Service Road 1), Rosedale - Bitumen seal	Upgrade	60,000
RDC0872	James Street, Rosedale - Seal road	Upgrade	30,000
RDC0873	Macdonald St, Miriam Vale - Formalise intersection & seal	Upgrade	40,000
RDC0874	Mt Larcom-Bracewell Road, Bracewell - Road Improvements	Renewal	15,000
RDC0875	Murphy Road, Captain Creek - Stabilise pavement and seal	Renewal	40,000
RDC0876	Norton and Dawes Streets,Nagoorin - Bitumen seal	Upgrade	30,000
RDC0877	Raglan Station Road - Road Improvements	Renewal	30,000
RDC0878	Waratah Cres, Tannum Sands - (TSSS) Stop Drop & Go/Bus Stop	New	589,000
RDC0879	Asphalt overlays and bitumen reseals - Various locations	Renewal	2,500
RDC0881	Gravel Road Resheeting - Various locations	Renewal	1,750,000
RDC2081	Matthew Flinders Bridge – Safety Issues	Renewal	88,701
RDC2082	20/21 Round Hill Road, Captain Creek - Safety improvements	Upgrade	225,000
RDC2083	20/21 Round Hill Road, Round Hill - Safety improvements	Upgrade	307,500
RFC0108	Aerodrome Road, Gladstone	New	20,000
RFC0110	Boowan and Joe Joseph Parks, Gladstone - Footpath upgrade	Upgrade	200,000
RFC0111	Dawson Highway, Gladstone	Renewal	850,000

Strategic Asset Performance Business Unit Continued

Project	Project Description	Category	Expenses
RFC0118	Various Footpaths Linking DDA Compliant Stops	New	1,000
RFC0130	Goondoon Street Footpath	Renewal	1,489,780
RFC0132	Gladstone Region Pedestrian and Cycle Strategy	New	530,000
RFC0136	Coronation Drv - New footpath from TSSHS to Tannum Sands Rd	New	25,000
RFC0137	Philip Street - Footpath from Centro to Community Precinct	New	65,000
RFC0138	Turtleway Footbridge #3, Boyne Island - Repair/replace	Renewal	15,000
RFC0139	Barney Point Footpath Strategy	New	5,000
SAC1020	Captain Cook Drive, Agnes Water - Relocate sewer main	Renewal	75,000
SAC6016	Agnes Water WWTP Lagoon - Citric dosing skid & safety shower	New	40,000
SCC1017	Relining Boyne Treatment Ponds	Upgrade	1,017,825
SCC5002	SCADA System Upgrade - Boyne	Upgrade	715,000
SCC6013	Boyne Island WWTP - Belt press and shed	Upgrade	1,833,979
SCC6015	Calliope WWTP Irrigation	New	40,000
SCC6021	Calliope WWTP - Review aeration capacity & sludge handling	Upgrade	45,000
SCC6022	Calliope/Boyne/Tannum - Sewerage asset replacement (WWTP)	Renewal	50,000
SGC0034	Switchboard renewal	Renewal	1,000
SGC1021	Odour control in network Gladstone	New	1,111,300
SGC1023	A01 to Gladstone WWTP - Replace 450mm section of main	Upgrade	50,000
SGC1025	Gladstone Sewer Pipe Bridge replacement	Renewal	477,500
SGC1029	Gladstone Sewer Main Replacement 20-21	Renewal	1,000
SGC4065	Upgrade to pump station SPS A06	Upgrade	1,800,000
SGC4079	A05 Rising Main - Replace/reline	Renewal	150,000
SGC5007	SCADA Network Upgrade - Gladstone	Upgrade	816,000
SGC6013	Gladstone WWTP Biosolids Treatment	Upgrade	60,000
SGC6015	Gladstone WWTP Stormwater Mitigation	Upgrade	380,500
SGC6018	Gladstone WWTP Distribution tower & process water reservoir	Renewal	50,000
SGC6022	Gladstone WWTP - Biosolids storage area	New	35,000
SIC5000	SCADA Upgrade - Yarwun	Upgrade	522,500
SIC6002	Upgrade Yarwun WWTP to meet licence conditions	Renewal	2,220,000
SIC6007	Yarwun Tradewaste Facility Investigation	Upgrade	50,000
SLC4007	Power Replacement Investigation	New	10,000
SLC5000	Curtis Island SCADA System Upgrade	Upgrade	137,500
WAC1009	Agnes Water / 1770 - Asset renewal (Intruder alarms)	Renewal	22,000
WAC3029	Agnes Water - Smart metering for water connections	New	30,000
WAC3030	Agnes Water / 1770 - New water meters	New	5,000
WAC6008	Agnes Water Water Treatment Plant - Ultrafiltration System	Upgrade	827,946
WAC6011	Agnes Water Treatment Plant - Pump investigation	Upgrade	25,000
WAC6012	Agnes Water WTP - Upgrade water service connection	Upgrade	25,000
WAC9002	Agnes Water - Water Asset Renewal (Reservoir Repairs)	Renewal	80,000
WBC6003	Bororen WTP - Install platform to provide safe access	Upgrade	6,000
WLC1039	Lake Awoonga – Mains Renewals	Renewal	20,000
WLC1049	Replacement of AC main in Oaka Street	Renewal	275,000
WLC1050	Water Loss reduction Lake Awoonga	Upgrade	22,000
WLC1060	Lake Awoonga - Mains renewal - Allunga, Auckland & Glenlyon	Renewal	160,000
WLC3022	Lake Awoonga - Smart Metering for Water Connections	New	150,000
WLC3025	Lake Awoonga - New water meters	New	5,000
WLC4002	Lake Awoonga - Water Scheme Asset Renewal (Pump Stations)	Renewal	20,000

Strategic Asset Performance Business Unit Continued

Project	Project Description	Category	Expenses
WLC5005	SCADA Upgrade Lake Awoonga	Upgrade	220,000
WLC9012	Paterson Reservoir 2 - New Storage (25.0ML)	New	75,000
WLC9023	Mount Larcom Reservoir Replacement	Renewal	1,151,377
WLC9024	Ferris Hill Reservoir Renewal	Renewal	1,662,646
WLC9025	Radar Hill Reservoir Renewal	Renewal	980,574
WLC9035	Lake Awoonga - Reservoir renewals	Renewal	200,000
WMC3028	Miriam Vale / Bororen - New water meters	New	2,000
WMC5006	SCADA Upgrade Miriam Vale/ Bororen	Upgrade	220,000
WMC9006	Miriam Vale / Bororen - Asset Renewal (R	Renewal	15,000
		Strategic Asset Performance Business Unit Total	**45,978,009**

Strategy & Transformation Business Unit

Project	Project Description	Category	Expenses
BDC0113	Philip Street Communities Precinct - Stage 1a	New	12,149,455
GNC0105	Boyne Tannum Pool	New	150,000
GNC0157	Investment Decision Framework - Prioritisation Model	New	50,000
ICT0006	ICT Projects - Infrastructure Upgrades	New	400,000
ICT0007	RIEACS (Risk, Incident, Env, Audit, Compliace & Safety)	New	40,530
ICT0008	Spacegass & Microstran structural design software	New	18,000
RDC0863	Brennan Street, Miriam Vale - Drainage improvements	Upgrade	20,000
		Strategy & Transformation Business Unit Total	**12,827,985**

Total Capital Purchases 64,800,977

EXTERNAL LOAN SUMMARY

LOAN	REPAYMENT PERIOD	LOAN EXPIRY	OPENING BALANCE 1/07/2020	NEW BORROWINGS 2020/2021	DEBT SERVICE PAYMENT 2020/2021	FINANCE COSTS 2020/2021	PRINCIPAL REPAID 2020/2021	LOAN BALANCE 30/06/2021
General	11	15/03/2022	$ 1,702,838	$ -	$ 1,039,033	$ 91,241	$ 947,793	$ 755,045
(General) GEC Flat Floor 2012-13	19	15/12/2032	$ 8,983,249	$ -	$ 975,725	$ 448,414	$ 527,311	$ 8,455,938
General Total			**$ 10,686,087**	**$ -**	**$ 2,014,758**	**$ 539,655**	**$ 1,475,104**	**$ 9,210,983**
Airport	19	15/06/2030	$ 45,560,700	$ -	$ 6,232,542	$ 2,891,933	$ 3,340,609	$ 42,220,091
Airport Total			**$ 45,560,700**	**$ -**	**$ 6,232,542**	**$ 2,891,933**	**$ 3,340,609**	**$ 42,220,091**
Water Lake Awoonga	14	15/12/2025	$ 358,169	$ -	$ 79,482	$ 24,536	$ 54,946	$ 303,223
Water - Lake Awoonga Total			**$ 358,169**	**$ -**	**$ 79,482**	**$ 24,536**	**$ 54,946**	**$ 303,223**
Water Miriam Vale	18	15/09/2029	$ 686,409	$ -	$ 98,537	$ 42,166	$ 56,370	$ 630,038
Water - Miriam Vale Total			**$ 686,409**	**$ -**	**$ 98,537**	**$ 42,166**	**$ 56,370**	**$ 630,038**
Water - Agnes Water	21	15/03/2032	$ 8,933,309	$ -	$ 1,029,831	$ 469,432	$ 560,399	$ 8,372,909
Interest Free - Agnes Water Integrated Water and Sewerage	13	1/01/2024	$ 5,151,520	$ -	$ 606,060	$ -	$ 606,060	$ 4,545,460
Water - Agnes/1770			**$ 14,084,829**	**$ -**	**$ 1,635,891**	**$ 469,432**	**$ 1,166,459**	**$ 12,918,369**
Industrial Sewerage	9	15/09/2020	$ 25,809	$ -	$ 26,290	$ 481	$ 25,809	-$ 0
Sewerage - Industrial Total			**$ 25,809**	**$ -**	**$ 26,290**	**$ 481**	**$ 25,809**	**-$ 0**
Calliope Refuse	11	15/06/2022	$ 878,661	$ -	$ 465,408	$ 37,855	$ 427,553	$ 451,108
Sewerage - Calliope Refuse Total			**$ 878,661**	**$ -**	**$ 465,408**	**$ 37,855**	**$ 427,553**	**$ 451,108**
Sewerage Agnes 1770	17	15/03/2028	$ 3,902,651	$ -	$ 630,158	$ 220,763	$ 409,396	$ 3,493,255
Sewerage - Agnes/ 1770 Total			**$ 3,902,651**	**$ -**	**$ 630,158**	**$ 220,763**	**$ 409,396**	**$ 3,493,255**
Sewerage BITS	18	15/03/2029	$ 8,871,394	$ -	$ 1,359,546	$ 595,736	$ 763,810	$ 8,107,584
Sewerage - BITS Total			**$ 8,871,394**	**$ -**	**$ 1,359,546**	**$ 595,736**	**$ 763,810**	**$ 8,107,584**
Regional Landfill	17	15/06/2028	$ 1,243,236	$ -	$ 209,259	$ 92,248	$ 117,011	$ 1,126,225
Regional Landfill Total			**$ 1,243,236**	**$ -**	**$ 209,259**	**$ 92,248**	**$ 117,011**	**$ 1,126,225**
Sewerage Pipeline and Infrastructure	16	15/03/2028	$ 24,364,761	-	$ 3,838,759	$ 1,219,937	$ 2,618,822	$ 21,745,940
Sewerage - Curtis Island			**$ 24,364,761**	**$ -**	**$ 3,838,759**	**$ 1,219,937**	**$ 2,618,822**	**$ 21,745,940**
Grand Total			**$ 110,662,706**	**$ -**	**$ 16,590,631**	**$ 6,134,741**	**$ 10,455,890**	**$ 100,206,816**

INTERNAL LOAN SUMMARY

Loan from	Purpose of Loan (to)	Repayment Period	Loan Expiry	Opening Balance 01/07/2020	Debt Service Payment 2020/2021	Finance Costs 2020/2021	Principal Repaid 2020/2021	Loan Balance 30/06/2021
Sewerage reserve	(General) GEC Flat Floor 2013-14	15	30/06/2029	$ 5,112,121	$ 712,831	$ 245,382	$ 467,449	$ 4,644,671
Sewerage Reserve	Curtis Island Sewerage	15	30/06/2029	$ 5,080,964	$ 763,355	$ 330,263	$ 433,092	$ 4,647,872
Sewerage Reserve	Upgrade of Yarwun WWTP	15	30/06/2032	$ 1,476,394	$ 149,934	$ 45,916	$ 104,018	$ 1,372,376
General Total				**$ 11,669,479**	**$ 1,626,120**	**$ 621,560**	**$ 1,004,560**	**$ 10,664,919**