Statement of Financial Position	Forecast 2019/2020 \$'000	Budget 2020/2021 \$'000	Forecast 2021/2022 \$'000	Forecas 2022/202 \$'00
Assets	1			
Current assets				
Cash and cash equivalents	101,534	93,868	60,607	44,80
Trade and other receivables	19,951	19,368	20,042	20,55
Inventories held for sale	3,116	3,116	3,116	3,11
Inventories held for distribution		-	-	0 ,
Land held for development or sale	411	411	411	41
Inventories	3,527	3,527	3,527	3,52
Total current assets	125,012	116,763	84,175	68,88
New comments are sta	, i	,	,	,
Non-current assets				
Inventories	-	-	-	
Trade and other receivables				
Investments	79,966	79,966	79,966	79,96
Property, plant & equipment	1,977,258	2,038,040	2,106,484	2,159,00
Intangible assets	111	17	3	
Other non-current assets	33,716	33,716	33,716	33,71
Other non-current assets	33,827	33,733	33,719	33,71
Total non-current assets	2,091,051	2,151,739	2,220,169	2,272,69
Total assets	2,216,063	2,268,502	2,304,344	2,341,58
Current liabilities Overdraft	-	-	-	45.00
Trade and other payables	15,059	15,097	15,348	15,63
Borrowings Provisions	10,435 -	11,389 -	10,736 -	11,31
Total current liabilities	25,494	26,486	26,083	26,94
Non-current liabilities				
Trade and other payables		-		
Borrowings	100,227	88,209	- 77,473	66,16
Provisions	8,606	8,606	8,606	8,60
Total non-current liabilities	108,833	96,815	86,079	74,76
		400.004	440.400	
Total liabilities	134,328	123,301	112,163	101,71
Net community assets	2,081,735	2,145,200	2,192,181	2,239,87
Community equity				
Asset revaluation surplus	563,213	601,948	641,481	682,26
Retained surplus	1,518,522	1,543,252	1,550,701	1,557,61
Netailled Sulpids	<u> </u>			

	Forecast	st Budget	Forecast	Forecast
	2019/2020	2020/2021	2021/2022	2022/2023
Income	\$'000	\$'000	\$'000	\$'000
ncome				
Revenue				
Operating revenue				
General rates	89,516	89,902	91,707	93,548
Water	16,074	16,026	16,504	16,996
Water consumption, rental and sundries	18,056	18,321	18,739	19,167
Sewerage	31,346	31,911	32,638	33,382
Sewerage trade waste	5 1,6 16	-	-	-
Waste management	9,756	9,717	10,767	11,840
-	· ·	·	·	•
Garbage charges	9,766	9,977	10,210	10,449
Other rates, levies and charges		-	-	-
Less: discounts	(12,422)	(13,009)	(12,640)	(12,935
Less: pensioner remissions	(847)	(811)	(830)	(850
Net rates, levies and charges	161,244	162,034	167,095	171,597
Building and development fees	1,660	1,410	1,443	1,477
Infringements	49	54	55	56
Licences and registrations	722	888	909	930
Other fees and charges	1,430	1,433		
-			1,460	1,486
Fees and charges	3,861	3,786	3,867	3,950
Rental income	422	418	912	929
Interest from overdue rates, levies and charges	647	853	-	-
Interest received from investments	-	-	2,600	2,067
Other interest received	2,279	1,921	-	-
Interest received	2,927	2,775	2,600	2,067
Sales revenue	6,691	7,194	7,837	7,980
Profit from investments	-,	-,	-	-,,,,,,
Other income	2,999	545	1,740	1,740
Grants, subsidies, contributions and donations	16,008	12,561	12,756	12,954
Total operating revenue	194,153	189,314	196,806	201,217
Capital revenue				
·	2.442	00.040	0.400	5.00
Government subsidies and grants—capital	6,448	26,849	6,102	5,887
Contributions—capital	-	-	-	-
Other capital contributions		404	-	
Grants, subsidies, contributions and donations	6,448	27,253	6,102	5,887
Total	200.004	040.507	202.000	007.40
Total revenue	200,601	216,567	202,908	207,104
Capital income				
·	107	1 015		
Profit/(loss) on disposal of property, plant & equipment	127	1,815	-	-
Total capital income	127	1,815	-	-
Total income	200.720	040.200	202.000	007.40
Total income	200,728	218,382	202,908	207,104
Expenses				
Operating expenses				
Employee benefits	63,814	63,390	64,547	65,725
Materials and services	81,271	83,098	84,149	85,729
Finance costs	4,885	4,316	3,709	3,122
Land improvements	,,,,,,	-	-	5,121
	1 161	4.057	4 457	1.50
Buildings	1,461	1,657	1,457	1,594
Plant & equipment	5,051	3,306	3,864	4,965
Furniture & fittings	727	245	252	26′
Roads, drainage & bridge network	23,937	28,271	27,766	28,510
Water	3,843	3,790	3,894	4,039
Sewerage	5,913	5,482	5,712	5,942
Miscellaneous	· -	, -	93	308
Amortisation of intangible assets	53	97	17	-
Depreciation and amortisation	40,985			ΛΕ G10
	40,965	42,848	43,055	45,619
Other expenses	400.055	193,652	 195,460	200,195
Total operating expenses	190,955	193.652	195 460	200.195

	Forecast 2019/2020 \$'000	Budget 2020/2021 \$'000	Forecast 2021/2022 \$'000	Forecas 2022/202 \$'00
Capital expenses	, , , ,	****	*	*
Total capital expenses	-	-	-	
Total expenses	190,955	193,652	195,460	200,19
Net result	9,773	24,730	7,448	6,90
Fax equivalents				
Net result after tax equivalents	9,773	24,730	7,448	6,90
Other comprehensive income				
Items that will not be reclassified to net result				
Increase (decrease) in asset revaluation surplus	-	-	-	
Miscellaneous comprehensive income		-	-	
Total other comprehensive income for the year	-	-	-	
Total comprehensive income for the year	9,773	24,730	7,448	6,90
Operating result				
Operating revenue	194,153	189,314	196,806	201,21
Operating expenses	190,955	193,652	195,460	200,19
Operating result	3,198	(4,338)	1,346	1,02

Statement of Cash Flows	Forecast	Budget	Forecast	Forecast
	2019/2020	2020/2021	2021/2022	2022/2023
	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities				
Receipts from customers	172,423	172,974	178,237	183,075
Payments to suppliers and employees	(145,086)	(144,634)	(146,633)	(149,361
Payments for land held as inventory	(140,000)	(144,004)	(140,000)	(143,301
Proceeds from sale of land held as inventory		_		
Dividend received	672	506	1,700	1,700
Interest received	2,927	2,775	2,600	2,067
Rental income	422	449	2,000 861	927
Non-capital grants and contributions	422 15,959	13,193	12,736	12,933
Borrowing costs	(4,886)	(6,132)	(5,521)	(4,930
Net cash inflow from operating activities	42,431	39,131	43,979	46,411
Cash flows from investing activities	-	-	-	-
Downanta for property, plant and equipment	- (40,709)	- (64.901)	- (71.052)	- (57.264
Payments for property, plant and equipment		(64,801)	(71,952)	(57,364)
Proceeds from sale of property, plant and equipment	127	1,815	- 0.400	- - 00-
Grants, subsidies, contributions and donations	6,448	27,253	6,102	5,887
Other cash flows from investing activities		-	-	-
Net cash inflow from investing activities	(34,134)	(35,733)	(65,851)	(51,477)
Cash flows from financing activities				
Duran de franche van de				
Proceeds from borrowings	(10.175)	(11.064)	- (44.390)	(40.726)
Repayment of borrowings	(10,175)	(11,064)	(11,389)	(10,736)
Repayments made on finance leases	-	-	-	-
Net cash inflow from financing activities	(10,175)	(11,064)	(11,389)	(10,736
Total cash flows				
Not increase in each and each equivalent hold	(1.077)	(7,666)	(22.261)	(15.902)
Net increase in cash and cash equivalent held	(1,877)	(7,666)	(33,261)	(15,802)
Opening cash and cash equivalents	103,412	101,534	93,868	60,607
Closing cash and cash equivalents	101,534	93,868	60,607	44,80
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Forecast 2019/2020 \$1000	Budget 2020/2021 \$1000	Forecast 2021/2022 \$1000	Forecas 2022/2023 \$'000
\$ 000	Ψ 000	Ψ 000	Ψ 000
	563,213	601,948	641,481
	38,735		40,780
563,213	601,948	641,481	682,260
	1,518,522	1,543,252	1,550,701
	24,730	7,448	6,909
1,518,522	1,543,252	1,550,701	1,557,610
	2,081,735	2,145,200	2,192,181
	24,730	7,448	6,909
	38,735	39,533	40,780
2,081,735	2,145,200	2,192,181	2,239,870
	2019/2020 \$'000 563,213	2019/2020 \$'000 \$'000 563,213 38,735 563,213 601,948 1,518,522 24,730 1,518,522 1,543,252 2,081,735 24,730 38,735	2019/2020 \$'000 2020/2021 \$'000 2021/2022 \$'000 563,213 601,948 38,735 39,533 39,533 563,213 601,948 641,481 1,518,522 24,730 1,543,252 7,448 1,550,701 2,081,735 24,730 2,145,200 7,448 38,735 2,145,200 7,448 39,533