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Gladstone Regional Council 2019-20 Operational Plan and Budget

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From the Mayor

I am proud to present Gladstone Regional Council's Budget for the 2019/20 financial year.



This budget supports the strategic priorities set out in our Corporate Plan and delivers the actions identified in our 2019/20 Operational Plan.

The development of the budget was underpinned by Council's new operating model, which sees the community at the centre of everything we do.

Our focus this year is partnerships. Partnering with community groups, industry, other levels of government and our community to deliver the best outcomes for our community now and into the future.

An example of Council partnering with community groups and other levels of government to provide critical services to the region is the Philip Street Communities and Families Precinct. This Precinct will see the delivery of a human and social service hub to address current and future needs. Total project funding of \$16 million has been secured for Stage 1 of the project which will see the delivery of an entrance road, stormwater, four buildings and a landscaped parkland to be enjoyed by the whole community.

Community is at the centre of everything we do, and Council has allocated funds to continue the key strategic community projects of the design of the Boyne Tannum Aquatic Recreation Centre; and master plan for the Gladstone Coal Exporters Sports Complex (Marley Brown Oval).

Our focus also remains on partnering with businesses and industry leaders to attract and sustain investment in our region and this budget supports the position of an Economic Development Specialist in-house to advance economic development in the region, for the community. We will continue to provide smart management of our \$2.3 billion worth of assets and achieve operational excellence, with a strong focus on engaging stakeholders, building staff capability and identifying opportunities to reduce cost to serve. Our asset management practices support smart infrastructure decisions and ensure reliable, affordable, safe and sustainable infrastructure is available for the community. This infrastructure will also support the lifestyle, economic goals and sustainability of the region for current and future generations.

We will continue our commitment to support our communities to be engaged, involved and proud and are investing in community development and arts and culture initiatives and parks and open spaces, with \$732,000 allocated for capital park projects.

We will continue to take a leadership role in protecting the environment and have partnered with the LGAQ to receive a grant which will fund coastal hazard adaptation assessments across the region to help us, and the community, better understand the impact of climate change on our coastal communities and allow us to start planning for future generations.

We will continue to support the health and safety of the community by investing in essential water and sewerage infrastructure and footpaths that encourage active transport. We will also continue our investment in a safe road network that connects communities.

We will continue to be innovative in the provision of our waste services and, in conjunction with the introduction of the Queensland Government's new waste levy, we reviewed the cost of waste services to our region. The review established that an increase in waste fees and charges is required and in recognition of this impact, we will phase in the additional cost over three years for residential waste.

My Council is proud to declare that, for the seventh consecutive year, we have no new borrowings. Our focus on reducing existing debt with no new borrowings has seen our total debt decline. To ensure we continue to provide adequately for the maintenance of our assets and key services to our community in an efficient and environmentally responsible manner, the general rate will increase by 1.94 per cent with an average overall increase of 2.39 per cent.

I am confident that our 2019/20 Budget will renew, rebuild and maintain our cost effective delivery of services to the Gladstone community.

Matt Burnett Mayor Gladstone Regional Council

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Gladstone Regional Council 2019-20 Operational Plan

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Our Charter

Gladstone Regional Council's charter defines who we are, what we do and guides how we work.

Vision

CONNECT. INNOVATE. DIVERSIEY.

Mission

We are Gladstone Regional Council, working together to balance our Region's lifestyle and opportunity.

Values S E R



We are uncompromising in our commitment to safety, which is reflected in our attitude, our decisions and our actions.

FTHICAL We operate with transparency, openness and accountability at the

fore.

RESPONSIVE We respond by being present, proactive and solutions-focused, and we deliver on our commitments.

We plan as futures-thinkers and opportunity seekers and we have the courage to shape a better future for our community.

VISIONARY

INCLUSIVE COMMUNIT We create and

value diversity

and we actively

demonstrate our

commitment to

equality and inclusivity.

We care about each other and our environment and we recognise that community is the core of our business.

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FFFICIENT We deliver; we challenge the status quo and we continually find better

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ways to reduce cost and improve services.

Gladstone Regional Council 2019-20 Operational Plan and Budget



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Gladstone Regional Council 2019-20 Operational Plan and Budget

From the CEO

Welcome to Gladstone Regional Council's Operational Plan for 2019/20

This plan represents the second of our five-year Corporate Plan, outlining the work we are going to deliver and how our performance will be measured.

The plan was developed in conjunction with our annual Budget and the significant activities are funded from our 2019/20 Budget.

Based on the theme of 'partnerships' this year's Operational Plan reflects Council partnering with our communities to provide outcomes which will meet their expectations.

It is centred around creating new partnerships and leveraging existing partnerships, both within our organisation and with the communities we serve.

Internally, it reflects our continued collaboration between the newly formed business units following the transformation of our operating model to a service-focused model, putting the community at the centre of everything we do.

We will continue to embrace our vision to Connect, Innovate and Diversify to improve our customer experience, offer more ways for our community to provide feedback in our decision making, increase our resilience to future business disruption caused by natural disaster and continue to mature in our journey around productivity and efficiency.

Led by our Mayor and Councillors, our executive team is committed to fostering an organisation that is focused on our people, uplifting capability and a safe work culture.

Our SERVICE values will continue to underpin what we do and how we do it as our people are the key to our success. Our values are: Safe, Ethical, Responsive, Visionary, Inclusive, Community and Efficient.

This plan, combined with our values, describe what we will do and how we will do it as we go about our mission to work together to balance our region's lifestyle and opportunity.

Stay safe today, for tomorrow.

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Leisa Dowling Chief Executive Officer





The Gladstone Region

The Gladstone Region truly is a Region of Choice, offering a great place to live, work, play and invest.

From the majestic heights of Kroombit Tops in the west through to the deep coral lagoons of the Southern Great Barrier Reef, the Gladstone Region provides the resident population of more than 63,000 people with an enviable lifestyle within a strong and dynamic economy.

The Gladstone Region is located in Central Queensland, approximately 550 kilometres north of Brisbane and covers an area of 10,500 square kilometres. With two of the world's largest alumina refineries, Queensland's largest multi commodity port and a number of other major industrial giants sited locally, the Gladstone region is known for its employment opportunities and skilled workforce.

The Gladstone State Development Area continues to attract large industry to the region, including the Liquefied Natural Gas (LNG) industry.

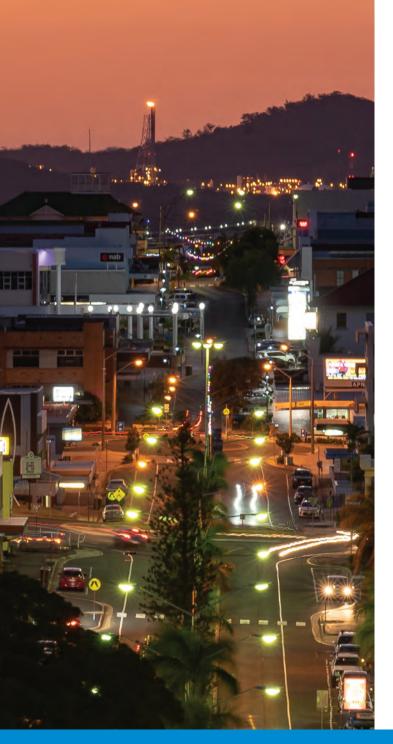
A strong retail and service sector within the modern urbanised city of Gladstone together with tourism and primary production (particularly beef cattle and timber) provide abundant choice for workers and opportunities for business people.

Balanced with large areas of green open space, including several national parks, historical sites, bush walks and marine activities, including fishing and crabbing, residents have a wide choice to explore and experience the great outdoors. A strong sense of community with a "can do" attitude and a relaxed and friendly atmosphere permeates throughout the region. Well developed infrastructure and services, including a regional airport, continues to support the localised identity of the communities across the region, providing choice in lifestyle.

These communities include the urban centres of Gladstone and Boyne Island/Tannum Sands, plus the smaller towns of Agnes Water, Ambrose, Baffle Creek, Benaraby, Bororen, Builyan, Calliope, Lowmead, Miriam Vale, Mount Larcom, Many Peaks, Nagoorin, Raglan, Rosedale, Seventeen Seventy, Targinnie, Turkey Beach, Ubobo and Yarwun. Many smaller localities also exist in between.



Gladstone Regional Council 2019-20 Operational Plan and Budget



Introduction

The Operational Plan plays an important part in the corporate planning framework, referring to the Corporate Plan and detailing the key operational activities that Council will deliver in 2019/20.

Gladstone Regional Council, via the 2018-2023 Corporate Plan, has outlined their Vision to "Connect. Innovate. Diversify." and commitment to a dynamic, proud and diverse future for the region. The Corporate Plan is a vital part of the Corporate Planning Framework and serves as a primary strategic planning document; guiding us to the needs of our community and futureproofing our organisation to deliver. This will enable us to meet community need in an efficient and responsive manner by embracing innovation and taking a value-formoney approach to service delivery.

The 2019/20 Operational Plan follows the strategic direction defined in the Gladstone Regional Council Corporate Plan 2018-2023 and represents the shorter one-year timeframe. The activities within this annual plan are funded from the annual budget and accordingly, the two documents are completed in tandem.

We will formally report on our Operational Plan progress on a quarterly basis, demonstrating our commitment to good governance and satisfying our obligations under the *Local Government Act 2009*. A comprehensive and transparent account of our Operational Plan delivery will form part of Council's Annual Report.

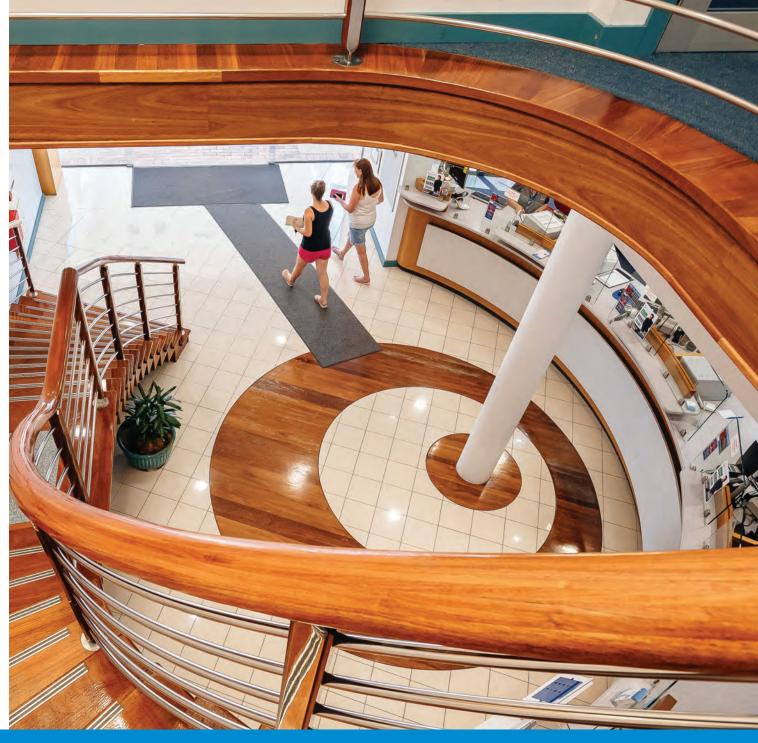


Gladstone Regional Council 2019-20 Operational Plan and Budget

Organisational Structure

The structure of the organisation is purposefully designed to deliver Council's strategy. Grounded in the principles of efficiency, innovation, collaboration and agility, the structure of our organisation will support value for money service delivery to meet the changing needs of our community.

This is reflected through a structure comprised of seven business units, outlined on page 8.



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Community Development and Events

To position Council as an accountable, transparent business that delivers on its promises and develop strength in our brand by creating genuine connection between community and Council through a variety of mediums; by creating experiences that engage and deliver positive outcomes for the community and Council; and by empowering our community, embracing diversification and enhancing our social landscape.

- Events and entertainment
- Communications and brand
- Community development and partnerships
- Arts and culture

Customer Experience

To transform the Council customer experience, liveability and sustainable development by delivering high quality, low effort, cost effective customer, planning and regulatory services.

- Customer contact
- Customer experience insights and innovation
- Biosecurity and environmental health
- Local laws / animal management
- Planning, building and plumbing services

Finance, Governance and Risk

To provide the governance, financial, compliance and risk management to build a sustainable business through reporting accurate financial and compliance results, preserving company assets, and supporting the highest standards of integrity.

- Financial management
- Revenue management
- Cost accounting
- Governance, risk and compliance
- Ethics, integrity and audit
- Strategic procurement
- Records
- Legal

Operations

To consistently use the right mix of internal and external resources to safely deliver the program of work on time, on budget and to the required quality and the safe and efficient response to disaster and emergency events.

- Works planning
- Support services
- Works delivery teams
- Contract and procurement Program of work
- Disaster management and response

People, Culture and Safety

To build a safe, healthy, high performance culture across our organisation that reflects our community and its spirit, our organisational values and our internal diversity.

We enable our organisation's success through partnering with our people to continually develop their capability, talent and performance.

- Industrial relations
- Talent management
- Health, safety and wellbeing
- Remuneration and benefits
- Performance framework

Strategic Asset Performance

To strategically manage our assets and level of service to optimise the life cycle costs of our assets. We ensure our services to the community are sustainable, efficient and affordable and that assets are appropriately planned, built, acquired, used, maintained and disposed of.

- Asset governance
- Asset planning
- Design and investigation
- Asset performance and monitoring
- Environment and conservation

Strategy and Transformation

Develop the business strategy, process, innovation and technology agenda and delivering change initiatives that enable Council to execute on plans with a clear focus, a sense of shared purpose and agreed-upon priorities, and a basis for measuring progress and impact (organisationally and within the community).

- Strategy and planning
- Strategic information and technology
- Transformation program management
- Economic development
- Strategic funding and grants



Our commitment - Our community is engaged, involved and proud. They say, "Gladstone Regional Council is easy to deal with and understands my needs". We will be seen by the community to be efficient, financially and socially responsible and provide value for money. We will know people are confident in our engagement processes and actively participate in providing their feedback and contributing to community decisions.

involved and proud communiti

IN 2023 WE WILL HAVE

CONNECT. Strategic Goal

Achieved an increase in community satisfaction

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High community perception of the value of their rates

Resilient community groups

Increased volunteerism in the Gladstone region

Inclusive multi-purpose sporting and recreation facilities

Inclusive creative arts and culture activities and venues

A reconciliation action plan that meets community expectations

Positive engagement processes and our community actively participate in providing the organisation with feedback and contributing to community decisions

"to be efficient, financially and socially responsible and provide value for money"

KEY ACTIVITIES

- Innovative, multi-channel engagement approaches
- Strong partnerships and resilient communities
- Activate our public spaces
- Library futures



Gladstone Regional Council 2019-20 Operational Plan and Budget	

I. ENGAGED, INVOLVED & PROUD COMMUNITIES I.I Innovative, multi-channel engagement approaches

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
l.la	Implement a community perception survey to identify what our community think of Gladstone Regional Council, their priorities and determine the customer effort required	Undertake a community perception study to identify community sentiment and Council performance	Q2 2019 (October)	General Manager Community Development & Events	External resource	•
I.Ib	Develop a new website leveraging engagement platforms to provide opportunity for community-based decision making, engagement, high service delivery and information	Conduct Phase Two of the digital/web enhancement project including the implementation of a community engagement platform, event aggregator and migration roadmap (including Town Planning Scheme)	Q4 2020 (June)	Manager Insights and Innovations	Community Engagement Specialist General Manager Community Development & Events Manager Development Services Manager Events & Entertainment ICT Specialist (Service Management) Site Owners Manager Brand & Communications Digital Communications Advisor Customer Analytics Specialist	
l.lc	Develop a Regional community development strategy that will guide Council's priorities for its community development program for the region	Development of a Regional Community Development Strategy and associated Action Plans	Q2 2019 (December)	Manager Engagement and Partnerships	Community Development Specialist Community Engagement Specialist External Consultants Manager Strategic ICT	•
I.Id	Provide Council and the community with information on their obligation to comply with State Legislation and Local Laws	Develop one proactive education and awareness program that is innovative in community engagement to deliver information on how to comply with State Legislation and Local Laws	Q4 2020 (June)	Manager Biosecurity and Environmental Health	General Manager Customer Experience Manager Brand & Communications	•
l.le	Integrate community engagement and asset management activities to ensure service standards reflect needs of the community and take account of affordability, future growth, regulatory requirements and technology improvements	Develop a Community Engagement program to develop a baseline for how the community values the current service levels of assets	Q2 2019 (December)	All SAP Managers	Community Engagement Specialist	•
I.2 Stro	ng partnerships and resilient communities					
Number	Action	Output	Delivery	Responsible	Involved	Business Unit
I.2a	Identify delivery needs for an innovative, integrated community services precinct - "Communities and Families Precinct" in Philip Street	Undertake collaborative planning with stakeholders to rejuvenate the vision, objectives and model of services for an integrated community and family precinct	Q1 2019 (September)	Manager Engagement and Partnerships	Community Engagement Specialist Communications & Public Relations Specialist Strategic Project Specialist	•

1.2b	Deliver Stage 1 of the Philip Street Communities and Families Precinct	Construction of Stage One of the Philip Street Communities and Families Precinct is greater than 50% complete	Q4 2020 (June)	Strategic Project Specialist	Manager Engagement & Partnerships Manager Works Planning & Scheduling Manager Parks Program Delivery Communications & Public	•
					Relations Specialist	

1.3 Activate our public spaces

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
I.3a	A Review strategic plan for Tondoon Botanic Gardens Premier Park to ensure the park continues to provide value to the region	i. Undertake and complete review of strategic plan for Tondoon Botanic Gardens	QI 2019 (September)	Manager Tondoon Botanic Gardens	Community Engagement Specialist General Manager Community Development & Events Manager Brand & Communications Research & Conservation Specialist Strategic Project Specialist Manager Events & Entertainment	•
		ii. Commence the Tondoon Botanic Gardens staged and costed masterplan	Q4 2020 (June)	Strategic Project Specialist	Manager Tondoon Botanic Gardens Manager Engineering Asset Solutions Community Engagement Specialist - Strategic Projects General Manager Community Development & Events	•
I.3b	Undertake detailed design development plans for the Awoonga Lake Rail Trail and Kalpower Tunnels Rail Trail	Engage with the community and complete detailed design development plans for the Awoonga Lake Rail Trail and Kalpower Tunnels Rail Trail	Q3 2020 (March)	Strategic Project Specialist	Community Engagement Specialist Manager Engineering Asset Solutions Communications & Public Relations Specialist Community Development Specialist - Strategic Projects	•
l.3c	Develop Concept and Detailed designs and costings to progress the Boyne Tannum Aquatic Recreation Centre	Commence concept designs and costings	Q4 2020 (June)	Strategic Project Specialist	Manager Asset Design Manager Engineering Asset Solutions Community Development Specialist Communications & Public Relations Specialist	•

I.3d	Develop a detailed risk/health works program for the Tondoon tree asset	Engage a Arboriculture consultant to undertake inspection of Tondoon Tree asset and complete risk and associated health tree management program	Q4 2020 (June)	Manager Tondoon Botanic Gardens	Tondoon Botanic Gardens Arborist Tondoon Botanic Gardens Curator Tondoon Botanic Gardens Lead Horticulturalist Contracts & Procurement Team External Consultants	•
I.3e	Develop a detailed soil health works and monitoring program for the Tondoon Tree asset in the main event space area of the gardens	Develop a soil health program including soil decompaction works, data collection, nutrition program and irrigation efficiency report	Q4 2020 (June)	Manager Tondoon Botanic Gardens	Tondoon Botanic Gardens Arborist Tondoon Botanic Gardens Curator Tondoon Botanic Gardens Lead Horticulturalist Contracts & Procurement Team	•
1.3f	Identify requirements for the Gladstone Coal Exporters Sports Complex to provide the community with a year round multi- purpose sports and event complex capable of hosting at national	i. Master Plan and preliminary costings completed	Q1 2019 (September)	Strategic Project Specialist	Manager Asset Design Manager Engineering Asset Solutions	•
	level	ii. Develop a Business Case for the Gladstone Coal Exporters Sports Complex	Q4 2020 (June)	Community Development Specialist - Strategic Projects	Strategic Project Specialist Property Acquisition & Disposal Specialist Community Engagement Specialist Communications & Public Relations Specialist Senior Legal Advisor Events Specialist	

1.4 Library futures

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
l.4a	Proactively planning for a collaborative contemporary future for our libraries	Develop the GRC Libraries Strategic Plan for 2019- 2024 refective of community needs with results to inform future infrastructure planning	QI 2019 (September)	Manager Regional Libraries	Community Engagement Specialist Library staff Manager Engineering Asset Solutions Community	•

eatthy environment, heatthy community.

Our commitment - To take a leadership role in protecting the environment, using resources efficiently and improving the health and safety of the community.

IN 2023 WE WILL HAVE

CONNECT. Strategic Goal

2.

Identified landscaped green space reverted to natural environment Reduced reliance on non-renewable energy Safe footpaths and bikeways that connect communities and encourage active transport More efficient use of our water resources Safe drinking water supplied to urban areas Reduced level of dry weather overflows from sewerage network Waste management plans in place to decrease reliance on landfills

A regional environmental management and conservation strategy

"protecting the environment, **using resources efficiently** and improving the health and safety"

KEY ACTIVITIES

- Target Zero Waste to landfill
- Focus on becoming an energy neutral Council
- Minimise our environmental impact
- Promote healthy, active and safe communities
- Sustainable water management

PROGRESS INDICATORS

- Per cent reduction of waste volumes to landfill
- Number of dry weather overflows
- Number of reportable water quality incidents

KEY PERFORMANCE INDICATORS

- 5% decrease in waste to landfill
- Target zero dry weather overflow events
- Target zero Water Quality incidents reportable to the regulators



2. HEALTHY ENVIRONMENT, HEALTHY COMMUNITY

2.1 Target Zero Waste to landfill

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
2.1a	Target Zero Waste: Review our current waste and recycling processes including operation of transfer stations	Increase Mandalay footprint to capture data	Q2 2019 (December)	Waste Performance Analyst	Strategic Policy & Planning Specialist Manager Waste Program Delivery ICT Specialist (Enterprise Architecture & Technology)	•

2.2 Focus on becoming an energy neutral Council

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
2.2a	Target Energy Neutrality	Energy baseline established and understood (ie peaks, baselines, reliability etc)	Q2 2019 (December)	Strategy & Transformation Specialist	Strategic Asset Performance Team Strategic Policy & Planning Specialist	•

2.3 Minimise our environmental impact

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
2.3a	Develop and implement an environment and conservation strategy to reduce the impact of Council operations on the natural environment whilst effectively balancing ongoing operational and maintenance costs and threats to human safety	Collect data in accordance with the 19/20 data collection program and review program quarterly to identify and capture additional data requirements	Q4 2020 (June)	Manager Environment & Conservation	Strategic Policy & Planning Specialist General Manager Operations	•
2.3b	Apply contemporary environmental management controls when undertaking works to reduce impact on the environment	i. Develop and commence implementation of Environmental Management system in line with ISO I 400 I	Q3 2020 (March)	Manager Environment & Conservation	External Consultants General Manager Operations General Manager Strategic Asset Performance Manager Biosecurity & Environmental Health Digital Communications Advisor Risk Specialist Manager Governance	•
		ii. Develop Native Title/Cultural Heritage management process to satisfy ILUA obligations for project and operational activities	Q3 2020 (March)	Property Acquisition & Disposal Specialist	Operations (Program Delivery) Manager Environment & Conservation Strategic Project Specialist Project Delivery Managers Reconciliation Action Plan Officer Manager Engineering Asset Solutions	

2.4 Promote healthy, active and safe communities

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
2.4a	/	Implementation plan developed to outwork the 2017 Pedestrian and Cycle Strategy Action Plan	Q2 2019 (December)	Manager Asset Planning	Manager Engineering Asset Solutions	•

2.5 Sustainable water management

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
strategy balancing community expectations with long term delivery costs and environmental impacts	i. Develop demand models across the four-water supply scheme, focusing on the key customer groups and Council's internal water usage - Lake Awoonga Scheme	Q4 2020 (June)	Manager Asset Planning	Operations Team Manager Engagement & Partnerships Manager Environment & Conservation	•	
		ii. Measure irrigation water use across Gladstone Regional Council parks and gardens	Q4 2020 (June)	Manager Parks Program Delivery	Manager Asset Planning Manager Engineering Asset Solutions Manager Water Program Delivery	•



Our commitment - Our success is built on a foundation of safe, engaged, high performing talent and teams. Safe and engaged people ensures we will have a safety culture that underlies how we operate our business. We will have visible and accessible leaders that provide clear direction and purpose, with community engagement at the forefront. We will be accountable, inclusive and collaborative. We will have established programs for learning and development; succession planning; mentoring; talent identification and utilisation; recognition, and our performance management will be meaningful.

IN 2023 WE WILL HAVE

An organisation that acknowledges the positive impacts of continuous improvement efforts Improved organisational safety performance by having a safety culture

High performing teams that are engaged and aligned

"success is built on a foundation of safe, engaged, high performing talent and teams"

KEY ACTIVITIES

- Improve wellbeing and embed safety
- Employer and brand promise to attract right talent
- Constructive and collaborative leaders
- High performing culture

PROGRESS INDICATORS

- Critical risks and monitoring measures of implementation (lead key performance indicators)
- Effectiveness (lag key performance indicators) of relevant control measures (total recordable injury frequency rates [TRIFR] and lost time injury frequency rates [LTIFR])
- Staff engagement

KEY PERFORMANCE INDICATORS

- Achievement of a successful safety audit result
- Minimum score of 60% Employee Engagement from the annual Employee Engagement survey



3.I Impr	ove wellbeing and embed safety					
Number	Action	Output	Delivery	Responsible	Involved	Business Un
3.1a Achieve compliance with AS/NZS 4801:2001 Occupation Health and Safety Management Systems	i. Identify and rectify current non-compliance including development of a health, safety and wellness plan	Q2 2019 (December)	Manager Health, Safety and Wellbeing	Risk Specialist Ethics, Integrity & Internal Audit Team Workplace Health & Safety Business Partners Talent, Culture & Performance Specialist Health & Safety Representatives Rehabilitation Health and Wellbeing Advisor All Employees		
		ii. Undertake external safety audit	Q4 2020 (June)	Manager Health, Safety and Wellbeing	External Auditor Risk Specialist Ethics, Integrity & Internal Audit Team Workplace Health & Safety Business Partners Talent, Culture & Performance Specialist Health & Safety Representatives Rehabilitation Health and Wellbeing Advisor All Employees	•

3.2 Employer and brand promise to attract right talent

3. OUR PEOPLE OUR VALUES

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
	Develop and implement a diversity and inclusion framework that is representative of the diversity within our community	i. Develop a Diversity and Inclusion Framework	QI 2019 (September)	Recruitment, Remuneration and Benefits Business Partner	Manager People Services Community Engagement Specialist Reconciliation Action Plan Officer	•
		ii. Implement the Diversity and Inclusion Framework	Q4 2020 (June)	Manager People Services	People Culture and Safety Team members Community Engagement Specialist Reconciliation Action Plan Officer	•

CONNECT.

3.3 Constructive and collaborative leaders

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
3.3a	3.3a Develop and implement an integrated People Plan	i. Develop a People Plan	QI 2019 (September)	Talent, Culture and Performance Specialist	Manager People Services Executive Leadership Team Remuneration & Benefits Business Partner Manager Health, Safety & Wellbeing Rehabilitation Health and Wellbeing Advisor Risk Specialist	•
		ii. Implement People Plan	Q4 2020 (June)	Manager People Services	Payroll Team Executive Leadership Team Manager Health, Safety & Wellbeing People Culture and Safety Team members Rehabilitation Health and Wellbeing Advisor Risk Specialist	•

3.4 High performing culture

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
3.4a	Develop an internal communications plan that engages our people in understanding and adopting our strategic and operational direction and objectives for consistent and continuous promotion of building a high-performance culture	Development of an Internal Communications Plan	Q3 2020 (March)	Internal Communications Specialist	Executive Leadership Team Manager Brand & Communications Strategy & Transformation Specialist Manager Insights & Innovations Talent, Culture and Performance Specialist	•
3.4b	Increase Employee Engagement	i. Develop an action plan in response to the Q1 2019 survey results, with preparation for an engagement remeasure in Q4 2020	QI 2019 (September)	Talent, Culture and Performance Specialist	External resource Manager People Services Internal Communications Specialist Manager Brand & Communications Strategy & Transformation Specialist	•
		ii. Implement the action plan developed in response to the Q1 2019 survey results	Q4 2020 (June)	Manager People Services	External resource People Culture and Safety Team members Internal Communications Specialist Manager Brand & Communications Strategy & Transformation Specialist	•



Our commitment - To create a culture that minimizes risk and maintains compliance by strengthening governance, risk management, and compliance awareness, processes, reporting and accountability.

IN 2023 WE WILL HAVE

Comprehensive risk management strategies for all identified risks

Documented risk appetites for each corporate risk element

Transparent, accountable and responsive governance

A Council that makes better informed decisions based on improved report writing which provides a thorough options analysis

Increased community involvement in local government

More efficient and enhanced service standards by all areas of council

Leaders who continue to act with integrity

"create a culture that minimizes risk and maintains compliance"

KEY ACTIVITIES

- Contemporary governance practices
- Efficient and responsible use of resources
- Decision making and support

PROGRESS INDICATORS

- Community access to the decision making process
- Planning and performance reporting
- Active risk management
- Strong and responsible budget and financial management

KEY PERFORMANCE INDICATORS

- 100% of Agreed Actions completed from council resolutions, complaints, compliance, audit & risk reviews within timeframes
- Target zero Integrity complaints substantiated against leaders
- <5 unidentified options or deferred decisions made by Council or Executive



4.1 Contemporary governance practices

Number	Action	Output	Delivery	Responsible	Involved	Business Uni
4.la	Develop and deliver a schedule of governance framework, delegations and local laws	Number of Policies, Corporate Standards and Local Laws reviewed within Schedule	Q4 2020 (June)	Manager Governance	Leaders within the Organisation	•
4.1b	Ensure ongoing training to 100% of organisation to strengthen focus on code of conduct and managing conflicts of interest and integrity matters	Number of training sessions and educational artefacts developed and provided - Code of Conduct, Managing Conflicts of Interest and Integrity Matters	Q4 2020 (June)	Ethics, Integrity and Audit Specialist	Manager People Services Manager Governance Senior Legal Advisor Risk Specialist Manager Brand & Communications	•
4.1c	Review existing and develop new organisational committees that are aligned to strategic objectives	Review Council appointed representation on external organisations	Q4 2020 (June)	Manager Governance	Chief Executive Officer Councillors	•
4.1d	Strengthen internal audit function to deliver improved assurance and responsiveness in delivering audit findings	Develop risk based audit plan that identifies approach for delivery and completion in alignment with the approved Business Improvement Committee endorsed Plan	Q3 2020 (March)	Ethics, Integrity and Audit Specialist	Executive Leadership Team Risk Specialist Manager Governance Compliance & Assurance Officer Compliance & Reporting Officer Level 3 Leaders	•
4.le	Implement contemporary whole of business risk management frameworks based on a review and adoption of Council's risk appetite	i. Revise risk management policy and corporate standard	QI 2019 (September)	Risk Specialist	Risk Management Working Group Executive Leadership Team	•
		ii. Risk management embedded in reporting mechanisms and organisational training facilitated to maintain organisational awareness including development of risk registers	Q4 2020 (June)	Risk Specialist	Level 3 Leaders Executive Leadership Team	•
4.lf	Undertake gap analysis of compliance activities and develop a Compliance Framework for implementation across Council	Compliance Assurance Frameworks established and gaps identified	Q4 2020 (June)	Ethics, Integrity and Audit Specialist	Compliance & Assurance Officer Level 3 Leaders Risk Specialist	•
4.1g	Develop an understanding of the ability of current business continuity plans to meet organisational needs	Gap analysis of business continuity plans and prioritise action plans to be developed	Q1 2019 (September)	Risk Specialist	Level 3 Leaders External Consultants	•
4.lh	Develop a Corporate Strategic Planning framework that ensures strategy development across the Organisation is consistent and simplified	Development of a corporate strategic planning framework and toolkit	Q1 2019 (September)	Strategic Policy & Planning Specialist	Executive Leadership Team Level 3 Leaders Strategy & Transformation Specialist	

4.2 Efficient and responsible use of resources

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
4.2a	Develop and communicate visible performance measures which are transparent in performance reporting, enable the use of performance data for decision making and ensure metrics that are holistic and take into account the community impact, cost to serve and financial requirements	Implementation of Organisation wide dashboard reporting for Corporate Plan KPI's and metrics	QI 2019 (September)	Strategic Policy & Planning Specialist	Systems Modelling & Metrics Specialist Manager Asset Governance Manager Strategic ICT Strategy & Transformation Specialist	•
4.2b	Improve efficiency and productivity across the organisation	Develop and deliver a steady program of business improvement activity designed to provide productivity gains and business efficiencies	Q4 2020 (June)	Strategy & Transformation Specialist	External Consultants Level 3 Leaders Executive Leadership Team	•
4.2c	Establish an Organisational Transformation Project office and report holistically with respect to current organisational change initiatives	i. Establish a transformation program and develop an organisational change reporting framework	QI 2019 (September)	Strategy & Transformation Specialist	Executive Leadership Team External resource	
		ii. Delivery of transformation program	Q2 2019 (December)	Strategy & Transformation Specialist	Executive Leadership Team Level 3 Leaders	

4.3 Decision making and support

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
4.3a	Improve business decision making processes	Develop an end to end Investment Decision Framework (IDF) and commence utilisation	Q2 2019 (December)	Strategy & Transformation Specialist	Manager Works Planning & Scheduling Manager Asset Governance Project Managers Systems Modelling & Metrics Specialist External Consultants Manager Strategic ICT General Manager Finance, Governance & Risk General Manager Strategic Asset Performance Manager Contracts & Procurement Manager Governance Strategic Project Specialist	
4.3b	Improve reporting systems to support informed decision making	Develop the Business Reporting Plan and associated implementation plan	Q2 2019 (December)	Systems Modelling & Metrics Specialist	ICT Business Analyst Level 3 Leaders Strategy & Transformation Specialist Manager Strategic ICT Manager Asset Governance Manager Asset Performance & Monitoring Analyst Group	•
4.3c	Implement an approach to data capture (cost, condition, reliability, availability, performance, outcomes and criticality) that	i. Review and develop scope for relevant Asset Data software package	Q2 2019 (December)	Manager Asset Governance	ICT Project Manager	•
	ensures a single source of the truth for all asset data to eliminate conflicting information from different sources and supports asset management activities (including financial accounting) and decision making	ii. Implement data system and complete asset migration to new software	Q4 2020 (June)	Manager Asset Governance	ICT Project Manager	•

CONNECT.





Our commitment - We have a reputation for being easy to deal with and delivering value for money customer service

IN 2023 WE WILL HAVE

More efficient development assessment processes (development approvals and operational works) A reputation of being easy to deal with, measured by a reduction in response timeframes Professional and well developed relationships with all of Gladstone Regional Council's partners

> "reputation for being easy to deal with and delivering value for money"

KEY ACTIVITIES

- High satisfaction, low effort customer services
- Listen to, and learn from, our customers

PROGRESS INDICATORS

- Customer satisfaction
- Net promoter score
- Innovation: New services/channels/events
- Average resolution time/cycle time

KEY PERFORMANCE INDICATORS

- >0 increase in NPS relating to customer experience
- >60% number of enquiries resolved at the first point of contact



Number	satisfaction, low effort customer services	Output	Deliver	Responsible	Involved	Business Unit
		Output	Delivery			
5.la	Performance: Launch a customer service plan that delivers a single view of our customer and helps us manage their interactions to the best channel based on cost, accessibility and emergent technologies	Develop and implement the customer experience plan	Q2 2019 (December)	General Manager Customer Experience	Manager Insights & Innovations Manager Strategic ICT Executive Leadership Team	•
5.Ib	Innovations: Introduce innnovations to improve customer experience including delivery of self service options for high frequency transactions and the ability for customers to track progress online	i. Commence implementation of self-service roadmap	Q4 2020 (June)	Manager Insights and Innovations	Insights & Innovations Team Customer Experience Transformation Lead ICT Specialist (Enterprise Architecture & Technology) Manager Brand & Communications Digital Communications Advisor Customer Solutions Team Leaders Customer Experience Leadership Team	
		ii. Develop and implement continuous improvement framework for Customer Experience	Q4 2020 (June)	Process Improvement Leader	Insights & Innovations Team Manager Strategic ICT General Manager Customer Experience Digital Communications Advisor Customer Solutions Team Leaders Customer Experience Leadership Team	•
		iii. Develop and implement GIS governance	Q4 2020 (June)	Manager Insights and Innovations	Senior GIS Officer GIS Officer Level 3 Leaders	•
5.Ic	Quality: Introduce a program that embeds industry leading best practice across the organisation	Deliver Phase Two of the Quality program across Customer Experience	Q4 2020 (June)	Quality Specialist	Insights & Innovations Team Manager Insights & Innovations Manager Brand & Communications Digital Communications Advisor Customer Solutions Team Leaders Customer Experience Leadership Team	•

5. OUTSTANDING CUSTOMER SERVICE

5.2 Listen to, and learn from, our customers

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
5.2a	Analytics: Establish mechanisms to consolidate, analyse and utilise feedback from customers with a focus on service improvement, proactivity and reduction of effort for customers. Design and utilise customer sentiment data collection to guide implementation appropriate opportunities for reducing customer effort in organisational decision making	i. Introduce new taxonomy types to articulate customer demand	Q2 2019 (December)	Manager Insights and Innovations	Customer Analytics Specialist General Manager Customer Experience Customer Experience Transformation Lead Telecommunications partner ICT Specialist (Enterprise Architecture & Technology)	•
		ii. Develop and implement a voice analytics platform	Q2 2019 (December)	Customer Analytics Specialist	Manager Insights & Innovations General Manager Customer Experience Customer Experience Transformation Lead Telecommunications partner Manager Strategic ICT Quality Specialist	•
		iii. Operationalise analytics - unleash Customer Experience Data as a Service	Q4 2020 (June)	Manager Insights and Innovations	Insights & Innovations Team General Manager Customer Experience Customer Experience Transformation Lead Telecommunications partner Manager Strategic ICT	•



Our commitment - Our asset management practices support smart infrastructure decisions and ensure reliable, affordable, safe and sustainable infrastructure is available for the community and supports the lifestyle and economic goals and sustainability of the region for current and future generations.

IN 2023 WE WILL HAVE

An organisational culture that supports and values smart asset management

Service levels that balance affordability with our customer's needs. We will achieve this by engaging with our customers to determine their needs for each type of asset and what trade-offs they are willing to accept in order to be affordable

Decision making processes in place that are transparent, consistent and ensure that we wisely spend ratepayer money to build, operate, maintain and dispose of assets

Fully funded and resourced long term capital and operating plans in place to ensure we meet our customer needs today and into the future

Application of full life cycle analysis and costing and robust business cases to inform asset decisions

Measures in place to effectively monitor the performance and condition of our assets

A reduction or rationalisation of those assets not achieving a high level of productive outcome

Clear responsibilities in place for all elements of assets, accountability and reporting

Innovative solutions to increase the value derived from our assets and seek out ways to lower the cost of servicing our customer needs An accredited ISO 55001. "support smart infrastructure decisions and ensure **reliable, affordable, safe** and **sustainable** infrastructure"

KEY ACTIVITIES

- Transforming asset management: From aware to excellence
- Integrated, consistent, trustworthy data
- Optimise asset management decisions
- Optimise asset planning and performance

PROGRESS INDICATORS

- Asset management improvement projects completed on schedule
- We are leading, training and empowering our staff to achieve asset management excellence
- We are considering our customer needs, the environment, safety and whole of life cost in all asset investment decisions
- We are using analytics to continually evaluate the performance of our assets and implementing programs to realise greater value from our assets
- We are implementing the action items from the Asset Management Transformation Plan

KEY PERFORMANCE INDICATORS

• >90% completion of scheduled asset management transformation action items for 19/20



6.1 Trans	6. I Transforming asset management: From aware to excellence						
Number	Action	Output	Delivery	Responsible	Involved	Business Unit	
6.1a	Develop and implement an ISO55001 accredited asset management system and move Council's asset management performance from aware towards excellence	Asset Management system ready for certification	Q4 2020 (June)	Manager Asset Governance	External resource (Project Manager) Asset Governance Team	•	

6.2 Integrated, consistent, trustworthy data

6. SMART ASSET MANAGEMENT

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
6.2a	Identify expenditure and/or funding required for asset management activities that provide appropriately for capital expenditure (CAPEX) and operational expenditure (OPEX) to deliver sustainable infrastructure and services to the community at agreed levels	i. Implement framework for capturing total expenditure costs for assets	Q2 2019 (December)	Manager Asset Governance	Strategic Asset Performance Team Strategy & Transformation Team Works Planning & Scheduling Team	•
		ii. Populate Long Term Financial Plan model with capital expenditure	Q3 2020 (March)	Manager Asset Governance	Strategic Asset Performance Team Strategy & Transformation Team Capital Project identifiers	•
6.2b	Create a Lease/Land Register of all assets	Lease/Land Register completed	Q3 2020 (March)	Property Acquisition & Disposal Specialist	Manager Environment & Conservation GIS Team Records Team Technical Officer	•

6.3 Optimise asset management decisions

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
6.3a	Develop and implement design and construction standards that effectively balance reliability, levels of service, cost and affordability of our assets and ensure safety of our people during construction, operation, maintenance, utilisation and disposal	Level of service for Roads/Footpaths reviewed and Capricorn Municipal Development Guidelines (CMDG) updated accordingly	Q3 2020 (March)		Stakeholder Engagement Specialist Manager Asset Performance & Monitoring Manager Roads Program Delivery Manager Development Services	•

6.4 Optimise asset planning and performance

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
6.4a	Develop monitoring programs to allow for the effective and efficient performance analysis of assets	i. Water and sewerage mechanical/electrical assets ii. Sewerage and stormwater gravity mains iii. Urban roads/bridges/drainage/footpaths iv. Parks playground equipment	QI 2019 (September)	Manager Asset Performance & Monitoring	Manager Engineering Asset Solutions Manager Asset Design Strategic Asset Accountant Operations Team Manager Strategic ICT	•
		v. Rural roads/bridges/drainage	Q2 2019 (December)	Manager Asset Performance & Monitoring	Manager Engineering Asset Solutions Manager Asset Design Strategic Asset Accountant Operations Team	•
		vi. Footpaths vii. Parks irrigation	Q4 2020 (June)	Manager Asset Performance & Monitoring	Manager Engineering Asset Solutions Manager Asset Design Strategic Asset Accountant Operations Team	•
6.4b	Model each asset class on a rolling five-year basis to identify new and upgrade capital projects to meet the evolving needs of the region based on community endorsed demands, agreed service standards and population projects	i. Lake Awoonga water supply scheme	Q2 2019 (December)	Manager Asset Planning	External resource Strategic Asset Accountant Community Engagement Specialist	•
		ii. Boyne/Tannum and Calliope, water and sewerage schemes	Q4 2020 (June)	Manager Asset Planning	External resource Community Engagement Specialist Strategic Asset Accountant	•
6.4c	Develop Property Policy to maximise value from land and property holdings	Property Policy developed	Q4 2020 (June)	Property Acquisition & Disposal Specialist	Manager Environment & Conservation GIS Team Community Development and Events Team Community Engagement Specialist Technical Officer Property Team	



IN 2023 WE WILL HAVE

Improved community preparedness for disasters

A smooth/streamlined workflow of programs and operational expenditure delivery

Project management discipline

Increased workforce utilisation with a corresponding decrease in contracting needs and improved costing and management of contractors

Clear productivity gains

Full job costing

"strengthen our competitive advantage and **achieve** industry-leading performance"

KEY ACTIVITIES

- Leaders in works delivery
- Value for money sourcing of materials, services and works
- Competitive indirect costs
- Tightly controlled overheads
- Leaders in safety and disaster management and recovery

PROGRESS INDICATORS

- Asset manager satisfaction (internal service)
- The percentage completion of our operational plan (capital and maintenance/operations)
- Community satisfaction
- Rework percentage of actual works

KEY PERFORMANCE INDICATORS

• Minimum 90% completion of annual capital works program



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Number	Action	Output	Delivery	Responsible	Involved	Business Unit
7.1a	Develop a centralised works planning/scheduling approach. Redesign the works delivery functions, processes and systems across Council to ensure maintenance and capital works programs are delivered in full, on-time, on budget and to the required standard	i. Develop the planning and scheduling process	QI 2019 (September)	Manager Works Planning and Scheduling	General Manager Customer Experience Managers Strategic Asset Performance Managers Operations Strategy & Transformation (Level 3 and above) External resource	•
		ii. Implement the planning and scheduling process	Q4 2020 (June)	Manager Works Planning and Scheduling	General Manager Customer Experience Managers Strategic Asset Performance Managers Operations Strategy & Transformation (Level 3 and above) External resource	•
7.lb	Develop and implement Project Management Framework including contracts management systems and processes. Improve our project management and reporting to increase visibility and transparency of project and program performance	Implement outcomes of procurement policy and corporate standard review, and contract management process	Q2 2019 (December)	Manager Contracts & Procurement	Project Managers Engineers Strategic Project Specialist Senior Legal Advisor Contracts & Procurement Team	•
7.1c Develop and implement a return to in-sourcing plan.	Develop and implement a return to in-sourcing plan.	i. Develop an insourcing plan with an associated action plan	QI 2019 (September)	Manager Operations Support Services	Manager Works Planning & Scheduling Cost Analyst Contracts & Procurement Team Operational Reporting Analyst Program Delivery Managers Unions General Manager People, Culture and Safety External Consultants	
	ii. Implementation of in-sourcing action plan	Q4 2020 (June)	Manager Operations Support Services	Manager Works Planning & Scheduling Cost Analyst Contracts & Procurement Team Operational Reporting Analyst Program Delivery Managers Unions General Manager People, Culture and Safety External Consultants		

7.2 Value for money sourcing of materials, services and works

7. OPERATIONAL EXCELLENCE

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
7.2a	Review the procurement policy to achieve more efficient procurement outcomes including embedding the preferred supplier arrangements	Review of continuous improvement procurement and contracting processes	Q3 2020 (March)	Manager Contracts & Procurement	Contracts Specialist Contracts & Procurement Team External Consultants	•

INNOVATE.

7.3 Competitive indirect costs

Number	Action	Output	Delivery	Responsible	Involved	Business Unit		
7.3a	Review support service performance and develop an improvement action plan	Implementation of a prioritised action plan (fleet, workshops, facilities management, admin and quarries)	Q4 2020 (June)	Manager Operations Support Services	Operations Level 3 Leaders	•		
7.4 Tightly controlled overheads								
Number	Action	Output	Delivery	Responsible	Involved	Business Unit		

	lumber	Action	Output	Delivery	Responsible	Involved	Busine
7.	.4a	Review cost allocation methodologies to improve visibility and ability to control overheads		Q2 2019 (December)	Cost Analyst	Level 3 Leaders	•

7.5 Leaders in safety and disaster management and recovery

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
7.5a	Utilise and further refine flood models to inform disaster impacts and response	Wateride model for Baffle Creek and Auckland Creek Catchment. FAAR - Baffle Creek	Q4 2020 (June)	Manager Asset Planning	GIS Team Community Engagement Specialist Manager Development Services Program Delivery Managers Risk Specialist Disaster Response Specialist Flood Committee Reps Community Development Officer (QRA funded) Local Disaster Coordinator External Consultants (modelling)	
7.5b	Review and develop a Disaster Management Plan	Develop Local Disaster Management Plan to meet current regional needs	Q4 2020 (June)	Disaster Response Specialist	Local Disaster Management Group Local and Deputy Disaster Coordinator Risk Specialist XO (Disaster Officer, District)	•
7.5c	Develop a Community Safety Plan to ensure clarity of procedures and options required for continuous community safety, including community safety in interacting with assets and disaster management	preparedness (September) Specialist	Community Development Officer Community Engagement Specialist Strategic Policy & Planning Specialist Risk Specialist Local Disaster Management Group	•		
		ii. Implement the plan for improved community preparedness	Q4 2020 (June)	Disaster Response Specialist	Community Development Officer Community Engagement Specialist Strategic Policy & Planning Specialist Risk Specialist Local Disaster Management Group	





Our commitment - Actively promote and support the Gladstone Region and enable its growth and prosperity

IN 2023 WE WILL HAVE

Created the opportunity to take a more leading role in integrated transport logistics for regional and rural Queensland with a focus on leveraging Gladstone's port capability

A more diverse local economy

Increased awareness of the region and visitation rates

New major events in the Gladstone Region with economic or tourism potential

Maximised the return on our capital

"**promote** and **support** the Gladstone Region"

KEY ACTIVITIES

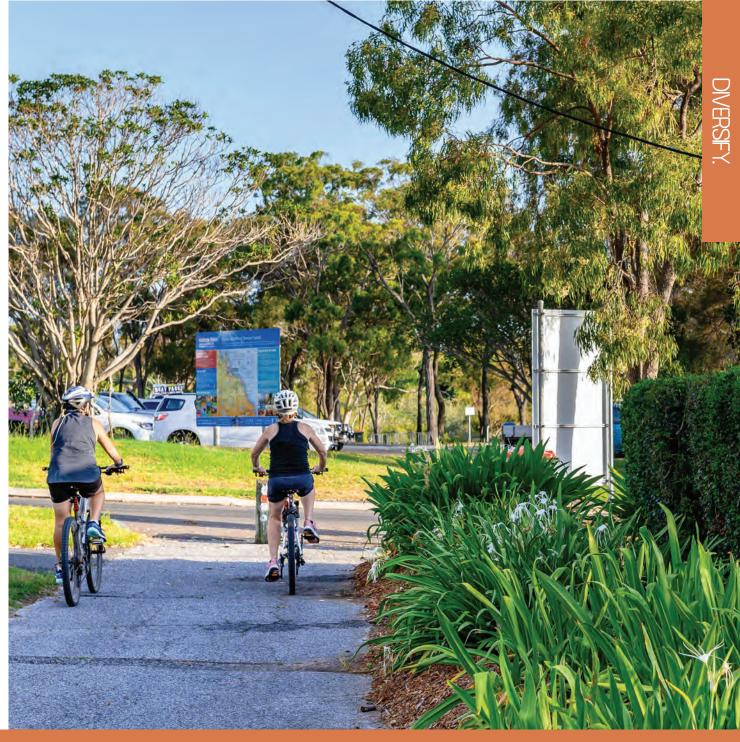
- Advocate for future job creating industries
- Increase visitation to the region
- Incentivise investment in the region

PROGRESS INDICATORS

- Our infrastructure incentive policy has been reviewed
- Increased diversity of industries and occupational groups reflected by Gross Domestic Product per sector
- We can demonstrate value to partners
- Increased percentage of tourists as indicated through occupancy and airport rates

KEY PERFORMANCE INDICATORS

- <770 HHI Employment Diversity Index (Gladstone Region) to representing reduction on 2018/19
- 4.7% increase in visitation to the Gladstone Region on 2018/19



8.I Advo	cate for future job creating industries					
Number	Action	Output	Delivery	Responsible	Involved	Business Uni
8.la	Develop a strategy to support the attraction of Biofutures industries to our region	Biofutures Strategy developed	Q3 2020 (March)	Economic Development Specialist	General Manager Strategic Asset Performance Manager Development Services Strategic Policy & Planning Specialist Strategy & Transformation Specialist	•
8.lb	Continue to invest in economic development to promote Gladstone as a destination for industries of the future	Implementation of Gladstone Region Economic Development Strategy	Q4 2020 (June)	Economic Development Specialist	General Manager Strategy and Transformation Strategic Policy & Planning Specialist Strategy & Transformation Specialist Strategic Grants Specialist	•
8.lc	Develop networks - local, state, national and international - and build alliances that influence decisions and support the interests of the Gladstone region - including sister cities, coordinating international initiatives and regional activity	Networks are established and strengthened, including International and domestic visits - alliance building / study tours and local delegations	Q4 2020 (June)	General Manager Strategy & Transformation	Councillors Chief Executive Officer Economic Development Specialist	•
8.2 Incre	ase visitation to the region					
Number	Action	Output	Delivery	Responsible	Involved	Business Uni

Numb	er Action	Output	Delivery	Responsible	Involved	Business Unit
8.2a	Develop a strategy to support tourism including partnering with other industry bodies e.g. GAPDL	Finalise development of the Visitor Economy strategy and implement the identified Action plan	Q2 2019 (December)	Strategy & Transformation Specialist	Manager Events & Entertainment Strategic Policy & Planning Specialist External Consultants	•

8.3 Incentivise investment in the region

8. GROW THE REGION

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
8.3a	Develop a priority projects pipeline that delivers financial or social return and a funding plan for each priority project by 2020	Priority Projects Pipeline developed	Q3 2020 (March)	Strategic Project Specialist	Strategic Grants Specialist General Manager Strategic Asset Performance Systems Modelling & Metrics Specialist	•



Our commitment - Continually improve Council's resilience and sustainability over the long-term to ensure we are strong enough to address future challenges without placing additional burden on ratepayers. We will actively leverage technology to reduce operational costs.

IN 2023 WE WILL HAVE

Delivered the priorities in the Information and Communication Technology (ICT) Strategy

Council decision making that is underpinned by fiscal sustainability

A strong financial foundation which allows us to adequately provide replacement for existing assets and invest in the right things at the right time

Built diversification of revenue sources

A long-term focus in our decision making to ensure we have downward pressure on operational expenditure and rates

Strong partnerships

"improve Council's resilience and sustainability over the long-term to ensure we are strong"

KEY ACTIVITIES

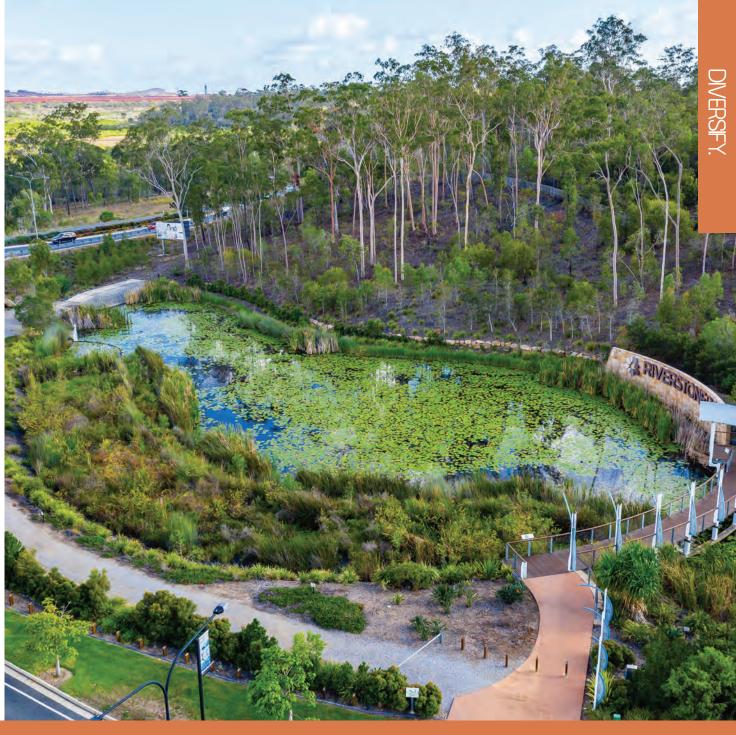
- Innovate through Technology
- Pursue commercial opportunities to convert cost-centres into profit-centres and gain return on capital
- Improve revenue diversity through a Strategic Grants Program

PROGRESS INDICATORS

- Operating surplus ratio
- Increased percentage of our revenue from non-rate sources
- Own source revenue coverage

KEY PERFORMANCE INDICATORS

- An Operating Surplus Ratio of between 0 and 10%
- A Net Financial Liabilities Ratio of $\leq 60\%$



9.1 Inno	vate through Technology					
Number	Action	Output	Delivery	Responsible	Involved	Business Un
9.1a	Develop a Digital Strategy and work program for communicating and engaging with the community which informs key outcomes	Three-year Digital Strategy and work program developed	Q2 2019 (December)	Manager Strategic ICT	Executive Leadership Team Tier 3 ICT Governance Forum Manager Brand & Communications Manager Insights & Innovations Manager Engagement & Partnerships	•
9.1b	Develop a Technology Plan and work program that supports the delivery of Digital Strategy work program, Operational Plan initiatives and business as usual operational support for the organisation	Three-year Technology Plan and work program developed	Q3 2020 (March)	Manager Strategic ICT	Executive Leadership Team Tier 3 ICT Governance Forum Various Business Units & Staff	•
9.lc	Enterprise Resource Planning (ERP) - Develop a phased approach to implementing an integrated ERP system that supports the delivery of online services and covers Asset Management, Financials, Supply Chain, Contracts Management, HRP, Property & Rating, Regulatory functions and a customer portal	i. Requirements documented & business case developed for an integrated ERP system	Q2 2019 (December)	ICT Project Manager	Executive Leadership Team Tier 3 ICT Governance Forum Business Process Owners Subject Matter Experts	•
		ii. Phased approach - Phase One commenced	Q4 2020 (June)	ICT Project Manager	Executive Leadership Team Tier 3 ICT Governance Forum Business Process Owners Subject Matter Experts	•
.ld	Risk, Incidents, Environment, Audit, Compliance, Safety System (RIEACS) - Implement an integrated system that supports a range of compliance activity. This system will also replace the current Workplace Health and Safety reporting system	i. Requirements documented & business case developed for an integrated RIEAC system	Q1 2019 (September)	ICT Project Manager	Executive Leadership Team Tier 3 ICT Governance Forum Ethics Integrity & Audit Specialist Manager Health Safety & Wellbeing Risk Specialist Manager Environment & Conservation	•
		ii. Integrated RIEAC system implemented	Q2 2019 (December)	ICT Project Manager	Executive Leadership Team Tier 3 ICT Governance Forum Ethics Integrity & Audit Specialist Manager Health Safety & Wellbeing Risk Specialist Manager Environment & Conservation	•
le	Implement an Engineering Drawing Management Solution to enable real time planning and accuracy	i. System implementation	QI 2019 (September)	ICT Specialist (Enterprise Architecture & Technology)	Tier 3 ICT Governance Forum Subject Matter Experts	•
		ii. Completion of testing of Data Migration process using subset of total data	Q2 2019 (December)	ICT Specialist (Enterprise Architecture & Technology)	Tier 3 ICT Governance Forum Subject Matter Experts	•
.lf	Security Review including Cyber Security. Ensure the provision of appropriate security systems (including cyber security) and services to protect Council's data & information	Security Review completed	Q4 2020 (June)	ICT Specialist (Enterprise Architecture & Technology)	Strategic ICT Manager Governance Senior Legal Advisor	•

DIVERSIFY.

9.2 Pursue commerical opportunities to convert cost-centres into profit-centres and gain return on capital

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
9.2a	Develop a Waste to Energy Strategy and explore opportunities for commercialisation	i. Waste to Energy Strategy developed	QI 2019 (September)	Strategy & Transformation Specialist	Manager Waste Program Delivery Strategic Policy & Planning Specialist Economic Development Specialist Manager Environment & Conservation	•
		ii. Preparation of business case based on commercialisation opportunities	Q4 2020 (June)	Strategy & Transformation Specialist	Manager Waste Program Delivery Strategic Policy & Planning Specialist Economic Development Specialist Manager Environment & Conservation	•

9.3 Improve revenue diversity through a Strategic Grants Program

Number	Action	Output	Delivery	Responsible	Involved	Business Unit
9.3a	Develop and implement a Strategic Grants Plan	Implementation of Strategic Grants Plan	Q4 2020 (June)	Strategic Grants Specialist	General Manager Strategic Asset Performance General Manager Community Development & Events Financial Operations Team Leader Strategic Project Specialist	•



2019-20 Budget

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Gladstone Regional Council 2019-20 Budget

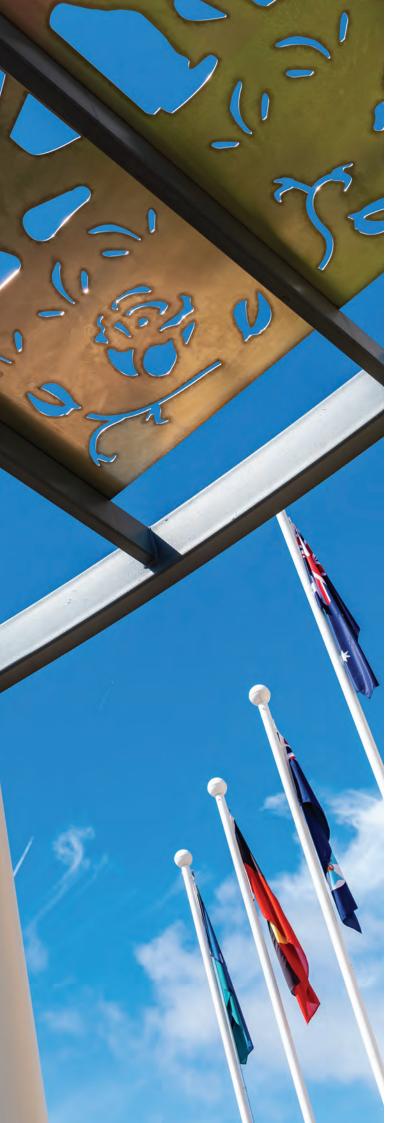


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Community Development and Events_

Business Unit Summary

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	2,371,752	2,400,051	2,445,43
Total Ordinary Expenses	(16,808,370)	(16,263,594)	(17,975,902
Total Depreciation Expenses	(1,071,154)	(631,041)	(976,636
Net Income/(Deficit)	(15,507,772)	(14,494,584)	(16,507,104)
Capital Expenditure/Loans			
Total Capital Income	149,606	147,751	-
Total Capital Expenses	-	(43,386)	(651,000
Total Loan Proceeds	-	-	-
Total Loan Payments	(475,247)	(475,247)	(526,212
Total Capital Expenditure/Loans	(325,641)	(370,883)	(1,177,212)
Reserve Movement			
Total Transfer to Reserve	(724,086)	(12,884)	(866,366
Total Transfer from Reserve	2,101,930	1,674,255	141,000
Total Reserve Movement	1,377,844	1,661,371	(725,366
TOTAL	(14,455,569)	(13,204,095)	(18,409,682

Community Development and Events_

Group: Regional Art Gallery

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	118,570	113,595	123,870
Total Ordinary Expenses	(969,559)	(1,074,017)	(1,142,736)
Total Depreciation Expenses	(87,430)	(64,935)	(77,754)
Net Income/(Deficit)	(938,419)	(1,025,357)	(1,096,620)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	(20,024)	(20,000)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	(20,024)	(20,000)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	82,140	141,000
Total Reserve Movement	-	82,140	141,000
TOTAL	(938,419)	(963,241)	(975,620)

Community Development and Events_

Description	2019/2020 Budget
Trading Summary	
Ordinary Income	
10310 - QTC	2,50
10320 - Interest on Bank Accounts	4,00
10730 - Sundry Fees & Charges	1,44
10925 - State government grants	60,00
11360 - Sales	10,00
11610 - Donations	50
11613 - Entry fees	5,43
11614 - Sponsorships	40,00
Total Ordinary Income	123,87
Ordinary Expenses	
20120 - Normal salaries & wages	(467,550
20125 - On-costs salaries & wages	(202,986
20130 - Overtime salaries & wages	(20,000
20220 - Staff amenities	(1,500
20275 - Entertainment & Hospitality (FBT)	(1,000
20277 - NON-FBT Entertainment & Hospitality	(9,400
20550 - Subs - Other	(3,000
20610 - Office furniture & Equipment <\$5,000	(2,000
20615 - Plant <\$5,000	(1,000
20625 - Hire of plant & equipment - external	(3,000
20630 - Hire of plant & equipment - internal	(18,000
20635 - Loose tools & associated consumables	(1,000
20710 - Cleaning & refuse	(300
20715 - Electricity & gas	(120,000
20735 - Pest Control - Inspections	(1,500
20920 - Other consultants	(5,000
20921 - Other Contractors	(2,000
20930 - Travel & Accommodation - Consultants\contractors	(4,200
21011 - Sister City	(2,000
21015 - Annual prizes	(40,000
21050 - Other Donations	(140,000
21230 - Freight/Courier/Transport	(6,000
21240 - Insurance - Other	(6,000
21270 - Postage	(400
21275 - Printing & stationery	(3,000
21285 - Telephone Expenses	(3,500
21320 - Materials	(23,800
21365 - Safety equipment (Non-PPE)	(1,000
21367 - Artists fees and expenses	(53,600
Total Ordinary Expenses	(1,142,736
Depreciation	
21435 - Depreciation - GRCFINANC	(12,819
21460 - Depreciation - BUILDINGS	(64,498
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(437
Total Depreciation Expenses	(77,754
Net Income/(Deficit)	(1,096,620

Community Development and Events.

Capital Expenditure/Loans

Capital Expenses	
21320 - Materials	(20,000)
Total Capital Expenses	(20,000)
Total Capital Expenditure/Loans	(20,000)
Reserve Movement	
Transfer from Reserve 35015 - Tfr from Recurrent Grant Funding Reserve	141,000
Total Transfer from Reserve	141,000
Total Reserve Movement	141,000
TOTAL	(975,620)
Projects	
Description	2019/2020 Budget
General Fund	
Income GNM0189 - Regional Arts Development Fund GNM0190 - Martin Hanson Awards	62,500 40,000
Total Income	102,500
Expenses GNM0189 - Regional Arts Development Fund GNM0190 - Martin Hanson Awards	(141,000) (47,900)
Total Expenses	(188,900)
Total General Fund	(86,400)
Capital Projects Fund	
Expenses GNC0134 - Artwork for GRAGM Art and Heritage Collection	(20,000)
Total Expenses	(20,000)
Total Capital Projects Fund	(20,000)

Community Development and Events_

Description	2018/2019 Budget	2018/2019 Forecast	2019/2020 Budget
	Dudget	i oi cease	Budget
Trading Summary			
Total Ordinary Income	-	-	5,00
Total Ordinary Expenses	(1,178,897)	(835,490)	(1,167,874
Total Depreciation Expenses	(6,002)	-	-
Net Income/(Deficit)	(1,184,899)	(835,490)	(1,162,874)
Capital Expenditure/Loans			
Total Capital Income	-	-	
Total Capital Expenses	-	-	(140,000
Total Loan Proceeds	-	-	
Total Loan Payments	-	-	
Total Capital Expenditure/Loans	-	-	(140,000
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	
Total Reserve Movement	-	-	-
TOTAL	(1,184,899)	(835,490)	(1,302,874

Community Development and Events_

Description	2019/2020
	Budget
Frading Summary	
Ordinary Income	
11230 - Venue hire	5,00
Fotal Ordinary Income	5,00
Ordinary Expenses	
20120 - Normal salaries & wages	(22,672
20125 - On-costs salaries & wages	(9,982
20610 - Office furniture & Equipment <\$5,000	(10,00
20620 - Hardware Less than 5K	(5,00
20630 - Hire of plant & equipment - internal	(15,50
20635 - Loose tools & associated consumables	(2,00
20715 - Electricity & gas	(20,00
20740 - Rates & charges - Council properties	(14,50
20921 - Other Contractors	(85,00
20930 - Travel & Accommodation - Consultants\contractors	(1,50
21150 - Other maintenance	(293,21
21320 - Materials	(9,00
Total Ordinary Expenses	(488,364
Net Income/(Deficit)	(483,364
Capital Expenditure/Loans	
Capital Expenses	
20921 - Other Contractors	(140,000
Fotal Capital Expenses	(140,000
Fotal Capital Expenditure/Loans	(140,000
ΤΟΤΑΙ	(623,364
Projects	2019/2020
Description	Budget
Capital Projects Fund	
Expenses	//
3DC0148 - Gladstone Library Carpet	(140,00
Fotal Expenses	(140,00
Total Capital Projects Fund	(140,000

Community Development and Events_

Description	2019/2020 Budget
	Dudget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(302,616
20125 - On-costs salaries & wages	(133,194
20220 - Staff amenities	(35,000
20275 - Entertainment & Hospitality (FBT)	(3,000
20921 - Other Contractors	(200,000
21260 - Licenses & Registrations	(5,000
21285 - Telephone Expenses	(700
Fotal Ordinary Expenses	(679,510
Net Income/(Deficit)	(679,510

Community Development and Events_

Group: Brand and Communications

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	-	1,056	-
Total Ordinary Expenses	(1,533,024)	(1,428,489)	(1,548,265
Total Depreciation Expenses	(1,020)	(1,210)	(1,210)
Net Income/(Deficit)	(1,534,044)	(1,428,643)	(1,549,475)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	(27,000
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	(27,000)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(1,534,044)	(1,428,643)	(1,576,475)

Community Development and Events_

20130 - Overtime salaries & wages (5.00 20530 - Subs - Other (5.30 20530 - Subs - Other (5.30 20530 - Subs - Other (5.30 20530 - Hardware Less than 5K (3.30 20530 - Other consultants (1.30 20530 - Other consultants (15.00 20530 - Uther Contractors (5.50 20130 - Other consultants (15.00 20140 - Instructance & Registrations (10.00 21270 - Progetty/Courier/Pransport (5.50 21320 - Instrug & stationery (11.81.01 21325 - Printing & stationery (11.81.01 21325 - Printing & stationery (1.21 21320 - Materials (3.00 21330 - Materials (3.00 21440 - Depreciation - PFOS 21440 - Depreciation Expenses (1.21 Total Depreciation Expenses (27.00 21320 - Materials (27.00 Total Capital Expensiture/Loans (27.00 Total Capital Expensiture/Loans	Description	2019/2020
Ordinary Expenses 722.56 20120 - Normal salaries & wages (722.56 20123 - On-costs salaries & wages (510) 20130 - Overtime salaries & wages (500) 20505 - Subs - Other (555) 20600 - Hindre Uniture & Equipment - \$5,000 (515) 20610 - Office Uniture & Equipment - \$5,000 (515) 20620 - Other constants (130) 20630 - Hire of plant & equipment - internal (130) 20630 - Other constants (150) 20120 - Advertising & promotion (226,66) 21210 - Advertising & promotion (226,66) 21210 - Advertising & promotion (226,66) 21210 - Advertising & promotion (226,66) 21220 - Telephone Expenses (150) 21210 - Materials (100) 21270 - Fright/Courie//Transport (150) 21280 - Telephone Expenses (150) 21291 - Materials (100) 2120 - Materials (150) 21210 - Materials (150) 21220 - Materials (150) 21230 - Materials (150) 21240 - Expenditure/Loans (1,549,47) 212512 - Materials (27,00) Total Capital Expenses (27,00) 21292 - Materials (27,00) Total		Budget
20120 - Normal salaries & wages (722.56 20120 - Normal salaries & wages (311.96) 20130 - Outertime salaries & wages (31.97) 20130 - Outertime salaries & wages (5.00) 20130 - Other Instrue & Equipment - S5.000 (5.15) 20130 - Other Instrue & Equipment - internal (1.03) 2020 - Other consultants (1.50) 2020 - Other consultants (15.00) 20210 - Other Instrue & Equipment - internal (1.00) 20210 - Other Consultants (15.00) 21210 - Materialis (10.00) 21220 - Materialis (10.00) 21230 - Materialis (3.00) 21240 - Insurance Other (1.21) 12120 - Materialis (3.00) 21210 - Materialis (21.00) 12120 - Materialis (27.00)	Frading Summary	
20125 - On-costs salaries & wages (51) 50 20130 - Overtime salaries & wages (5,00 20130 - Other (35,50) 20050 - Subs - Other (35,50) 20050 - Mark & Equipment <55,000	Ordinary Expenses	
20130 - Overtime salaries & wages (5.00 20530 - Subs - Other (6.35, 50, 50, 50, 50, 50, 50, 50, 50, 50, 5	20120 - Normal salaries & wages	(722,56
20550 - Subs - Other (35,50 20501 - Othice furniture & Equipment - internal (1,51) 20502 - Hardware Less than 5K (3,33) 20503 - Other consultants (1,50) 20200 - Cher consultants (1,50) 20210 - Addwartsing & promotion (2,25,60) 21210 - Advertising & promotion (2,25,60) 21210 - Advertising & promotion (2,25,60) 21210 - Advertising & promotion (2,25,60) 21210 - Fuelytic/Vorier/Transport (10,00) 21210 - Cher Contractors (10,00) 21210 - Cher Contractors (10,00) 21210 - Advertising & promotion (2,25,60) 21210 - Cher Contractors (10,00) 21210 - Cher Contractors (10,00) 21210 - Cher Contractors (10,00) 21210 - Materials (30,00) 21210 - Cher Contractors (11,11,11) 21210 - Materials (30,00) 7012 - Project (1,22) Capital Expenditure/Loans (27,00) Capital Expenditure/Loans (27,00) Total Capital Expenditure/Loans (27,00) Total Capital Expenditure/Loans (27,00) Capital Expenditure/Loans (27,00) Projects Description Description 2019/2020	20125 - On-costs salaries & wages	
20510 - Office furniture & Equipment <\$5,000	20130 - Overtime salaries & wages	(5,00
20520 - Hardware Less than 5K (3,3) 20530 - Hirre of plant & equipment - internal (1,0) 20530 - Other consultants (15,0) 20201 - Other consultants (15,0) 20210 - Other consultants (15,0) 20210 - Advertising & promotion (226,6) 21210 - Advertising & promotion (26,6) 21210 - Totypes & Registrations (10,0) 21210 - Disurance - Other (10,0) 21210 - Disurance - Other (10,0) 21210 - Distage (30,00) 21215 - Telephone Expenses (15,5) 21215 - Telephone Expenses (15,5) 21215 - Telephone Expenses (1,548,24) 21210 - Depreciation - PFOS (1,248,24) Depreciation (1,249,24) Capital Expenses (1,21) Total Depreciation - PFOS (1,22,0) Capital Expenditure/Loans (27,00) Capital Expenditure/Loans (27,00) Total Capital Expenses (27,00) Capital Capital Expenditure/Loans (27,00) Total Capital Expenditure/Loans (27,00) Capital Projects 2019/2020 Descript		•
20530 - Ihire of plant & equipment - Internal (1.02 20200 - Other consultants (1.50 20200 - Other consultants (1.50 20201 - Other Contractors (5.50) 21210 - Advertising & promotion (2.56,6) 21220 - Treight/Courier/Transport (5.50) 21240 - Insurance - Other (1.02) 21240 - Insurance - Other (1.02) 21240 - Insurance - Other (1.02) 21270 - Postage (3.00) 21285 - Telephone Expenses (5.50) 21285 - Telephone Expenses (1.548,24) 21280 - Talephone Expenses (1.524,24) 2140 - Depreciation (1.524,24) 2140 - Depreciation - PFOS (1.21) 2140 - Depreciation - PFOS (1.22) 2120 - Materials (27,00) Capital Expenditure/Loans (27,00) Capital Expenditure/Loans (27,00) Total Capital Expenditure/Loans (27,00) Total Capital Expenditure/Loans (27,00) Total Capital Expenditure/Loans (27,00) Capital Expenditure/Loans (27,00) Capital Projects Fund		
20202 - Other consultants (15.00 20201 - Other Contractors (55.00 2021 - Diver Contractors (50.00 21210 - Adverting & promotion (226.60 21230 - Freight/Courier/Transport (50.00 21240 - Insurance - Other (10.00 21240 - Insurance - Other (10.00 21270 - Printing & stationery (118.10 21275 - Printing & stationery (118.10 21275 - Printing & stationery (11.21 21275 - Printing & stationery (12.21 Capital Expenses (1.21 Capital Expenses (1.21 Capital Expenditure/Loans (27.00 Capital Expenses (27.00 Capital Projects (27.00 Description (20.19/2020)		
20221 - Other Contractors (55.00 21210 - Advertising & promotion (226,60 21210 - Advertising & promotion (25,60 21240 - Insurance - Other (5 21240 - Insurance - Other (10,00 21260 - Teleptic Sende (30,00 21270 - Postage (30,00 21270 - Postage (30,00 21270 - Postage (30,00 21285 - Teleptone Expenses (5,50 21280 - Materials (3,00 Total Ordinary Expenses (1,548,26 Depreciation (1,21 Project Sende (2,7,00 Total Depreciation - PFOS (1,21 Net Income/(Deficit) (1,549,472 Capital Expenditure/Loans (27,00 Capital Expenditure/Loans (27,00 TOTAL (1,576,472 Project S Project S Description 2019/2020 Budget 2019/2020 Sudget 2019/2020 Budget 2019/2020 Sudget 2019/2020 Sudget 2019/2020 Sudget 2019/2020		
21210 - Advertising & promotion (226, 60 21230 - Freight/Courier/Transport (5 21240 - Insurance - Other (10, 00 21270 - Postage (30, 00 21270 - Postage (30, 00 21275 - Printing & stationery (118, 10 21285 - Telephone Expenses (5, 50 21290 - Materials (30, 00 Total Ordinary Expenses (1, 548, 26 Depreciation (1, 21 2140 - Depreciation - PFOS (1, 21 Total Depreciation - PFOS (1, 21 Capital Expenses (27, 00 Capital Expenditure/Loans (27, 00 Total Capital Expenses (27, 00 Total Capital Expenses (27, 00 Capital Expenses (27, 00 Capital Expenditure/Loans (27, 00 Total Capital Expenses (27, 00 Capital Expenses (27, 00 Capital Projects Fund (27, 00 Expenses (27, 00		
21230 - Freight/Courier/Transport (50) 21240 - Insurance - Other (50) 21240 - Insurance - Other (50) 21270 - Postage (30,00) 21275 - Telphone Expenses (55) 21285 - Telphone Expenses (55) 21285 - Telphone Expenses (15,55) 21285 - Telphone Expenses (15,55) 21285 - Telphone Expenses (15,55) 21285 - Telphone Expenses (1,548,26) Depreciation (1,21) Total Ordinary Expenses (1,21) Total Depreciation - PFOS (1,21) Total Depreciation Expenses (1,22) Total Depreciation Expenses (27,00) Capital Expenditure/Loans (27,00) Total Capital Expenditure/Loans (27,00) Expenses (27,00) Bescription 2019/2020 Budget (27,00) Capital Expenses (27,00) Capital Expenses (27,00) Capital Expenses (27,00) <		
21240 - Insurance - Other(5)21260 - Licenses & Registrations(10,00)21270 - Postage(30,00)21275 - Printing & stationery(118,10)21285 - Telephone Expenses(5,50)21320 - Materials(3,00)Total Ordinary Expenses(1,548,26)Depreciation(1,21)Total Depreciation - PFOS(1,21)Total Depreciation - PFOS(1,21)Total Depreciation Expenses(1,24)Capital Expenses(27,00)Capital Expenses(27,00)Total Capital Expenses(27,00)Total Capital Expenses(27,00)Cotal Capital Expenses(27,00)Capital Expenses(27,00)Expenses(27,00)Capital Expenses(27,00)Expenses(27,00)Capital Expenses(27,00)Expenses(27,00)Expenses(27,00)Capital Expenses(27,00)Capital Expenses(27,00)Expenses(27,00)Expenses(27,00)Expenses(27,00)Expenses(27,00)Expenses(27,00)Expenses(27,00)Expenses(27,00)Expenses(27,00)Expenses(27,00)Expens		
21260 - Licenses & Registrations(10,0021270 - Postage(30,0021275 - Printing & stationery(118,1021285 - Telephone Expenses(1,5221286 - Telephone Expenses(1,524,2621240 - Depreciation(1,2121240 - Depreciation Expenses(1,21Total Depreciation Expenses(1,21Net Income/(Deficit)(1,549,47Capital Expenditure/Loans(27,00Total Capital Expenses(27,00Total Capital Expension(27,00Total Capital Expension(27,00Projects Fund(27,00Expenses(27,00GNC0132 - Live Streaming and Video Camera(27,00Total Capital Expenses(27,00Total Capital Expenses(27,00Total Capital Expenses(27,00Total Capital Expenses(27,00Total Capital Expenses(27,00Total Capital Expenses(27,00Total		
21270 - Postage(30,0021275 - Printing & stationery(118,1021275 - Telphone Expenses(3,0021285 - Telphone Expenses(3,00Call Ordinary Expenses(1,548,26)Depreciation(1,21)Call Ordinary Expenses(1,21)Total Depreciation - PFOS(1,21)Total Depreciation - PFOS(1,21)Capital Expenditure/Loans(1,549,47)Capital Expenditure/Loans(27,00)Total Capital Expenses(27,00)Capital Projects Fund(27,00)Expenses(27,00)Total Expenses(27,00)Capital Projects Fund(27,00)<		
21275 - Printing & stationery (118,10 21285 - Telephone Expenses (5,50 21320 - Materials (3,00 Total Ordinary Expenses (1,548,26 Depreciation (1,21 21440 - Depreciation - PFOS (1,21 Total Depreciation Expenses (1,21 Capital Expenses (27,00 Total Capital Expenses (27,00 Total Capital Expensiture/Loans (27,00 Total Capital Expenses (27,00 Capital Projects (20,00 Budget (20,00 Budget (20,00 Capital Projects Fund (27,00 Expenses (27,00 GNC0132 - Live Streaming and Video Camera (27,00 Total Expenses (27,00 <td></td> <td></td>		
21285 - Telephone Expenses (5,50 21320 - Materials (1,548,26 21320 - Materials (1,548,26 Depreciation (1,21 21440 - Depreciation = PFOS (1,21 Total Depreciation Expenses (1,21 Total Depreciation Expenses (1,21 Net Income/(Deficit) (1,549,47 Capital Expenditure/Loans (27,00 Total Capital Expenses (27,00 Capital Projects Fund (27,00 Expenses (27,00 Total Expenses (27,00 Capital Projects Fund (27,00	-	
21320 - Materials (3,00 Total Ordinary Expenses (1,548,26) Depreciation 21440 - Depreciation - PFOS (1,21) Total Depreciation Expenses (1,21) Total Depreciation Expenses (1,21) Net Income/(Deficit) (1,549,47) Capital Expenses (27,00) Total Capital Expenses (27,00) Bescription (2019/2020) Budget (27,00) Capital Projects Fund (27,00) Expenses (27,00) GNC0132 - Live Streaming and Video Camera (27,00) Total Capital Expenses (27,00)		
Depreciation 21440 - Depreciation - PFOS (1,21 21440 - Depreciation Expenses (1,21 Total Depreciation Expenses (1,21 Net Income/(Deficit) (1,549,47 Capital Expenditure/Loans (27,00 Total Capital Expenses (27,00 Total Capital Expenses (27,00 Total Capital Expenses (27,00 Total Capital Expenditure/Loans (27,00 TOTAL (1,576,47 Projects (1,576,47 Projects 2019/2020 Budget (1,570,47) Capital Projects Fund (1,576,47) Expenses (27,00 Capital Projects Fund (1,576,47) Expense (27,00 Capital Projects Fund (2,7,00 Capital Projects Pind (2,7,00 Capital Pi	21320 - Materials	(3,00
21440 - Depreciation - PFOS (1,21 Total Depreciation Expenses (1,23 Net Income/(Deficit) (1,549,47 Capital Expenditure/Loans (27,00 Total Capital Expenses (27,00 Capital Expenses (27,00 Projects 2019/2020 Budget 2019/2020 Capital Projects Fund (27,00 Expenses (27,00 GNC0132 - Live Streaming and Video Camera (27,00 Total Expenses (27,00 Capital	Total Ordinary Expenses	(1,548,26
21440 - Depreciation - PFOS (1,21 Total Depreciation Expenses (1,24) Net Income/(Deficit) (1,549,47) Capital Expenditure/Loans (27,00) Total Capital Expenses (27,00) Total Capital Expenses (27,00) Total Capital Expenses (27,00) Total Capital Expenses (27,00) Total Capital Expenditure/Loans (27,00) Total Capital Expenditure/Loans (27,00) Total Capital Expenses (27,00) Total Capital Expenditure/Loans (27,00) Budget 2019/2020 Budget (2019/2020) Budget (27,00) Capital Expenses (27,00)	Depreciation	
Net Income/(Deficit) (1,549,47 Capital Expenditure/Loans Capital Expenses 21320 - Materials (27,00 Total Capital Expenses (27,00 Total Capital Expenditure/Loans (27,00 Total Capital Expenditure/Loans (27,00 TOTAL (1,576,47 Projects 2019/2020 Budget Capital Projects Fund Expenses GNC0132 - Live Streaming and Video Camera (27,00 Total Expenses (27,00 Total Expense (27,00 Total Exp	21440 - Depreciation - PFOS	(1,21
Capital Expenditure/Loans Capital Expenses 21320 - Materials (27,00 Total Capital Expenses (27,00 Total Capital Expenses (27,00 TOTAL (1,576,47 Projects Description 2019/2020 Budget Capital Projects Fund Expenses GNC0132 - Live Streaming and Video Camera (27,00 Total Expenses (27,00 (20,0	Total Depreciation Expenses	(1,21
Capital Expenses (27,00 Total Capital Expenses (27,00 Total Capital Expenditure/Loans (27,00 TOTAL (1,576,47 Projects Description 2019/2020 Budget Capital Projects Fund Expenses GNC0132 - Live Streaming and Video Camera (27,00 Total Expenses (27,00 Capital Projects Fund	Net Income/(Deficit)	(1,549,47
21320 - Materials (27,00 Total Capital Expenses (27,00 Total Capital Expenditure/Loans (27,00 TOTAL (1,576,47 Projects 2019/2020 Budget Capital Projects Fund Expenses GNC0132 - Live Streaming and Video Camera (27,00 Total Expenses (27,00 Capital Projects Fund (27,00 Capital Projects Fund (27,00 Capital Projects Fund (27,00 Capital Projects Streaming and Video Camera (27,00 Capital Expenses (27,00 Capital Expense (27,00 Capital Exp	Capital Expenditure/Loans	
Total Capital Expenses (27,00 Total Capital Expenditure/Loans (27,00 TOTAL (1,576,47 Projects 2019/2020 Description 2019/2020 Budget Capital Projects Fund Expenses (27,00 Total Expenses (27,00 Capital Projects Fund (27,00 Expenses (27,00 Capital Expenses (27,00	Capital Expenses	
Total Capital Expenditure/Loans (27,00 TOTAL (1,576,47 Projects 2019/2020 Description 2019/2020 Budget Budget Capital Projects Fund 8 Expenses (27,00 GNC0132 - Live Streaming and Video Camera (27,00 Total Expenses (27,00 Capital Expenses (27,00	21320 - Materials	(27,00
TOTAL (1,576,47 Projects Description 2019/2020 Budget Capital Projects Fund Expenses GNC0132 - Live Streaming and Video Camera (27,00) Total Expenses (27,00)	Total Capital Expenses	(27,00
Projects Description 2019/2020 Budget Capital Projects Fund Expenses GNC0132 - Live Streaming and Video Camera (27,00 Total Expenses (27,00) (Total Capital Expenditure/Loans	(27,00
Description 2019/2020 Budget Capital Projects Fund 2019/2020 Expenses 2019/2020 GNC0132 - Live Streaming and Video Camera (27,00) Total Expenses (27,00)	TOTAL	(1,576,47
Budget Capital Projects Fund Expenses GNC0132 - Live Streaming and Video Camera Total Expenses (27,00) (27,00)	Projects	
Expenses GNC0132 - Live Streaming and Video Camera (27,00 Total Expenses (27,00	Description	
GNC0132 - Live Streaming and Video Camera (27,00) Total Expenses (27,00)	Capital Projects Fund	
Total Expenses (27,00	-	
	GNCU132 - Live Streaming and Video Camera	(27,00
Total Capital Projects Fund	Total Expenses	(27,00
	Total Capital Projects Fund	(27,00

Community Development and Events_

Group: Community Partnerships

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	564,334	602,106	537,19
Total Ordinary Expenses	(3,659,722)	(3,483,603)	(4,364,110
Total Depreciation Expenses	(250,252)	(30,011)	(188,834
Net Income/(Deficit)	(3,345,640)	(2,911,508)	(4,015,750
Capital Expenditure/Loans			
Total Capital Income	149,606	147,751	-
Total Capital Expenses	-	(906)	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	149,606	146,845	-
Reserve Movement			
Total Transfer to Reserve	-	(3,223)	(153,535
Total Transfer from Reserve	85,019	79,431	-
Total Reserve Movement	85,019	76,208	(153,535)
TOTAL	(3,111,015)	(2,688,455)	(4,169,285

Community Development and Events_

Trading Summary Ordinary Income Stable A dimin overhead charges recouped 10812 - Operating Cost Recovery 11230 - Venue hire 11240 - Sundry Income Total Ordinary Income Ordinary Expense Ordinary Expense 20220 - Staff amenities 20230 - On-costs salaries & wages 20230 - Staff amenities 20260 - On-costs salaries & wages 20270 - NON-FB Tenteralinment & Hospitality 20260 - Subs - Other staffing costs 20270 - NON-FB Tenteralinment & Hospitality 20260 - Undry Income Define of plant & equipment - Internal 2017 - NON-FB Tenteralinment & Hospitality 20260 - Undry Income Define of plant & equipment - Internal 2017 - NON-FB Tenteralinment & Hospitality 20280 - Subs - Other 2020 - Other concil properties 20290 - Other consultants 20201 - Other Consultants 20201 - Other Consultants 20200 - Other Consultants 20	2019/2020 Budget	escription
Driver version of the second s		rading Summany
19810 - Ådmin overhead charges recouped 19812 - Operating Cost Recovery 11320 - Venue Hire 11480 - Sundry income Total Ordinary Expenses 20120 - Normal salaries & wages 20120 - Normal salaries & wages 20120 - Our estarge & wages 20120 - Suff amenities 20220 - Suff amenities 20220 - Suff amenities 20220 - Suff amenities 20220 - Suff amenities 20250 - Hardware Less than 5K 20500 - Hardware Less than 5K 20500 - Hardware Less than 5K 20630 - Hire of plant & equipment - internal 2071 - NOL-HE Entertainment & Hospitality 20530 - Other consultants 20540 - Hardware Less than 5K 20540 - Hardware Less than 5K 20530 - Other Consultants 20540 - Rateware Less than 5K 20530 - Other Consultants 20540 - Rateware Less than 5K 20520 - Conduction Logenomics 20540 - Rateware Less than 5K 20520 - Conductions 20540 - Rateware Less than 5K 20520 - Conductions 20540 - Rateware Less than 5K 20550 - Other Consultants 20550 - Other Consultants 20550 - Other Consultants 20540 - Rateware Less than 5K 20520 - Conductions 20540 - Rateware Less than 5K 20550 - Internet Services Charges 20540 - Hardware - Other 20550 - Internet Services Charges 20540 - Hordware - Other 20550 - Internet Services Charges 20540 - Depreciation - GRCFINANC 20540 - Depreciation - GRCFINANC 20540 - Depreciation - RACD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE		
10812 - Operating Cost Recovery 11230 - Venue hire 11240 - Sundry income Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20120 - Our costs salaries & wages 20120 - Suff amenities 20220 - Staff amenities 20250 - Subs - Other 20200 - Hardware Less than SK 20270 - NoN-FBT Entertainment & Hospitality 20260 - Hardware Less than SK 20260 - Hardware Less than SK 20270 - Rates & charges - Council properties 20280 - Other Consultants 20291 - Other Contractors 20291 - Other Contractors 202921 - Other Contractors 20292 - Other Contractors 20292 - Other Contractors 20293 - Other Contractors 20293 - Other Contractors 20294 - Other Contractors 20295 - Subs		•
11230 - Venue hire 11640 - Sundry income Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20120 - Staff amenities 20120 - Staff amenities 20220 - Unter staffing costs 20220 - Unter BE Tettertainment & Hospitality 20550 - Subs - Other 20620 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Nates & charges - Council properties 20290 - Other consultants 20291 - Other Contractors 20291 - Other Consultants 20291 - Other Consultants 20292 - Other consultants 20292 - Other consultants 20293 - Other Consultants 20293 - Other Consultants 20294 - Community group donations 21205 - Other Donations 21204 - Insurance - Other 21250 - Internet Services Charges 21252 - Printing & stationery 21285 - Telephone Expenses 21307 - Materials 21307 - Aritist fees and expenses 21308 - Materials 21307 - Aritist fees and expenses 21307 - Litist fees and expenses 21308 - Materials 21307 - Depreciation - GCRINANC 21403 - Depreciation - RCFINANC 21404 - Depreciation - RCFINANC 21405 - Depreciation - RCFINANC 21405 - Depreciation - RCFINANC 21405 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation - RADE BRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation - RDAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation - RDAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation - RDAD DRAINAGE & TRANSPORT INFRASTRUCTURE	19,98	
11640 - Sundry income Total Ordinary Income Ordinary Expenses Ordinary Expenses Ordinary Expenses Ordinary Expenses One costs salaries & wages Ordinary Expenses Order and Salaries & wages Order Orde	6,60	
Total Ordinary Income Ordinary Expenses D1210 - Normal salaries & wages D1210 - Overtime salaries & than 5K D1210 - Overtame Less than 5K D1210 - Overtame Less than 5K D1210 - Overtame Less than 5K D1210 - Overtamodation - Consultants D1210 - Other Donations D1210 - Other Donations D1210 - Other Donations D1210 - Other Donations D12120 - Intermet Services Charges D1212 - Intermet Services Charges D1212 - Intermating D1212 - Dintermet Services Charges D1213 - Other Donations D1213 - Other Donations D1214 - Dispeciation - GRE/INANC D1416 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Ttal Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE D141 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE D1410 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE D1410 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE D1410 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE D1410 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE D1410 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE D1410 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE D1410 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE D1410 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE D1410 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE D1410 - Depreciation - ROAD DR	36	
Ordinary Expenses 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20120 - Staff amenities 2020 - Hardware Less than 5K 2020 - Hire of plant & equipment - internal 2071 - Rates & charges - Council properties 2092 - Other consultants 2092 - Other consultants 2092 - Other consultants 2092 - Commodation - Consultants/contractors 2013 - Commodation - Consultants/contractors 2014 - Other Donations 21240 - Insurance - Other 21250 - Internet Services Charges 21250 - Internet Services Charges 21250 - Internet Services Charges 21250 - Staff and 21261 - Depreciation - RCFINANC 2145 - Depreciation - BUILDINGS	8,000	1640 - Sundry income
2012 - Normal salaries & wages 2012 - On-costs salaries & wages 2013 - Overtime salaries & wages 2020 - Staff amenities 2020 - Staff amenities 2021 - NON-FBT Entertainment & Hospitality 2022 - Hardware Less than 5K 2023 - Hardware Less than 5K 2024 - Hardware Less than 5K 2025 - Subs - Subs - Other 2020 - Hardware Less than 5K 2020 - Other on plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20220 - Other consultants 20220 - Other consultants 20220 - Other consultants 20230 - Other Consultants 20240 - Other Consultants 20250 - Other Consultants 20250 - Other Consultants 20260 - Community group donations 21045 - CSO Donations 21045 - CSO Donations 21040 - Insurance - Other 21250 - Other Donations 21240 - Insurance - Other 21250 - Internet Services Charges 21252 - Printing & stationery 21258 - Telephone Expenses 21320 - Materials 21367 - Artists fees and expenses 21320 - Materials 21367 - Artists fees and expenses 21320 - Depreciation - GRCFINANC 21455 - Depreciation - GRCFINANC 21469 - Depreciation - GRCFINANC 21469 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	34,940	otal Ordinary Income
20125 - On-costs salaries & wages 20130 - Overtime salaries & wages 20220 - Staff amenities 20227 - NON-FBT Entertainment & Hospitality 20530 - Subs - Other 20520 - HardWare Less than 5K 20630 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20920 - Other consultants 20920 - Other consultants 20930 - Travel & Accommodation - Consultants\contractors 20133 - Civic Receptions/Ceremonies 20202 - Community group donations 20204 - SO Donations 20205 - Other Donations 20205 - Other Donations 20205 - Other Donations 20206 - Other Donations 20207 - Internet Services Charges 20208 - Travel & stationery 20209 - Diter consultants 20209 - Other 20209 - Other 20209 - Other Consultants 20209 - Community group donations 20209 - Other Consultants 20209 - Community group donations 20209 - Other Consultants 20209 - Community group donations 20209 - Other Consultants 20209 - Other Consultants 20209 - Community group donations 20209 - Community group donations 20209 - Other Consultants 20209 - Community group donations 20209 - Community group donations 20209 - Other Contractors 20209 - O		rdinary Expenses
20130 - Overtime salaries & wages 20220 - Staff amenities 20265 - Other staffing costs 20277 - NON-FBT Entertainment & Hospitality 20550 - Subs - Other 20620 - Hardware Less than 5K 20630 - Hire of plant & equipment - internal 20740 - Rates & charges - Council properties 20740 - Rates & charges - Council properties 20920 - Other consultants 20921 - Other Consultants 20930 - Travel & Accommodation - Consultants\contractors 20930 - Travel & Accommodation - Consultants\contractors 20930 - Travel & Accommodation - Consultants\contractors 20930 - Other Consultants 20040 - Community group donations 21050 - Other Donations 21050 - Other Donations 21250 - Internet Services Charges 21250 - Internet Services Charges 21320 - Materials 21367 - Artists fees and expenses 21320 - Materials 21367 - Artists fees and expenses 21326 - Depreciation - GRCFINANC 21459 - Depreciation - GRCFINANC 21450 - Depreciation - BUILDINGS 21461 - Depreciation - BUAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses	(1,002,870	0120 - Normal salaries & wages
20220 - Staff amenities 20255 - Other staffing costs 20277 - NON-FBT Entertainment & Hospitality 20550 - Subs - Other 20620 - Hardware Less than 5K 20630 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20920 - Other consultants 20920 - Other consultants 20921 - Other Contractors 20930 - Travel & Accommodation - Consultants\contractors 20133 - Civic Receptions/Ceremonies 21020 - Community group donations 21034 - Civic Receptions/Ceremonies 21040 - Insurance - Other 21250 - Internet Services Charges 21275 - Printing & stationery 21285 - Telephone Expenses 21230 - Materials 21302 - Materials 21367 - Artists fees and expenses Total Ordinary Expenses Total Ordinary Expenses 21461 - Depreciation - GRCFINANC 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses	(441,360	0125 - On-costs salaries & wages
20265 - Other staffing costs 20277 - NON-FBT Entertainment & Hospitality 20550 - Subs - Other 20620 - Hardware Less than 5K 20630 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20920 - Other consultants 20920 - Other consultants 20921 - Other Contractors 20930 - Travel & Accommodation - Consultants\contractors 21031 - Civic Receptions/Ceremonies 21020 - Community group donations 21020 - Community group donations 21045 - CSO Donations 21045 - CSO Donations 21240 - Insurance - Other 21250 - Internet Services Charges 21250 - Internet Services Charges 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials 21367 - Artists fees and expenses Total Ordinary Expenses Total Ordinary Expenses 21460 - Depreciation - GRCFINANC 21460 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(7,800	0130 - Overtime salaries & wages
20277 - NON-FBT Entertainment & Hospitality 20550 - Subs - Other 20620 - Hardware Less than 5K 20630 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20920 - Other consultants 20921 - Other consultants 20921 - Other consultants 20930 - Travel & Accommodation - Consultants\contractors 20930 - Travel & Accommodation - Consultants\contractors 20133 - Civic Receptions/Ceremonies 21030 - Other Donations 21045 - CSO Donations 21240 - Insurance - Other 21250 - Other Donations 21240 - Insurance - Other 21250 - Internet Services Charges 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials 21367 - Artists fees and expenses Total Ordinary Expenses Total Ordinary Expenses 21461 - Depreciation - GRCFINANC 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses	(1,000	0220 - Staff amenities
20550 - Subs - Other 20620 - Hardware Less than 5K 20630 - Hire of plant & equipment - internal 20715 - Electricity & ga 20740 - Rates & charges - Council properties 20920 - Other consultants 20920 - Other consultants 20930 - Travel & Accommodation - Consultants\contractors 21013 - Civic Receptions/Ceremonies 21020 - Community group donations 21020 - Community group donations 21020 - Community group donations 21050 - Other Donations 21050 - Other Donations 21240 - Insurance - Other 21250 - Internet Services Charges 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials 21320 - Materials 21320 - Materials 21326 - Artists fees and expenses Total Ordinary Expenses Total Ordinary Expenses 21460 - Depreciation - GRCFINANC 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses	(350	0265 - Other staffing costs
20620 - Hardware Less than 5K 20630 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20920 - Other consultants 20921 - Other Contractors 20930 - Travel & Accommodation - Consultants\contractors 20130 - Cromunity group donations 20020 - Community group donations 20045 - CSO Donations 20050 - Other Donations 20150 - Other Donations 20150 - Other Donations 20150 - Other Donations 20150 - Internet Services Charges 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials 21367 - Artists fees and expenses Total Ordinary Expenses 21460 - Depreciation - GRCFINANC 21463 - Depreciation - GNAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses Xet Income/(Deficit)	(4,600	0277 - NON-FBT Entertainment & Hospitality
20630 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20920 - Other consultants 20930 - Travel & Accommodation - Consultants\contractors 21013 - Civic Receptions/Ceremonies 21020 - Community group donations 21020 - Community group donations 21020 - Community group donations 21050 - Other Donations 21240 - Insurance - Other 21250 - Internet Services Charges 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials 21367 - Artists fees and expenses Total Ordinary Expenses Total Ordinary Expenses 21445 - Depreciation - GRCFINANC 21456 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(2,000	0550 - Subs - Other
20715 - Electricity & gas 20740 - Rates & charges - Council properties 20920 - Other consultants 20930 - Travel & Accommodation - Consultants\contractors 20131 - Civic Receptions/Ceremonies 20102 - Community group donations 20102 - Community group donations 201050 - Other Donations 201050 - Other Donations 201240 - Insurance - Other 201250 - Internet Services Charges 201275 - Printing & stationery 201285 - Telephone Expenses 20130 - Materials 201367 - Artists fees and expenses 201375 - Depreciation - GRCFINANC 201460 - Depreciation - GRCFINANC 201461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE 201451 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(3,400	0620 - Hardware Less than 5K
20740 - Rates & charges - Council properties 20920 - Other consultants 20921 - Other Contractors 20930 - Travel & Accommodation - Consultants\contractors 21013 - Civic Receptions/Ceremonies 21020 - Community group donations 21020 - Community group donations 21045 - CSO Donations 21045 - CSO Donations 21050 - Other Donations 21240 - Insurance - Other 21250 - Internet Services Charges 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials 21367 - Artists fees and expenses Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21460 - Depreciation - GRCFINANC 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses	(157	0630 - Hire of plant & equipment - internal
20920 - Other consultants 20921 - Other Contractors 20930 - Travel & Accommodation - Consultants\contractors 21031 - Civic Receptions/Ceremonies 21020 - Community group donations 21045 - CSO Donations 21045 - CSO Donations 21240 - Insurance - Other 21250 - Internet Services Charges 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials 21367 - Artists fees and expenses Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses	(36,000	0715 - Electricity & gas
20921 - Other Contractors 20930 - Travel & Accommodation - Consultants\contractors 21013 - Civic Receptions/Ceremonies 21020 - Community group donations 21045 - CSO Donations 21240 - Insurance - Other 21250 - Internet Services Charges 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials 21367 - Artists fees and expenses Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses	(118,651	0740 - Rates & charges - Council properties
20930 - Travel & Accommodation - Consultants\contractors 21013 - Civic Receptions/Ceremonies 21020 - Community group donations 21045 - CSO Donations 21045 - CSO Donations 21050 - Other Donations 21240 - Insurance - Other 21250 - Internet Services Charges 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials 21367 - Artists fees and expenses 21367 - Artists fees and expenses 21435 - Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - GRCFINANC 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE 2140 - Depreciation Expenses 2140 - Depreciatio	(80,000	0920 - Other consultants
21013 - Civic Receptions/Ceremonies 21020 - Community group donations 21045 - CSO Donations 21050 - Other Donations 21240 - Insurance - Other 21250 - Internet Services Charges 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials 21367 - Artists fees and expenses 21367 - Artists fees and expenses Total Ordinary Expenses Pepreciation 21435 - Depreciation - GRCFINANC 21436 - Depreciation - GRCFINANC 21460 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses	(105,000	0921 - Other Contractors
21020 - Community group donations 21045 - CSO Donations 21050 - Other Donations 21240 - Insurance - Other 21250 - Internet Services Charges 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials 21307 - Artists fees and expenses Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses Net Income/(Deficit)	(10,000	0930 - Travel & Accommodation - Consultants\contractors
21045 - CSO Donations 21050 - Other Donations 21240 - Insurance - Other 21250 - Internet Services Charges 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials 21367 - Artists fees and expenses Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21460 - Depreciation - GRCFINANC 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses Net Income/(Deficit)	(2,250	1013 - Civic Receptions/Ceremonies
21050 - Other Donations 21240 - Insurance - Other 21250 - Internet Services Charges 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials 21367 - Artists fees and expenses Total Ordinary Expenses Pepreciation 21435 - Depreciation - GRCFINANC 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses Net Income/(Deficit)	(5,000	1020 - Community group donations
21240 - Insurance - Other 21250 - Internet Services Charges 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials 21367 - Artists fees and expenses Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses Net Income/(Deficit)	(20,000	1045 - CSO Donations
21250 - Internet Services Charges 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials 21367 - Artists fees and expenses Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses Net Income/(Deficit)	(369,326	1050 - Other Donations
21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials 21367 - Artists fees and expenses Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses Net Income/(Deficit)	(200	1240 - Insurance - Other
21285 - Telephone Expenses 21320 - Materials 21367 - Artists fees and expenses Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses Net Income/(Deficit)	(360	1250 - Internet Services Charges
21320 - Materials 21367 - Artists fees and expenses Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses Net Income/(Deficit)	(2,500	1275 - Printing & stationery
21367 - Artists fees and expenses Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses Net Income/(Deficit)	(7,200	1285 - Telephone Expenses
Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses Net Income/(Deficit)	(51,000	1320 - Materials
Depreciation 21435 - Depreciation - GRCFINANC 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses Net Income/(Deficit)	(2,500	1367 - Artists fees and expenses
21435 - Depreciation - GRCFINANC 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses Net Income/(Deficit)	(2,273,524	otal Ordinary Expenses
21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses Net Income/(Deficit)		epreciation
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE Total Depreciation Expenses Net Income/(Deficit)	(199	1435 - Depreciation - GRCFINANC
Total Depreciation Expenses Net Income/(Deficit)	(29,000	1460 - Depreciation - BUILDINGS
Net Income/(Deficit)	(1,010	1461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE
	(30,209	otal Depreciation Expenses
	(2,268,794	et Income/(Deficit)
	(2,268,794	OTAL

Community Development and Events_

Description	2019/2020 Budget
Trading Summary	
Ordinary Income	
10915 - Federal government grants	211,43
10925 - State government grants	248,82
11640 - Sundry income	42,00
Total Ordinary Income	502,25
Ordinary Expenses	
20640 - Photocopier expenses	(3,00
20715 - Electricity & gas	(2,40
20921 - Other Contractors	(243,40
21225 - Fees & Charges	(31,710
21275 - Printing & stationery	(1,25)
21280 - Reference Books	(3,00
21285 - Telephone Expenses	(4,20
21320 - Materials	(59,76)
Total Ordinary Expenses	(348,720
Net Income/(Deficit)	153,53
Reserve Movement	
Transfer to Reserve	
30115 - Tfr to Recurrent Grants Funding Reserve	(153,53)
Total Transfer to Reserve	(153,53)
Fotal Reserve Movement	(153,53

Community Development and Events_

Cost Centre: 455 - Sport & Recreation	
Description	2019/2020
	Budget
Trading Summary	
Depreciation	
21440 - Depreciation - PFOS	(97,409)
21460 - Depreciation - BUILDINGS	(19,505)
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(41,711)
Total Depreciation Expenses	(158,625)
Net Income/(Deficit)	(158,625)
TOTAL	(158,625)

Community Development and Events_

Description	2019/2020 Dudget
	Budget
Trading Summary	
Ordinary Expenses	
21035 - Rates Donations - Community groups	(472,000
21045 - CSO Donations	(300,000
21050 - Other Donations	(969,866
Total Ordinary Expenses	(1,741,866
Net Income/(Deficit)	(1,741,866
TOTAL	(1,741,866)
Projects	
Description	2019/2020 Budget
General Fund	
Expenses	
COM0001 - Connected Communities Fund	(115,000
COM0002 - Regional Enhancement Fund	(318,000
COM0003 - Community Celebration Fund	(455,266
COM0004 - Community Education and Development Fund	(81,600
Total Expenses	(969,866)
Total General Fund	(969,866)

Community Development and Events_

Group: Gladstone Entertainment Convention Centre

Description	2018/2019 Budget	2018/2019 Forecast	2019/2020 Budget
Trading Summary			
Total Ordinary Income	1,256,700	1,226,033	1,320,62
Total Ordinary Expenses	(4,737,707)	(4,570,089)	(5,142,351
Total Depreciation Expenses	(380,731)	(224,619)	(389,330
Net Income/(Deficit)	(3,861,738)	(3,568,675)	(4,211,056
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	(16,020)	(223,000
Total Loan Proceeds	-	-	-
Total Loan Payments	(475,247)	(475,247)	(526,212)
Total Capital Expenditure/Loans	(475,247)	(491,267)	(749,212)
Reserve Movement			
Total Transfer to Reserve	(712,831)	-	(712,831
Total Transfer from Reserve	2,016,911	1,512,685	-
Total Reserve Movement	1,304,080	1,512,685	(712,831
TOTAL	(3,032,905)	(2,547,257)	(5,673,099)

Community Development and Events_

	2019/2020 Budget
Trading Summary	
Ordinary Income	
11310 - Bar sales	2,90
11345 - Merchandise Sales	1,50
11365 - Ticket sales	268,20
11613 - Entry fees	20,00
11614 - Sponsorships	103,50
11640 - Sundry income	17,80
Total Ordinary Income	413,90
Ordinary Expenses	
20120 - Normal salaries & wages	(590,52
20125 - On-costs salaries & wages	(250,266
20130 - Overtime salaries & wages	(13,00)
20220 - Staff amenities	(30)
20265 - Other staffing costs	(20
20270 - Travel & Accommodation - Staff	(5,00)
20275 - Entertainment & Hospitality (FBT)	(20)
20280 - First Aid Supplies	(3,00
20550 - Subs - Other	(1,53
20610 - Office furniture & Equipment <\$5,000	(2,50)
20625 - Hire of plant & equipment - external	(21,00
20630 - Hire of plant & equipment - internal	(8,04)
20645 - Software Maintenance & Support	(16,800
20660 - Software less than \$10K	(5,08)
20710 - Cleaning & refuse	(8,15)
20715 - Electricity & gas	(42,60
20740 - Rates & charges - Council properties	(21,78-
20750 - Security services	(7,20
20810 - Fuel - vehicles	(1,50
20921 - Other Contractors	(492,32)
20930 - Travel & Accommodation - Consultants\contractors	(105,10
21020 - Community group donations	(2,20)
21050 - Other Donations	(4,50)
21072 - Sponsorships	(20,00)
21210 - Advertising & promotion	(159,00
21230 - Freight/Courier/Transport	(1,00)
21240 - Insurance - Other	(1,30)
21260 - Licenses & Registrations	(10,31)
21275 - Printing & stationery	(1,30)
21285 - Telephone Expenses	(20
21320 - Materials	(45,45)
21332 - Stock Purchases 21365 - Safety equipment (Non-PPE)	(1,40
21365 - Safety equipment (Non-PPE) 21367 - Artists fees and expenses	(10
21367 - Artists rees and expenses 21368 - Royalty payments	(421,20) (28,48)
Total Ordinary Expenses	(2,292,54
Net Income/(Deficit)	(1,878,644

Community Development and Events_

Description	2019/2020 Budget
Trading Summary	
Ordinary Income	
10730 - Sundry Fees & Charges	3,49
11215 - Other hire	63,00
11220 - Plant & equipment hire	119,00
11230 - Venue hire	199,20
11310 - Bar sales	60,50
1315 - Booking fees	46,49
11330 - Catering sales	60,50
11340 - Memberships	2,70
11345 - Merchandise Sales	5,50
11365 - Ticket sales	47,60
11375 - Marketing Services Income	20,84
11410 - Community Service Obligations	200,00
11635 - Rental income	77,90
Fotal Ordinary Income	906,72
Ordinary Expenses	
20120 - Normal salaries & wages	(875,70
20125 - On-costs salaries & wages	(344,64
20130 - Overtime salaries & wages	(45,00
20220 - Staff amenities	(80
20265 - Other staffing costs	(2,00
20275 - Entertainment & Hospitality (FBT)	(1,20
20280 - First Aid Supplies	(50
20415 - Interest paid on loans	(742,43
20550 - Subs - Other	(3,57
20610 - Office furniture & Equipment <\$5,000	(55,40
20615 - Plant <\$5,000	(2,00
20620 - Hardware Less than 5K	(1,00
20625 - Hire of plant & equipment - external	(13,00
20630 - Hire of plant & equipment - internal	(37,50
20635 - Loose tools & associated consumables	(2,00
20645 - Software Maintenance & Support	(39,20
20660 - Software less than \$10K	(11,85
20710 - Cleaning & refuse	(13,65
20715 - Electricity & gas	(200,20
20810 - Fuel - vehicles	(90)
20921 - Other Contractors	(46,95
20930 - Travel & Accommodation - Consultants\contractors	(9,00)
21050 - Other Donations	(80)
21072 - Sponsorships	(82,00
21150 - Other maintenance	(52,00
21210 - Advertising & promotion	(106,80
21230 - Freight/Courier/Transport	
	(3,00
21240 - Insurance - Other 21252 - Web hosting	(3,04
	(60)
21260 - Licenses & Registrations	(1,20
21270 - Postage	(20
21275 - Printing & stationery	(2,50
1285 - Telephone Expenses	(8,20
1314 - Waste Disposal - Other	(38
1320 - Materials	(65,67
1332 - Stock Purchases	(2,00
1367 - Artists fees and expenses	(68,00
1368 - Royalty payments	(2,50
Total Ordinary Expenses	(2,849,80

Community Development and Events_

Depreciation	
21435 - Depreciation - GRCFINANC	(164,711)
21460 - Depreciation - BUILDINGS	(224,619)
Total Depreciation Expenses	(389,330)
Net Income/(Deficit)	(2,332,412)
Capital Expenditure/Loans	
Capital Expenses	
21320 - Materials	(223,000)
Total Capital Expenses	(223,000)
Loan Payments	
60615 - Gladstone Entertainment Centre	(526,212)
Total Loan Payments	(526,212)
Total Capital Expenditure/Loans	(749,212)
Reserve Movement	
Transfer to Reserve	
30122 - Tfr to Sewerage Constrained Works Reserve	(712,831)
Total Transfer to Reserve	(712,831)
Total Reserve Movement	(712,831)
TOTAL	(3,794,455)
Projects	
Description	2019/2020
Capital Projects Fund	Budget
Capital Projects Fund	
Expenses GNC0127 - GECC CL5 Audio Console Replacement	(55,000)
GNC0137 - GECC - Flylines and chain motors	(168,000)
Total Expenses	(223,000)
Total Capital Projects Fund	(223,000)

Community Development and Events_

Group: Regional Libraries

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	385,080	407,370	400,200
Total Ordinary Expenses	(3,037,887)	(3,117,763)	(2,992,471
Total Depreciation Expenses	(265,482)	(232,564)	(239,890)
Net Income/(Deficit)	(2,918,289)	(2,942,958)	(2,832,160)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	(20,000)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	(20,000)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(2,918,289)	(2,942,958)	(2,852,160)

Community Development and Events_

10925 - State government grants 3000 10930 - Operational Grants - Other 3,5 11800 - Sales 19,0 11803 - Skental Income 2,0 11804 - Sundry Income 2,0 11805 - Slook Sales 5 Total Ordinary Income 226,9 Ordinary Expenses (40,7,00) 20123 - Normal salaries & wages (40,3,40) 20123 - On-costs salaries & wages (9,9) 20123 - Staff grifts and awards (15 20225 - Staff grifts and awards (12 2025 - Staff grifts and awards (12 2027 - Staff grifts and awards		2019/2020 Budget
10710 - Book replacement 2 10925 - State government grants 3000, 10930 - Operational Grants - Other 3,5 11363 - Rental income 2,0 11363 - Rental income 2,0 11364 - Sundry income 1,7 11665 - Book Sales 5 Total Ordinary Income 326,9 Ordinary Expenses (1,007,00 20120 - Normal salaries & wages (4,007,00 20120 - Oncosts salaries & wages (4,03,4,00,00) 20120 - Oncosts salaries & wages (9,9,9 20120 - Oncosts salaries & wages (20,23,23,23,23,23,23,23,23,23,23,23,23,23,	Frading Summary	
10925 - State government grants 300,0 10330 - Operational Grants - Other 3,5 11300 - Sales 19,0 11305 - Sales 19,0 11305 - Sales 2,0 11305 - Sales 2,0 11305 - Sales 2,0 11305 - Sales 3,5 Total Ordinary Income 326,9 Ordinary Expenses (403,40 20120 - Normal salaries & wages (403,40 20123 - On-costs salaries & wages (9,90 20124 - Motor vehicle allowance (20 2025 - Saff gifts and awards (11 2025 - Saff gifts and awards (12 2027 - Staff gifts and awards (20 2027 - Staff gifts and awards (20 2027 - Staff gifts and awards (20 2027 - Staff gifts and awards (21 2027 - Staff gifts and awards (21 2027 - Staff gifts and awards (21 2027 - Staff gifts and awards (22 2027 - Staff gifts and awards (21 2027 - Staff gifts and awards (21 2027 - Staff gifts and awards (22 2028 - Staff gifts and awar	Ordinary Income	
10930 - Operational Grants - Other 3,5 11360 - Sales 19,0 11360 - Sales 19,0 11663 - Rontal Income 2,0 11664 - Sundry Income 1,7 11665 - Book Sales 325 Total Ordinary Income 326,9 Ordinary Expenses (1,007,00 20120 - Normal salaries & wages (1,007,00 20120 - Normal salaries & wages (403,40 20120 - Overnite salaries & wages (403,40 20120 - Overnite salaries & wages (403,40 20120 - Overnite salaries & wages (2022) 20130 - Overtime salaries & wages (2023) 20130 - Overtime salaries & wages (2024) 20130 - Overtime salaries & wages (2025) 20130 - Overtime salaries & wages (2025) 20130 - Overtime salaries & wages (2026) 20130 - Overtime salaries & wages (2027) 2022 - Staff affing toxts (212 2022 - Staff affing toxts (212 2023 - Staff affing toxts (22 2024 - Hardware Less than StA (25,00 2025 - Ubarly Roke Purchaes (400,00 20260 - Lardw	10710 - Book replacement	20
1360 - Sales 19.0 11633 - Rental income 2.0 11635 - Book Sales 5 Total Ordinary Income 326.9 Ordinary Expenses (1,007.0C 20120 - Normal salaries & wages (1,007.0C 20123 - On-costs salaries & wages (403.4C 20124 - Motor vehicle allowance (52 20125 - On-costs salaries & wages (403.4C 20125 - Saler mentites (22 20125 - Saler mentites (25 20125 - Saler Mile of Jant & Salpitel IV (FBT) (5 20126 - Liber Mair < Spool	10925 - State government grants	300,00
11635 - Rental income2.011540 - Sundry Income1.711656 - Book Sales326.9Ordinary Income2020 - Normal salaries & wages(1007.002020 - Normal salaries & wages(1007.002021 - Normal salaries & wages(403.40(2020 - Normal salaries & wages(403.40(2020 - Normal salaries & wages(403.40(2023 - Staff amentites(2023 - Staff amentites(2025 - Chier staffing costs(2025 - Chier staffing costs(2026 - Hardware Less than SK(2020 - Hardware Less than SK(2020 - Hardware Less than SK(2020 - Staff amentice Internal(33.55 - Other yales(400.00(2020 - Staff amentice Internal(2120 - Dremain tenance(220 - Staff amentice Internal(2120 - Dremain tenance(2120 - Dremain tenance(220 - Staff amentice Internal(2120 - Dremain tenance(2120 - Dremain tenan	10930 - Operational Grants - Other	3,50
11640 - Sundry income 1,7 11665 - Book Sales 5 Total Ordinary Income 326,9 Ordinary Expenses (1,007,00 20120 - Normal salaries & wages (1,007,00 20121 - Motor vehicle allowance (25 20122 - Staff agitts and awards (103,07,00 20120 - Staff amenities (20 20120 - Staff amenities (22 20125 - On-costs salaries & wages (9,9) 20125 - Staff agitts and awards (15 20125 - Staff agitts and awards (15 20125 - Staff amenities (22 20125 - Staff amenities (22 20125 - Staff agitts and awards (25 20127 - Entertainment & Hospitality (FBT) (15 20126 - Staff agitts and awards (25 20127 - Intertainment & Hospitality (15 20128 - Staff agitts and savere asset han Staff (25,000 (50 20129 - Staff agitts and savere asset han Staff (25,000 (37,55 20120 - Cleaning & refuse (1,20 20130 - Cleaning & refuse (1,20 2014 - Staff agitts and Staff (25,000 (37,55 2015 - Other maintenance (200	11360 - Sales	19,00
11665 - Book Sales 5 Total Ordinary Income 326,9 Ordinary Expenses (1,007,00 20120 - Normal salaries & wages (1,007,00 20123 - On-costs salaries & wages (403,40 20124 - On-cost salaries & wages (990 20125 - On-costs salaries & wages (2013) 20125 - Staff (18's and awards (21 20125 - Staff (18's and awards (22 20225 - Staff (18's and awards (22 2023 - Other Staff (18's and awards (25 2025 - Hardware Less than 5 K (25 2026 - Software Less than 5 10K (12 2021 - Other Contractors (20 21230	11635 - Rental income	2,00
Total Ordinary Income 326,9 Ordinary Expenses (1,007,00 20120 - Normal salaries & wages (1,007,00 20122 - Motor vehicle allowance (50 20123 - Overtine salaries & wages (403,4) 20120 - Staff amenities (9,9) 20120 - Staff amenities (20 20120 - Staff amenities (20 20125 - Staff gifts and awards (15 20275 - Entertainment & Hospitality (FBT) (5 20275 - Entertainment & Hospitality (FBT) (15 20275 - Staff gifts and awards (20 20275 - Ducht = Staff Staff & Group (23 20275 - Ducht = Staff Staff & Group (25 20275 - Ducht = Staff & Group (25 20260 - Hart < S5,000		1,70
Ordinary Eyenses (1,007,007) 20120 - Normal salaries & wages (1,007,007) 20124 - Motor vehicle allowance (507) 20125 - On-costs salaries & wages (1403,407) 20120 - Staff amenities (2022) 20121 - Staff se & wages (2022) 20222 - Staff amenities (2022) 20225 - Staff gifts and awards (212) 2025 - Other staffing costs (222) 20275 - Entertainment & Hospitality (FBT) (15 20275 - Subs - Other (23 20265 - Other staffing costs (25,007) 20263 - Hire of plant & equipment - internal (37,557) 20260 - Library Book Purchases (400,000) 20260 - Utary Book Purchases (400,000) 20260 - Library Book Purchases (400,000) 20210 - Cleaning & refuse (1,22) 20110 - Cleaning & terfuse (1,22) 20120 - Cleaning & terfuse (1,22) 20120 - Cleaning & terfuse (2,200) 20120 - Utary Book Purchases (2,200) 20120 - Other maintenance (55) 20120 - Other maintenance (2,20	11665 - Book Sales	50
20120 - Normal salaries & wages (1,007,00 20124 - Motor vehicle allowance (55 20125 - On-costs salaries & wages (403,40 20130 - Overtime salaries & wages (62,90 20225 - Staff amenities (22 20225 - Staff amenities (22 20225 - Staff gifts and awards (21 20225 - Staff gifts and awards (21 20225 - Staff gifts and awards (21 20225 - Staff gifts and awards (22 20227 - NON-FRI Entertainment & Hospitality (FBT) (15 20250 - Subs - Other (34 20550 - Subs - Other (34 20550 - Subs - Other (34 20550 - Ubrary Book Purchases (400,00 20660 - Software Less than 5K (25,00 20660 - Software Less than 5INK (1,22 20710 - Cleaning & refuse (1,22 20710 - Cleaning & refuse (1,20 20110 - Other maintenance (55 20120 - Ubrer Contractors (1,20 21150 - Other maintenance (52 21260 - License & Registrations (2,20 21270 - Postage (42 21280 - Teleptone Expenses	Fotal Ordinary Income	326,90
20124 - Motor vehicle allowance (50 20125 - On-costs salaries & wages (403,40 20120 - Overtine salaries & wages (9,90 20220 - Staff amenities (20 20225 - Staff amenities (20 20225 - Staff amenities (20 20225 - Other staffing costs (20 20275 - Entertainment & Hospitality (FBT) (15 20277 - NON-FBT Entertainment & Hospitality (15 20250 - Subs - Other (34 2050 - Subs - Other (34 2050 - Subs - Other (25,00 20630 - Hire of plant & equipment - internal (37,55 20710 - Cleaning & refuse (10,00 20650 - Library Book Purchases (400,00 20710 - Cleaning & refuse (12,00 20710 - Cleaning & refuse (12,00 20710 - Cleaning & refuse (12,00 20710 - Cleaning & refuse (2,00 21210 - Other maintenance (55 21230 - Materials (2,20 21240 - Insurance - Other (44 21240 - Insurance - Other (44 21240 - Insurance - Other (45 21240 - Insurance - Other		
20125 - On-costs salaries & wages (403,40 20130 - Overtime salaries & wages (9,90 20220 - Staff amenities (20 20222 - Staff gifts and awards (11 20265 - Other staffing costs (20 2027 - NON-FB Tentertainment & Hospitality (FBT) (11 2055 - Subs - Other (32 20615 - Plant <\$5,000	5	
20130 - Overtime salaries & weges (9)90 20220 - Staff gifts and awards (15 20222 - Staff gifts and awards (12 20225 - Staff gifts and awards (22 2027 - Entertainment & Hospitality (FBT) (9)90 2027 - NON-FBT Entertainment & Hospitality (15 2027 - NON-FBT Entertainment & Hospitality (15 2027 - NON-FBT Entertainment & Hospitality (15 2026 - Other staff ing costs (26 2027 - NON-FBT Entertainment & Hospitality (15 2026 - Other staff ing costs (25,00 20130 - Hardware Less than 5K (25,00) 20630 - Hire of plant & equipment - internal (37,52 20650 - Library Book Purchases (400,00) 20650 - Library Book Purchases (400,00) 20710 - Cleaning & refuse (12,20) 20715 - Electricity & gas (60,00) 20921 - Other Contractors (10,00) 21150 - Ditarge may contractors (10,00) 21240 - Insurace - Other (42,20) 21240 - Insurace - Other (42,20) 21240 - Lisurace - Other (42,20) 21240 - Lisurace - Other (42,20)		
20220 - Staff amenities (20 20225 - Staff gifts and awards (20 20225 - Other staffing costs (20 20277 - NON-FBT Entertainment & Hospitality (FBT) (15 20275 - Entertainment & Hospitality (FBT) (15 20275 - Subs - Other (34 20261 - Hardware Less than 5K (25,00 20260 - Hardware Less than 5K (25,00 20620 - Hardware Less than 5K (25,00 20630 - Hire of plant & equipment - internal (37,55 20660 - Software Less than 5K (20,00 20660 - Software Less than 5N ((15 20710 - Cleaning & refuse (1,20 20710 - Cleaning & refuse (12,00 20710 - Cleaning & refuse (12,00 20710 - Other Contractors (10,00 21210 - Other Contractors (2,00 21210 - Other Contractors (2,00 21220 - Freight/Courier/Transport (2,20 21220 - Freight/Courier/Transport (2,20 21270 - Postage (440 21270 - Postage (2,40 21270 - Postage (2,40 21270 - Postage (2,40 21270 - Postage		
20225 - Staff gifts and awards (1) 20225 - Other staffing costs (2) 20275 - Entertainment & Hospitality (FBT) (1) 20257 - NON-FBT Entertainment & Hospitality (1) 20250 - Subs - Other (3) 20260 - Hire of plant & equipment - internal (37,50) 20630 - Hire of plant & equipment - internal (37,50) 20650 - Library Book Purchases (400,00) 20660 - Giptant & equipment - internal (37,50) 20710 - Cleaning & refuse (1) 20710 - Cleaning & refuse (10,00) 20710 - Cleaning & refuse (2) 20710 - Cleaning & refuse (2) 20710 - Cleaning & refuse (10,00) 20110 - Other maintenance (2) 21200 - Fight/Courier/Transport (2) 21210 - Fight/Courier/Transport (2) 21210 - Fight/Courier/Transport (3) 21210 - Fight/Courier/Transport (3) 21210 - Fight/Courier/Transport (3) 21210 - Postage (4) 21210 - Postage (4) 21210 - Artists fees and expenses (2) 21210 - Artists fees and expenses (2)		
20265 - Other staffing costs (20 20275 - Entertainment & Hospitality (FBT) (5) 20277 - NON-FBT Entertainment & Hospitality (15) 20265 - Subs - Other (34) 20615 - Plant <\$5,000		
20275 - Entertainment & Hospitality (FBT) (15 20277 - NON-FBT Entertainment & Hospitality (15 20250 - Subs - Other (34 20515 - Plant <\$5,000		
20277 - NON-FBT Entertainment & Hospitality (19 20505 - Subs - Other (34 20505 - Subs - Other (34 20615 - Plant <\$5,000	-	
20550 - Subs - Other (34 20615 - Plant <\$5,000		
20615 - Plant <\$5,000		
20620 - Hardware Less than 5K (25,00 20630 - Hire of plant & equipment - internal (37,50 20650 - Library Book Purchases (400,00 20660 - Software Less than \$10K (15 20710 - Cleaning & refuse (1,20 20715 - Electricity & gas (60,00 20921 - Other Contractors (10,00 20130 - Freight/Courier/Transport (2,00 21240 - Insurance - Other (45 21270 - Postage (440 21275 - Printing & stationery (3,50 21275 - Printing & stationery (3,50 21285 - Telephone Expenses (4,60 21275 - Printing & stationery (3,50 21285 - Telephone Expenses (4,60 21290 - Materials (62,50 2130 - Artrists fees and expenses (2,00 21435 - Depreciation (2,00 21435 - Depreciation - GRCFINANC (5,49 21440 - Depreciation - FFOS (73 21440 - Depreciation - BULDINGS (73		
20630 - Hire of plant & equipment - internal (37,50 20650 - Library Book Purchases (400,00 20660 - Software less than \$10K (15 20710 - Cleaning & refuse (1,20 20715 - Electricity & gas (60,00 20921 - Other Contractors (10,00 21150 - Other maintenance (55 21230 - Freight/Courier/Transport (2,00 21240 - Insurance - Other (45 21270 - Postage (44 21275 - Printing & stationery (3,50 21285 - Telephone Expenses (4,60 21320 - Materials (62,50 21320 - Materials (62,50 21320 - Materials (62,50 21320 - Materials (2,00 21270 - Postage (4,60 21320 - Materials (62,50 21320 - Materials (2,03,44,50 21367 - Artists fees and expenses (2,00 Total Ordinary Expenses (2,04,45 Depreciation (5,45 21440 - Depreciation - GRCFINANC (5,45 21440 - Depreciation - PFOS (73 21460 - Depreciation - BUILDINGS (87,81 <		-
20650 - Library Book Purchases (400,00 20660 - Software less than \$10K (15 20710 - Cleaning & refuse (1,20 20715 - Electricity & gas (60,00 20921 - Other Contractors (10,00 201150 - Other maintenance (55 21230 - Freight/Courier/Transport (2,00 21240 - Insurance - Other (45 21250 - Licenses & Registrations (2,20 21260 - Licenses & Registrations (2,20 21270 - Postage (46 21275 - Printing & stationery (3,50 21285 - Telephone Expenses (4,60 21320 - Materials (62,50 21320 - Materials (2,00 Cottal Ordinary Expenses (2,00 Cottal Ordinary Expenses (2,00 21435 - Depreciation - GRCFINANC (5,49 21440 - Depreciation - PFOS (73 21440 - Depreciation - BUILDINGS (73 21450 - Depreciation - BUILDINGS (73		
20660 - Software less than \$10K (15 20710 - Cleaning & refuse (1,20 20715 - Electricity & gas (60,00 20921 - Other Contractors (10,00 21150 - Other maintenance (55 21230 - Freight/Courier/Transport (2,00 21240 - Insurance - Other (45 21270 - Postage (46 21275 - Printing & stationery (3,55 21285 - Telephone Expenses (4,60 2130 - Artists fees and expenses (2,00 21320 - Materials (62,50 21320 - Materials (62,50 21320 - Materials (62,50 21320 - Materials (62,50 21321 - Prepreciation - GRCFINANC (5,45 21435 - Depreciation - GRCFINANC (5,45 21435 - Depreciation - GRCFINANC (5,45 21440 - Depreciation - PFOS (73 21460 - Depreciation - BUILDINGS (87,81		
20710 - Cleaning & refuse (1,20 20715 - Electricity & gas (60,00 20921 - Other Contractors (10,00 21150 - Other maintenance (55 21230 - Freight/Courier/Transport (2,00 21240 - Insurance - Other (45 21260 - Licenses & Registrations (2,20 21270 - Postage (460 21275 - Printing & stationery (3,55 21275 - Telephone Expenses (4,60 21320 - Materials (62,50 21320 - Artists fees and expenses (2,00 21435 - Depreciation - GRCFINANC (5,49 21435 - Depreciation - GRCFINANC (5,49 21435 - Depreciation - BUILDINGS (87,81	•	
20715 - Electricity & gas (60,00 20921 - Other Contractors (10,00 21150 - Other maintenance (55 21230 - Freight/Courier/Transport (2,00 21240 - Insurance - Other (45 21260 - Licenses & Registrations (2,20 21277 - Postage (40 21275 - Printing & stationery (3,50 21285 - Telephone Expenses (4,60 21300 - Materials (62,50 21367 - Artists fees and expenses (2,004,45 Depreciation (5,49 21440 - Depreciation - GRCFINANC (5,49 21440 - Depreciation - BUILDINGS (87,81		-
20921 - Other Contractors(10,00201150 - Other maintenance(5521230 - Freight/Courier/Transport(2,0021240 - Insurance - Other(4521260 - Licenses & Registrations(2,2221270 - Postage(4021275 - Printing & stationery(3,5021285 - Telephone Expenses(4,6021320 - Materials(62,5021367 - Artists fees and expenses(2,0021435 - Depreciation - GRCFINANC(5,4921440 - Depreciation - PFOS(7321460 - Depreciation - BUILDINGS(87,81	-	
21150 - Other maintenance (55 21230 - Freight/Courier/Transport (2,00 21240 - Insurance - Other (45 21260 - Licenses & Registrations (2,20 21270 - Postage (40 21275 - Printing & stationery (3,50 21285 - Telephone Expenses (4,60 21320 - Materials (62,50 21367 - Artists fees and expenses (2,00 21367 - Artists fees and expenses (2,00 21367 - Depreciation - GRCFINANC (5,49 2140 - Depreciation - FFOS (73 2140 - Depreciation - BUILDINGS (87,81		
21230 - Freight/Courier/Transport(2,0021240 - Insurance - Other(4521260 - Licenses & Registrations(2,2021270 - Postage(4021275 - Printing & stationery(3,5021285 - Telephone Expenses(4,6021320 - Materials(62,5021367 - Artists fees and expenses(2,00 Control Ordinary Expenses(2,014,45Depreciation 21435 - Depreciation - GRCFINANC(5,4921440 - Depreciation - PFOS(7321460 - Depreciation - BUILDINGS(87,81		
21240 - Insurance - Other(4521260 - Licenses & Registrations(2,2021270 - Postage(4021275 - Printing & stationery(3,5021285 - Telephone Expenses(4,6021320 - Materials(62,5021367 - Artists fees and expenses(2,00 Total Ordinary Expenses(2,014,45) Depreciation 21435 - Depreciation - GRCFINANC(5,4921440 - Depreciation - FPOS(7321460 - Depreciation - BUILDINGS(87,81		
21260 - Licenses & Registrations(2,2021270 - Postage(4021275 - Printing & stationery(3,5021285 - Telephone Expenses(4,6021320 - Materials(62,5021367 - Artists fees and expenses(2,00Total Ordinary Expenses(2,004,45Depreciation21435 - Depreciation - GRCFINANC21435 - Depreciation - GRCFINANC(5,4921440 - Depreciation - PFOS(7321460 - Depreciation - BUILDINGS(87,81		
21270 - Postage(4021275 - Printing & stationery(3,5021285 - Telephone Expenses(4,6021320 - Materials(62,5021367 - Artists fees and expenses(2,00Total Ordinary Expenses(2,034,45Depreciation21435 - Depreciation - GRCFINANC(5,4921440 - Depreciation - PFOS(7321460 - Depreciation - BUILDINGS(87,81		
21275 - Printing & stationery(3,5021285 - Telephone Expenses(4,6021320 - Materials(62,5021367 - Artists fees and expenses(2,00Total Ordinary Expenses(2,034,45Depreciation21435 - Depreciation - GRCFINANC(5,4921440 - Depreciation - PFOS(7321460 - Depreciation - BUILDINGS(87,81		
21285 - Telephone Expenses(4,6021320 - Materials(62,5021367 - Artists fees and expenses(2,00Total Ordinary Expenses(2,034,45Depreciation(2,034,4521435 - Depreciation - GRCFINANC(5,4521440 - Depreciation - PFOS(7321460 - Depreciation - BUILDINGS(87,81	-	-
21320 - Materials(62,5021367 - Artists fees and expenses(2,00Total Ordinary Expenses(2,034,45Depreciation(2,1034,4521435 - Depreciation - GRCFINANC(5,4521440 - Depreciation - PFOS(7321460 - Depreciation - BUILDINGS(87,81		(4,60
21367 - Artists fees and expenses(2,00Total Ordinary Expenses(2,034,45Depreciation(2,034,4521435 - Depreciation - GRCFINANC(5,4521440 - Depreciation - PFOS(7321460 - Depreciation - BUILDINGS(87,81		
Depreciation(5,49)21435 - Depreciation - GRCFINANC(5,49)21440 - Depreciation - PFOS(73)21460 - Depreciation - BUILDINGS(87,81)		(2,00
21435 - Depreciation - GRCFINANC(5,4921440 - Depreciation - PFOS(7321460 - Depreciation - BUILDINGS(87,81	Fotal Ordinary Expenses	(2,034,45
21440 - Depreciation - PFOS(7321460 - Depreciation - BUILDINGS(87,81	Depreciation	
21460 - Depreciation - BUILDINGS (87,81		(5,49
	21440 - Depreciation - PFOS	(73
Total Depreciation Expenses (94,04	21460 - Depreciation - BUILDINGS	(87,81
	Fotal Depreciation Expenses	(94,04

Community Development and Events_

Capital Expenditure/Loans

Capital Expenses	
21320 - Materials	(20,000)
Total Capital Expenses	(20,000)
Total Capital Expenditure/Loans	(20,000)
TOTAL	(1,821,600)
Projects	
Description	2019/2020 Budget
Capital Projects Fund	
Expenses GNC0133 - Library RFID Hardware	(20,000)
Total Expenses	(20,000)
Total Capital Projects Fund	(20,000)

Community Development and Events_

Trading Summary Ordinary Income 11360 - Sales Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20120 - Normal salaries & wages 20124 - Motor vehicle allowance 20125 - On-costs salaries & wages 20620 - Hardware Less than 5K 20620 - Library Book Purchases 20750 - Security services 21230 - Freight/Courier/Transport 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses 21320 - Materials	Budget 9,00
Ordinary Income 11360 - Sales Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20124 - Motor vehicle allowance 20125 - On-costs salaries & wages 20620 - Hardware Less than 5K 20650 - Library Book Purchases 20750 - Security services 21230 - Freight/Courier/Transport 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses Depreciation	9,00
11360 - Sales Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20124 - Motor vehicle allowance 20125 - On-costs salaries & wages 20620 - Hardware Less than 5K 20650 - Library Book Purchases 20750 - Security services 21230 - Freight/Courier/Transport 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses Depreciation	9,00
Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20124 - Motor vehicle allowance 20125 - On-costs salaries & wages 20620 - Hardware Less than 5K 20620 - Library Book Purchases 20750 - Security services 21230 - Freight/Courier/Transport 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses Depreciation	9,00
Ordinary Expenses 20120 - Normal salaries & wages 20124 - Motor vehicle allowance 20125 - On-costs salaries & wages 20620 - Hardware Less than 5K 20650 - Library Book Purchases 20750 - Security services 21230 - Freight/Courier/Transport 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses	
20120 - Normal salaries & wages 20124 - Motor vehicle allowance 20125 - On-costs salaries & wages 20620 - Hardware Less than 5K 20650 - Library Book Purchases 20750 - Security services 21230 - Freight/Courier/Transport 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses Depreciation	9,00
20124 - Motor vehicle allowance 20125 - On-costs salaries & wages 20620 - Hardware Less than 5K 20650 - Library Book Purchases 20750 - Security services 21230 - Freight/Courier/Transport 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses	
20125 - On-costs salaries & wages 20620 - Hardware Less than 5K 20650 - Library Book Purchases 20750 - Security services 21230 - Freight/Courier/Transport 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses Depreciation	(82,640
20620 - Hardware Less than 5K 20650 - Library Book Purchases 20750 - Security services 21230 - Freight/Courier/Transport 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses	(600
20650 - Library Book Purchases 20750 - Security services 21230 - Freight/Courier/Transport 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses Depreciation	(36,364
20750 - Security services 21230 - Freight/Courier/Transport 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses	(300
21230 - Freight/Courier/Transport 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses Depreciation	(2,000
21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses Depreciation	(500
21320 - Materials Total Ordinary Expenses Depreciation	(700
Total Ordinary Expenses Depreciation	(700
Depreciation	(3,500
•	(127,304
21460 Depresention RUILDINGS	
21400 - Depreciation - Boildings	(7,303
Total Depreciation Expenses	(7,303
Net Income/(Deficit)	

Community Development and Events_

Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	12.00
11230 - Venue hire	43,00
11360 - Sales	60
11620 - Commission	5,00
11640 - Sundry income	7,00
Total Ordinary Income	55,60
Ordinary Expenses	
20120 - Normal salaries & wages	(345,230
20124 - Motor vehicle allowance	(600
20125 - On-costs salaries & wages	(139,846
20130 - Overtime salaries & wages	(7,50
20220 - Staff amenities	(600
20610 - Office furniture & Equipment <\$5,000	(30,000
20650 - Library Book Purchases	(2,000
20715 - Electricity & gas	(40,000
20750 - Security services	(400
20921 - Other Contractors	(62,500
21072 - Sponsorships	(100
21230 - Freight/Courier/Transport	(70
21270 - Postage	(100
21275 - Printing & stationery	(200
21285 - Telephone Expenses	(3,000
21320 - Materials	(5,000
21367 - Artists fees and expenses	(200
Total Ordinary Expenses	(637,970
Depreciation	
21460 - Depreciation - BUILDINGS	(70,388
Total Depreciation Expenses	(70,388
Net Income/(Deficit)	(652,764

Community Development and Events_

Description	2019/2020 Budget
Trading Summary	
Ordinary Income	
10710 - Book replacement	90
11360 - Sales	7,00
Total Ordinary Income	7,90
Ordinary Expenses	
20120 - Normal salaries & wages	(56,79
20124 - Motor vehicle allowance	(10
20125 - On-costs salaries & wages	(24,99
20220 - Staff amenities	(30
20650 - Library Book Purchases	(50
20710 - Cleaning & refuse	(80
20715 - Electricity & gas	(13,00
21150 - Other maintenance	(40
21230 - Freight/Courier/Transport	(30
21240 - Insurance - Other	(3
21275 - Printing & stationery	(20
21320 - Materials	(4,00
Fotal Ordinary Expenses	(101,42
Depreciation	
21435 - Depreciation - GRCFINANC	(1,83
21460 - Depreciation - BUILDINGS	(53,41
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(1,36
Fotal Depreciation Expenses	(56,60
Net Income/(Deficit)	(150,13

Community Development and Events_

Description	2019/2020 Budget
rading Summary	
rading Summary	
Drdinary Income	
1360 - Sales	80
otal Ordinary Income	80
Ordinary Expenses	
0120 - Normal salaries & wages	(59,59
20124 - Motor vehicle allowance	(70
20125 - On-costs salaries & wages	(26,22
20220 - Staff amenities	(15
20715 - Electricity & gas	(3,00
1270 - Postage	(5
1285 - Telephone Expenses	(60
21320 - Materials	(60
1367 - Artists fees and expenses	(40
otal Ordinary Expenses	(91,31
Depreciation	
21460 - Depreciation - BUILDINGS	(11,54
otal Depreciation Expenses	(11,54
Net Income/(Deficit)	(102,05

Community Development and Events_

Group: Tondoon Botanic Gardens

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	47,068	49,892	58,545
Total Ordinary Expenses	(1,691,574)	(1,754,142)	(1,618,095)
Total Depreciation Expenses	(80,237)	(77,703)	(79,619)
Net Income/(Deficit)	(1,724,743)	(1,781,952)	(1,639,169)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	(6,437)	(221,000)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	(6,437)	(221,000)
Reserve Movement			
Total Transfer to Reserve	(11,255)	(9,661)	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	(11,255)	(9,661)	-
TOTAL	(1,735,998)	(1,798,050)	(1,860,169)

Community Development and Events_

Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
10730 - Sundry Fees & Charges	6,46
10735 - Tondoon Botanic Gardens Park Bookings	5,63
11360 - Sales	40
11635 - Rental income	34,00
11640 - Sundry income	12,05
Total Ordinary Income	58,54
Ordinary Expenses	
20120 - Normal salaries & wages	(678,36
20125 - On-costs salaries & wages	(298,524
20130 - Overtime salaries & wages	(28,00
20210 - PPE - non uniform	(1,400
20220 - Staff amenities	(1,900
20277 - NON-FBT Entertainment & Hospitality	(200
20320 - Councillors - Hospitality	(50
20550 - Subs - Other	(4,60
20610 - Office furniture & Equipment <\$5,000	(5,000
20620 - Hardware Less than 5K	(1,50
20625 - Hire of plant & equipment - external	(6,000
20630 - Hire of plant & equipment - internal	(88,04)
20635 - Loose tools & associated consumables	(4,50
20710 - Cleaning & refuse	(4,800
20715 - Electricity & gas	(42,400
20810 - Fuel - vehicles	(50
20825 - Oil & lubricants - vehicles	(500
20920 - Other consultants	(33,000
20921 - Other Contractors	(271,85
20930 - Travel & Accommodation - Consultants\contractors	(6,00
21150 - Other maintenance	(15,000
21230 - Freight/Courier/Transport	(1,500
21240 - Insurance - Other	(31
21275 - Printing & stationery	(300
21280 - Reference Books	(500
21285 - Telephone Expenses	(10,850
21310 - Chemicals	(7,000
21320 - Materials	(103,400
21345 - Tipping Fees	(150
21365 - Safety equipment (Non-PPE)	(1,500
Total Ordinary Expenses	(1,618,095
Depreciation	
21435 - Depreciation - GRCFINANC	(1,91)
21440 - Depreciation - PFOS	(22,519
21460 - Depreciation - BUILDINGS	(45,848
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(9,33)
Total Depreciation Expenses	(79,619

Community Development and Events_

Capital Expenditure/Loans

Capital Expenses	
21150 - Other maintenance	(30,000)
21320 - Materials	(191,000)
Total Capital Expenses	(221,000)
Total Capital Expenditure/Loans	(221,000)

TOTAL	(1,860,169)

Description	2019/2020
	Budget
General Fund	
Expenses	
PGM3216 - TBG - Signage Maintenance	(2,500)
PGM3217 - TBG - Trail Maintenance	(12,500)
PGM3218 - TBG - Collection Mapping	(12,500)
PGM3219 - TBG - Irrigation	(13,000)
PGM3220 - TBG - Roadway and Pathway Maintenance	(15,000)
PGM3221 - TBG - Sculpture Art Trail	(20,000)
PGM3222 - TBG - Waterway Weed Control	(10,000)
PGM3223 - TBG - Tree Management	(100,000)
Total Expenses	(185,500)
Total General Fund	(185,500)
Capital Projects Fund	
Expenses	
PKC0207 - TBG - Depot - Nursery - Structure Renewal (Upgrade)	(30,000)
PKC0257 - TBG Staff Amenities - Re-roofing, refit & refurbishment	(191,000)
Total Expenses	(221,000)
Total Capital Projects Fund	(221,000)

Customer Experience

Business Unit Summary

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	3,033,162	2,849,463	3,099,563
Total Ordinary Expenses	(11,639,968)	(11,490,777)	(11,394,357)
Total Depreciation Expenses	(75,494)	(35,110)	(52,382)
Net Income/(Deficit)	(8,682,300)	(8,676,425)	(8,347,176)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	(84,000)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	(84,000)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	252,041	147,744	369,948
Total Reserve Movement	252,041	147,744	369,948
TOTAL	(8,430,259)	(8,528,681)	(8,061,228)

Customer Experience

Group: Call Centre

Description	2018/2019 Budget	2018/2019 Forecast	2019/2020 Budget
Trading Summary			
Total Ordinary Income	-	(4,152)	
Total Ordinary Expenses	(149,000)	(132,385)	(127,368
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(149,000)	(136,537)	(127,368
Capital Expenditure/Loans			
Total Capital Income	-	-	
Total Capital Expenses	-	-	
Total Loan Proceeds	-	-	
Total Loan Payments	-	-	
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(149,000)	(136,537)	(127,368)

Customer Experience

Cost Centre: 417 - Call Centre	
Description	2019/2020 Budget
Trading Summary	
Ordinary Expenses	
20921 - Other Contractors	(127,368
Total Ordinary Expenses	(127,368
Net Income/(Deficit)	(127,368
TOTAL	(127,368

Customer Experience

Group: Customer Experience Administration			
Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	-	-	-
Total Ordinary Expenses	(478,440)	(658,736)	(428,958)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(478,440)	(658,736)	(428,958)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(478,440)	(658,736)	(428,958)

Customer Experience

Cost Centre: 730 - Customer Experience Administration	
Description	2019/2020 Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(296,178
20125 - On-costs salaries & wages	(130,350
20240 - Staff uniforms - PPE	(150
20275 - Entertainment & Hospitality (FBT)	(1,800
21285 - Telephone Expenses	(480
Total Ordinary Expenses	(428,958
Net Income/(Deficit)	(428,958
TOTAL	(428,958)

Customer Experience

Group: Customer Solutions

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	230,162	226,264	259,945
Total Ordinary Expenses	(4,116,518)	(4,953,829)	(4,298,736)
Total Depreciation Expenses	(7,101)	(6,311)	(7,504)
Net Income/(Deficit)	(3,893,457)	(4,733,876)	(4,046,295)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	(28,500)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	(28,500)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(3,893,457)	(4,733,876)	(4,074,795)

Customer Experience

Description	2019/2020 Budget
Trading Summary	
Ordinary Income	
10730 - Sundry Fees & Charges	1,75
Total Ordinary Income	1,75
Ordinary Expenses	
20120 - Normal salaries & wages	(2,425,350
20124 - Motor vehicle allowance	(2,885
20125 - On-costs salaries & wages	(900,054
20130 - Overtime salaries & wages	(18,000
20220 - Staff amenities	(1,200
20275 - Entertainment & Hospitality (FBT)	(4,800
20277 - NON-FBT Entertainment & Hospitality	(660
20620 - Hardware Less than 5K	(6,000
20635 - Loose tools & associated consumables	(2,000
20750 - Security services	(8,400
20921 - Other Contractors	(5,850
21270 - Postage	(67,600
21275 - Printing & stationery	(3,360
21285 - Telephone Expenses	(75,000
Total Ordinary Expenses	(3,521,155
Net Income/(Deficit)	(3,519,409
TOTAL	(3,519,409

Customer Experience

Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
10925 - State government grants	110,000
11635 - Rental income	11,000
11640 - Sundry income	48,204
Total Ordinary Income	169,204
Ordinary Expenses	
20120 - Normal salaries & wages	(367,694
20124 - Motor vehicle allowance	(3,500
20125 - On-costs salaries & wages	(146,224
20220 - Staff amenities	(1,600
21275 - Printing & stationery	(500
21285 - Telephone Expenses	(2,000
21320 - Materials	(2,535
Total Ordinary Expenses	(524,053
Depreciation	
21435 - Depreciation - GRCFINANC	(1,194
Total Depreciation Expenses	(1,194
Net Income/(Deficit)	(356,043

Customer Experience

Description	2019/2020 Budget
	Suger
Trading Summary	
Ordinary Income	
11345 - Merchandise Sales	36,00
11620 - Commission	50,49
11640 - Sundry income	2,50
Total Ordinary Income	88,99
Ordinary Expenses	
20120 - Normal salaries & wages	(148,00
20124 - Motor vehicle allowance	(2,30
20125 - On-costs salaries & wages	(59,31
20220 - Staff amenities	(5)
21240 - Insurance - Other	(1,00
21275 - Printing & stationery	(25
21285 - Telephone Expenses	(2,60
21320 - Materials	(4,00
21332 - Stock Purchases	(36,00
Total Ordinary Expenses	(253,52
Depreciation	
21460 - Depreciation - BUILDINGS	(6,31
Total Depreciation Expenses	(6,31
Net Income/(Deficit)	(170,84
Capital Expenditure/Loans	
Capital Expenses	
21150 - Other maintenance	(28,50
Total Capital Expenses	(28,50
Total Capital Expenditure/Loans	(28,50
TOTAL	(199,343
Ducionte	
Projects	2046/2022
Description	2019/2020 Budget
Capital Projects Fund	
Expenses	
RTC0001 - Mount Larcom RTC Improvements	(28,50
Total Expenses	(28,50
Total Capital Projects Fund	(28,50

Customer Experience

Group: Development Services

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	1,508,000	1,410,272	1,398,236
Total Ordinary Expenses	(2,327,582)	(1,800,064)	(1,920,116
Total Depreciation Expenses	(958)	-	(1,168
Net Income/(Deficit)	(820,540)	(389,792)	(523,048
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	
Total Loan Proceeds	-	-	
Total Loan Payments	-	-	
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(820,540)	(389,792)	(523,048

Customer Experience

	2019/2020
Description	Budget
Trading Summary	
Ordinary Income	
10510 - Assessment	37,22
10520 - Plumbing inspections	279,89
10535 - Trade waste	99,76
Total Ordinary Income	416,87
Ordinary Expenses	
20120 - Normal salaries & wages	(129,296
20125 - On-costs salaries & wages	(56,912
20220 - Staff amenities	(50
20630 - Hire of plant & equipment - internal	(15,500
20921 - Other Contractors	(20,000
21260 - Licenses & Registrations	(200
21285 - Telephone Expenses	(1,440
21320 - Materials	(100
Total Ordinary Expenses	(223,498
Net Income/(Deficit)	193,37

Customer Experience

Trading Summary Ordinary Income 10530 - Town planning 10925 - State government grants Total Ordinary Income Ordinary Expenses 20115 - Jury service clearing account 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20250 - Training & development - Non-Mandatory 20500 - Training & development - Non-Mandatory 20500 - Viter consultants 20920 - Other consultants 20921 - Other Contractors 21285 - Telephone Expenses Total Ordinary Expenses Net Income/(Deficit) Projects Description	Budget 489,54 40,00 529,54 (25 (810,30) (356,61) (50) (2,20) (2,20) (27,00) (90,00) (20,00)
Ordinary Income 10530 - Town planning 10925 - State government grants Total Ordinary Income Ordinary Expenses 20115 - Jury service clearing account 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20250 - Training & development - Non-Mandatory 20550 - Subs - Other 20620 - Hardware Less than 5K 20630 - Hire of plant & equipment - internal 20920 - Other consultants 20921 - Other Contractors 21285 - Telephone Expenses Total Ordinary Expenses Net Income/(Deficit) TOTAL	40,00 529,50 (25 (810,30 (356,61 (50 (90 (2,20 (27,00 (90,00
Drdinary Income 10530 - Town planning 10925 - State government grants Total Ordinary Income Drdinary Expenses 20115 - Jury service clearing account 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20250 - Training & development - Non-Mandatory 20550 - Subs - Other 20620 - Hardware Less than 5K 20630 - Hire of plant & equipment - internal 20920 - Other consultants 20921 - Other Contractors 21285 - Telephone Expenses Total Ordinary Expenses Total Ordinary Expenses Total Ordinary Expenses Total Projects	40,00 529,50 (25 (810,30 (356,61 (50 (90 (2,20 (27,00 (90,00
L0530 - Town planning L0925 - State government grants Total Ordinary Income Drdinary Expenses 20115 - Jury service clearing account 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20250 - Training & development - Non-Mandatory 20550 - Subs - Other 20630 - Hire of plant & equipment - internal 20920 - Other consultants 20921 - Other Contractors 21285 - Telephone Expenses Total Ordinary Expenses Net Income/(Deficit) TOTAL	40,00 529,50 (25 (810,30 (356,61 (50 (90 (2,20 (27,00 (90,00
10925 - State government grants Total Ordinary Income Drdinary Expenses 20115 - Jury service clearing account 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20250 - Training & development - Non-Mandatory 20550 - Subs - Other 20620 - Hardware Less than 5K 20630 - Hire of plant & equipment - internal 20920 - Other consultants 20921 - Other Contractors 21285 - Telephone Expenses Total Ordinary Expenses Net Income/(Deficit) TOTAL Projects	40,00 529,50 (25 (810,30 (356,61 (50 (90 (2,20 (27,00 (90,00
Total Ordinary Income Ordinary Expenses 20115 - Jury service clearing account 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20250 - Training & development - Non-Mandatory 20550 - Subs - Other 20620 - Hardware Less than 5K 20630 - Hire of plant & equipment - internal 20920 - Other consultants 20921 - Other Contractors 21285 - Telephone Expenses Total Ordinary Expenses Net Income/(Deficit) TOTAL Projects	529,5 (25 (810,30 (356,61 (50 (90 (2,20 (27,00 (90,00
Ordinary Expenses 20115 - Jury service clearing account 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20250 - Training & development - Non-Mandatory 2050 - Subs - Other 20620 - Hardware Less than 5K 20620 - Other consultants 20921 - Other Contractors 20125 - Telephone Expenses Total Ordinary Expenses Net Income/(Deficit) TOTAL	(25 (810,30 (356,61 (50 (90 (2,20 (27,00 (90,00
20115 - Jury service clearing account 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20250 - Training & development - Non-Mandatory 20550 - Subs - Other 20620 - Hardware Less than 5K 20630 - Hire of plant & equipment - internal 20920 - Other consultants 20921 - Other Contractors 21285 - Telephone Expenses Total Ordinary Expenses Net Income/(Deficit) TOTAL Projects	(810,30 (356,61 (50 (90 (2,20 (27,00 (90,00
20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20250 - Training & development - Non-Mandatory 20550 - Subs - Other 20620 - Hardware Less than 5K 20630 - Hire of plant & equipment - internal 20920 - Other consultants 20921 - Other Contractors 21285 - Telephone Expenses Total Ordinary Expenses Net Income/(Deficit) TOTAL Projects	(810,30 (356,61 (50 (90 (2,20 (27,00 (90,00
20125 - On-costs salaries & wages 20250 - Training & development - Non-Mandatory 20550 - Subs - Other 20620 - Hardware Less than 5K 20630 - Hire of plant & equipment - internal 20920 - Other consultants 20921 - Other Contractors 20225 - Telephone Expenses 20225 - Telephone Expenses 20225 - Telephone Expenses 20226 - Contractors 20226 - Contractors 20227 - Contractors 20226 - Contractors 20226 - Contractors 20227 - Contractors 20227 - Contractors 20228 - Telephone Expenses Contractors 20228 - Contractors 20228 - Contracto	(356,61 (50 (90) (2,20) (27,00) (90,00)
20250 - Training & development - Non-Mandatory 20550 - Subs - Other 20620 - Hardware Less than 5K 20630 - Hire of plant & equipment - internal 20920 - Other consultants 20921 - Other Contractors 21285 - Telephone Expenses Total Ordinary Expenses Net Income/(Deficit) TOTAL Projects	(50 (90 (2,20 (27,00 (90,00
20550 - Subs - Other 20620 - Hardware Less than 5K 20630 - Hire of plant & equipment - internal 20920 - Other consultants 20921 - Other Contractors 21285 - Telephone Expenses Total Ordinary Expenses Net Income/(Deficit) TOTAL Projects	(90 (2,20 (27,00 (90,00
20620 - Hardware Less than 5K 20630 - Hire of plant & equipment - internal 20920 - Other consultants 20921 - Other Contractors 21285 - Telephone Expenses Total Ordinary Expenses Net Income/(Deficit) TOTAL Projects	(2,20 (27,00 (90,00
20630 - Hire of plant & equipment - internal 20920 - Other consultants 20921 - Other Contractors 21285 - Telephone Expenses Total Ordinary Expenses Net Income/(Deficit) TOTAL Projects	(27,00
20920 - Other Consultants 20921 - Other Contractors 21285 - Telephone Expenses Total Ordinary Expenses Net Income/(Deficit) TOTAL Projects	(90,00
20921 - Other Contractors 21285 - Telephone Expenses Total Ordinary Expenses Net Income/(Deficit) TOTAL Projects	
21285 - Telephone Expenses Total Ordinary Expenses Net Income/(Deficit) TOTAL Projects	(20.00
Total Ordinary Expenses Net Income/(Deficit) TOTAL Projects	
Net Income/(Deficit) TOTAL Projects	(2,64
TOTAL Projects	(1,310,41
Projects	(780,87
	(780,87
	2019/2020 Budget
General Fund	
Income GNM0209 - Development Fact Sheets & Planning Scheme Zone Cards	40,0
Total Income	40,0
Expenses	
GNM0209 - Development Fact Sheets & Planning Scheme Zone Cards	
Total Expenses	(40,00

Customer Experience

Description	2019/2020 Budget
Trading Summary	
Ordinary Income	
10510 - Assessment	301,32
10525 - Searches	150,50
Total Ordinary Income	451,82
Ordinary Expenses	
20120 - Normal salaries & wages	(217,022
20125 - On-costs salaries & wages	(95,522
20620 - Hardware Less than 5K	(4,000
20630 - Hire of plant & equipment - internal	(43,500
20920 - Other consultants	(2,500
20921 - Other Contractors	(20,000
21260 - Licenses & Registrations	(1,500
21285 - Telephone Expenses	(2,160
Total Ordinary Expenses	(386,204
Depreciation	
21435 - Depreciation - GRCFINANC	(1,168
Total Depreciation Expenses	(1,168
Net Income/(Deficit)	64,44

Customer Experience

Group: Health, Environment and Pest

Description	2018/2019 Budget	2018/2019 Forecast	2019/2020 Budget
Tradica Commany			
Trading Summary	435 000	220.255	702 77
Total Ordinary Income	435,000	338,255	703,770
Total Ordinary Expenses	(1,893,423)	(1,677,314)	(2,109,232
Total Depreciation Expenses	(23,630)	(11,704)	(12,595
Net Income/(Deficit)	(1,482,053)	(1,350,763)	(1,418,051
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	(15,500
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	(15,500
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	252,041	147,744	369,948
Total Reserve Movement	252,041	147,744	369,948
TOTAL	(1,230,012)	(1,203,019)	(1,063,603

Customer Experience

Description	2019/2020 Budget
Trading Summary	
Ordinary Income	
10615 - Caravan parks	5!
10630 - Food premises	216,6
10640 - Use of footpath/roadways	3,73
L0645 - EPA licenses	13,54
10650 - Other health fees and charges	3,74
11615 - Fines & penalties	3,2
11640 - Sundry income	2,00
Fotal Ordinary Income	243,5
Ordinary Expenses	
20120 - Normal salaries & wages	(344,46
20125 - On-costs salaries & wages	(151,58
20130 - Overtime salaries & wages	(6,00
20550 - Subs - Other	(1,50
20630 - Hire of plant & equipment - internal	(18,75
20635 - Loose tools & associated consumables	(2,00
20921 - Other Contractors	(35,00
21240 - Insurance - Other	(5
21285 - Telephone Expenses	(3,00
21320 - Materials	(1,00
21351 - Environmental monitoring and compliance	(1,20
Total Ordinary Expenses	(564,55
Depreciation	
21410 - Amortisation - INTANGIBLES	(58
Total Depreciation Expenses	(58
Net Income/(Deficit)	(321,59

Customer Experience

Cost Centre: 330 - Immunisation	
Description	2019/2020 Budget
Trading Summary	
Ordinary Income	
10925 - State government grants	45,000
Total Ordinary Income	45,000
Ordinary Expenses	
20120 - Normal salaries & wages	(40,096
20124 - Motor vehicle allowance	(400
20125 - On-costs salaries & wages	(9,064
20130 - Overtime salaries & wages	(2,500
20625 - Hire of plant & equipment - external	(100
21230 - Freight/Courier/Transport	(500
21320 - Materials	(8,500
Total Ordinary Expenses	(61,160
Net Income/(Deficit)	(16,160

TOTAL	(16,160)
Projects	
Description	2019/2020 Budget
General Fund	
Income GNM0183 - School Immunisation Program	45,000
Total Income	45,000
Expenses GNM0183 - School Immunisation Program	(29,246)
Total Expenses	(29,246)
Total General Fund	15,754

Customer Experience

Trading Summary Introduce Drifting Isome 2, Drifting Summary 3, Drifting Superiment grants 36, Drifting Superiment grants 36, Drifting Superiment grants 36, Drifting Superiment grants 36, Drifting Superiment grants 43, Drifting Superiment grants 44, Drifting Superiment grants 46, Drifting Contropting Con	Description	2019/2020 Budget
Drinny Income 2 Drinny Income 3 Dist Compliance 3 Dist Compliance 3 Dist Compliance 3 Dist Compliance 43 Dist Compliance 44 Dist Compliance 44 Dist Compliance 44 Dist Compliance 44 Dist Compliance 43 Dist Compliance 43 Dist Compliance 43 Dist Compliance 44 Dist Compliance 44 Dist Compliance 43 Dist Compliance 44 Dist Compliance 44 Dist Compliance 44 Dist Comple Dist	Frading Summary	
10410 - impounding fees 2. 10515 - Compliance 3. 10515 - Compliance 3. 10515 - Compliance 43. 10516 - Sales 43. 10516 - Sales 43. 10516 - Sales 43. 10516 - Sales 43. 10512 - Normal salaries & wages (445,4) 10512 - Normal salaries & wages (45,4) 10513 - Overtime salaries & wages (45,4) 10510 - Overtime salaries & wages (42,6) 10510 - Overtime salaries & wages (42,6) 10510 - Overtime salaries & wages (42,6) 10510 - Overtime salaries & wages (5,2) 10510 - Overtime salaries & wages (5,2) 10510 - Overtime salaries & wages (42,6) 10510 - Overtime salaries & wages (5,2) 10500 - Uter So,000 (5,2) 10502 - Other on uniform (5,2) 10502 - Uter on uniform (5,2) 10502 - Uter on salaris & wages (42,2) 10513 - Guer Despecis (12,0) 10513 - Guer Despecis (12,0) 10514 - Experibly/Courier/Transport (20,0)		
0515 - Compliance 3,3 10925 - State government grants 366; 13160 - Sales 431 total Ordinary Income 415. Ordinary Expenses (148,4) 10120 - Normal salaries & wages (148,4) 10120 - Overtime salaries & wages (148,4) 10120 - PPE - non uniform (20,0) 10200 - Hard Mere Less than 5 K (26,0) 10205 - Mard Mere Less than 5 K (26,0) 10205 - Hard Mere Less than 5 K (26,0) 10205 - Hard Mere Less than 5 K (26,0) 10205 - Hard Mere Less than 5 K (26,0) 10205 - Hard Mere Less than 5 K (26,0) 10205 - Hard Mere Less than 5 K (26,0) 10205 - Hard Mere Less than 5 K (26,0) 10205 - Hard Mere Less than 5 K (26,0) 10205 - Mard Mere Less than 5 K (26,0) 10205 - Edet Hard Mere Less than 5 K (26,0) 10205 - Edet Hard Mere Less than 5 K	Ordinary Income	
10925 - State government grants 366, 11360 - Sales 43, Total Ordinary Income 415, Ordinary Expenses (144, 44, 44, 44, 42, 117, 73, 117, 74, 117, 117	10410 - Impounding fees	2,7
11360 - Sales 43) fotal Ordinary Income 415, Drdinary Expenses (448, DU120 - Normal salaries & wages (197,3) DU120 - Normal salaries & wages (197,3) DU120 - Overtime salaries & wages (197,3) DU120 - Overtime salaries & wages (197,3) DU120 - PPE - non uniform (20,0) DU201 - PPE - non uniform (20,0) DU201 - DPE - non uniform (20,0) DU201 - DPE - non uniform (20,0) DU202 - Hardwase Less than SK (60,0) DU202 - Hardwase Less than SK (60,0) DU202 - Hardwase Less than SK (60,0) DU203 - Hardwase Less than SK (20,0) DU203 - Instrance - Property (3,5) DU21 - Other Consultants (46,5) DU22 - Other Consultants (46,5) DU22 - Other Consultants (61,0) DU22 - Other Consultants (61,0) DU22 - Other Consultants (61,0) DU23 - Friegh/LOCutt		3,3
Total Ordinary Income 415; Drinary Expenses (448,4) D0120 - Norma Isalaries & wages (49,7) D0130 - Overtine salaries & wages (19,7) D0150 - Diant & equipment - external (20,0) D0203 - Hire of plant & equipment - internal (24,0) D0203 - Other consultants (42,5) D0203 - Other consultants (42,5) D0203 - Other consultants (42,5) D021 - Other consultants (42,5) D022 - Other Consultants (42,5) D023 - Other Consultants (42,5) D023 - Other Consultants (42,5) D023 - Other Consultants (42,5) D120 - Flexity/Lourier/Transport (30,3) D120 - Flexity/Lourier/Transport		366,2
Drinary Expenses (448,4) D120 - Normal salaries & wages (197,3) D1210 - PFE - non uniform (2,0) D1250 - Stutier of plant & equipment - external (28,0) D1205 - Hiter of plant & equipment - internal (246,0) D0353 - Loose tools & associated consumables (245,0) D151 - Bietrichty & gas (42,2) D151 - Bietrichty & gas (42,2) D151 - Bietrichty & gas (42,2) D151 - Bietrichty & gas (12,0) D152 - Other Consultants (42,5) D151 - Dietrichty & gas (12,0) D151 - Dietrichty & gas (12,0) D151 - Other maintenance (12,0) D123 - Frietght/Courier/Transport (12,0) <td< td=""><td>11360 - Sales</td><td>43,0</td></td<>	11360 - Sales	43,0
0120 - Normal salaries & wages (448,4 0121 - On-costs salaries & wages (197,7) 0120 - Overtime salaries & wages (19,7) 0120 - DPE - non uniform (2,0) 02010 - Subs - Other (8,0) 02015 - Blant < & quipment - external	Fotal Ordinary Income	415,2
10125 - On-costs salaries & wages (197,3) 10130 - Overtime salaries & wages (1,9) 10130 - Overtime salaries & wages (1,9) 10130 - Overtime salaries & wages (2,0) 1050 - Subs - Other (3,0) 1055 - Plant < \$5,000	Ordinary Expenses	
10130 - Overtime salaries & weges (1,9) 10210 - PFE - non uniform (2,0) 10210 - PFE - non uniform (2,5) 10200 - Hard & equipment - external (2,2) 10530 - Subs Other (2,2) 10531 - Lose tools & associated consumables (2,2) 10532 - Lose tools & associated consumables (2,2) 10510 - Fuel - vehicles (3,5) 10510 - Fuel - vehicles (1,2) 10520 - Other consultants (4,4) 10520 - Other consultants (4,5) 10520 - Other consultants (1,2) 1150 - Other maintenance (1,2) 11240 - Insurance - Other (1,2) 11240 - Insurance - Other<	20120 - Normal salaries & wages	(448,4
20210 - PPE - non uniform (2,0 20500 - Subs - Other (8,0 20500 - Subs - Other (8,0 20520 - Hardware Less than 5K (60 20520 - Hardware Less than 5K (60 20530 - Hire of plant & equipment - internal (24,60 20530 - Ilier of plant & equipment - internal (24,60 20530 - Isoes tools & associated consumables (25,00 20730 - Insurance - Property (3,5 20730 - Insurance - Property (3,5 20730 - Other consultants (46,5 20730 - Other consultants (46,5 20921 - Other Contractors (12,0) 20130 - Freight/Courier/Transport (9,0) 21200 - Insurance - Other (12,0) 21200 - Insurance & Other (9,0) 21200 - Insurance & Other (12,0) 21200 - Insurance & Other (12,0) 21200 - Insurance & Other (9,0) 21200 - Insurance & Other (12,0) 21200 - Insurance & Other (12,0) 21200 - Insurance & Other (12,0) 21200 - Materials (14,0) 21300 - Bulk Water Purchases (14,0) 213	20125 - On-costs salaries & wages	(197,3
1000 10000 1000	20130 - Overtime salaries & wages	(1,9
20615 - Plant <\$5,000	20210 - PPE - non uniform	(2,0
20202 - Hardware Less than 5K (6,0 20202 - Hire of plant & equipment - internal (24,0 20203 - Hire of plant & equipment - internal (24,0 20203 - Stoose tools & associated consumables (25,0 20203 - Stoose tools & associated consumables (25,0 20203 - Intercance - Property (3,5 20203 - Other consultants (4,2 20203 - Other consultants (4,2 20203 - Other consultants (12,0) 20203 - Other consultants (12,0) 20214 - Insurance - Other (12,0) 21200 - Licenses & Registrations (61,5) 21205 - Fielph/Courier/Transport (9,0) 21206 - Licenses & Registrations (61,5) 21205 - Prependitonery (50,0) 21205 - Stephone Expenses (9,3) 21206 - Licenses & Registrations (14,0) 21205 - Netrical Subsidy (50,0) 21310 - Chemicals (14,0) 21310 - Chemicals (14,0) 21320 - Materials (14,0) 21330 - Bulk Water Purchases (12,0) 21330 - Bulk Water Purchases (2 21345 - Tipping Fees (2	20550 - Subs - Other	(8,0
20620 - Hardware Less than 5X (6.0 20625 - Hire of plant & equipment - internal (24.0 20630 - Hire of plant & equipment - internal (24.50 20735 - Loose tools & associated consumables (25.0 20736 - Insurance - Property (3.5 20805 - Oil & Lubricatus - vehicles (5 20805 - Oil & Lubricatus - vehicles (1 20802 - Other consultants (4.2 20920 - Other consultants (4.2 20920 - Other consultants (4.2 20920 - Other consultants (12.0 21200 - Fileph/Courier/Transport (9.0 21200 - Licenses & Registrations (61.5 21205 - Fileph/Courier/Transport (9.3 21206 - Licenses & Registrations (14.0 21205 - Neurical Subidy (50.0 21205 - Neurical Subidy (50.0 21205 - Neuricals (14.0 21205 - Veterinary Services (7 21205 - Veterinary Servi	20615 - Plant <\$5,000	(2,5
20625 - Hire of plant & equipment - internal (28,0 20630 - Losse & quipment - internal (24,0 20633 - Losse tools & associated consumables (25,0) 20713 - Electricity & gas (4,2) 20730 - Insurance - Property (3,5) 20810 - Fuel - vehicles (1 20825 - Oil & lubricants - vehicles (1 20821 - Other consultants (46,5) 20821 - Other Contractors (12,0) 20121 - Other Contractors (12,0) 20121 - Other Contractors (12,0) 20121 - Other Contractors (61,5) 20121 - Other Contractors (61,5) 20122 - Other Contractors (61,5) 20124 - Insurance - Other (10,0) 20125 - Other maintenance (161,5) 20126 - Licenses & Registrations (61,5) 20127 - Printing & stationery (50,0) 20130 - Rural Lands Chemical Subsidy (50,0) 20130 - Rural Lands Chemical Subsidy (10,0) 20130 - Chemical Subsidy (10,0) 20130 - Mult water Purchases (14,0) 20130 - Bulk Water Purchases (14,0) 20130 - Guitanteris (14,0) </td <td>20620 - Hardware Less than 5K</td> <td>(6,0</td>	20620 - Hardware Less than 5K	(6,0
20630 - Hire of plant & equipment - internal (246,0 20635 - Loose tools & associated consumables (25,0 20730 - Insurance - Property (3,5 20730 - Insurance - Property (3,5 20825 - Oil & Lubricants - vehicles (1 20920 - Other consultants (46,5 20921 - Other Contractors (120,5) 20130 - Insurance - Which (120,5) 20131 - Other Contractors (120,5) 20132 - Freight/Courier/Transport (9,0) 21230 - Freight/Courier/Transport (9,0) 21240 - Insurance - Other (6,15,5) 2125 - Oil & Liones & Registrations (6,15,5) 2125 - Freight/Courier/Transport (9,0) 21240 - Insurance - Other (10,0) 2125 - Oil & Liones & Registrations (6,15,5) 21275 - Printing & stationery (5) 2128 - Telephone Expenses (9,3) 2129 - Natrial Subsidy (50,0) 2130 - Ruerial Lands Chemical Subsidy (50,0) 2130 - Chemicals (14,0) 2132 - Materials (14,0) 2132 - Materials (14,0) 2133 - Depreciation - GRCFINANC (3	20625 - Hire of plant & equipment - external	(28,0
20715 - Electricity & gas (4, 2) 20736 - Insurance - Property (3, 5) 20810 - Fuel - vehicles (11) 20825 - Oil & lubricants - vehicles (12) 20821 - Other consultants (46, 5) 20821 - Other consultants (42, 5) 20821 - Other maintenance (12, 0) 21230 - Freight/Courier/Transport (9, 0) 21240 - License & Registrations (61, 5) 2125 - Printing & stationery (5) 21275 - Printing & stationery (5) 21280 - Registrations (64, 5) 21310 - Chemicals (46, 5) 21310 - Chemicals (14, 0) 21310 - Materials (14, 0) 21320 - Materials (14, 0) 21320 - Materials (14, 0) 21320 - Materials (14, 483, 5) 21320 - Material (14, 483, 5) 21320 - Materials (14, 483, 5) <td></td> <td>(246,0</td>		(246,0
20730 - Insurance - Property (3,5 20810 - Fuel - vehicles (1 20825 - Oil & lubricants - vehicles (1 20825 - Oil & rossultants (46,5 20821 - Other consultants (12,0) 20821 - Oil & lubricants - vehicles (12,0) 20821 - Oil & rossultants (12,0) 20821 - Oil & rossultants (12,0) 20821 - Oiler consultants (12,0) 20821 - Oiler consultants (12,0) 20221 - Other consultants (12,0) 20232 - Other (12,0) 20240 - Insurance - Other (12,0) 20252 - Other (12,0) 20240 - Insurance - Other (12,0) 20252 - Telephone Expenses (9,3) 20252 - Other Contractors (13,0) 2025 - Telephone Expenses (9,3) 2020 - Materials (14,0) 202130 - Chemical Subsidy (50,0) 20230 - Bulk Water Purchases (14,0) 20230 - Bulk Water Purchases (12,0) 20230 - Bulk Water Purchases (12,0) 20245 - Depreciation - GRCFINANC (3,0) 20246 - Depreciation - BULIDINGS (12,0) </td <td></td> <td>(25,0</td>		(25,0
20810 - Fuel - vehicles (1) 20820 - Oil & lubricants - vehicles (1) 20920 - Oilter Consultants (14) 20921 - Other consultants (12) 20921 - Other consultants (12) 20123 - Other consultants (12) 20124 - Insurance - Other (12) 21240 - Insurance - Other (12) 21240 - Insurance - Other (61,5) 21275 - Printing & stationery (5) 21285 - Telephone Expenses (9) 21300 - Rural Lands Chemical Subsidy (50,0) 21310 - Chemicals (46,0) 21310 - Chemicals (46,0) 21320 - Materials (14,0) 21320 - Materials (14,0) 21320 - Materials (14,0) 21330 - Bulk Water Purchases (14,0) 21330 - Bulk Water Purchases (14,0) 21330 - Veterinary Services (7) 7 total Ordinary Expenses (12,0) 21435 - Depreciation - GRCFINANC (3) 21440 - Depreciation - SULDINGS (11,6) 21440 - Depreciation - SULDINGS (12,0) Vet Income/(Deficit) (1,080,2)	20715 - Electricity & gas	(4,2
00010 - Fuel - vehicles (5) 00020 - Other consultants - vehicles (11) 00020 - Other consultants (14) 00021 - Other consultants (12) 11200 - Freight/Courier/Transport (10) 11200 - Freight/Courier/Transport (10) 11200 - Licenses & Registrations (61,5) 11275 - Printing & stationery (5) 11280 - Regenses (9) 11290 - Regenses (9) 11200 - Licenses & Registrations (61,5) 11275 - Printing & stationery (5) 11280 - Regenses (9) 11290 - Regenses (9) 11200 - Chemical Subsidy (50,0) 11310 - Chemical Subsidy (50,0) 11310 - Chemicals (46,0) 11314 - Waste Disposal - Other (14,0) 11320 - Materials (14,0) 11320 - Materials (14,0) 11320 - Materials (14,0) 11320 - Materials (14,0) 11345 - Tipping Fees (12,0) 11435 - Depreciation - GRCFINANC (3) 11435 - Depreciation - SRCFINANC (12,0) 11460 - Deprecia		(3,5
10825 - Oil & lubricants - vehicles (1 10920 - Other consultants (46,5 10921 - Other constrators (12,0) 11230 - Freight/Courier/Transport (9,0) 11240 - Insurance - Other (1 11250 - Other Sk Registrations (61,2) 11260 - Licenese & Registrations (61,2) 11275 - Printing & stationery (1 11285 - Telephone Expenses (9,3) 11300 - Rural Lands Chemical Subsidy (50,0) 11310 - Other (14,0) 11320 - Materials (14,0) 11320 - Materials (14,0) 11320 - Materials (14,0) 11320 - Materials (14,0) 11345 - Tipping Fees (2 11350 - Veterinary Services (7 11345 - Tipping Fees (2 11345 - Superciation - GREFINANC (3 11440 - Depreciation - RECINANC (3 11440 - Depreciation - BUILDINGS (12,0) 11440 - Depreciation - BUILDINGS (12,0) 11460 - Depreciation - BUILDINGS (12,0) 11461 - Depreciation FEPOS (12,0) 11461 - Depreciation - BUILDINGS (12,0	20810 - Fuel - vehicles	(5
10920 - Other consultants (46,5) 10921 - Other Contractors (129,5) 11150 - Other maintenance (12,0) 11230 - Freight/Courier/Transport (9,0) 11240 - Insurance - Other (11,0) 11240 - Licenses & Registrations (61,5) 11265 - Telephone Expenses (9,3) 11285 - Telephone Expenses (9,3) 11280 - Aural Lands Chemical Subsidy (50,0) 11310 - Chemicals (46,0) 11310 - Chemicals (14,0) 11312 - Materials (116,6) 11313 - Bulk Water Purchases (14,0) 11330 - Bulk Water Purchases (12,0) 11350 - Veterinary Services (7) 11350 - Veterinary Services (7) 11350 - Depreciation - GRCFINANC (3) 11440 - Depreciation - FPOS (11,6) 11440 - Depreciation - BUILDINGS (12,0) 11440 - Depreciation - BUILDINGS (12,0) 11440 - Depreciation - BUILDINGS (12,0) 11450 - Depreciation - BUILDINGS (12,0) 11450 - Depreciation - BUILDINGS (12,0) 11450 - Depreciation - BUILDINGS (12,0)	20825 - Oil & lubricants - vehicles	(1
10921 - Other Contractors (129,5 11150 - Other maintenance (12,0 11230 - Freight/Courier/Transport (9,0) 11240 - Insurance - Other (61,5) 11240 - Insurance - Other (61,5) 11275 - Printing & stationery (51,5) 1275 - Printing & stationery (50,0) 12130 - Rural Lands Chemical Subsidy (50,0) 12130 - Rural Lands Chemical Subsidy (50,0) 12131 - Chemicals (14,0) 12131 - Chemicals (14,0) 12132 - Materials (14,0) 12135 - Veterinary Services (7 1214 - Depreciation - GRCFINANC (3 1214 - Depreciation - FPOS (11,6) 12145 - Depreciation - SULDINGS (12,0) 12140 - Depreciation - SULDINGS (12,0) 12140 - Depreciation - SULDINGS (12,0) 12140 - Depreciation Expenses (12,0) <td>20920 - Other consultants</td> <td></td>	20920 - Other consultants	
21150 - Other maintenance (12,0 21230 - Freight/Courier/Transport (9,0 21240 - Licenses & Registrations (61,5 21250 - Vicenses & Registrations (61,5 21257 - Printing & stationery (5 21258 - Telephone Expenses (9,3 21309 - Rural Lands Chemical Subsidy (50,0 21310 - Chemicals (14,0 21310 - Chemicals (14,0 21320 - Materials (14,0 21320 - Materials (14,0 21330 - Bulk Water Purchases (14,0 21330 - Bulk Water Purchases (14,0 21350 - Veterinary Services (7 7otal Ordinary Expenses (3 21440 - Depreciation - GRCFINANC (3 21440 - Depreciation - FPOS (11,6 21440 - Depreciation - SUILDINGS (12,0 21440 - Depreciation - SUILDINGS (12,0 21441 - Depreciation - SUILDINGS (12,0 21441 - Depreciation - SUILDINGS (12,0 21420 - Depreciation - SUILDINGS (12,0 21421 - Depreciation - SUILDINGS (12,0 21422 - Materials (12,0 21421 - Depreciation Expenses<	20921 - Other Contractors	
1230 - Freight/Courier/Transport (9,0 1240 - Insurance - Other (1 1240 - Insurance - Other (1 1240 - Licenses & Registrations (61,5) 1245 - Telephone Expenses (9,3) 1230 - Rural Lands Chemical Subsidy (50,0) 1231 - Chemicals (14,0) 1230 - Rural Lands Chemical Subsidy (14,0) 1231 - Waste Disposal - Other (14,0) 1232 - Materials (14,0) 1232 - Materials (14,0) 1230 - Bulk Water Purchases (14,0) 1232 - Materials (14,0) 1235 - Tipping Fees (2 12435 - Depreciation - GRCFINANC (3 12440 - Depreciation - FPOS (11,6) 1245 - Toping Fees (12,0) 12440 - Depreciation - FPOS (11,6) 12440 - Depreciation - GRCFINANC (3 12440 - Depreciation - FPOS (12,0) 12460 - Depreciation - SULDINGS (12,0) 1240 - Depreciation Expenses (12,0) 1241 - Comperciation Expenses (12,0) 1242 - Materials (12,0) 1232 - Materials (12,0) </td <td>1150 - Other maintenance</td> <td></td>	1150 - Other maintenance	
11240 - Insurance - Other(1)11260 - Licenses & Registrations(61,5)11275 - Printing & stationery(5)1285 - Telephone Expenses(9)1309 - Rural Lands Chemical Subsidy(50,0)1310 - Chemicals(46,0)1311 - Chemicals(14,0)1312 - Materials(116,6)1323 - Bulk Water Purchases(14,0)1325 - Tipping Fees(2)1335 - Veterinary Services(7)Total Ordinary Expenses(14,83,5)Depreciation(3)1435 - Depreciation - GRCFINANC(3)1446 - Depreciation - BUILDINGS(11,60)1456 - Tipping Fees(12,0)1460 - Depreciation - FPOS(11,00)1475 - Depreciation - GRCFINANC(3)1476 - Depreciation - GRCFINANC(12,0)1476 - Depreciation - BUILDINGS(12,0)1476 - Depreciation - BUILDINGS(12,0)1476 - Depreciation - BUILDINGS(12,0)1478 - Tipping Sees(12,0)1478 - Tipping Sees(12	1230 - Freight/Courier/Transport	
21260 - Licenses & Registrations(61,5)21275 - Printing & stationery(521275 - Felephone Expenses(9,3)21309 - Rural Lands Chemical Subsidy(50,0)21310 - Chemicals(46,0)21310 - Chemicals(14,0)21320 - Materials(116,6)21330 - Bulk Water Purchases(14,0)21350 - Veterinary Services(7Fotal Ordinary Expenses(14,83,5)Opereciation(14,0)21440 - Depreciation - GRCFINANC(3)21440 - Depreciation - PFOS(11,6)21460 - Depreciation - BUILDINGS(12,0)Cotal Depreciation Expenses(12,0)Capital Expenditure/Loans(12,0)Capital Expenditure/Loans(12,0)21320 - Materials(12,0)21320 - Materials(15,5)		
1275 - Printing & stationery(51285 - Telephone Expenses(9,3)1230 - Rural Lands Chemical Subsidy(50,0)1231 - Waterials(14,0)1231 - Waterials(114,6)1230 - Materials(114,6)1230 - Materials(14,0)1230 - Materials(14,0)1230 - Veterinary Services(7Total Ordinary Expenses(14,83,5)Depreciation(3)12435 - Depreciation - GRCFINANC(3)12435 - Depreciation - FFOS(11,65)12435 - Depreciation - BUILDINGS(12,0)Total Depreciation Expenses(12,0)Net Income/(Deficit)(1,080,2)Capital Expenditure/Loans(15,5)1230 - Materials(15,5)		-
121285 - Telephone Expenses (9,3) 121309 - Rural Lands Chemical Subsidy (50,0) 121310 - Chemicals (46,0) 121314 - Waste Disposal - Other (14,0) 121320 - Materials (14,0) 121350 - Veterinary Services (7) 121350 - Veterinary Services (14,83,5) 121350 - Veterinary Services (14,83,5) 12140 - Depreciation - GRCFINANC (3) 12140 - Depreciation - FFOS (11,6) 12140 - Depreciation - BUILDINGS (12,0) 12140 - Depreciation - BUILDINGS (12,0) 12140 - Depreciation - Expenses (12,0) 12131 - Expensitiure/Loans (13,0) 121320 - Materials (15,5)	-	
1309 - Rural Lands Chemical Subsidy(50,01310 - Chemicals(46,01311 - Waste Disposal - Other(14,01312 - Materials(116,61320 - Materials(14,0)1320 - Materials(14,0)1321 - Tipping Fees(14,0)1325 - Tipping Fees(21350 - Veterinary Services(7Total Ordinary Expenses(14,83,5)Opereciation(31440 - Depreciation - GRCFINANC(31440 - Depreciation - BUILDINGS(11,6)1460 - Depreciation - BUILDINGS(12,0)17 total Depreciation Expenses(12,0)12 tapital Expenditure/Loans(13,0)12 tapital Expenses(15,5)12 0 - Materials(15,5)		
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1114 - Waste Disposal - Other(14,0)11320 - Materials(116,6)11330 - Bulk Water Purchases(14,0)11345 - Tipping Fees(211350 - Veterinary Services(711350 - Veterinary Services(711435 - Depreciation(1,483,5)11440 - Depreciation - GRCFINANC(3)11440 - Depreciation - PFOS(11,6)11460 - Depreciation - BUILDINGS(12,0)11460 - Depreciation Expenses(12,0)11451 - Depreciation Expenses(12,0)11451 - Depreciation - BUILDINGS(15,0)11451 - Depreciation - BUILDINGS(12,0)11451 - Depreciation Expenses(12,0)11451 - Depreciation Expenses(12,0)11451 - Depreciation - BUILDINGS(12,0)11451 - Depreciation Expenses(12,0)11451 - Depreciation Expenses(12,0)11511 - Depreciation Expenses(15,5)11520 - Materials(15,5)		
21320 - Materials(116,621330 - Bulk Water Purchases(14,021345 - Tipping Fees(221350 - Veterinary Services(7Total Ordinary Expenses(1,483,5Opereciation(321435 - Depreciation - GRCFINANC(321440 - Depreciation - PFOS(11,621460 - Depreciation - BUILDINGS(12,0Cotal Depreciation - BUILDINGS(12,0Cotal Depreciation Expenses(1,080,2Capital Expenditure/Loans(15,5)21320 - Materials(15,5)		
11330 - Bulk Water Purchases(14,0)11330 - Fulk Water Purchases(2)11350 - Veterinary Services(7)11350 - Veterinary Services(7)11350 - Veterinary Services(1,483,5)11450 - Depreciation - GRCFINANC(3)11440 - Depreciation - PFOS(11,6)11460 - Depreciation - BUILDINGS(12,0)11460 - Depreciation - BUILDINGS(13,0)11460 - Depreciation - BUILDINGS(14,0)11460 - Depreciation - BUILDINGS(14,0)11460 - Depreciation - BUILDINGS(14,0)11460 - Depreciation - BUILDINGS(14,0)		
21345 - Tipping Fees(221350 - Veterinary Services(7Total Ordinary Expenses(1,483,5Depreciation(1,483,5Depreciation - GRCFINANC(321440 - Depreciation - PFOS(11,621460 - Depreciation - BUILDINGS(12,0Total Depreciation Expenses(1,080,2Capital Expenditure/Loans(15,521320 - Materials(15,5		
21350 - Veterinary Services (7 Total Ordinary Expenses (1,483,5 Depreciation (3 21445 - Depreciation - GRCFINANC (3 21440 - Depreciation - PFOS (11,6 21440 - Depreciation - BUILDINGS (12,0 Total Depreciation Expenses (1,080,2 Capital Expenditure/Loans (15,5		
Depreciation 3 21435 - Depreciation - GRCFINANC (3 21440 - Depreciation - PFOS (11,6 21460 - Depreciation - BUILDINGS (12,0 Fotal Depreciation Expenses (12,0 Net Income/(Deficit) (1,080,2 Capital Expenditure/Loans (15,5 21320 - Materials (15,5		(7
21435 - Depreciation - GRCFINANC (3 21435 - Depreciation - PFOS (11,6 21440 - Depreciation - BUILDINGS (1 Total Depreciation Expenses (12,0 Net Income/(Deficit) (1,080,2 Capital Expenditure/Loans (15,5 21320 - Materials (15,5	Fotal Ordinary Expenses	(1,483,5
1435 - Depreciation - GRCFINANC (3 21440 - Depreciation - PFOS (11,6 21460 - Depreciation - BUILDINGS (1 Total Depreciation Expenses (12,0 Net Income/(Deficit) (1,080,2 Capital Expenditure/Loans (15,5 21320 - Materials (15,5	Depreciation	
21460 - Depreciation - BUILDINGS (12,0) Fotal Depreciation Expenses (12,0) Net Income/(Deficit) (1,080,2) Capital Expenditure/Loans (13,5) 21320 - Materials (15,5)	-	(3
Total Depreciation Expenses (12,0 Net Income/(Deficit) (1,080,2 Capital Expenditure/Loans Capital Expenses 21320 - Materials (15,5	21440 - Depreciation - PFOS	(11,6
Aet Income/(Deficit) (1,080,2 Capital Expenditure/Loans Capital Expenses 21320 - Materials (15,5	21460 - Depreciation - BUILDINGS	(
Capital Expenditure/Loans Capital Expenses 21320 - Materials (15,5	otal Depreciation Expenses	(12,0
Capital Expenses 1320 - Materials (15,5	let Income/(Deficit)	(1,080,2
1320 - Materials (15,5	Capital Expenditure/Loans	
Total Capital Expenses (15,5		
	otal Capital Expenses	(15,5

Customer Experience

Reserve Movement

Transfer from Reserve 35023 - Tfr from Parks Constrained Works Reserve	369,948
Total Transfer from Reserve	369,948
Total Reserve Movement	369,948
TOTAL	(725.845)

Projects	
Description	2019/2020 Budget
General Fund	
Income GNM0210 - Communities Combating Pests and Weed Impacts During Drought	366,200
Total Income	366,200
Expenses BDM0015 - APLNG & GLNG Co-Contribution Project General BDM0017 - Rural Lands Depot - Maintenance GNM0210 - Communities Combating Pests and Weed Impacts During Drought	(184,974) (12,000) (230,446)
Total Expenses	(427,420)
Total General Fund	(61,220)
Capital Projects Fund	
Expenses GNC0129 - Animal Trap	(15,500)
Total Expenses	(15,500)
Total Capital Projects Fund	(15,500)

Customer Experience

Group: Insights and Innovation

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	-	2,250	-
Total Ordinary Expenses	(1,412,735)	(958,795)	(1,240,434
Total Depreciation Expenses	(16,936)	-	(762
Net Income/(Deficit)	(1,429,671)	(956,545)	(1,241,196
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(1,429,671)	(956,545)	(1,241,196)

Customer Experience

Description	2019/2020 Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(551,893
20124 - Motor vehicle allowance	(12,99
20125 - On-costs salaries & wages	(242,90
20225 - Staff gifts and awards	(1,18
20265 - Other staffing costs	(1,00
20550 - Subs - Other	(3,23
20620 - Hardware Less than 5K	(13,00)
20630 - Hire of plant & equipment - internal	(41,60
20645 - Software Maintenance & Support	(1,05)
20920 - Other consultants	(6,00
20921 - Other Contractors	(337,00
21150 - Other maintenance	(13,00
21275 - Printing & stationery	(5,20
21285 - Telephone Expenses	(3,36)
21320 - Materials	(7,00
Fotal Ordinary Expenses	(1,240,434
Depreciation	
21410 - Amortisation - INTANGIBLES	(76
Total Depreciation Expenses	(76
Net Income/(Deficit)	(1,241,19

Customer Experience

Description	2018/2019 Budget	2018/2019 Forecast	2019/2020 Budget
Trading Summary			
Total Ordinary Income	860,000	876,574	737,606
Total Ordinary Expenses	(1,262,269)	(1,309,654)	(1,269,513)
Total Depreciation Expenses	(26,869)	(17,095)	(29,075)
Net Income/(Deficit)	(429,138)	(450,175)	(560,982)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	(40,000
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	(40,000)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(429,138)	(450,175)	(600,982)

Customer Experience

Cost Centre: 320 - Local Laws		
Description	2019/2020 Budget	
Trading Summary		
Ordinary Income		
10410 - Impounding fees	48,836	
10415 - Registration fees	505,448	
10730 - Sundry Fees & Charges	55,294	
11615 - Fines & penalties	122,000	
11640 - Sundry income	6,028	
Total Ordinary Income	737,606	
Ordinary Expenses		
20120 - Normal salaries & wages	(627,116)	
20125 - On-costs salaries & wages	(276,008)	
20130 - Overtime salaries & wages	(70,070)	
20235 - Staff uniforms - non PPE	(3,540)	
20240 - Staff uniforms - PPE	(3,600)	
20615 - Plant <\$5,000	(37,500)	
20620 - Hardware Less than 5K	(23,000)	
20635 - Loose tools & associated consumables	(20,000)	
20715 - Electricity & gas	(12,000)	
20730 - Insurance - Property	(5,020)	
20921 - Other Contractors	(65,000)	
21050 - Other Donations	(15,000)	
21150 - Other maintenance	(38,500)	
21275 - Printing & stationery	(5,000)	
21285 - Telephone Expenses	(11,700)	
21320 - Materials	(14,000)	
21345 - Tipping Fees	(960)	
21350 - Veterinary Services	(41,499)	
Total Ordinary Expenses	(1,269,513)	
Depreciation		
21435 - Depreciation - GRCFINANC	(11,979)	
21440 - Depreciation - PFOS	(116)	
21460 - Depreciation - BUILDINGS	(16,980)	
Total Depreciation Expenses	(29,075)	
Net Income/(Deficit)	(560,982)	
Capital Expenditure/Loans		
Capital Expenses		
21320 - Materials	(40,000)	
Total Capital Expenses	(40,000)	
Total Capital Expenditure/Loans	(40,000)	
TOTAL	(600,982)	
	(000,302)	

Customer Experience

Projects	
Description	2019/2020 Budget
Capital Projects Fund	
Expenses	
GNC0128 - K9 Cages for replacement vehicles	(40,000)
Total Expenses	(40,000)
Total Capital Projects Fund	(40,000)

Customer Experience

Group: Regulatory Services

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	-	-	-
Total Ordinary Expenses	-	-	-
Total Depreciation Expenses	-	-	(1,278)
Net Income/(Deficit)	-	-	(1,278)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL		-	(1,278)

Customer Experience

Cost Centre: 355 - Regulatory Service Administration	
Description	2019/2020 Budget
Trading Summary	
Depreciation 21435 - Depreciation - GRCFINANC	(1,278
Total Depreciation Expenses	(1,278
Net Income/(Deficit)	(1,278)
TOTAL	(1,278)

Finance, Governance and Risk_

Business Unit Summary

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	341,500	361,851	392,018
Total Ordinary Expenses	(5,529,114)	(5,967,790)	(6,679,957
Total Depreciation Expenses	(3,108)	-	(4,905)
Net Income/(Deficit)	(5,190,722)	(5,605,939)	(6,292,843)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(5,190,722)	(5,605,939)	(6,292,843)

Finance, Governance and Risk_

Group: Ethics, Integrity and Audit

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	-	-	-
Total Ordinary Expenses	(390,276)	(401,160)	(493,656)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(390,276)	(401,160)	(493,656)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-

Finance, Governance and Risk_

2019/2020 Budget	cription
	ling Summary
	inary Expenses
(245,546	20 - Normal salaries & wages
(300	24 - Motor vehicle allowance
(108,070	25 - On-costs salaries & wages
(3,000	20 - Hardware Less than 5K
(15,000	30 - Hire of plant & equipment - internal
(120,000	20 - Other consultants
(1,440	85 - Telephone Expenses
(300	20 - Materials
(493,656	al Ordinary Expenses
(493,656	Income/(Deficit)
	Income/(Deficit)

Finance, Governance and Risk_

Description	2018/2010	2010/2010	2010/2020
Description	2018/2019 Budget	2018/2019 Forecast	2019/2020 Budget
	Buuget	Forecast	Buuget
Trading Summary			
Total Ordinary Income	-	-	
Total Ordinary Expenses	(526,000)	(571,698)	(462,442
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(526,000)	(571,698)	(462,442
Capital Expenditure/Loans			
Total Capital Income	-	-	
Total Capital Expenses	-	-	
Total Loan Proceeds	-	-	
Total Loan Payments	-	-	
Total Capital Expenditure/Loans	-	-	
Reserve Movement			
Total Transfer to Reserve	-	-	
Total Transfer from Reserve	-	-	
Total Reserve Movement	-	-	
TOTAL	(526,000)	(571,698)	(462,442

Finance, Governance and Risk_

Cost Centre: 760 - Finance, Governance & Risk Administration	
Description	2019/2020
	Budget
Trading Comments	
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(317,514)
20125 - On-costs salaries & wages	(139,728)
20270 - Travel & Accommodation - Staff	(3,000)
20275 - Entertainment & Hospitality (FBT)	(1,000)
21285 - Telephone Expenses	(1,200)
Total Ordinary Expenses	(462,442)
Net Income/(Deficit)	(462,442)
TOTAL	(462,442)

Finance, Governance and Risk_

Group: Financial Operations

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	-	4,679	
Total Ordinary Expenses	(1,081,060)	(1,035,142)	(1,003,932
Total Depreciation Expenses	(2,261)	-	(1,340
Net Income/(Deficit)	(1,083,321)	(1,030,463)	(1,005,272
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(1,083,321)	(1,030,463)	(1,005,272

Finance, Governance and Risk_

Description	2019/2020
	Budget
	24600
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(581,976
20125 - On-costs salaries & wages	(256,106
20130 - Overtime salaries & wages	(7,000
20550 - Subs - Other	(2,750
20620 - Hardware Less than 5K	(100
21215 - Audit Fees	(156,000
Total Ordinary Expenses	(1,003,932
Depreciation	
21435 - Depreciation - GRCFINANC	(1,340
Total Depreciation Expenses	(1,340
Net Income/(Deficit)	(1,005,272
TOTAL	(1,005,272

Finance, Jovernance and Risk_

Group: Governance

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	31,500	14,760	1,50
Total Ordinary Expenses	(1,792,766)	(1,540,035)	(2,129,321
Total Depreciation Expenses	(847)	-	(3,565
Net Income/(Deficit)	(1,762,113)	(1,525,276)	(2,131,386
Capital Expenditure/Loans			
Total Capital Income	-	-	
Total Capital Expenses	-	-	
Total Loan Proceeds	-	-	
Total Loan Payments	-	-	
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	
Total Transfer from Reserve	-	-	
Total Reserve Movement	-	-	
TOTAL	(1,762,113)	(1,525,276)	(2,131,386

Finance, Governance and Risk_

Description	2019/2020 Budget
Tandian Cumunami	-
Trading Summary	
Ordinary Income	
11640 - Sundry income	1,50
Total Ordinary Income	1,50
Ordinary Expenses	
20120 - Normal salaries & wages	(905,024
20124 - Motor vehicle allowance	(500
20125 - On-costs salaries & wages	(398,29
20130 - Overtime salaries & wages	(2,500
20275 - Entertainment & Hospitality (FBT)	(1,000
20320 - Councillors - Hospitality	(15,25)
20340 - Election Expenses	(415,00
20620 - Hardware Less than 5K	(3,50
20630 - Hire of plant & equipment - internal	(1,53
20920 - Other consultants	(30,000
20921 - Other Contractors	(142,21)
21150 - Other maintenance	(1,00
21225 - Fees & Charges	(19,800
21255 - Legal Expenses	(189,000
21260 - Licenses & Registrations	(300
21275 - Printing & stationery	(2,000
21285 - Telephone Expenses	(1,200
21320 - Materials	(1,200
Total Ordinary Expenses	(2,129,321
Depreciation	
21410 - Amortisation - INTANGIBLES	(2,67)
21435 - Depreciation - GRCFINANC	(894
Total Depreciation Expenses	(3,565
Net Income/(Deficit)	(2,131,38)
TOTAL	(2,131,386

Finance, Governance and Risk_

Group: Modelling and Metrics

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	-	-	-
Total Ordinary Expenses	(232,200)	(273,948)	(246,576)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(232,200)	(273,948)	(246,576)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(232,200)	(273,948)	(246,576

Finance, Governance and Risk_

Cost Centre: 528 - Systems Modelling and Metrics	
Description	2019/2020
	Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(167,350)
20125 - On-costs salaries & wages	(73,646)
20610 - Office furniture & Equipment <\$5,000	(580)
20920 - Other consultants	(5,000)
Total Ordinary Expenses	(246,576)
Net Income/(Deficit)	(246,576)
TOTAL	(246,576)

Finance, Governance and Risk_

Group: Risk			
Description	2018/2019 Budget	2018/2019 Forecast	2019/2020 Budget
Trading Summary			
Total Ordinary Income	-	-	-
Total Ordinary Expenses	(169,056)	(680,418)	(834,952)
Total Depreciation Expenses	-	-	
Net Income/(Deficit)	(169,056)	(680,418)	(834,952)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(169,056)	(680,418)	(834,952)

Finance, Governance and Risk_

Cost Centre: 526 - Risk	
Description	2019/2020
	Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(118,988)
20125 - On-costs salaries & wages	(52,364)
20550 - Subs - Other	(500)
20620 - Hardware Less than 5K	(1,500)
21240 - Insurance - Other	(661,600)
Total Ordinary Expenses	(834,952)
Net Income/(Deficit)	(834,952)
TOTAL	(834,952)

Finance, Governance and Risk_

Group: Revenue Services

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	310,000	342,413	390,518
Total Ordinary Expenses	(1,337,756)	(1,465,390)	(1,509,078)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(1,027,756)	(1,122,977)	(1,118,560)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(1,027,756)	(1,122,977)	(1,118,560

Finance, Jovernance and Risk_

Description	2019/2020 Budget
Trading Summary	
Ordinary Income	
10720 - Meter readings	44,69
10725 - Search fees	225,82
11620 - Commission	120,00
Total Ordinary Income	390,5
Ordinary Expenses	
20120 - Normal salaries & wages	(560,99
20125 - On-costs salaries & wages	(246,87
20130 - Overtime salaries & wages	(20,00
20210 - PPE - non uniform	(10
20620 - Hardware Less than 5K	(1,00
20625 - Hire of plant & equipment - external	(50,81
20635 - Loose tools & associated consumables	(20
20810 - Fuel - vehicles	(1,70
20921 - Other Contractors	(200,00
21210 - Advertising & promotion	(1,00
21225 - Fees & Charges	(270,00
21270 - Postage	(122,40
21275 - Printing & stationery	(31,10
21285 - Telephone Expenses	(2,70
21320 - Materials	(20
Total Ordinary Expenses	(1,509,07
Net Income/(Deficit)	(1,118,56

TOTAL	(1,118,560)
Projects	
Description	2019/2020 Budget
General Fund	
Expenses REV0001 - Rates Documentation	(30,000)
Total Expenses	(30,000)

Total General Fund	(30,000)

Operations _____

Business Unit Summary

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	55,617,207	37,150,357	43,756,840
Total Ordinary Expenses	(51,538,081)	(43,419,230)	(50,713,753
Total Depreciation Expenses	(3,400,990)	(3,546,088)	(3,594,336
Net Income/(Deficit)	678,136	(9,814,961)	(10,551,249)
Capital Expenditure/Loans			
Total Capital Income	1,866,808	3,413,428	2,683,256
Total Capital Expenses	(8,612,928)	(6,221,569)	(8,711,272
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(6,746,120)	(2,808,141)	(6,028,016
Reserve Movement			
Total Transfer to Reserve	(2,584,499)	-	(832,059
Total Transfer from Reserve	2,000,000	-	2,017,829
Total Reserve Movement	(584,499)	-	1,185,770
TOTAL	(6,652,483)	(12,623,102)	(15,393,495)

Operations _____

Group: Delivery Support and Performance

Description	2018/2019 Budget	2018/2019 Forecast	2019/2020 Budget
Trading Summary			
Total Ordinary Income	16,458,960	11,966,942	11,601,668
Total Ordinary Expenses	(10,313,811)	(9,839,232)	(11,162,596)
Total Depreciation Expenses	(2,918,354)	(3,109,414)	(3,126,538)
Net Income/(Deficit)	(2,916,534) 3,226,795	(981,704)	(2,687,466)
Capital Expenditure/Loans			
Total Capital Income	1,866,808	3,413,428	2,663,256
Total Capital Expenses	(7,749,928)	(5,853,750)	(8,041,272
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(5,883,120)	(2,440,322)	(5,378,016)
Reserve Movement			
Total Transfer to Reserve	(2,584,499)	-	(832,059)
Total Transfer from Reserve	2,000,000	-	2,017,829
Total Reserve Movement	(584,499)	-	1,185,770
TOTAL	(3,240,824)	(3,422,027)	(6,879,712)

Operations _____

10330 - Operational Grants - Other 10,22 11220 - Plant & equipment hire 10,877,77 11240 - Sundry income 11,227,97 Ordinary Income 11,227,97 Ordinary Income (666,24 20120 - Normal Salaris & Wages (666,24 20120 - Normal Salaris & Wages (666,24 20120 - Normal Salaris & Wages (80,000) 20130 - Overtine Salaris & Wages (80,000) 20130 - Overtine Salaris & Wages (84,000) 20230 - Staff medicals (1,14) 20235 - Staff needicals (10,000) 20230 - Staff medicals (85,000) 20230 - Staff needicals (80,000) 20230 - Flater Of Plater & Staff Needical (80,000) 20230 - Otel Kine Salaria & Staff Needical	Description	2019/2020 Budget
10920 - juel subsidy 400,07 10930 - Operational Grants - Other 10,27 11240 - Flant & equipment hire 10,877,77 1140 - Sundry income 11,297,937 Ordiany Expenses (66,24) 20123 - Morran Isalaries & wages (66,24) 20124 - Motor vehicle allowance (60,20) 20125 - Oncosts salaries & wages (30,03) 20120 - Notor vehicle allowance (28,00) 20120 - Deet - non unform (5,47) 20120 - Staff amenities (2,80) 20120 - Staff amenities (2,80) 20120 - Deet - non unform (1,74) 20120 - Staff amenities (2,80) 20120 - Cleaning & tentes (5,60) 20120 - Cleaning & tentes (2,00) 20120 - Cleaning & tentes (2,00) 20130 - Staff ametials - vehicles (2,00) 20130 - Insurance excess - vehicles (2,00) 20130 - U	Trading Summary	
10930 - Operational Grants - Other 10,23 11240 - Sundry income 10,877,77 11240 - Sundry income 11,227,97 Ordinary Expenses (66,24) 20120 - Normal Sandris & Wages (66,24) 20120 - Normal Sandris & Wages (66,24) 20120 - Normal Sandris & Wages (82,03) 20120 - Normal Sandris & Wages (84,00) 20130 - Overtime Sandris & Wages (84,00) 20230 - Staff medicals (11,14) 20235 - Subscr Other (12,20) 20351 - Subscr Other & Evertiment - Internal (22,20) 20352 - Miter of plant & Equipment - Internal (22,20) 20353 - Lossc Tools & Associated Consumables (30,00) 20353 - Lossc Tools & Associated Consumables (30,00) 20353 - Lossc Tools & Associated Consumables (24,95) 20300 - Fuel - vehicles (30,00) 203010 - Fuel - vehicles (30,00) <	Ordinary Income	
11220 - Plant & equipment hire 10,877,57 11640 - Sundry Income 11,227,93 Ordinary Income (66) 20120 - Normal salaries & wages (66) 20120 - Normal salaries & wages (32,03) 20130 - Overtime salaries & wages (34,00) 20130 - Overtime salaries & wages (34,00) 20130 - Overtime salaries & wages (34,00) 20130 - Staff menities (2,80) 20230 - Staff medicals (1,10) 20230 - Staff medicals (1,10) 20230 - Staff medicals (1,10) 20250 - Study- Competition (1,10) 20250 - Study- Competition (1,10) 20250 - Study- Competition (1,00) 20250 - Study- Edge (1,00) 2	10920 - Fuel subsidy	400,00
11640 - Sundry income 10,00 Total Ordinary Income 11,297,92 Ordinary Expense (66,22,20,20,20,20,20,20,20,20,20,20,20,20,	10930 - Operational Grants - Other	10,20
Total Ordinary Income 11,297,97 Ordinary Expenses (668,24 20120 - Normal salaries & wages (602,03 20121 - Whotor whicle allowance (60 20120 - Oversitue salaries & wages (30,03 20120 - DPE - non uniform (5,47 20220 - Staff amenities (2,80 20230 - Staff medicials (1,10 20230 - Staff amenities (5,60 20230 - Staff amenities (5,00 20230 - Staff amenities (5,00 20230 - Staff amenities (5,00 20230 - Hier of plant & equipment - external (222,90 20230 - Hier of plant & equipment - external (222,90 20235 - Staff menul License Renewal Fees (24,95 20130 - Ucdaning & refuse (1,000 2033 - Lose tools & associated consumables (20,00 2033 - Lose tools & associated consumables (24,95 20130 - Ucdaning & refuse (20,00 20230 - Insurance - whicles (20,00 2033 - Outside requines whicles (49,02) 20330 - Ucstide requines whicles (20,00 20330 - Ucstide requinis which san	11220 - Plant & equipment hire	10,877,77
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2122 - Normal salaries & wages (665,24 20124 - Motor vehicle allowance (60 20125 - On-costs salaries & wages (32,03 20130 - Detrosts salaries & wages (34,00 20120 - PEF - non uniform (5,47 20220 - Staff mentites (2,80 20230 - Staff mentites (1,10 20230 - Staff mentites (3,00 20250 - Subs - Other (1,174 20250 - Hard ware Less than SK (5,60 20262 - Hardware Less than SK (5,60 20263 - Hire of plant & equipment - external (120,00 20263 - Libre of plant & equipment - external (120,00 20264 - Hardware Less than SK (5,60 20265 - Subs cotols & associated consumables (20,00 20265 - User the of plant & equipment - internal (20,00 2027 - Ote claning & refuse (10,00 2028 - Tardware Less than SK (24,95 2029 - User Less and Fees (25,00 2029 - User Less and Fees (20,00 2029 - Ote Less and Fees (20,00 2029 - Ote Less and Fees (20,00 2029 - Ote Less contes (20,00 2029 - Ote Less contes	Total Ordinary Income	11,297,97
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20730 - Insurance - Property (5,00 20810 - Fuel - vehicles (1,404,00 20815 - Insurance - vehicles (102,00 20820 - Insurance excess - vehicles (20,00 20825 - Oil & lubricants - vehicles (65,04 20835 - Parts & materials - vehicles (900,00 20840 - Registration - vehicles (600,00 20840 - Registration - vehicles (300,00 20840 - Cutting Edges (45,00 20920 - Other consultants (12,00 21150 - Other maintenance (12,00 21220 - Freight/Courie/Transport (12,00 21230 - Freight/Courie/Transport (12,00 21314 - Waste Disposal - Other (18,00 21320 - Materials (60,00 21321 - Materials (60,00 21325 - Freigneemefits Tax </td <td></td> <td></td>		
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20850 - Cutting Edges (45,00 20920 - Other consultants (15,00 21150 - Other maintenance (12,00 21225 - Fees & Charges (8,50 21230 - Freight/Courier/Transport (12,00 21235 - Fringe Benefits Tax (30,00 21255 - Printing & stationery (1,20 21285 - Telephone Expenses (8,10 21314 - Waste Disposal - Other (18,00 21320 - Materials (60,00 21325 - Safety equipment (Non-PPE) (3,60 Total Ordinary Expenses (41 21423 - Depreciation - INTANGIBLES (41 21423 - Depreciation - PLANT (2,913,28 21424 - Depreciation - PLANT (3,16 21424 - Depreciation - MAJOR PLANT (3,16 21435 - Depreciation - GRCFINANC (15,41 21440 - Depreciation - BUILDINGS (24,26 21441 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE (24,26	-	
20920 - Other consultants (15,00 21150 - Other maintenance (12,00 21225 - Fees & Charges (8,50 21230 - Freight/Courier/Transport (12,00 21235 - Fringe Benefits Tax (30,00 21235 - Fringe Benefits Tax (30,00 21235 - Fringe Benefits Tax (30,00 21275 - Printing & stationery (1,20 21285 - Telephone Expenses (8,10 21314 - Waste Disposal - Other (18,00 21320 - Materials (60,00 21326 - Safety equipment (Non-PPE) (3,60 Total Ordinary Expenses (41 21410 - Amortisation - INTANGIBLES (41 21423 - Depreciation - PLANT (2,913,28 21424 - Depreciation - MAJOR PLANT (33,16 21435 - Depreciation - GRCFINANC (115,41 21440 - Depreciation - GRCFINANC (115,41 21441 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE (24,26)		
21150 - Other maintenance (12,00 21225 - Fees & Charges (8,50 21230 - Freight/Courier/Transport (12,00 21235 - Fringe Benefits Tax (30,00 21275 - Printing & stationery (1,20 21285 - Telephone Expenses (8,10 21314 - Waste Disposal - Other (18,00 21320 - Materials (60,00 2135 - Safety equipment (Non-PPE) (3,60 Total Ordinary Expenses (4,12 21410 - Amortisation - INTANGIBLES (41 21423 - Depreciation - VLANT (2,913,28 21442 - Depreciation - PLANT (3,316 21435 - Depreciation - MAJOR PLANT (3,316 21436 - Depreciation - MAJOR PLANT (2,426 21440 - Depreciation - MAJOR PLANT (3,426 2145 - Depreciation - MAJOR PLANT (2,426 2145 - Depreciation - MAJOR PLANT (2,426 2146 - Depreciation - BUILDINGS (24,26 2146 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE (24,26		
21225 - Fees & Charges (8,50 21230 - Freight/Courier/Transport (12,00 21235 - Fringe Benefits Tax (30,00 21275 - Printing & stationery (1,20 21285 - Telephone Expenses (8,10 21314 - Waste Disposal - Other (18,00 21320 - Materials (60,00 21365 - Safety equipment (Non-PPE) (3,60 Total Ordinary Expenses (41 21423 - Depreciation (41 21424 - Depreciation - INTANGIBLES (41 21425 - Depreciation - PLANT (2,913,28 21440 - Amortisation - INTANGIBLES (41 21423 - Depreciation - PLANT (2,913,28 21424 - Depreciation - MAJOR PLANT (33,16 21435 - Depreciation - MAJOR PLANT (31,16 21440 - Depreciation - MAJOR PLANT (24,26 21445 - Depreciation - MAJOR PLANT (31,16 21446 - Depreciation - BUILDINGS (24,26 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE (24,26		
21230 - Freight/Courier/Transport (12,00 21235 - Fringe Benefits Tax (30,00 21275 - Printing & stationery (1,20 21285 - Telephone Expenses (8,10 21314 - Waste Disposal - Other (18,00 21320 - Materials (60,00 21365 - Safety equipment (Non-PPE) (3,60 Total Ordinary Expenses 21410 - Amortisation - INTANGIBLES (41 21423 - Depreciation (2,913,28 21424 - Depreciation - PLANT (2,913,28 21435 - Depreciation - MAJOR PLANT (33,16 21440 - Depreciation - BUILDINGS (24,26 21460 - Depreciation - BUILDINGS (24,26 21460 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE (19,17)		
21235 - Fringe Benefits Tax(30,0021275 - Printing & stationery(1,2021285 - Telephone Expenses(8,1021314 - Waste Disposal - Other(18,0021320 - Materials(60,0021365 - Safety equipment (Non-PPE)(3,60Total Ordinary Expenses(5,616,81:Depreciation21410 - Amortisation - INTANGIBLES(4121423 - Depreciation - PLANT(2,913,2821424 - Depreciation - PLANT(3,1621435 - Depreciation - GRCFINANC(115,4121460 - Depreciation - BUILDINGS(24,2621461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE(10,19)		
21275 - Printing & stationery(1,2021285 - Telephone Expenses(8,1021314 - Waste Disposal - Other(18,0021320 - Materials(60,0021365 - Safety equipment (Non-PPE)(3,60Total Ordinary Expenses(5,616,81)Depreciation21410 - Amortisation - INTANGIBLES(4121423 - Depreciation - PLANT(2,913,2821424 - Depreciation - PLANT(33,1621435 - Depreciation - GRCFINANC(115,4121460 - Depreciation - GRCFINANC(24,2621461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE(10,19)		
21285 - Telephone Expenses(8,1021314 - Waste Disposal - Other(18,0021320 - Materials(60,0021365 - Safety equipment (Non-PPE)(3,60Total Ordinary Expenses(5,616,81)Depreciation(141)21410 - Amortisation - INTANGIBLES(41)21423 - Depreciation - PLANT(2,913,28)21424 - Depreciation - MAJOR PLANT(33,16)21435 - Depreciation - MAJOR PLANT(33,16)21435 - Depreciation - GRCFINANC(115,41)21460 - Depreciation - BUILDINGS(24,26)21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE(10,19)	-	
21314 - Waste Disposal - Other(18,0021320 - Materials(60,0021365 - Safety equipment (Non-PPE)(3,60Total Ordinary Expenses(5,616,81)Depreciation(2,913,28)21410 - Amortisation - INTANGIBLES(41)21423 - Depreciation - PLANT(2,913,28)21424 - Depreciation - MAJOR PLANT(33,16)21435 - Depreciation - GRCFINANC(115,41)21460 - Depreciation - BUILDINGS(24,26)21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE(10,19)		
21320 - Materials(60,0021365 - Safety equipment (Non-PPE)(3,60Total Ordinary Expenses(5,616,81)Depreciation21410 - Amortisation - INTANGIBLES21410 - Amortisation - INTANGIBLES(4121423 - Depreciation - PLANT(2,913,28)21424 - Depreciation - MAJOR PLANT(33,16)21435 - Depreciation - GRCFINANC(115,41)21460 - Depreciation - BUILDINGS(24,26)21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE(10,19)		
21365 - Safety equipment (Non-PPE)(3,60Total Ordinary Expenses(5,616,81)Depreciation21410 - Amortisation - INTANGIBLES(4121423 - Depreciation - PLANT(2,913,28)21424 - Depreciation - MAJOR PLANT(33,16)21435 - Depreciation - GRCFINANC(115,41)21460 - Depreciation - BUILDINGS(24,26)21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE(10,19)	•	
Total Ordinary Expenses(5,616,81)Depreciation21410 - Amortisation - INTANGIBLES(41)21423 - Depreciation - PLANT(2,913,28)21424 - Depreciation - MAJOR PLANT(33,16)21435 - Depreciation - GRCFINANC(115,41)21460 - Depreciation - BUILDINGS(24,26)21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE(10,19)		
Depreciation(41)21410 - Amortisation - INTANGIBLES(41)21423 - Depreciation - PLANT(2,913,28)21424 - Depreciation - MAJOR PLANT(33,16)21435 - Depreciation - GRCFINANC(115,41)21460 - Depreciation - BUILDINGS(24,26)21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE(10,19)		
21410 - Amortisation - INTANGIBLES(4121423 - Depreciation - PLANT(2,913,2821424 - Depreciation - MAJOR PLANT(33,1621435 - Depreciation - GRCFINANC(115,4121460 - Depreciation - BUILDINGS(24,2621461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE(10,19		(5,616,81
21423 - Depreciation - PLANT(2,913,28)21424 - Depreciation - MAJOR PLANT(33,16)21435 - Depreciation - GRCFINANC(115,41)21460 - Depreciation - BUILDINGS(24,26)21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE(10,19)	•	
21424 - Depreciation - MAJOR PLANT(33,1621435 - Depreciation - GRCFINANC(115,4121460 - Depreciation - BUILDINGS(24,2621461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE(10,19		
21435 - Depreciation - GRCFINANC(115,4121460 - Depreciation - BUILDINGS(24,2621461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE(10,19		
21460 - Depreciation - BUILDINGS(24,26)21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE(10,19)		
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE (10,19		
	•	
Total Depreciation Expenses (3,096,73)		(10,193
	Total Depreciation Expenses	(3,096,735

Operations _____

Capital Expenditure/Loans

Capital Expenses	
21320 - Materials	(6,208,076)
Total Capital Expenses	(6,208,076)
Total Capital Expenditure/Loans	(6,208,076)
Reserve Movement	
Transfer from Reserve	
35030 - Tfr from Plant Asset Replacement Reserve	2,017,829
Total Transfer from Reserve	2,017,829
Total Reserve Movement	2,017,829
TOTAL	(1,605,816)
Projects	
Projects Description	2019/2020 Budget
Description	
Description Capital Projects Fund	
Description Capital Projects Fund Expenses	Budget

Operations _____

Description	2019/2020
Description	
	Budget
Trading Summary	
Ordinary Income	
10730 - Sundry Fees & Charges	36,04
11360 - Sales	35,00
11640 - Sundry income	15,00
Total Ordinary Income	86,04
Ordinary Expenses	
20120 - Normal salaries & wages	(733,068
20125 - On-costs salaries & wages	(322,590
20130 - Overtime salaries & wages	(2,000
20220 - Staff amenities	(2,480
20230 - Staff medicals	(960
20265 - Other staffing costs	(600
20630 - Hire of plant & equipment - internal	(14,684
21230 - Freight/Courier/Transport	(250
21285 - Telephone Expenses	(1,560
Total Ordinary Expenses	(1,078,192
Net Income/(Deficit)	(992,149
TOTAL	(992,1



Description	2019/2020
	Budget
Frading Summary	
Drdinary Expenses	(70.07)
20120 - Normal salaries & wages	(70,07
20125 - On-costs salaries & wages	(30,83
20630 - Hire of plant & equipment - internal 20740 - Rates & charges - Council properties	(75,83 (50
20920 - Other consultants	(30
20921 - Other Contractors	(1,200,00
21150 - Other maintenance	(1,200,00
	(36,00
Total Ordinary Expenses	(1,483,24
Net Income/(Deficit)	(1,483,24
Capital Expenditure/Loans	
Capital Income 11360 - Sales	2,663,25
	2,000,22
Fotal Capital Income	2,663,25
Capital Expenses	
20130 - Overtime salaries & wages	(10,00
20210 - PPE - non uniform	(8,00
20620 - Hardware Less than 5K	(12,30
20625 - Hire of plant & equipment - external	(60,00
20630 - Hire of plant & equipment - internal	(134,09
20635 - Loose tools & associated consumables	(1,10
20810 - Fuel - vehicles	(2,40
20920 - Other consultants	(30,20
20921 - Other Contractors	(1,445,00
21275 - Printing & stationery	(10,00
21320 - Materials	(6,00
21345 - Tipping Fees	(5,00
21368 - Royalty payments	(109,10
Fotal Capital Expenses	(1,833,19
Fotal Capital Expenditure/Loans	830,06
Reserve Movement	
Fransfer to Reserve	
30150 - Tfr to Gravel Pit Rehabilitation Reserve	(832,05
Fotal Transfer to Reserve	(832,05
otal Reserve Movement	(832,05



Projects	
Description	2019/2020
	Budget
General Fund	
Expenses	
GVR0002 - Gravel Pit Management	(111,656
GVR0003 - Gravel Pit - Rehabilitation	(10,000
GVR0004 - Gravel Pit Operations - Environmental Works	(1,361,588
Total Expenses	(1,483,244
Total General Fund	(1,483,244
Capital Projects Fund	
Income	
GVP0003 - Gravel Pit Operations	2,663,25
Total Income	2,663,25
Expenses	
GVP0003 - Gravel Pit Operations	(1,831,196
GVP0005 - Gravel Pit Operations - Inventory	(2,000
Total Expenses	(1,833,196
Total Capital Projects Fund	830,06



Description	2019/2020
	Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(743,990
20125 - On-costs salaries & wages	(327,434
20130 - Overtime salaries & wages	(3,462
20210 - PPE - non uniform	(200
20620 - Hardware Less than 5K	(1,000
20630 - Hire of plant & equipment - internal	(31,489
21150 - Other maintenance	(290
21260 - Licenses & Registrations	(12,460
21285 - Telephone Expenses	(900
21320 - Materials	(360
Total Ordinary Expenses	(1,121,585
Depreciation	
21435 - Depreciation - GRCFINANC	(1,121
Total Depreciation Expenses	(1,121
Net Income/(Deficit)	(1,122,705
TOTAL	(1,122,705

Operations _____

Trading Summary Ordinary Income 11710 - Allocations - Stock Issue from Stores Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20130 - Overtime salaries & wages 20610 - Office furniture & Equipment <\$5,000 20620 - Hardware Less than 5K 20625 - Hire of plant & equipment - external 20630 - Hire of plant & equipment - external 20630 - Software less than 5IOK 21230 - Freight/Courier/Transport 21245 - Printing & stationery 21245 - Diephone Expenses 21320 - Materials Total Ordinary Expenses 21435 - Depreciation - GRCFINANC 21440 - Depreciation - FUIDINGS	217,6 217,6 (582,73
11710 - Allocations - Stock Issue from Stores Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20120 - Oncrtime salaries & wages 20130 - Overtime salaries & wages 20130 - Overtime salaries & wages 20610 - Office furniture & Equipment <\$5,000 20620 - Hardware Less than 5K 20625 - Hire of plant & equipment - external 20630 - Hire of plant & equipment - internal 20635 - Loose tools & associated consumables 20660 - Software less than \$10K 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses 21320 - Materials Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS	217,6 (582,73
Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20130 - Overtime salaries & wages 20130 - Office furniture & Equipment <\$5,000	217,6 (582,73
Ordinary Expenses 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20130 - Overtime salaries & wages 20130 - Office furniture & Equipment <\$5,000	(582,73
20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20130 - Overtime salaries & wages 20610 - Office furniture & Equipment <\$5,000 20620 - Hardware Less than 5K 20625 - Hire of plant & equipment - external 20630 - Hire of plant & equipment - internal 20635 - Loose tools & associated consumables 20660 - Software less than \$10K 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS	
20125 - On-costs salaries & wages 20130 - Overtime salaries & wages 20610 - Office furniture & Equipment <\$5,000 20620 - Hardware Less than 5K 20625 - Hire of plant & equipment - external 20630 - Hire of plant & equipment - internal 20635 - Loose tools & associated consumables 20660 - Software less than \$10K 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS	
20130 - Overtime salaries & wages 20610 - Office furniture & Equipment <\$5,000 20620 - Hardware Less than 5K 20625 - Hire of plant & equipment - external 20630 - Hire of plant & equipment - internal 20635 - Loose tools & associated consumables 20660 - Software less than \$10K 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses 21325 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS	
20610 - Office furniture & Equipment <\$5,000 20620 - Hardware Less than 5K 20625 - Hire of plant & equipment - external 20630 - Hire of plant & equipment - internal 20635 - Loose tools & associated consumables 20660 - Software less than \$10K 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses 21325 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS	(256,45
20620 - Hardware Less than 5K 20625 - Hire of plant & equipment - external 20630 - Hire of plant & equipment - internal 20635 - Loose tools & associated consumables 20660 - Software less than \$10K 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses 21320 - Depreciation - GRCFINANC 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS	(20,00
20625 - Hire of plant & equipment - external 20630 - Hire of plant & equipment - internal 20635 - Loose tools & associated consumables 20660 - Software less than \$10K 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS	(198,10
20630 - Hire of plant & equipment - internal 20635 - Loose tools & associated consumables 20660 - Software less than \$10K 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses Pepreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS	(2,50
20635 - Loose tools & associated consumables 20660 - Software less than \$10K 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS	(20,00
20660 - Software less than \$10K 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS	(91,69
21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS	(5,00
21275 - Printing & stationery 21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS	(5,00
21285 - Telephone Expenses 21320 - Materials Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS	(5,00
21320 - Materials Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS	(70,70
Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS	(10,00
Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS	(100,00
21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS	(1,367,18
21440 - Depreciation - PFOS	
·	(13,64
21460 - Depreciation - BUILDINGS	(50
	(14,53
Total Depreciation Expenses	(28,68
Net Income/(Deficit)	



Cost Centre: 529 - Delivery Support and Performance	
Description	2019/2020 Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(342,630
20125 - On-costs salaries & wages	(150,800
20130 - Overtime salaries & wages	(600
20275 - Entertainment & Hospitality (FBT)	(950
21285 - Telephone Expenses	(600)
Total Ordinary Expenses	(495,580)
Net Income/(Deficit)	(495,580
TOTAL	(495,580)

Operations _____

Group: Operations Administration

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	1,466,761	-	-
Total Ordinary Expenses	(1,487,112)	(1,709,442)	(1,222,187
Total Depreciation Expenses	(56,659)	-	-
Net Income/(Deficit)	(77,010)	(1,709,442)	(1,222,187)
Capital Expenditure/Loans			
Total Capital Income			
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(77,010)	(1,709,442)	(1,222,187)



Description	2019/2020
been prom	Budget
	Dudget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(816,286
20125 - On-costs salaries & wages	(374,970
20210 - PPE - non uniform	(160
20270 - Travel & Accommodation - Staff	(1,000
20277 - NON-FBT Entertainment & Hospitality	(1,200
20630 - Hire of plant & equipment - internal	(4,431
20920 - Other consultants	(20,000
21285 - Telephone Expenses	(4,140
Total Ordinary Expenses	(1,222,187
Net Income/(Deficit)	(1,222,187
TOTAL	(1,222,187

Operations _____

Description	2018/2019 Budget	2018/2019 Forecast	2019/2020 Budget
T			
Trading Summary	C 002 010	2 422 026	F 420 02
Total Ordinary Income	6,002,018	3,433,836	5,428,820
Total Ordinary Expenses	(6,138,240)	(4,928,952)	(5,714,554
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(136,222)	(1,495,116)	(285,728
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	
Total Transfer from Reserve	-	-	
Total Reserve Movement	-		

Operations _____

Cost Centre: 362 - Parks Services Labour	
Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
11760 - Operations Labour Recovery	5,428,826
Total Ordinary Income	5,428,826
Ordinary Expenses	
20120 - Normal salaries & wages	(3,979,456)
20125 - On-costs salaries & wages	(1,735,098)
Total Ordinary Expenses	(5,714,554)
Net Income/(Deficit)	(285,728)
TOTAL	(285,728)

Operations _____

Group: Property Services

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	-	18,471	
Total Ordinary Expenses	(3,307,811)	(3,361,252)	(3,892,880
Total Depreciation Expenses	(374,177)	(397,922)	(400,992
Net Income/(Deficit)	(3,681,988)	(3,740,704)	(4,293,872)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	(193,000)	(192,818)	(230,000
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(193,000)	(192,818)	(230,000)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(3,874,988)	(3,933,522)	(4,523,872)

Operations_____

Description	2019/2020 Budget
Tradias Summan	Jan San San San San San San San San San S
Trading Summary	
Ordinary Expenses	
20220 - Staff amenities	(20,000
20230 - Staff medicals	(480
20625 - Hire of plant & equipment - external	(20,000
20710 - Cleaning & refuse 20715 - Electricity & gas	(50,000 (330,000
20730 - Insurance - Property	(60,000
20735 - Pest Control - Inspections	(50,000
20740 - Rates & charges - Council properties	(140,000
20750 - Security services	(120,000
20760 - Service Contracts	(1,800,000
20920 - Other consultants	(70,000
20921 - Other Contractors	(80,000
21150 - Other maintenance	(1,067,500
21240 - Insurance - Other	(10,000
21260 - Licenses & Registrations	(500
21285 - Telephone Expenses	(12,000
21320 - Materials 21365 - Safety equipment (Non-PPE)	(60,000
	(2,400
Total Ordinary Expenses	(3,892,880
Depreciation	
21435 - Depreciation - GRCFINANC	(3,070
21440 - Depreciation - PFOS	(11,407
21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(335,340 (50,788
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(388
Total Depreciation Expenses	(400,992
· · · · · · · · · · · · · · · · · · ·	(,
Net Income/(Deficit)	(4,293,872
Capital Expenditure/Loans	
Capital Expenses	
21150 - Other maintenance	(230,000
Total Capital Expenses	(230,000
Total Capital Expenditure/Loans	(230,000
TOTAL	(4,523,872
Projects	
Description	2019/2020
	Budget
Capital Projects Fund	
Expenses	
BDC0145 - Miriam Vale Depot - Pavement works and resheeting	(100,000
BDC0146 - South End, Curtis Island - Depot shed	(30,000
GNC0115 - MV Depot Upgrade Amenities	(50,000
GNC0116 - Pavement Reseal Program - Calliope Depot	(50,000
Total Expenses	(230,000

perations

Group: Road Services Description 2018/2019 2018/2019 2019/2020 Budget Forecast Budget Trading Summary Total Ordinary Income 9,379,400 13,478,101 9,557,286 Total Ordinary Expenses (9,806,847) (13,163,409) (9,232,745) **Total Depreciation Expenses** (1,741) 314,692 146,655 Net Income/(Deficit) (251,301) **Capital Expenditure/Loans** Total Capital Income **Total Capital Expenses** Total Loan Proceeds _ **Total Loan Payments** _ Total Capital Expenditure/Loans **Reserve Movement** Total Transfer to Reserve Total Transfer from Reserve **Total Reserve Movement** TOTAL 146,655 314,692 (251,301)

Operations_____

Cost Centre: 152 - Road Services Labour	
Description	2019/2020 Budget
Trading Summary	
Ordinary Income	
11760 - Operations Labour Recovery	7,427,28
Total Ordinary Income	7,427,28
Ordinary Expenses	
20120 - Normal salaries & wages	(5,447,324
20125 - On-costs salaries & wages	(2,370,872
Total Ordinary Expenses	(7,818,196
Depreciation	
21435 - Depreciation - GRCFINANC	(1,741
Total Depreciation Expenses	(1,741
Net Income/(Deficit)	(392,651
TOTAL	(392,651

Operations_____

Cost Centre: 175 - Recoverable Works - Roads	
Description	2019/2020 Budget
Trading Summary	
Ordinary Income	
10815 - Private works income	2,130,000
Total Ordinary Income	2,130,000
Ordinary Expenses	
20120 - Normal salaries & wages	(618,098
20125 - On-costs salaries & wages	(272,024
20630 - Hire of plant & equipment - internal	(428,229
20921 - Other Contractors	(310,300
21320 - Materials	(360,000
Total Ordinary Expenses	(1,988,651
Net Income/(Deficit)	141,34
TOTAL	141,349

Operations _____

Group: Water Services

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	6,289,145	2,896,079	5,224,540
Total Ordinary Expenses	(6,384,187)	(4,465,270)	(5,496,784
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(95,042)	(1,569,191)	(272,244)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(95,042)	(1,569,191)	(272,244

Operations_____

Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
10815 - Private works income	26,000
Total Ordinary Income	26,000
Ordinary Expenses	
20130 - Overtime salaries & wages	(12,000
20625 - Hire of plant & equipment - external	(3,000
20921 - Other Contractors	(4,000
21320 - Materials	(7,000
Total Ordinary Expenses	(26,000
Net Income/(Deficit)	

Operations _____

Cost Centre: 232 - Water Services Labour	
Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
11760 - Operations Labour Recovery	5,172,540
Total Ordinary Income	5,172,540
Ordinary Expenses	
20120 - Normal salaries & wages	(3,668,630)
20125 - On-costs salaries & wages	(1,776,154)
Total Ordinary Expenses	(5,444,784)
Net Income/(Deficit)	(272,244)
TOTAL	(272,244)



	2010/2020
Description	2019/2020
	Budget
Trading Summary	
Drdinary Income	
10815 - Private works income	26,000
Total Ordinary Income	26,000
Ordinary Expenses	
20130 - Overtime salaries & wages	(12,000
20625 - Hire of plant & equipment - external	(12,000
21320 - Materials	(2,000
Total Ordinary Expenses	(26,000
Net Income/(Deficit)	-

Operations _____

Group: Works Planning and Scheduling			
Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	2,369,413	265,482	75,000
Total Ordinary Expenses	(2,909,724)	(2,765,988)	(2,425,773
Total Depreciation Expenses	(51,643)	(38,592)	(64,905
Net Income/(Deficit)	(591,954)	(2,539,099)	(2,415,678
Capital Expenditure/Loans			
Total Capital Income	-	-	20,000
Total Capital Expenses	(670,000)	(175,000)	(440,000
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	
Total Capital Expenditure/Loans	(670,000)	(175,000)	(420,000
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(1,261,954)	(2,714,099)	(2,835,678)

Operations _____

Description	2019/2020 Budget
Frading Summary	
Drdinary Income 10925 - State government grants	75,00
	75,00
Total Ordinary Income	75,00
Ordinary Expenses	
20120 - Normal salaries & wages	(96,266
20125 - On-costs salaries & wages	(42,368
20210 - PPE - non uniform	(200
20277 - NON-FBT Entertainment & Hospitality	(1,000
20630 - Hire of plant & equipment - internal	(6,000
20635 - Loose tools & associated consumables	(4,400
20646 - Equipment License Renewal Fees	(100
20715 - Electricity & gas	(16,00)
20730 - Insurance - Property	(2,500
20740 - Rates & charges - Council properties 20745 - Rent	(12,62)
2045 - Kent 20810 - Fuel - vehicles	(2,30 (8,00
20815 - Insurance - vehicles	(7,00
20825 - Oil & lubricants - vehicles	(7,00)
20830 - Outside repairs - vehicles	(5,00
20835 - Parts & materials - vehicles	(4,00)
20845 - Tyres & tubes - vehicles	(1,000
20921 - Other Contractors	(30,000
21050 - Other Donations	(260,000
21150 - Other maintenance	(29,60
21240 - Insurance - Other	(40)
21252 - Web hosting	(6,000
21285 - Telephone Expenses	(36,000
21320 - Materials	(16,000
21360 - Community training and resources	(6,000
Fotal Ordinary Expenses	(593,254
Depreciation	
21423 - Depreciation - PLANT	(7,05
21435 - Depreciation - GRCFINANC	(26,31
21440 - Depreciation - PFOS	(4,354
21460 - Depreciation - BUILDINGS	(27,18)
Total Depreciation Expenses	(64,90
Net Income/(Deficit)	(583,15
Capital Expenditure/Loans	
Capital Income	
11020 - State government grants	20,00
Fotal Capital Income	20,00

Operations _____

Capital Expenses	
21150 - Other maintenance 21320 - Materials	(320,000
21320 - Materiais	(55,000
Total Capital Expenses	(375,000
Fotal Capital Expenditure/Loans	(355,000
TOTAL	(938,159
Projects	
Description	2019/2020 Budget
General Fund	
ncome	
GNM0140 - Get Ready Programme 15/16	25,00
Total Income	25,00
xpenses	
GNM0013 - SES - Agnes Water	(21,06
GNM0014 - SES - Baffle Crk GNM0015 - SES - Boyne / Tannum	(12,56
GNM0015 - SES - Calliope	(12,56 (14,06
GNM0017 - SES - Gladstone	(14,00
GNM0018 - SES - Miriam Vale	(12,56)
GNM0019 - SES - Mt Larcom	(13,56)
GNM0020 - SES - Rosedale	(12,68)
Total Expenses	(113,120
Total General Fund	(88,12
Capital Projects Fund	
ncome	
GNC0136 - SES Vehicles	20,00
Total Income	20,00
Expenses	
3DC0147 - Miriam Vale SES Building	(320,00
GNC0136 - SES Vehicles	(55,00
Fotal Expenses	(375,00
Total Capital Projects Fund	(355,000



Description	2019/2020
	Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(530,200
20125 - On-costs salaries & wages	(233,35
20130 - Overtime salaries & wages	(12,00
20275 - Entertainment & Hospitality (FBT)	(1,20
20620 - Hardware Less than 5K	(17,50
20645 - Software Maintenance & Support	(15,000
20920 - Other consultants	(290,000
21285 - Telephone Expenses	(1,440
Total Ordinary Expenses	(1,100,704
Net Income/(Deficit)	(1,100,704
Capital Expenditure/Loans	
Capital Expenses	
21150 - Other maintenance	(15,000
Total Capital Expenses	(15,000
Total Capital Expenditure/Loans	(15,000
TOTAL	(1,115,704
Projects	
Description	2019/2020 Budget
Capital Projects Fund	
Expenses	
GNC0131 - Primavera Scheduling Software	(15,00
Fotal Expenses	(15,00)
Total Capital Projects Fund	(15,000
	(13,00



(368,862
(368,862
(368,862
(162,352
(9,000
(122,001
(65,004
(4,596
(731,815
(731,815
(50,000
(50,000
(50,000
(781,815
2019/2020 Budget
(50,000
(50,000

Operations _____

Group: Waste Services

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	9,552,809	9,190,147	11,869,51
Total Ordinary Expenses	(7,833,787)	(7,116,348)	(10,992,132
Total Depreciation Expenses	(157)	(160)	(160
Net Income/(Deficit)	1,718,865	2,073,639	877,227
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	1,718,865	2,073,639	877,227

Operations _____

Cost Centre: 412 - Waste Services Labour	
Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
11760 - Operations Labour Recovery	1,337,849
Total Ordinary Income	1,337,849
Ordinary Expenses	
20120 - Normal salaries & wages	(946,656)
20125 - On-costs salaries & wages	(461,606)
Total Ordinary Expenses	(1,408,262)
Net Income/(Deficit)	(70,413)
TOTAL	(70,413)



Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
10140 - Cleansing rates	9,743,10
10230 - Discount granted - cleansing	(800,730
10315 - Interest from overdue rates and utility charges	60,00
10925 - State government grants	1,289,30
11685 - Waste Royalties	240,00
otal Ordinary Income	10,531,67
Ordinary Expenses	
20921 - Other Contractors	(4,044,000
21345 - Tipping Fees	(5,539,870
Total Ordinary Expenses	(9,583,870
Depreciation	
21440 - Depreciation - PFOS	(160
Fotal Depreciation Expenses	(160
Net Income/(Deficit)	947,64

People, Cutture and Safety_

Business Unit Summary

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	20,555,891	21,615,009	20,027,248
Total Ordinary Expenses	(24,923,442)	(22,552,107)	(23,158,162)
Total Depreciation Expenses	(7,287)	-	(5,898)
Net Income/(Deficit)	(4,374,838)	(937,097)	(3,136,812)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(4,374,838)	(937,097)	(3,136,812)

People, Cutture and Safety_

Group: Employee Entitlements

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	14,121,000	14,496,930	15,035,400
Total Ordinary Expenses	(17,721,000)	(15,672,167)	(15,035,400
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(3,600,000)	(1,175,237)	-
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(3,600,000)	(1,175,237)	

People, Cutture and Safety_

Description	2019/2020
Description	· · · · · · · · · · · · · · · · · · ·
	Budget
Trading Summary	
Ordinary Income	
10850 - Annual leave oncost recover	4,170,000
10851 - Long Service Leave Oncost Recovery	877,400
10852 - Personal/Sick Leave Oncost Recovery	2,078,000
10853 - Public Holiday Oncost Recovery	2,078,000
10860 - Superannuation Oncost Recovery	5,828,000
10870 - Wet Weather Oncost Recovery	4,000
Fotal Ordinary Income	15,035,400
Ordinary Expenses	
20150 - Annual leave entitlement expense	(4,170,000
20151 - Long Service Leave entitlement expense	(877,400
20152 - Sick Leave entitlement expense	(2,078,000
20153 - Public Holidays expense	(2,078,000
20160 - Superannuation expense	(5,828,000
20170 - Wet Weather expense	(4,000
Fotal Ordinary Expenses	(15,035,400
Net Income/(Deficit)	

People, Cutture and Safety.

Group: Talent Development

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	2,378,701	2,615,904	276,50
Total Ordinary Expenses	(2,882,252)	(2,429,699)	(3,344,518
Total Depreciation Expenses	-	-	(3,000
Net Income/(Deficit)	(503,551)	186,205	(3,071,011
Capital Expenditure/Loans			
Total Capital Income	-	-	
Total Capital Expenses	-	-	
Total Loan Proceeds	-	-	
Total Loan Payments	-	-	
Total Capital Expenditure/Loans	-	-	
Reserve Movement			
Total Transfer to Reserve	-	-	
Total Transfer from Reserve	-	-	
Total Reserve Movement	-	-	
TOTAL	(503,551)	186,205	(3,071,011

People, Cutture and Safety_

rrading Summary Vrdinary Income Stol: - Admin overhead charges recouped otal Ordinary Income Profinary Expenses Ordinary Expense O	019/2020
Avianary Income 0810 - Admin overhead charges recouped total Ordinary Income Drdinary Expenses 0120 - Normal salaries & wages 0124 - Motor vehicle allowance 0125 - On-cotts salaries & wages 0126 - Oraniee Agenetic Mandatory 0255 - Seminars & Conferences 0260 - Trainee/Apprentic Costs 0270 - Travel & Accommodation - Staff 0275 - Entertainment & Hospitality (FBT) 0530 - Subs - Other 0610 - Office Apprentic Costs 0270 - Travel & Accommodation - Staff 0275 - Entertainment & Hospitality (FBT) 0530 - Subs - Other 0610 - Office Apprentic Costs 0290 - Other consultants 0930 - Travel & Accommodation - Consultants\contractors 1125 - Printing & stationery 1125 - Teinter Sames 1126 - Ucenses Registrations 1127 - Printing & stationery 1128 - Telephone Expenses 1129 - Materials 1120 - Materials 112	Budget
0810 - Admin overhead charges recouped total Ordinary Income totalor John Statistics & wages 0124 - Motor vehicle allowance 0125 - On-costs salaries & wages 0128 - Overtime salaries & wages 0129 - Training & development - Non-Mandatory 0255 - Seminars & Conferences 0206 - Traineq/Apprentic Costs 0207 - Travel & Accommodation - Staff 0207 - Travel & Accommodation - Staff 0207 - Travel & Accommodation - Staff 0208 - Other Consultants 0209 - Other Consult	
otal Ordinary Income Profinary Expenses 0120 - Normal Salaries & wages 0124 - Motor vehicle allowance 0125 - On-costs salaries & wages 0126 - On-cost salaries & wages 0127 - Trainel & development - Mandatory 0255 - Seminars & Conferences 0260 - Training & development - Non-Mandatory 0255 - Seminars & Conferences 0270 - Traivel & Accommodation - Staff 0270 - Traivel & Hospitality (FBT) 0550 - Subs - Other 0503 - Hire of plant & equipment - external 0646 - Equipment License Renewal Fees 0920 - Other consultants 0930 - Traivel & Accommodation - Consultants/contractors 1126 - License & Registrations 1275 - Printing & stationery 1255 - Telephone Expenses 1320 - Materials Otal Ordinary Expenses Corpectation 1410 - Amortisation - INTANGIBLES Total & Expenses Total & Expenses Total & Expenses Tatal & Expenses Total & Corpectation 1410 - Amortisation - INTANGIBLES Total & Corpectation Expenses Telephotexpenses Steerciption	
Portianz Expenses D122 - Normal salaries & wages D124 - Motor vehicle allowance D125 - On-costs salaries & wages D125 - On-costs salaries & wages D126 - Training & development - Mandatory D125 - Training & development - Non-Mandatory D125 - Seminars & Conferences D126 - Training & development - Non-Mandatory D125 - Seminars & Conferences D127 - Travel & Accommodation - Staff D127 - Travel & Accommodation - Consultants D126 - Unter Consultants D127 - Drinter & Equipment - internal D128 - Travel & Accommodation - Consultants D129 - Travel & Accommodation - Consultants D129 - Dinter Expenses D129 - Dinter Expenses D129 - Dinter Expenses D129 - Travel & Accommodation - Consultants D129 - Dinter Expenses D129 - Dinter Expenses D120 - Marcials D120 - Marcials D120 - Marcials D121 - Montisation - INTANGIBLES D121 - Expenses D210 - Diffectiv D12 D120 - Diffectiv D120 - D12 D120 - D12 D120 - D120 D120	276,50
0120 - Normal salaries & wages 0124 - Motor vehicle allowance 0125 - On-costs salaries & wages 0130 - Overtime salaries & wages 0130 - Overtime salaries & wages 0245 - Training & development - Mon-Mandatory 0255 - Seminars & Conferences 0260 - Trainee/Apprentice Costs 0270 - Travel & Accommodation - Staff 0275 - Entertainment & Hospitality (FBT) 0550 - Subs - Other 0610 - Office furniture & Equipment <\$5,000 0625 - Hire of plant & equipment - external 0646 - Equipment License Renewal Fees 0290 - Other Consultants 0930 - Travel & Accommodation - Consultants\contractors 11260 - License & Registrations 11275 - Printing & stationery 11285 - Telephone Expenses 11320 - Materials 0130 Office furniture & Equipment License Renewal Fees 0210 Office Expenses 11320 - Materials 0130 Office (License & Registrations 11320 - Materials 0130 Office (License & Registrations 11320 - Materials 0130 Office (License & Commodation - Consultants\contractors 11320 - Materials 0130 Office (License & Commodation - Consultants\contractors 11320 - Materials 0130 Office (License & Commodation - Consultants\contractors 1130 - Amortisation - INTANGIBLES 1130 - Amortisation - INTANGIBLES 1300 - Cortice (Deficit) 100 100 100 100 100 100 100 10	276,50
0124 - Motor vehicle allowance 0125 - On-costs salaries & wages 0126 - Or-costs salaries & wages 0245 - Training & development - Mandatory 0250 - Training & development - Non-Mandatory 0250 - Training & development - Non-Mandatory 0250 - Traines & Conferences 0260 - Training & March - Staff 0270 - Travel & Accommodation - Staff 0275 - Entertainment & Hospitality (FBT) 0550 - Subs - Other 0610 - Office furniture & Equipment - external 0630 - Hire of plant & equipment - external 0630 - Hire of plant & equipment - external 0630 - Hire of plant & equipment - external 0630 - Hire or ousultants 0720 - Other consultants 0730 - Travel & Accommodation - Consultants\contractors 1260 - Licenses & Registrations 1275 - Printing & stationery 1285 - Telephone Expenses 1200 - Materials 0701 Ordinary Expenses 1200 - Different 1210 - Marchisation - INTANGIBLES 0701 Depreciation Expenses 120 - Different 120 - Consultants 120	
0125 - On-costs salaries & wages 0130 - Overtime salaries & wages 0130 - Overtime salaries & wages 01263 - Traineig & development - Non-Mandatory 0255 - Steminars & Conferences 0263 - Traine (Apprentice Costs 0270 - Travel & Accommodation - Staff 0275 - Entertainment & Hospitality (IBT) 055 - Subs - Other 0610 - Office furniture & Equipment - \$5,000 0625 - Hire of plant & quipment - external 0646 - Equipment License Renewal Fees 0920 - Other consultants 0930 - Travel & Accommodation - Consultants\contractors 1160 - Licenses & Registrations 1175 - Printing & stationery 1285 - Telephone Expenses 1320 - Materials 1320 - Materials 1320 - Materials 1321 - Materials 1325 - Telephone Expenses 1320 - INTANGIBLES 1320 - Materials 1320 - Dirte Regenses 1320 - Travel & Accommodation - INTANGIBLES 1320 - Materials 1321 - Projects 1325 - Telephone Expenses 1326 - Expenses 1327 - Printing & stationery 1328 - Telephone Expenses 1320 - Materials 1320 -	(865 <i>,</i> 38
10130 - Overtime salaries & wages 10245 - Training & development - Mandatory 10255 - Seminars & Conferences 10260 - Trainee/Apprentice Costs 10270 - Travel & Accommodation - Staff 10275 - Entertainment & Hospitality (FBT) 10550 - Subs - Other 1050 - Office furniture & Equipment - external 10630 - Hire of plant & equipment - internal 10640 - Equipment License Renewal Fees 10920 - Other consultants 10930 - Travel & Accommodation - Consultants\contractors 11260 - Licenses & Registrations 11275 - Printing & stationery 11285 - Telephone Expenses 1120 - Materials 1120 - Materials 1121 - Amortisation - INTANGIBLES 1120 - INTANGIBLES 1120 - Deficit) TOTAL Torjects Description 2020 - B Semeral Fund Xpenses ALU001 - Talent Development	(3,30
0245 - Training & development - Mandatory 0250 - Traineg & development - Non-Mandatory 0255 - Seminars & Conferences 0260 - Trainee/Apprentice Costs 0270 - Travel & Accommodation - Staff 0275 - Entertainment & Hospitality (FBT) 0550 - Subs - Other 0610 - Office furniture & Equipment - external 0625 - Hire of plant & equipment - external 0630 - Hire of plant & equipment - internal 0646 - Equipment License Renewal Fees 0920 - Other consultants 0930 - Travel & Accommodation - Consultants\contractors 11260 - Licenses & Registrations 1275 - Printing & stationery 1285 - Telephone Expenses 1280 - Materials 1290 - Materials 1291 Ordinary Expenses Perpeciation 1240 - Amortisation - INTANGIBLES 1261 Other 1292 - Materials 1293 - Telephone Expenses 1294 - Equipment Science 1295 - Telephone Expenses 1296 - Diperciation 1290 - Materials 1291 - Description 1292 - Materials 1293 - Total Description 1294 - Description 1295 - Desc	(380,87
02250 - Training & development - Non-Mandatory 0255 - Seminars & Conferences 0256 - Traineer/Apprentice Costs 0270 - Travel & Accommodation - Staff 0275 - Entertainment & Hospitality (FBT) 0550 - Subs - Other 0560 - Traineer & Equipment - setternal 0610 - Office furniture & Equipment - external 0630 - Hire of plant & equipment - internal 0646 - Equipment License Renewal Fees 0920 - Other consultants 0930 - Travel & Accommodation - Consultants\contractors 11260 - Licenses & Registrations 1275 - Printing & stationery 1285 - Telephone Expenses 1280 - Talaine S Vepreciation 1210 - Amortisation - INTANGIBLES Void Depreciation Expenses Vetreciston 1210 - Conselt Vetreciston 1210 - Amortisation - INTANGIBLES Void Depreciation Expenses Vetreciston 1210 - Conjects Description Sepeription Signeral Fund Xapenses ALUOU1 - Talent Development	(6,00
20255 - Seminars & Conferences 20260 - Trainee/Apprentice Costs 20270 - Travel & Accommodation - Staff 20270 - Travel & Accommodation - Staff 20255 - Subs - Other 0610 - Office furniture & Equipment <\$5,000	(305,00
0260 - Trainee/Apprentice Costs 0270 - Travel & Accommodation - Staff 0275 - Entertainment & Hospitality (FBT) 02610 - Office furniture & Equipment < \$5,000 0262 - Hire of plant & equipment - external 02640 - Equipment License Renewal Fees 02920 - Other consultants 02930 - Travel & Accommodation - Consultants\contractors 1275 - Printing & stationery 1278 - Telephone Expenses 1220 - Materials 1220 - Materials 1221 - Materials 1220 - Materials 1220 - Materials 1221 - Materials 1221 - Constinue - INTANGIBLES 1221 - Constitution - INTANGIBLES 1221 - Constitution - INTANGIBLES 1222 - Materials 1223 - Materials 1230 - Expenses 1230 - Expenses 1230 - Constitution - INTANGIBLES 1230 - Constitution - INTANGIBLES 1240 - Constitution - INTANGIBLES 1240 - Constitution - INTANGIBLES 12410 - Amortisation - INTANGIBLES 12410 - Amortisation - INTANGIBLES 12410 - Amortisation - INTANGIBLES 12410 - Constitution - Consti	(1,282,90
0270 - Travel & Accommodation - Staff 0275 - Entertainment & Hospitality (FBT) 0550 - Subs - Other 0610 - Office furniture & Equipment <\$5,000	(70,41
0225 - Entertainment & Hospitality (FBT) 0550 - Subs - Other 0610 - Office furniture & Equipment <\$5,000 0625 - Hire of plant & equipment - internal 0630 - Hire of plant & equipment - internal 0630 - Travel & Accommodation - Consultants\contractors 1260 - Licenses & Registrations 1275 - Printing & stationery 1285 - Telephone Expenses 1320 - Materials Pereciation 1410 - Amortisation - INTANGIBLES Total Depreciation Expenses 1410 - Amortisation - INTANGIBLES Total Depreciation Expenses 1410 - Amortisation - INTANGIBLES Total Depreciation Expenses 1410 - Superses 1410 - Superses	(99,12
09550 - Subs - Other 00610 - Office furniture & Equipment - seternal 00625 - Hire of plant & equipment - internal 00630 - Hire of plant & equipment - internal 00646 - Equipment License Renewal Fees 00920 - Other consultants 00930 - Travel & Accommodation - Consultants\contractors 112160 - License & Registrations 11275 - Printing & stationery 11385 - Telephone Expenses 10401 Ordinary Expenses Pereciation 11410 - Amortisation - INTANGIBLES Total Depreciation Expenses Viete Income/(Deficit) TOTAL OPIGETS Description 201 Bisneral Fund Xxpenses Account	(111,48
00510 - Office furniture & Equipment <\$5,000 10625 - Hire of plant & equipment - external 10630 - Hire of plant & equipment - internal 10630 - Hire of plant & equipment - internal 10646 - Equipment License Renewal Fees 10920 - Other consultants 10930 - Travel & Accommodation - Consultants\contractors 11260 - Licenses & Registrations 11275 - Printing & stationery 11285 - Telephone Expenses 11320 - Materials Total Ordinary Expenses 11320 - Materials Total Ordinary Expenses 11410 - Amortisation - INTANGIBLES 11410 - Amortisation - INTANGIBLES 11410 - Amortisation - INTANGIBLES 11410 - Conception 11410 -	(1,34
0025 - Hire of plant & equipment - external 0030 - Hire of plant & equipment License Renewal Fees 00202 - Other consultants 0030 - Travel & Accommodation - Consultants\contractors 1260 - Licenses & Registrations 1275 - Printing & stationery 1285 - Telephone Expenses 1320 - Materials Cotal Ordinary Expenses Pepreciation 11410 - Amortisation - INTANGIBLES Total Depreciation Expenses 124E Income/(Deficit) FOTAL Projects Description 8 General Fund Xpenses Amortisation - Talent Development	(1,70
0025 - Hire of plant & equipment - external 0030 - Hire of plant & equipment License Renewal Fees 00202 - Other consultants 0030 - Travel & Accommodation - Consultants\contractors 1260 - Licenses & Registrations 1275 - Printing & stationery 1285 - Telephone Expenses 1320 - Materials Cotal Ordinary Expenses Pepreciation 11410 - Amortisation - INTANGIBLES Total Depreciation Expenses 124E Income/(Deficit) FOTAL Projects Description 8 General Fund Xpenses Amortisation - Talent Development	(4,00
0046 - Equipment License Renewal Fees 00920 - Other consultants 00930 - Travel & Accommodation - Consultants\contractors 1260 - Licenses & Registrations 1275 - Printing & stationery 1285 - Telephone Expenses 1320 - Materials 1320 - Materials 1410 - Amortisation - INTANGIBLES 16tal Depreciation 1241 - Amortisation - INTANGIBLES 16tal Income/(Deficit) 170 - CTAL 170 - Secretation 18tal Income/(Deficit) 170 - Secretation 18tal Income/(Deficit) 170 - Amortisation - INTANGIBLES 170 - Amortisation - INTANGIBLES 170 - CTAL 170 - CTAL 170 - Secretation 170 - CTAL	(30
10920 - Other consultants 10930 - Travel & Accommodation - Consultants\contractors 11260 - Licenses & Registrations 11275 - Printing & stationery 11285 - Telephone Expenses 11320 - Materials 11320 - Materials 11320 - Materials 11410 - Amortisation - INTANGIBLES 11410 - Amortisation - INTANGIBLES 11410 - Amortisation - INTANGIBLES 11410 - Competition - I	(4,51
10930 - Travel & Accommodation - Consultants\contractors 11260 - Licenses & Registrations 11275 - Printing & stationery 11285 - Telephone Expenses 11320 - Materials 11320 - Materials 11320 - Materials 11410 - Amortisation - INTANGIBLES 11410 - Conserved and the second an	(2,50
1260 - Licenses & Registrations 1275 - Printing & stationery 1285 - Telephone Expenses 1320 - Materials Total Ordinary Expenses Total Ordinary Expenses Total Depreciation - INTANGIBLES Total Depreciation Expenses Het Income/(Deficit) TOTAL COTA	(167,50
1275 - Printing & stationery 1285 - Telephone Expenses 1320 - Materials Total Ordinary Expenses Total Ordinary Expenses Total Depreciation - INTANGIBLES Total Depreciation Expenses Net Income/(Deficit) TOTAL CO	(24,00
1285 - Telephone Expenses 1320 - Materials Total Ordinary Expenses Depreciation 1410 - Amortisation - INTANGIBLES Total Depreciation Expenses Let Income/(Deficit) TOTAL COTAL	(9,50
in 1320 - Materials Total Ordinary Expenses Depreciation 11410 - Amortisation - INTANGIBLES Total Depreciation Expenses Let Income/(Deficit) TOTAL COTAL Projects Description Semeral Fund Expenses AL0001 - Talent Development	(77)
iotal Ordinary Expenses Depreciation 1:1410 - Amortisation - INTANGIBLES iotal Depreciation Expenses Let Income/(Deficit) TOTAL (Projects Description 201 B General Fund Expenses AL0001 - Talent Development	(1,52
Depreciation 11410 - Amortisation - INTANGIBLES Total Depreciation Expenses let Income/(Deficit) TOTAL (Projects Description 201 Bioeneral Fund Expenses AL0001 - Talent Development	(2,40
Initial - Amortisation - INTANGIBLES Total Depreciation Expenses Net Income/(Deficit) TOTAL (Projects Description 201 B General Fund Expenses AL0001 - Talent Development	(3,344,51
Total Depreciation Expenses Wet Income/(Deficit) TOTAL (Projects Description 201 B General Fund Expenses YAL0001 - Talent Development	
Net Income/(Deficit) TOTAL Composition Com	(3,00
Net Income/(Deficit) TOTAL Composition Com	
roTAL (Projects Description 201 Beneral Fund Expenses AL0001 - Talent Development	(3,00
Projects Description 201 B General Fund Expenses rAL0001 - Talent Development	(3,071,01
Description 201 Beneral Fund Expenses TAL0001 - Talent Development	(3,071,012
Beneral Fund Expenses TAL0001 - Talent Development	
General Fund Expenses AL0001 - Talent Development	019/2020 Budget
AL0001 - Talent Development	
	(1,791,91
otal Expenses	(1,791,91
Fotal General Fund	(1,791,91

People, Cutture and Safety_

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	1,400,328	1,534,337	504,96
Total Ordinary Expenses	(1,400,328)	(1,008,453)	(1,006,158
Total Depreciation Expenses	(6,001)	-	
Net Income/(Deficit)	(6,001)	525,884	(501,195
Capital Expenditure/Loans			
Total Capital Income	-	-	
Total Capital Expenses	-	-	
Total Loan Proceeds	-	-	
Total Loan Payments	-	-	
Total Capital Expenditure/Loans	-	-	
Reserve Movement			
Total Transfer to Reserve	-	-	
Total Transfer from Reserve	-	-	
Total Reserve Movement	-	-	

People, Cutture and Safety_

Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
10810 - Admin overhead charges recouped	367,74
Total Ordinary Income	367,74
Ordinary Expenses	
20120 - Normal salaries & wages	(259,622
20125 - On-costs salaries & wages	(114,278
20130 - Overtime salaries & wages	(1,350
20550 - Subs - Other	(700
20630 - Hire of plant & equipment - internal	(22,500
Total Ordinary Expenses	(398,450
Net Income/(Deficit)	(30,703

People, Cutture and Safety_

137,210
137,210
137,216
137,210
137,210
(369,628
(1,200
(162,680
(500
(1,000
(1,000
(1,000
(1,000
(67,200
(2,500
(607,708
(470,492

People, Cutture and Safety_

Group: People Services

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	599,988	661,186	2,288,462
Total Ordinary Expenses	(863,988)	(1,423,740)	(1,619,394)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(264,000)	(762,554)	669,068
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(264,000)	(762,554)	669,068

People, Cutture and Safety_

Description	2019/2020 Budget
Trading Summary	
Ordinary Income	
10810 - Admin overhead charges recouped	2,288,46
Total Ordinary Income	2,288,46
Ordinary Expenses	
20120 - Normal salaries & wages	(361,794
20124 - Motor vehicle allowance	(1,200
20125 - On-costs salaries & wages	(159,20
20215 - Recruitment costs	(340,65
20225 - Staff gifts and awards	(143,50
20230 - Staff medicals	(47,10
20235 - Staff uniforms - non PPE	(78,74
20240 - Staff uniforms - PPE	(112,00
20265 - Other staffing costs	(7,00
20270 - Travel & Accommodation - Staff	(1,20
20275 - Entertainment & Hospitality (FBT)	(1,20
20277 - NON-FBT Entertainment & Hospitality	(154,00
20535 - Subs - LGAQ	(2,90
20550 - Subs - Other	(5,93
20610 - Office furniture & Equipment <\$5,000	(6,24
20620 - Hardware Less than 5K	(4,50
20646 - Equipment License Renewal Fees	(2,90
20921 - Other Contractors	(180,00
21275 - Printing & stationery	(6,000
21285 - Telephone Expenses	(3,309
Total Ordinary Expenses	(1,619,394

Net Income/(Deficit)	669,068

TOTAL	669,068
Projects	
Description	2019/2020 Budget
General Fund	
Expenses	
GNM0211 - Uniforms 2019-2020	(190,751)
Total Expenses	(190,751)
Total General Fund	(190,751)

People, Cutture and Safety.

Group: Health Safety & Wellbeing

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	2,055,874	2,306,652	1,921,916
Total Ordinary Expenses	(2,055,874)	(2,018,047)	(2,152,692
Total Depreciation Expenses	(1,286)	-	(2,898
Net Income/(Deficit)	(1,286)	288,605	(233,674
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(1,286)	288,605	(233,674)

People, Cutture and Safety_

Description	2019/2020 Budget
Trading Summary	
Ordinary Income	
10810 - Admin overhead charges recouped	674,17
Total Ordinary Income	674,17
Ordinary Expenses	
20120 - Normal salaries & wages	(441,650
20125 - On-costs salaries & wages	(194,368
20210 - PPE - non uniform	(66,000
20220 - Staff amenities	(600
20225 - Staff gifts and awards	(7,20
20230 - Staff medicals	(223,000
20280 - First Aid Supplies	(11,000
20620 - Hardware Less than 5K	(6,000
20645 - Software Maintenance & Support	(20,000
20920 - Other consultants	(10,000
21230 - Freight/Courier/Transport	(500
21285 - Telephone Expenses	(2,400
21320 - Materials	(600
21365 - Safety equipment (Non-PPE)	(2,400
Total Ordinary Expenses	(985,718
Depreciation	
21435 - Depreciation - GRCFINANC	(2,898
Fotal Depreciation Expenses	(2,898
Net Income/(Deficit)	(314,442

People, Cutture and Safety_

Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
10810 - Admin overhead charges recouped	1,247,74
Total Ordinary Income	1,247,74
Ordinary Expenses	
20120 - Normal salaries & wages	(72,202
20125 - On-costs salaries & wages	(31,772
20230 - Staff medicals	(25,000
20920 - Other consultants	(48,000
21245 - Insurance - Workcover	(990,000
Total Ordinary Expenses	(1,166,974
Net Income/(Deficit)	80,76

Strategic Asset Performance

Business Unit Summary

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	80,239,316	81,015,352	83,299,80
Total Ordinary Expenses	(83,421,854)	(77,354,254)	(81,765,363
Total Depreciation Expenses	(39,442,201)	(35,677,584)	(36,213,503
Net Income/(Deficit)	(42,624,739)	(32,016,486)	(34,679,059
Capital Expenditure/Loans			
Total Capital Income	18,127,988	11,748,757	6,242,28
Total Capital Expenses	(86,027,699)	(45,277,555)	(58,458,264
Total Loan Proceeds	-	-	
Total Loan Payments	(5,158,250)	(5,158,251)	(5,628,489
Total Capital Expenditure/Loans	(73,057,961)	(38,687,049)	(57,844,466
Reserve Movement			
Total Transfer to Reserve	(4,356,724)	(2,129,979)	(9,236,660
Total Transfer from Reserve	30,011,631	5,257,155	10,385,854
Total Reserve Movement	25,654,907	3,127,177	1,149,19
TOTAL	(90,027,793)	(67,576,358)	(91,374,331

Strategic Asset Performance

Group: Asset Designers

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	1,930,374	-	-
Total Ordinary Expenses	(1,930,374)	(710,617)	(866,128
Total Depreciation Expenses	(2,177)	(2,478)	(3,149
Net Income/(Deficit)	(2,177)	(713,095)	(869,277
Capital Expenditure/Loans			
Total Capital Income	-	-	
Total Capital Expenses	(1,579,200)	(28,348)	
Total Loan Proceeds	-	-	
Total Loan Payments	-	-	
Total Capital Expenditure/Loans	(1,579,200)	(28,348)	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	675,000	-	
Total Reserve Movement	675,000	-	-
TOTAL	(906,377)	(741,443)	(869,277

Strategic Asset Performace

Cost Centre: 125 - Asset Designers 2019/2020 Description Budget **Trading Summary Ordinary Expenses** 20120 - Normal salaries & wages (343,478) 20125 - On-costs salaries & wages (151,168) 20130 - Overtime salaries & wages (400) 20270 - Travel & Accommodation - Staff (1,200) 20550 - Subs - Other (36,000) 20630 - Hire of plant & equipment - internal (12,500) 20635 - Loose tools & associated consumables (500) 20920 - Other consultants (220,000) 20921 - Other Contractors (100,000) 21150 - Other maintenance (500) 21285 - Telephone Expenses (382) **Total Ordinary Expenses** (866,128) Depreciation 21423 - Depreciation - PLANT (2,287) 21435 - Depreciation - GRCFINANC (861) **Total Depreciation Expenses** (3,149) Net Income/(Deficit) (869,277) TOTAL (869,277)

Strategic Asset Performance

Group: Asset Governance

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	931,338	-	
Total Ordinary Expenses	(2,211,288)	(2,128,401)	(2,437,102
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(1,279,950)	(2,128,401)	(2,437,102)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(1,279,950)	(2,128,401)	(2,437,102

Strategic Asset Performane_

Description	2019/2020 Budget
	Dudget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(645,190
20125 - On-costs salaries & wages	(283,982
20220 - Staff amenities	(1,400
20270 - Travel & Accommodation - Staff	(3,200
20550 - Subs - Other	(2,550
20620 - Hardware Less than 5K	(1,100
20645 - Software Maintenance & Support	(700
20910 - Asset management consultants	(1,419,000
20920 - Other consultants	(78,000
21285 - Telephone Expenses	(1,980
Total Ordinary Expenses	(2,437,102
Net Income/(Deficit)	(2,437,102
TOTAL	(2,437,102
Projects	
Description	2019/2020
	Budget
General Fund	
Expenses	
AGO0002 - Asset Data Project	(801,648
Fotal Expenses	(801,64
Total General Fund	(801,64

Strategic Asset Performace _

Group: Asset Performance and Monitoring

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	1,073,844	-	-
Total Ordinary Expenses	(1,073,844)	(1,628,725)	(3,704,239
Total Depreciation Expenses		-	
Net Income/(Deficit)	-	(1,628,725)	(3,704,239)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL		(1,628,725)	(3,704,239)

Strategic Asset Performace _

Description	2019/2020 Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(1,177,024
20125 - On-costs salaries & wages	(518,05)
20130 - Overtime salaries & wages	(85,00
20230 - Staff medicals	(30
20270 - Travel & Accommodation - Staff	(1,00
20275 - Entertainment & Hospitality (FBT)	(1,00
20610 - Office furniture & Equipment <\$5,000	(4,20
20620 - Hardware Less than 5K	(11,50
20630 - Hire of plant & equipment - internal	(101,62)
20635 - Loose tools & associated consumables	(30
20645 - Software Maintenance & Support	(12,00
20910 - Asset management consultants	(1,500,00
20920 - Other consultants	(64,00
20921 - Other Contractors	(201,00
21285 - Telephone Expenses	(3,24
21310 - Chemicals	(12,000
21320 - Materials	(12,000
Fotal Ordinary Expenses	(3,704,239
Net Income/(Deficit)	(3,704,239
TOTAL	(3,704,239
Projects	
Description	2019/2020 Budget
General Fund	
Expenses	
NZM7002 - Laboratory Services	(239,08
Fotal Expenses	(239,08

Strategic Asset Performace

Group: Asset Planning

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	774,701	27,880	
Total Ordinary Expenses	(774,701)	(978,941)	(1,775,214
Total Depreciation Expenses	-	-	
Net Income/(Deficit)	-	(951,061)	(1,775,214
Capital Expenditure/Loans			
Total Capital Income	-	-	
Total Capital Expenses	(2,276,089)	-	
Total Loan Proceeds	-	-	
Total Loan Payments	-	-	
Total Capital Expenditure/Loans	(2,276,089)	-	
Reserve Movement			
Total Transfer to Reserve	-	-	
Total Transfer from Reserve	-	-	
Total Reserve Movement	-	-	
TOTAL	(2,276,089)	(951,061)	(1,775,214

Strategic Asset Performane_

Description	2019/2020
Description	Budget
	Dudget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(831,930
20125 - On-costs salaries & wages	(366,132
20630 - Hire of plant & equipment - internal	(31,000
20645 - Software Maintenance & Support	(50,000
20920 - Other consultants	(495,000
21285 - Telephone Expenses	(1,15)
Total Ordinary Expenses	(1,775,214
Net Income/(Deficit)	(1,775,214
TOTAL	(1,775,214
Projects	
Description	2019/2020 Budget
General Fund	
Expenses	
GNM0218 - Roads Planning	(188,560
GNM0219 - Water Planning	(111,702
GNM0220 - Sewer Planning	(120,900
GNM0221 - Stormwater Planning	(306,642
GNM0222 - SCADA Planning	(220,284
GNM0223 - Parks Planning	(5,27)
	(9,734
GNNIUZZA - Development Assessment	
GNM0224 - Development Assessment Total Expenses	(963,10)

Total Expenses

Fotal General Fund (963,10

Strategic Asset Performance

Group: Asset Solutions

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	1,581,972	-	-
Total Ordinary Expenses	(1,581,972)	(1,006,108)	(1,539,160
Total Depreciation Expenses	-	-	(6,767)
Net Income/(Deficit)	-	(1,006,108)	(1,545,927)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	(190,823)	(50,000)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	-	(190,823)	(50,000)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	-	(1,196,930)	(1,595,927)

Strategic Asset Performace ____

Description	2019/2020 Budget
rading Summary	
Ordinary Expenses	
0120 - Normal salaries & wages	(1,033,69
0125 - On-costs salaries & wages	(426,47
0130 - Overtime salaries & wages	(3,00
0220 - Staff amenities	(1,40
0277 - NON-FBT Entertainment & Hospitality	(1,75
0620 - Hardware Less than 5K	(3,60
0635 - Loose tools & associated consumables	(20
0921 - Other Contractors	(65,00
1285 - Telephone Expenses	(4,05
otal Ordinary Expenses	(1,539,16
Depreciation	
1410 - Amortisation - INTANGIBLES	(6,76
otal Depreciation Expenses	(6,76
let Income/(Deficit)	(1,545,92
Capital Expenditure/Loans	
apital Expenses	
0920 - Other consultants	(50,00
otal Capital Expenses	(50,00
otal Capital Expenditure/Loans	(50,00
TOTAL	(1,595,92
Projects	
Description	2019/2020
	Budget
apital Projects Fund	
xpenses SNC0083 - External Designs - Other	(50,00
-	
otal Expenses	(50,00

Strategic Asset Performane_

Group: Parks & Environment Assets

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	580,079	688,142	964,64
Total Ordinary Expenses	(6,429,435)	(10,478,691)	(12,055,775
Total Depreciation Expenses	(459,301)	(412,237)	(536,792
Net Income/(Deficit)	(6,308,657)	(10,202,785)	(11,627,923)
Capital Expenditure/Loans			
Total Capital Income	168,300	6,000	-
Total Capital Expenses	(735,000)	34,282	(1,906,400)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(566,700)	40,282	(1,906,400)
Reserve Movement			
Total Transfer to Reserve	(168,300)	(26,618)	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	(168,300)	(26,618)	-
TOTAL	(7,043,657)	(10,189,121)	(13,534,323)

Strategic Asset Performane_

Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
10730 - Sundry Fees & Charges	431,44
Total Ordinary Income	431,44
Ordinary Expenses	
20120 - Normal salaries & wages	(182,53)
20125 - On-costs salaries & wages	(80,36
20130 - Overtime salaries & wages	(16,98)
20625 - Hire of plant & equipment - external	(6,00
20630 - Hire of plant & equipment - internal	(72,510
20740 - Rates & charges - Council properties	(128,814
20810 - Fuel - vehicles	(2,760
20921 - Other Contractors	(125,561
21320 - Materials	(136,057
Total Ordinary Expenses	(751,582
Depreciation	
21440 - Depreciation - PFOS	(17,17
21460 - Depreciation - BUILDINGS	(15,778
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(20,030
21463 - Depreciation - SEWERAGE	(280
Total Depreciation Expenses	(53,263
Net Income/(Deficit)	(373,399
Capital Expenditure/Loans	
Capital Expenses	
20921 - Other Contractors	(803,800
21150 - Other maintenance	(20,000
Total Capital Expenses	(823,800
Total Capital Expenditure/Loans	(823,800
TOTAL	(1,197,199
Projects	
Description	2019/2020 Budget
General Fund	Duuget
Expenses	
PKS0011 - Cemeteries & Crematorium	(751,58
Total Expenses	(751,58)
Total General Fund	(751,58
	(102)00

Strategic Asset Performace_

Capital Projects Fund

Total Capital Projects Fund	(823,800)
Total Expenses	(823,800)
PKC0283 - Port Curtis Cemetery	(20,000)
PKC0260 - Calliope Cemetery Sth - Re-kerb/replace beds & driveway work	(110,000)
PKC0234 - Port Curtis Cemetery - Bitumen Reseal	(138,800)
PKC0163 - Calliope Cemetery Nth - Stage 1c NW (inc fencing & plinths)	(555,000)
Expenses	

2019-20 BUDGET - STRATEGIC ASSET PERFORMANCE

Strategic Asset Performace ____

Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
11215 - Other hire	157,19
Total Ordinary Income	157,19
Ordinary Expenses	
20120 - Normal salaries & wages	(3,503,334
20125 - On-costs salaries & wages	(1,526,32)
20130 - Overtime salaries & wages	(74,04
20620 - Hardware Less than 5K	(20,00
20625 - Hire of plant & equipment - external	(106,314
20630 - Hire of plant & equipment - internal	(1,174,65
20710 - Cleaning & refuse	(210,000
20715 - Electricity & gas	(62,88)
20730 - Insurance - Property	(30,00
20740 - Rates & charges - Council properties	(1,200,000
20810 - Fuel - vehicles	(11,22)
20920 - Other consultants	(40,00
20921 - Other Contractors	(1,443,22
21285 - Telephone Expenses	(30,00
21310 - Chemicals	(30,00
21320 - Materials	(258,48)
21345 - Tipping Fees	(6,000
Total Ordinary Expenses	(9,726,46)
Depreciation	
21435 - Depreciation - GRCFINANC	(1,06
21440 - Depreciation - PFOS	(194,80
21460 - Depreciation - BUILDINGS	(91,173
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(182,179
21462 - Depreciation - WATER	(2,56
21463 - Depreciation - SEWERAGE	(7,09)
Total Depreciation Expenses	(478,89
Net Income/(Deficit)	(10,048,164
Capital Expenditure/Loans	
Capital Expenses	
20921 - Other Contractors	(257,60
21150 - Other maintenance	(425,00)
21320 - Materials	(50,00
Total Capital Expenses	(732,60
Total Capital Expenditure/Loans	(732,60

Strategic Asset Performace ____

Projects	3046 (2020
Description	2019/2020 Budget
	Buuget
General Fund	
Expenses	
PKS0006 - Central A	(1,822,862
PKS0007 - Central B	(1,426,896
PKS0008 - Horticulture	(1,741,761
PKS0009 - Southern	(1,859,688
PKS0010 - South West	(1,675,260
Total Expenses	(8,526,467
Total General Fund	(8,526,467
Capital Projects Fund	
Expenses	
GNC0130 - Purchase of mowers	(50,000
PKC0194 - Flat Rock Picnic Grounds	(90,000
PKC0251 - Workmans Beach Camp Ground - Second access track (exit only)	(30,000
PKC0266 - Dean Street Park- Shelter and picnic setting	(5,600
PKC0269 - Bororen Memorial Park - Dog Park	(41,000
PKC0272 - Reg Tanna Park, Gladstone - Playground Replacement	(36,000
PKC0274 - Endeavour Park, Seventeen Seventy - Playground Replacement	(55,000
PKC0284 - 1770 Boardwalk renewal for 250th year memorial	(70,000
PKC0285 - Lowmead Sports Ground Toilet Block PKC0286 - Cassy Lives Skate Park, Gladstone - Skate Park Upgrade	(280,000
PKC0286 - Cassy Lives Skale Park, Gladstone - Skale Park Opgrade PKC0287 - Calliope River Rest Area - Upgrade of toilet block	(30,000 (45,000
Total Expenses	(732,600
Total Capital Projects Fund	(732,600

Strategic Asset Performane_

Total Ordinary Income 376,1 Ordinary Expenses (386,5) 20120 - Normal Salaries & wages (386,5) 20125 - On-costs salaries & wages (35,5) 20120 - Normal Salaries & wages (35,5) 20120 - Normal Salaries & wages (35,5) 20120 - Staff meniculas (6) 2020 - Staff meniculas (6) 20270 - Travel & Accommodation - Staff (1,4) 2025 - Subs - Other (27,0) 2026 - Staff medicals (6) 2027 - Travel & Accommodation - Staff (1,4) 2026 - Subs - Other (27,0) 2030 - Hire of plant & equipment - internal (31,0) 2031 - Other Consultants (93,0) 2032 - Other Constructors (45,1) 2032 - Other Contractors (18,0) 2032 - Other Contractors (35,0) 2130 - Materials (78,0) 2130 - Materials (78,0) 2131 - Environmental monitoring and compliance (116,0) 2132 - Materials (18,77,7) Depreciation - PUOS (37,7) 21460 - Depreciation - PUOS <th>nary Income 25 - State government grants I Ordinary Income nary Expenses</th> <th>Budget</th>	nary Income 25 - State government grants I Ordinary Income nary Expenses	Budget
Ordinary Income 376.4 DidS2 - State government grants 376.4 Ordinary Expenses 376.4 DidDa / Korma Isalaries & Wages (386,5 20120 - Norma Isalaries & Wages (386,5 20120 - Norma Isalaries & Wages (386,5 20120 - Other Isalaries & Wages (376,4 20120 - Norma Isalaries & Wages (386,5 20120 - Other Isalaries & Wages (376,4) 20120 - Other Isalaries & Wages (386,5 20120 - Other Isalaries & Wages (376,4) 20120 - Other Isalaries & Wages (310,0 20220 - Staff amenities (270,0) 20230 - Staff amenities (270,0) 20250 - Subs: - Other (270,0) 2020 - Other Consultants (91,0) 2020 - Other Consultants (920,0) 2020 - Other Consultants (350,0) 2120 - Other Contractors (37,7) 21210 - Other	nary Income 25 - State government grants I Ordinary Income nary Expenses	
10925 - State government grants 376,1 Total Ordinary Income 376,0 Ordinary Expenses (386,5 20120 - Normal salaries & wages (386,5 20123 - Staff amenities (300,0) 20220 - Staff amenities (70,0) 20220 - Staff amenities (70,0) 20220 - Staff amenities (70,0) 20220 - Staff amenities (71,0) 20220 - Travel & Accommodation - Staff (14,4) 20220 - Travel & Accommodation - Staff (14,4) 20230 - Staff amenities (27,0) 20230 - Staff amenities (31,0) 20230 - Other consultants (359,0) 20330 - Other consultants (359,0) 20320 - Other consultants (359,0) 20320 - Other consultants (359,0) 20320 - Other consultants (350,0) 20320 - Other consultants (350,0) 21320 - Interinantenance (31,0) 21320 - Interinantenance <td< td=""><td>25 - State government grants I Ordinary Income nary Expenses</td><td></td></td<>	25 - State government grants I Ordinary Income nary Expenses	
10925 - State government grants 376,1 Total Ordinary Income 376,0 Ordinary Expenses (386,5 20120 - Normal salaries & wages (386,5 20123 - Staff amenities (300,0) 20220 - Staff amenities (70,0) 20220 - Staff amenities (70,0) 20220 - Staff amenities (70,0) 20220 - Staff amenities (71,0) 20220 - Travel & Accommodation - Staff (14,4) 20220 - Travel & Accommodation - Staff (14,4) 20230 - Staff amenities (27,0) 20230 - Staff amenities (31,0) 20230 - Other consultants (359,0) 20330 - Other consultants (359,0) 20320 - Other consultants (359,0) 20320 - Other consultants (359,0) 20320 - Other consultants (350,0) 20320 - Other consultants (350,0) 21320 - Interinantenance (31,0) 21320 - Interinantenance <td< td=""><td>25 - State government grants I Ordinary Income nary Expenses</td><td></td></td<>	25 - State government grants I Ordinary Income nary Expenses	
Ordinary Expenses 386.5 20120 - Normal salaries & wages (35.0 20123 - Overtime salaries & wages (35.0 20130 - Staff medicals (6 20230 - Staff medicals (6 20230 - Staff medicals (6 20230 - Staff Medicals (6 20250 - Staff Medicals (7 20250 - Staff Medicals (91.0 20260 - Other contractors (45.1 20210 - Other Contractors (79.0 21230 - Freigh/Courier/Fransport (5 21230 - Mater of plant & equipment - internal (35.0 21240 - Depreciation - Staff (1.0 21230 - Mater of plant & equipment - internal (35.0 21240 - Other contractors (1.5 21240 - Depreciation - Staff (1.5 21240 - Depreciation - PFOS (3.7 21	nary Expenses	376,00
20120 - Normal salaries & wages (385) 20125 - On-costs salaries & wages (170,0) 20120 - Travel & Accommodation - Staff (7 20230 - Staff amenities (6 20270 - Travel & Accommodation - Staff (14 2028 - Other consultants (9 2029 - Other consultants (95) 2020 - Other consultants (150,0) 2020 - Other consultants (79,0) 2120 - Frieght/Qurier/Transport (5 2120 - Materials (79,0) 21230 - Frieght/Qurier/Transport (15,0) 21240 - Depresi (14,6) 21341 - Environmental monitoring and compliance (15,0) 21440 - Depreciation - PFOS (37,0) 21440 - Depreciation - Ruenes (4,6) 21440 - Depreciation - B		376,00
20125 - On-costs salaries & wages (170,0 20130 - Overtime salaries & wages (3,5 20220 - Staff medicals (6 20207 - Entertamentities (14 20207 - Entertainment & Hospitality (FBT) (7 20205 - Staff scientament & Hospitality (FBT) (7 20205 - Lotse - Other (27,0 20205 - Lotse - Other (27,0 20205 - Lotse - Other (21,0) 20205 - Lotse - Other (31,0) 20205 - Lotse - Other a consultants (95,0) 20202 - Other consultants (95,0) 20203 - Other consultants (95,0) 20204 - Other consultants (95,0) 20205 - Losse - Contractors (45,1) 21216 - Other maintenance (10,0,0) 21260 - Licenses & Registrations (79,0) 21232 - Environmental monitoring and compliance (15,77,7) 21245 - Telephone Expenses (15,77,7) 21240 - Depreciation - PFOS (37, 2) 21440 - Depreciation - BUILDINGS (9 21440 - Depreciation - BUILDINGS (9 21440 - Depreciation - BUILDINGS (9 21440 - Depreciation - BUILDINGS (95,0)		
20130 - Overtime salaries & wages (3,5 20120 - Staff amenities (7 20220 - Staff amenities (7 20230 - Staff menicias (6 20270 - Travel & Accommodation - Staff (1,4 20270 - Travel & Accommodation - Staff (1,4 20270 - Travel & Accommodation - Staff (1,4 20270 - Travel & Accommodation - Staff (1,2 2020 - Other contractors (2,0) 2030 - Hire of plant & equipment - internal (31,0) 2032 - Cother consultants (595,0) 2092 - Other consultants (595,0) 2092 - Other consultants (45,1) 21150 - Other maintenance (100,0) 21230 - Freight/Courier/Transport (5 21230 - Freight/Courier/Transport (5 21230 - Traight/Courier/Transport (15,2 21230 - Materials (7,8) 21320 - Materials (7,8) 21321 - Environmental monitoring and compliance (1,577,7) Depreciation PFOS (3,7) 21460 - Depreciation - PFOS (3,7) 21460 - Depreciation - BUILDINGS (9) Total Depreciation - BUILDINGS (3	U - Normai saiaries & Wages	(386,50
20130 - Overtime salaries & wages (3,5 20220 - Staff amenities (7 20230 - Staff medicals (6 20270 - Travel & Accommodation - Staff (1,4 20270 - Travel & Accommodation - Staff (1,4 20270 - Travel & Accommodation - Staff (1,4 20270 - Travel & Accommodation - Staff (1,2 20270 - Travel & Accommodation - Staff (1,2 20280 - Other contractors (2,0 20200 - Other consultants (59,0) 20202 - Other consultants (59,0) 20202 - Other consultants (31,0) 20212 - Other Contractors (45,1) 2120 - Freight/Ourier/Transport (59,0) 2120 - Freight/Ourier/Transport (59,0) 21210 - Freight/Ourier/Transport (16,0) 21220 - Materials (7,8) 21320 - Materin/Courier/Transport (116,0) 21320 - Materials (1,577,7) 2007 Opereciation - PFOS (3,7) 21460 - Depreciation - PFOS (3,7) 21460 - Depreciation - SUILDINGS (9 Total Depreciation - BUILDINGS (9 Capital Expenditure/Loans (350,0) <td>25 - On-costs salaries & wages</td> <td>(170,09</td>	25 - On-costs salaries & wages	(170,09
20220 - Staff amenities (7 20230 - Staff medicals (6 20230 - Travel & Accommodation - Staff (1.4 20270 - Travel & Accommodation - Staff (1.3.0 20505 - Lose value & Accommodation - Staff (3.1.0 20506 - Wire of plant & equipment - internal (3.1.0 20501 - Other Consultants (595,0 20502 - Other consultants (595,0 20502 - Other consultants (595,0 20150 - Other maintenance (10.0.0 21230 - Freight/Courier/Transport (5 21230 - Iteries & Registrations (7,8 21230 - Materials (7,8 21231 - Environmental monitoring and compliance (1.6,0 701 Ordinary Expenses (1.5,77,7) Depreciation - PFOS (3,7 21460 - Depreciation - PFOS (3,7 21460 - Depreciation - BUILDINGS (9 Total Depreciation - BUILDINGS (350,0 Total Capital Exp	-	(3,50
20230 - Staff medicals (6 20270 - Entertianment & Hospitality (FBT) (7 20550 - Subs - Other (27,0 20530 - Subs - Other (27,0 20500 - Other consultants (95,0 20920 - Other consultants (190,0) 20130 - Freight/Courier/Transport (5 2120 - Materials (7,8) 21320 - Materials (7,8) 21320 - Materials (7,8) 21321 - Materials (7,8) 21340 - Naterials (7,8) 21351 - Environmental monitoring and compliance (1,57,7) Depreciation 2140 - Depreciation - PFOS (3,7) 21460 - Depreciation - BUILDINGS (9 (3,7) Capital Expenses (4,6) (4,6)	-	(75)
20270 - Travel & Accommodation - Staff (1,4 20275 - Entertainment & Hospitality (FBT) (7 20550 - Subs - Other (27,0 206350 - Subs - Other (31,0 20635 - Loose tools & associated consumables (9,1 20920 - Other consultants (595:0 20921 - Other consultants (14,0 20921 - Other consultants (19,0 20921 - Other consultants (100,0 2130 - Freight/Courier/Transport (5 21260 - License & Registrations (79,0 21283 - Telephone Expenses (3,5 21320 - Materials (7,8 21331 - Environmental monitoring and compliance (11,6 21341 - Environmental monitoring and compliance (11,577,7 Depreciation (3,7 21460 - Depreciation - PFOS (3,7 21460 - Depreciation - BUILDINGS (9 Capital Expenditure/Loans (350,0 Total Capital Expenses (350,0 Total Capital Expenses (350,0 Total Capital Expenditure/Loans (350,0 Total Capital Expenses (350,0 Total Capital Expenses (350,0	30 - Staff medicals	(60
20275 - Entertainment & Hospitality (FBT) (7 20550 - Subs - Other (27,0) 20530 - Hire of plant & equipment - internal (31,0) 20630 - Hire of plant & equipment - internal (91,0) 20630 - Hire of plant & equipment - internal (91,0) 20630 - Hire of plant & equipment - internal (91,0) 20630 - Hire of plant & equipment - internal (100,0) 20631 - Other consultants (100,0) 20121 - Other consultants (100,0) 21200 - Licenses & Registrations (100,0) 21200 - Licenses & Registrations (79,0) 21285 - Telephone Expenses (3,5) 21285 - Telephone Expenses (16,0) 21285 - Tipping Fees (116,0) 213151 - Environmental monitoring and compliance (1,577,7) 21400 - Depreciation - PFOS (9,72,7) 21460 - Depreciation - BUILDINGS (9,72,7) Capital Expenses (4,6) Net Income/(Deficit) (1,206,3) Capital Expenses (350,0) Total Optime maintenance (350,0) Total Capital Expenses (350,0) Total Capital Expenses (350,0) <	/0 - Travel & Accommodation - Staff	(1,40
20550 - Subs - Other (27,0 20530 - Hire of plant & equipment - internal (31,0 20632 - Loose tools & associated consumables (9,1 20202 - Other consultants (555,0 20291 - Other consultants (45,1 20130 - Freight/Courier/Transport (45,1 21200 - Licenses & Registrations (79,0 21230 - Freight/Courier/Transport (15 21240 - Licenses & Registrations (79,0 21232 - Freight/Dourier/Transport (15 21245 - Tipipone Expenses (15,77,7 21345 - Tipipone Fees (11,6,0 21440 - Depreciation - PFOS (3,7 21440 - Depreciation - PFOS (3,7 21440 - Depreciation - PFOS (3,7 21440 - Depreciation - PFOS (1,206,3 21440 - Depreciation - SUILDINGS (9 2150 - Other maintenance (350,0 21514 Expenditure/Loans (350,0 21514 Expenditure/Loans (350,0 21514 Expenditure/Loans (350,0 2150 - Other maintenance (350,0 21512 - Other maintenance (350,0 2150 - Other maintenance (350,0		(70
20630 - Hire of plant & equipment - internal(31,020635 - Loose tools & associated consumables(9,1)20920 - Other consultants(595,0)20921 - Other Contractors(45,1)21150 - Other maintenance(100,0)21230 - Freight/Courjer/Transport(521250 - Licenses & Registrations(7,8)21245 - Telephone Expenses(1,5)21245 - Telephone Expenses(1,6,0)21345 - Tipping Fees(121351 - Environmental monitoring and compliance(1,577,7)Depreciation(9)21440 - Depreciation - PFOS(3,7)21460 - Depreciation - PFOS(3,7)21460 - Depreciation - BUILDINGS(9)Total Depreciation Expenses(4,6)Net Income/(Deficit)(1,206,3)Capital Expenses(350,0)Total Capital Expenses(350,0)		
20635 - Loose tools & associated consumables (9,1 20920 - Other consultants (555,0 20921 - Other consultants (45,1 21150 - Other maintenance (100,0 21230 - Freight/Courier/Transport (5 21240 - Licenses & Registrations (79,0 21255 - Telephone Expenses (3,5 21230 - Materials (7,8 21345 - Tipping Fees (1 21351 - Environmental monitoring and compliance (1 10140 - Depreciation - PFOS (3,7 21440 - Depreciation - PFOS (3,7 21440 - Depreciation - BUILDINGS (9) Total Depreciation - SUILDINGS (9) Total Depreciation - BUILDINGS (9) Total Depreciation Expenses (4,6 Net Income/(Deficit) (1,206,3 Capital Expenditure/Loans (350,0 Total Capital Expenses (350,0 Total Capital Expenses <t< td=""><td></td><td></td></t<>		
20920 - Other consultants (595) 20921 - Other Contractors (45,1 21150 - Other maintenance (100,0 21230 - Freight/Courier/Transport (57 21260 - Licenses & Registrations (79,0 21285 - Telephone Expenses (3,5 21320 - Materials (7,8 21345 - Tipping Fees (11 21351 - Environmental monitoring and compliance (11 21351 - Environmental monitoring and compliance (11 200 Total Ordinary Expenses (3,7 21460 - Depreciation - PFOS (3,7 21460 - Depreciation - PFOS (3,7 21460 - Depreciation - BUILDINGS (9) Total Depreciation Fuenses (4,6 Net Income/(Deficit) (1,206,3 Capital Expenditure/Loans (350,0 Total Capital Expenses (350,0		
20921 - Other Contractors(45,121150 - Other maintenance(100,021230 - Freight/Courier/Transport(521260 - Licenses & Registrations(79,021285 - Telephone Expenses(3,521285 - Telephone Expenses(1,521320 - Materials(7,821345 - Tipping Fees(121351 - Environmental monitoring and compliance(116,0Total Ordinary Expenses(3,721440 - Depreciation - PFOS(3,721460 - Depreciation - BUILDINGS(9Total Depreciation - BUILDINGS(1,206,3Capital Expenses(4,6Net Income/(Deficit)(1,206,3Capital Expenses(350,0Total Capital Expenses(350,0Capital Expenses(350,0Total Capital Expense(350,0Total Capital Expense(350,0Total Capital Exp		
21150 - Other maintenance(100,021230 - Freight/Courier/Transport(521230 - Licenses & Registrations(79,021285 - Telephone Expenses(3,521230 - Materials(7,82131 - Environmental monitoring and compliance(116,0Total Ordinary Expenses(1,577,721440 - Depreciation(3,721440 - Depreciation - PFOS(3,721460 - Depreciation - BUILDINGS(9Total Depreciation - BUILDINGS(1,206,3)Capital Expenses(4,6Net Income/(Deficit)(1,206,3)Capital Expenses(350,0)Total Capital Expense(350,0)Total Capital Expense(350,0)Total Capital Expense(350,0) <td></td> <td></td>		
21230 - Freight/Courier/Transport (5 21260 - Licenses & Registrations (79,0) 21285 - Telephone Expenses (3,5) 21320 - Materials (7,8) 21320 - Materials (7,8) 21345 - Tipping Fees (1 21351 - Environmental monitoring and compliance (116,0) Total Ordinary Expenses (1,577,7) Depreciation (1,577,7) 21440 - Depreciation - PFOS (3,7) 21440 - Depreciation - PFOS (3,7) 21460 - Depreciation - PFOS (3,7) 21460 - Depreciation - BUILDINGS (9) Total Depreciation Expenses (4,6) Net Income/(Deficit) (1,206,3) Capital Expenditure/Loans (350,0) Total Capital Expenses (350,0) Total Capital Expenditure/Loans (350,0) <td></td> <td></td>		
21260 - Licenses & Registrations(79,021285 - Telephone Expenses(3,521320 - Materials(7,821345 - Tipping Fees(121351 - Environmental monitoring and compliance(116,0Total Ordinary Expenses(1,577,7Depreciation(3,721440 - Depreciation - PFOS(3,721440 - Depreciation - BUILDINGS(9Total Opereciation - BUILDINGS(1,206,3Capital Expenditure/Loans(350,0Capital Expenses(350,0Total Capital Expenses(350,0Total Capital Expenses(350,0Total Capital Expenditure/Loans(350,0Total Capital		
21285 - Telephone Expenses(3,521320 - Materials(7,821345 - Tipping Fees(121351 - Environmental monitoring and compliance(116,0Total Ordinary Expenses(1,577,7Depreciation(3,721440 - Depreciation - PFOS(3,721460 - Depreciation - BUILDINGS(9Total Opereciation Expenses(4,6Net Income/(Deficit)(1,206,3)Capital Expenditure/Loans(350,0)Total Capital Expenses(350,0)Total Capital Expenses(350,0)Total Capital Expenditure/Loans(350,0)Total Capital Expenditure/Loans(350,0) <td></td> <td></td>		
21320 - Materials(7,821345 - Tipping Fees(121351 - Environmental monitoring and compliance(116,0Total Ordinary Expenses(1,577,7Depreciation(1,577,721440 - Depreciation - PFOS(3,721460 - Depreciation - BUILDINGS(9Total Depreciation - BUILDINGS(4,6Net Income/(Deficit)(1,206,3Capital Expenditure/Loans(350,0Total Capital Expenses(350,0Total Capital Expenses(350,0Total Capital Expenditure/Loans(350,0Total Capital Expenditure/Loans(350,0T	-	
21345 - Tipping Fees (1 21351 - Environmental monitoring and compliance (116,0 Total Ordinary Expenses (1,577,7 Depreciation (1,577,7 21440 - Depreciation - PFOS (3,7 21460 - Depreciation - BUILDINGS (9 Total Depreciation Expenses (4,6 Net Income/(Deficit) (1,206,3 Capital Expenditure/Loans (350,0 Total Capital Expenses (350,0 Total Capital Expenditure/Loans (350,0		
21351 - Environmental monitoring and compliance (116,0 Total Ordinary Expenses (1,577,7 Depreciation 21440 - Depreciation - PFOS (3,7 21440 - Depreciation - BUILDINGS (3,7 Total Depreciation - BUILDINGS (9 Total Depreciation Expenses (4,6 Net Income/(Deficit) (1,206,3 Capital Expenditure/Loans (350,0 Total Capital Expenses (350,0 Total Capital Expenses (350,0 Total Capital Expenditure/Loans (350,0		
Total Ordinary Expenses (1,577,7 Depreciation 21440 - Depreciation - PFOS (3,7 21460 - Depreciation - BUILDINGS (9 Total Depreciation Expenses (4,6 Net Income/(Deficit) (1,206,3 Capital Expenditure/Loans (350,0 Total Capital Expenses (350,0 Total Capital Expenditure/Loans (350,0		(100
Depreciation PFOS (3,7) 21440 - Depreciation - PFOS (3,7) 21460 - Depreciation - BUILDINGS (9) Total Depreciation Expenses (4,6) Net Income/(Deficit) (1,206,3) Capital Expenditure/Loans (350,0) Total Capital Expenses (350,0) Total Capital Expensiture/Loans (350,0) Total Capital Expenditure/Loans (350,0)	1 - Environmental monitoring and compliance	(116,000
21440 - Depreciation - PFOS (3,7 21460 - Depreciation - BUILDINGS (9 Total Depreciation Expenses (4,6 Net Income/(Deficit) (1,206,3 Capital Expenditure/Loans (350,0 Total Capital Expenses (350,0 Total Capital Expenditure/Loans (350,0 Total Capital Expenditure/Loans (350,0 Total Capital Expenditure/Loans (350,0	l Ordinary Expenses	(1,577,726
21460 - Depreciation - BUILDINGS (9 Total Depreciation Expenses (4,6 Net Income/(Deficit) (1,206,3 Capital Expenditure/Loans (1,206,3 Capital Expenditure/Loans (350,0 Total Capital Expenses (350,0 Total Capital Expenses (350,0 Total Capital Expenditure/Loans (350,0 Total Capital Expenditure/Loans (350,0	reciation	
Total Depreciation Expenses (4,6 Net Income/(Deficit) (1,206,3 Capital Expenditure/Loans (20,100,000,000,000,000,000,000,000,000,0		(3,712
Net Income/(Deficit) (1,206,3 Capital Expenditure/Loans (350,0 Capital Expenses (350,0 Total Capital Expenses (350,0 Total Capital Expenditure/Loans (350,0 (350,0 (350,0 Capital Expenditure/Loans (350,0	0 - Depreciation - BUILDINGS	(92)
Capital Expenditure/Loans Capital Expenses 21150 - Other maintenance Capital Expenses Cotal Capital Expenses Capital Expenditure/Loans Capital Expen	I Depreciation Expenses	(4,634
Capital Expenses (350,0 21150 - Other maintenance (350,0 Total Capital Expenses (350,0 Total Capital Expenditure/Loans (350,0	ncome/(Deficit)	(1,206,360
21150 - Other maintenance (350,0 Total Capital Expenses (350,0 Total Capital Expenditure/Loans (350,0	tal Expenditure/Loans	
21150 - Other maintenance (350,0 Total Capital Expenses (350,0 Total Capital Expenditure/Loans (350,0	tal Expenses	
Total Capital Expenditure/Loans (350,0		(350,000
	l Capital Expenses	(350,000
	l Capital Expenditure/Loans	(350,00
		(1,556,360

Strategic Asset Performace _

Projects	
Description	2019/2020 Budget
General Fund	
Income	
PEI0956 - Conservation Land Management	376,000
Total Income	376,000
Expenses	
PEI0956 - Conservation Land Management	(567,814)
PEI0957 - Internal Environmental Compliance	(251,766)
PEI0958 - Conservation Research	(30,780)
PEI0959 - Environment and Conservation Programs	(220,180)
PEI0962 - Fire Management Plan for Council owned land and assets	(100,000)
Total Expenses	(1,170,540)
Total General Fund	(794,540)
Capital Projects Fund	
Expenses	
PKC0280 - Seventeen Seventy Foreshore - Erosion Control	(350,000)
Total Expenses	(350,000)
Total Capital Projects Fund	(350,000)

Strategic Asset Performance

Group: Property Assets

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	1,065,100	274,751	868,165
Total Ordinary Expenses	(324,300)	(381,535)	(2,069,302
Total Depreciation Expenses	(253,382)	(281,973)	(580,852
Net Income/(Deficit)	487,418	(388,757)	(1,781,989)
Capital Expenditure/Loans			
Total Capital Income	_	_	
Total Capital Expenses	-	- (1,227,238)	- (2,145,375
Total Loan Proceeds		(1,227,238)	(2,145,575
Total Loan Payments		-	-
Total Capital Expenditure/Loans	-	(1,227,238)	(2,145,375
Reserve Movement			
Total Transfer to Reserve	-	-	(360,000
Total Transfer from Reserve	-	-	5,000
Total Reserve Movement	-	-	(355,000
TOTAL	487,418	(1,615,995)	(4,282,364

Strategic Asset Performane_

Description	2019/2020 Budget
Trading Summary	
Ordinary Income	70.00
11635 - Rental income	76,86
Total Ordinary Income	76,86
Ordinary Expenses	
20730 - Insurance - Property	(63,20
20740 - Rates & charges - Council properties	(252,00
21150 - Other maintenance	(203,60
Total Ordinary Expenses	(518,80
Net Income/(Deficit)	(441,94
Capital Expenditure/Loans	
Capital Expenses	
21150 - Other maintenance	(191,10
Total Capital Expenses	(191,10
Total Capital Expenditure/Loans	(191,10
TOTAL	(633,04
Projects	
Description	2019/2020 Budget
General Fund	
Income	
PRA0002 - Library Property Assets	5,40
PRA0004 - Toondoon Gardens Property Assets PRA0008 - Water Property Assets	10,44 55,08
PRA0009 - Sewer Property Assets	5,94
Total Income	76,80
Expenses	
PRA0002 - Library Property Assets	(86,80
PRA0003 - Art Gallery & Museum Property Assets	(25,00
PRA0004 - Toondoon Gardens Property Assets	(104,80
PRA0005 - GECC Property Assets	(66,10
PRA0010 - Pound & RSPCA Property Assets	(33,60
PRA0010 - Pound & RSPCA Property Assets Total Expenses	(33,60 (316,30
PRA0010 - Pound & RSPCA Property Assets Total Expenses Total General Fund	(33,60 (316,30
PRA0010 - Pound & RSPCA Property Assets Total Expenses Total General Fund Capital Projects Fund	(33,60 (316,30
PRA0010 - Pound & RSPCA Property Assets Total Expenses Total General Fund Capital Projects Fund Expenses	(33,60 (316,30 (239,44 (191,10
PRA0010 - Pound & RSPCA Property Assets Total Expenses Total General Fund Capital Projects Fund	(33,60 (316,30 (239,44

Strategic Asset Performace _

Description	2019/2020 Budget
Trading Summary	
Ordinary Income 11635 - Rental income	660,54
Total Ordinary Income	660,54
Ordinary Expenses	
20725 - Fire equipment	(500
20740 - Rates & charges - Council properties	(8,945
20755 - Body Corporate Charges	(2,000
21150 - Other maintenance	(22,500
Total Ordinary Expenses	(33,945
Depreciation 21460 - Depreciation - BUILDINGS	(119,017
Total Depreciation Expenses	(119,017
Net Income/(Deficit)	507,57
Reserve Movement	,
Transfer to Reserve 30123 - Tfr to Parks Constrained Works Reserve	(360,000
Total Transfer to Reserve	(360,000
Transfer from Reserve 35023 - Tfr from Parks Constrained Works Reserve	5,00
Total Transfer from Reserve	5,00
Total Reserve Movement	(355,000
TOTAL	152,57
Projects	
Description	2019/2020 Budget
General Fund	
Income	
PRA0130 - Commercial Leases	120,00
PRA0131 - Residential Leases	49,50
PRA0133 - Agistment Leases PRA0134 - 1770 Camping Ground	11,04 360,00
PRA0135 - Workman's Beach Camp Ground	120,00
Total Income	660,54
Expenses	
PRA0130 - Commercial Leases	(4,445
PRA0131 - Residential Leases	(19,500
PRA0134 - 1770 Camping Ground PRA0135 - Workman's Beach Camp Ground	(5,000)
Total Expenses	(5,000 (33,94 5
	(33,94.

Strategic Asset Performace _

Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
10320 - Interest on Bank Accounts	1,72
11635 - Rental income	129,04
Total Ordinary Income	130,76
Ordinary Expenses	
20710 - Cleaning & refuse	(6,700
20715 - Electricity & gas	(33,407
20740 - Rates & charges - Council properties	(5,900
20750 - Security services	(5,000
20920 - Other consultants	(150,000
20921 - Other Contractors	(439,000
21150 - Other maintenance	(441,500
21250 - Internet Services Charges	(1,000
21260 - Licenses & Registrations	(1,900
21285 - Telephone Expenses	(600
Total Ordinary Expenses	(1,085,007
Depreciation	
21410 - Amortisation - INTANGIBLES	(3,008
21435 - Depreciation - GRCFINANC	(35,475
21440 - Depreciation - PFOS	(116,142
21460 - Depreciation - BUILDINGS	(299,192
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(8,018
Total Depreciation Expenses	(461,835
Net Income/(Deficit)	(1,416,077
Capital Expenditure/Loans	
Capital Expenses	
51220 - Office Furniture & Equip >\$5,000	(48,000
21150 - Other maintenance	(1,906,275
Total Capital Expenses	(1,954,275
Total Capital Expenditure/Loans	(1,954,275
TOTAL	(3,370,352
Projects	
Description	2019/2020 Budget
General Fund	
Income	
PRA0102 - 63 Agnes Water Old Community Centre	5,04
PRA0102 - 65 Agnes Water Old Community Centre PRA0103 - 49 Agnes Water New Community Centre	9,00
PRA0104 - 60 Boyne Tannum Community Centre	10,00
PRA0105 - 40 Calliope RSL Hall	10,00 18,00
PRA0106 - 61 Calliope Community Centre	

Strategic Asset Performace ____

PRA0107 - 62 Miriam Vale Community Centre	2,000
PRA0108 - 41 Mt Larcom Community Hall	500
PRA0122 - Other Community land & Facilities	74,500
PRA0125 - Sunset Lodge	1,725
Total Income	130,765
Expenses	
GNM0217 - Gladstone Aquatic Centre - Starter block removal	(100,000)
PRA0101 - Community Halls Managed by Third Parties	(59,000)
PRA0102 - 63 Agnes Water Old Community Centre	(10,000)
PRA0103 - 49 Agnes Water New Community Centre	(10,500)
PRA0104 - 60 Boyne Tannum Community Centre	(20,500)
PRA0105 - 40 Calliope RSL Hall	(13,300)
PRA0106 - 61 Calliope Community Centre	(15,000)
PRA0107 - 62 Miriam Vale Community Centre PRA0108 - 41 Mt Larcom Community Hall	(18,000) (7,800)
PRA0109 - 42 Yarwun Hall	(7,800)
PRA0111 - Gladstone Aquatic Centre	(401,800)
PRA0112 - Mt Larcom Aquatic Centre	(216,800)
PRA0113 - Calliope Swimming Pool	(9,000)
PRA0117 - Gerald Mylne Park	(50,000)
PRA0118 - General Sporting Facilities leased to 3rd parties	(25,000)
PRA0121 - Recreational Facilities Leased to 3rd Parties	(10,000)
PRA0122 - Other Community land & Facilities	(59,307)
PRA0124 - Sun Valley Road & Steed Street	(10,000)
PRA0125 - Sunset Lodge	(5,000)
PRA0126 - Fisher Street	(5,000)
Total Expenses	(1,053,807)
Non-Current Assets	
PRA0111 - Gladstone Aquatic Centre	(48,000)
Total Non-Current Assets	(48,000)
	(48,000)
Total General Fund	(971,042)
Capital Projects Fund	
Expenses	
GNC0125 - Boyne Island Community Centre - Library floor	(1,000,000)
GNC0126 - Gladstone Aquatic Centre Filtration System Awning	(100,000)
PKC0180 - TBG - Demonstration Gardens	(306,275)
PKC0288 - TBG - Electrical upgrade of external lighting	(500,000)
Total Expenses	(1,906,275)
Total Capital Projects Fund	(1,906,275)

Strategic Asset Performace

Description	2019/2020
	Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(203,11-
20125 - On-costs salaries & wages	(89,38
20220 - Staff amenities	(70
20270 - Travel & Accommodation - Staff	(1,00
20275 - Entertainment & Hospitality (FBT)	(35)
20550 - Subs - Other	(1,20
20620 - Hardware Less than 5K	(4,19
20920 - Other consultants	(95,00
20925 - Planning consultants	(18,00
21225 - Fees & Charges	(18,00
21285 - Telephone Expenses	(60
Total Ordinary Expenses	(431,55
Net Income/(Deficit)	(431,55

Strategic Asset Performance

Group: Road Assets

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	4,052,635	6,009,323	204,452
Total Ordinary Expenses	(21,384,868)	(20,563,833)	(12,623,724
Total Depreciation Expenses	(28,823,333)	(25,604,659)	(25,625,370)
Net Income/(Deficit)	(46,155,566)	(40,159,169)	(38,044,642)
Capital Expenditure/Loans			
Total Capital Income	15,096,469	9,882,638	4,370,597
Total Capital Expenses	(36,937,484)	(26,499,489)	(21,543,604
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(21,841,015)	(16,616,850)	(17,173,007)
Reserve Movement			
Total Transfer to Reserve	(778,481)	(211,397)	(200,000)
Total Transfer from Reserve	-	-	-
Total Reserve Movement	(778,481)	(211,397)	(200,000)
TOTAL	(68,775,062)	(56,987,416)	(55,417,649)

Strategic Asset Performane_

Description	2019/2020
	Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(84,08
20125 - On-costs salaries & wages	(37,00
20630 - Hire of plant & equipment - internal	(23,40
20740 - Rates & charges - Council properties	(6,00
20921 - Other Contractors	(85,92
21320 - Materials	(56,26
Total Ordinary Expenses	(292,68
Depreciation	
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE 21463 - Depreciation - SEWERAGE	(869,29 (3,23
	(3,23
Total Depreciation Expenses	(872,53
Net Income/(Deficit)	(1,165,21
Capital Expenditure/Loans	
Capital Income	
11010 - Federal government grants	560,00
11020 - State government grants	150,00
Total Capital Income	710,00
Capital Expenses	
20921 - Other Contractors	(868,99
21150 - Other maintenance	(705,42
Total Capital Expenses	(1,574,42
Total Capital Expenditure/Loans	(864,42
TOTAL	(2,029,63
Projects	
Description	2019/2020
General Fund	Budget
Expenses RBM0112 - Matthew Flinders Bridge Maintenance	ס דר /
RCB0003 - Bridge, Jetty & Boat Ramp Maintenance	(77,86 (76,17
RSB0002 - Bridge, Jetty & Boat Ramp Maintenance	(68,27
RWB0002 - Bridge, Jetty & Boat Ramp Maintenance	(64,37
Total Expenses	(286,68
- -	-
Total General Fund	(286,68

Strategic Asset Performace

Capital Projects Fund

Income

280,000
280,000
150,000
710,000
(70,000)
(50,000)
(518,999)
(311,423)
(100,000)
(50,000)
(50,000)
(350,000)
(29,000)
(45,000)
(1,574,422)

Total Capital Projects Fund

(864,422)

Strategic Asset Performace _

Description	2019/2020
	Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(71,30
20125 - On-costs salaries & wages	(31,37
20630 - Hire of plant & equipment - internal	(33,32
20921 - Other Contractors	(54,54
21320 - Materials	(139,27
-1220 - Iviateriais	(133,27
Fotal Ordinary Expenses	(329,81
Depreciation	
21440 - Depreciation - PFOS	(1,22
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(566,82
Fotal Depreciation Expenses	(568,05
Net Income/(Deficit)	(897,86
Capital Expenditure/Loans	
Capital Income	
11020 - State government grants	565,0
Fotal Capital Income	565,0
Capital Expenses	
20921 - Other Contractors	(1,715,00
21150 - Other maintenance	(943,18
Fotal Capital Expenses	(2,658,18
Fotal Capital Expenditure/Loans	(2,093,17
TOTAL	(2,991,04
Projects	
Description	2019/2020 Dudget
General Fund	Budget
Expenses	
RCF0002 - Footpath Maintenance	(242,43
RGF0003 - Stencilled Paved School Zones	(27,00
RSF0002 - Footpath Maintenance	(37,87
RWF0002 - Footpath Maintenance	(22,50
Fotal Expenses	(329,81

Strategic Asset Performace _

Capital Projects Fund

Income

RFC0092 - Captain Cook Drive, 1770 Marina to 1770 Depot - Construct 2m	112,812
RFC0117 - Tannum Sands Rd, Tannum Sands - Construct footpath	40,000
RFC0128 - Witney Street, Telina - Construct pedestrian refuge island	16,500
RFC0130 - Goondoon Street Footpath	313,200
RFC0131 - Blain Drive, Gladstone - Cycleway upgrade	30,000
RFC0132 - Gladstone Region Pedestrian and Cycle Strategy	52,500
Total Income	565,012
Expenses	
RFC0090 - Barney Point Footpath Strategy	(90,000)
RFC0092 - Captain Cook Drive, 1770 Marina to 1770 Depot - Construct 2m	(350,000)
RFC0110 - Boowan and Joe Joseph Parks, Gladstone - Footpath upgrade	(15,000)
RFC0117 - Tannum Sands Rd, Tannum Sands - Construct footpath	(340,000)
RFC0118 - Various Footpaths Linking DDA Compliant Stops	(35,000)
RFC0128 - Witney Street, Telina - Construct pedestrian refuge island	(54,000)
RFC0130 - Goondoon Street Footpath	(1,025,000)
RFC0131 - Blain Drive, Gladstone - Cycleway upgrade	(60,000)
RFC0132 - Gladstone Region Pedestrian and Cycle Strategy	(689,187)
Total Expenses	(2,658,187)

Total Capital Projects Fund

(2,093,175)

Strategic Asset Performace

Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
10730 - Sundry Fees & Charges	4,45
Total Ordinary Income	4,45
Ordinary Expenses	
20120 - Normal salaries & wages	(2,641,648
20125 - On-costs salaries & wages	(1,162,612
20277 - NON-FBT Entertainment & Hospitality	(3,000
20620 - Hardware Less than 5K	(10,000
20630 - Hire of plant & equipment - internal	(2,855,776
20635 - Loose tools & associated consumables	(20,000
20715 - Electricity & gas 20740 - Rates & charges - Council properties	(33,050
20740 - Kates & Charges - Council properties 20920 - Other consultants	(4,72: (40,000
20921 - Other Constitutions	(40,000)
21285 - Telephone Expenses	(1,437,420
21285 - Telephone Expenses 21320 - Materials	(672,569
Total Ordinary Expenses	(8,947,79)
Depreciation	
21435 - Depreciation - GRCFINANC	(511
21440 - Depreciation - PFOS	(1,097
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(18,427,283
Total Depreciation Expenses	(18,428,891
Net Income/(Deficit)	(27,372,236
TOTAL	(27,372,236
Projects	
Description	2019/2020
General Fund	Budget
Expenses	
RCR0003 - Gravel Road General - Light Grade	(98,071
RCR0004 - Gravel Road General - Heavy Grade	(64,583
RCR0005 - Sealed Road General - Urban	(844,920
RCR0006 - Sealed Road General - Rural	(147,683
RCR0007 - Road - Signage, Guardrail, Furniture, Fencing, Bus Shelter	(481,05:
RCR0008 - Road Side Slashing Vegetation Control	(62,469
RCR0009 - Line Marking	(369,475
RCR0010 - Road Side Litter Collection	(26,790
RCR0011 - Crack Seal Maintenance	(50,80)
RCR0012 - Call outs	(30,13)
RCR0016 - Survey & Road Reserve Repositioning RCR0018 - Asphalt Overlay and Bitumen Reseal Preparation Works	(5,19)
RCR0019 - Street Sweeping	(266,03- (397,89
RCR0020 - Electronic Signage Maintenance	(4,072

RCR0021 - Traffic Light General Maintenance

RSR0003 - Gravel Road General - Light Grade

RGM0004 - Roads - Community Service

(60,606)

(34,718)

(214,533)

Strategic Asset Performance ____

Total Expenses	(8,790,026)
RWR0020 - Street Sweeping	(80,207)
RWR0019 - Asphalt Overlay and Bitumen Reseal Preparation Works	(64,240)
RWR0017 - Survey & Road Reserve Repositioning	(5,197)
RWR0013 - Call outs	(4,687)
RWR0012 - Crack Seal Maintenance	(20,615)
RWR0011 - Road Side Litter Collection	(7,121)
RWR0010 - Line Marking	(90,673)
RWR0009 - Road Side Slashing Vegetation Control	(85,441)
RWR0008 - Road - Signage, Guardrail, Furniture, Fencing, Bus Shelter	(184,323)
RWR0007 - Sealed Road General - Rural	(370,487)
RWR0006 - Sealed Road General - Urban	(137,040)
RWR0005 - Gravel Road General - Heavy Grade	(1,648,128)
RWR0004 - Gravel Road General - Light Grade	(320,800)
RSR0020 - Electronic Signage Maintenance	(31,863)
RSR0019 - Street Sweeping	(108,501)
RSR0018 - Asphalt Overlay and Bitumen Reseal Preparation Works	(74,136)
RSR0016 - Survey & Road Reserve Repositioning	(5,197)
RSR0012 - Call outs	(14,734)
RSR0010 - Koad Side Eitter Collection	(17,145) (20,506)
RSR0010 - Road Side Litter Collection	(81,117) (17,149)
RSR0009 - Line Marking	(73,590) (81,117)
RSR0008 - Road Side Slashing Vegetation Control	(100,981) (73,590)
RSR0006 - Sealed Road General - Rural RSR0007 - Road - Signage, Guardrail, Furniture, Fencing, Bus Shelter	(753,265) (160,981)
RSR0006 - Sealed Road General - Orban	(73,456)
RSR0004 - Gravel Road General - Heavy Grade RSR0005 - Sealed Road General - Urban	(1,197,541)

Total General Fund

(8,790,026)

Strategic Asset Performace _

Description	2019/2020 Budget
Trading Summary	
Capital Expenditure/Loans	
Capital Income 11010 - Federal government grants	125,00
Total Capital Income	125,00
Capital Expenses	
20921 - Other Contractors	(125,000
Total Capital Expenses	(125,000
Total Capital Expenditure/Loans	
TOTAL	
Projects	
Description	2019/2020 Budget
Capital Projects Fund	
Income RDC0633 - 2017 NDRRA Restoration (PCM)	25,00
RDC0788 - Batch 110.18 REPA Cyclone Debbie	100,00
Total Income	125,00
Expenses	
RDC0633 - 2017 NDRRA Restoration (PCM)	(25,000
RDC0788 - Batch 110.18 REPA Cyclone Debbie	(100,000
Total Expenses	(125,00

Strategic Asset Performace ____

Description	2019/2020
	Budget
rading Summary	
Drdinary Income	
1140 - Road infrastructure	200,00
otal Ordinary Income	200,00
Depreciation	
21435 - Depreciation - GRCFINANC	(56
otal Depreciation Expenses	(56
let Income/(Deficit)	199,43
Capital Expenditure/Loans	
Capital Income	
1010 - Federal government grants	750,00
1020 - State government grants	2,220,58
otal Capital Income	2,970,5
Capital Expenses	
20120 - Normal salaries & wages	(1,300,00
20125 - On-costs salaries & wages	(572,13
20630 - Hire of plant & equipment - internal	(1,340,29
20921 - Other Contractors	(5,458,96
1150 - Other maintenance	(5,475,13
1320 - Materials	(86,40
1345 - Tipping Fees	(750,00
otal Capital Expenses	(14,982,92
otal Capital Expenditure/Loans	(12,012,34
Reserve Movement	
ransfer to Reserve	
30120 - Tfr to Roads Constrained Works Reserve	(200,00
otal Transfer to Reserve	(200,00
otal Reserve Movement	(200,00

Strategic Asset Performace

Projects

Description

Capital Projects Fund

2019/2020 Budget

Income	
RDC0496 - Kirkwood Road/Dixon Drive, Gladstone - Signalisation upgrade	511,500
RDC0687 - Philip Street, Gladstone - Install DDA compliant bus stop	8,800
RDC0707 - Wyndham Ave, Boyne Island - Install DDA compliant bus stop	36,750
RDC0784 - Goondoon Street - Pavement Reconstruction	750,000
RDC0794 - Toowell Road, O'Connell - Sealing of unsealed road	10,395
RDC0795 - Darts Creek Road, Darts Creek - Sealing of unsealed road	50,000
RDC0796 - John Clifford Way, Lowmead - Sealing of unsealed road	181,500
RDC0798 - Installation of "Welcome to Port Curtis Coral Coast" signage	8,234
RDC0799 - Auckland Hill, Gladstone - Address land slide issues	587,535
RDC0804 - Gravel Road Resheeting - Various locations	525,871
RDC0806 - King George Street, Mt Larcom - Pavement Renewal	300,000
Total Income	2,970,585
Expenses	
GNC0082 - Agnes Water to Baffle Creek - Inland Link Road	(200,000)
RDC0496 - Kirkwood Road/Dixon Drive, Gladstone - Signalisation upgrade	(511,500)
RDC0520 - Turkey Beach Rd, Turkey Beach - Implement priority findings	(500,000)
RDC0643 - Asphalt overlays and bitumen reseals - Various locations	(4,395,000)
RDC0652 - Blackmans Gap Road, Miriam Vale - Safety improvements	(10,000)
RDC0668 - Glenlyon St, Gladstone (Bramston St - Herbert St) - Upgrade	(25,000)
RDC0687 - Philip Street, Gladstone - Install DDA compliant bus stop	(80,000)
RDC0701 - Toolooa Street, Gladstone - Pavement and footpath renewal	(150,000)
RDC0707 - Wyndham Ave, Boyne Island - Install DDA compliant bus stop	(70,000)
RDC0737 - Adelaide Street, Gladstone - Safety panel fence & guardrail	(45,000)
RDC0761 - Toolooa Street, Gladstone - Pavement renewal (Derby - Agnes)	(52,000)
RDC0773 - Round Hill Road, Agnes Water - Bus set down interchange	(80,000)
RDC0774 - Awoonga Dam Road, Benaraby - Formalise bus stop	(90,000)
RDC0784 - Goondoon Street - Pavement Reconstruction	(750,000)
RDC0793 - Donohue Drive, Agnes Water - Install pedestrian crossing	(3,000)
RDC0794 - Toowell Road, O'Connell - Sealing of unsealed road	(20,790)
RDC0795 - Darts Creek Road, Darts Creek - Sealing of unsealed road	(190,000)
RDC0796 - John Clifford Way, Lowmead - Sealing of unsealed road	(363,000)
RDC0797 - Ann Street, Gladstone (Derby St - Little St) Linemarking	(6,170)
RDC0798 - Installation of "Welcome to Port Curtis Coral Coast" signage	(16,468)
RDC0799 - Auckland Hill, Gladstone - Address land slide issues	(2,700,000)
RDC0800 - Mount Larcom Walking Trail Upgrade	(56,000)
RDC0801 - Clifton Rd, Boyne Valley - Accelerated seal various sections	(170,000)
RDC0802 - Don Cameron Drive, Calliope - Road widening for high school	(60,000)
RDC0803 - Remove/replace asbestos pits at various traffic lights	(25,000)
RDC0804 - Gravel Road Resheeting - Various locations	(3,417,000)
RDC0805 - Boles Street, Gladstone - Install DDA compliant bus set down	(7,000)
RDC0806 - King George Street, Mt Larcom - Pavement Renewal	(640,000)
RDC0807 - Kerb Renewal Program - Various locations	(350,000)
Total Expenses	(14,982,928)

Total Capital Projects Fund

(12,012,343)

Strategic Asset Performane_

Description	2019/2020
	Budget
Frading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(10,76
20125 - On-costs salaries & wages	(4,74
20630 - Hire of plant & equipment - internal 20740 - Rates & charges - Council properties	(27,23 (6,65
21320 - Materials	(2,13
Total Ordinary Expenses	(51,53
Depreciation	
21440 - Depreciation - PFOS	(47
21460 - Depreciation - BUILDINGS	(21,02
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(315,97
Total Depreciation Expenses	(337,47
Net Income/(Deficit)	(389,00
Capital Expenditure/Loans	
Capital Expenses	
20920 - Other consultants	(5,00
20921 - Other Contractors 21150 - Other maintenance	(105,00 (138,48
	(156,46
Total Capital Expenses	(248,48
Total Capital Expenditure/Loans	(248,48
TOTAL	(637,49
Projects	
Description	2019/2020
	Budget
General Fund	
Expenses	
RCP0002 - LG Public Car Park Maintenance	(31,10
RSP0002 - LG Public Car Park Maintenance RWP0002 - LG Public Car Park Maintenance	(6,88 (6,88
Total Expenses	(44,87
Total General Fund	(44,87
Capital Projects Fund	
- XUPUNEN	(100.00
Expenses GNC0081 - 1770 Marina Precinct - Land Acquisitions & Survey Costs	(100,00
-	(100,00 (38,48
GNC0081 - 1770 Marina Precinct - Land Acquisitions & Survey Costs	
GNC0081 - 1770 Marina Precinct - Land Acquisitions & Survey Costs RDC0778 - Agnes Street, Agnes Water - New carpark RDC0779 - #37 Tank Street, Gladstone - Asphalt overlay RDC0780 - #23 Tank Street, Gladstone - Asphalt overlay	(38,48 (29,00 (34,00
GNC0081 - 1770 Marina Precinct - Land Acquisitions & Survey Costs RDC0778 - Agnes Street, Agnes Water - New carpark RDC0779 - #37 Tank Street, Gladstone - Asphalt overlay RDC0780 - #23 Tank Street, Gladstone - Asphalt overlay RDC0781 - #70 Central Lane, Gladstone - Asphalt overlay	(38,48 (29,00 (34,00 (42,00
GNC0081 - 1770 Marina Precinct - Land Acquisitions & Survey Costs RDC0778 - Agnes Street, Agnes Water - New carpark RDC0779 - #37 Tank Street, Gladstone - Asphalt overlay RDC0780 - #23 Tank Street, Gladstone - Asphalt overlay RDC0781 - #70 Central Lane, Gladstone - Asphalt overlay RDC0782 - Olunda Street, Boyne Island - Construct revetment structure	(38,48 (29,00 (34,00 (42,00 (5,00
GNC0081 - 1770 Marina Precinct - Land Acquisitions & Survey Costs RDC0778 - Agnes Street, Agnes Water - New carpark RDC0779 - #37 Tank Street, Gladstone - Asphalt overlay RDC0780 - #23 Tank Street, Gladstone - Asphalt overlay RDC0781 - #70 Central Lane, Gladstone - Asphalt overlay	(38,48 (29,00 (34,00 (42,00

Strategic Asset Performace ____

Description	2019/2020 Budget
	Budget
Trading Summary	
Ordinary Expenses	
20715 - Electricity & gas	(1,392,601
21150 - Other maintenance	(10,550
Total Ordinary Expenses	(1,403,151
Depreciation	
21440 - Depreciation - PFOS	(6,165
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(9,662
Total Depreciation Expenses	(15,827
Net Income/(Deficit)	(1,418,978
TOTAL	(1,418,978
Projects	
Description	2019/2020 Budget
General Fund	
Expenses	
RDM0007 - Street Lighting	(1,392,601
RDM7867 - Street Light Maintenance (GRC Owned)	(10,550
Total Expenses	(1,403,151
Total General Fund	(1,403,151

Strategic Asset Performane_

Description	2019/2020
	Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(431,13
20125 - On-costs salaries & wages	(189,73
20630 - Hire of plant & equipment - internal	(536,25
20740 - Rates & charges - Council properties	(19,03
20921 - Other Contractors	(202,04
21150 - Other maintenance	(20,20
21320 - Materials	(200,32
Fotal Ordinary Expenses	(1,598,74
Depreciation	
21440 - Depreciation - PFOS	(48
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(5,401,54
Total Depreciation Expenses	(5,402,02
Net Income/(Deficit)	(7,000,77
Capital Expenditure/Loans	
Capital Expenses	
21150 - Other maintenance	(1,954,58
Fotal Capital Expenses	(1,954,58
Total Capital Expenditure/Loans	(1,954,58
TOTAL	(8,955,35
Projects	
Description	2019/2020 Budget
General Fund	
Expenses	
DCM0002 - Drainage Maintenance	(618,08
DRM0014 - Clean Gross Pollutant Traps	(22,20
OSM0002 - Drainage Maintenance	(480,31
0WM0002 - Drainage Maintenance	(459,10
Total Expenses	(1,579,70
Fotal General Fund	(1,579,70
Capital Projects Fund	
Expenses	
DRC0043 - Marten Street, Gladstone - Investigate flood mitigation	(10,00

Dreoo+5 - Marten Street, Gladstone - Investigate noou initigation	(10,000)
DRC0092 - Gully Pit Renewal / Replacement Program (Central Zone)	(80,000)
DRC0093 - Gully Pit Renewal / Replacement Program (Southern Zone)	(10,000)
DRC0094 - Gully Pit Renewal / Replacement Program (Western Zone)	(10,000)
DRC0105 - Urban Drainage (Renew/Repair/Replace) as a result of CCTV	(980,000)
DRC0106 - Reedbed Road, Bororen - Chainage 6.3km - Causeway upgrade	(30,000)
DRC0107 - Mercury Street, Gladstone - Open drain improvements	(20,000)
DRC0109 - Donald Street, Tannum Sands - Establish drainage easement	(150,000)

Strategic Asset Performance

DRC0116 - Rural Drainage Renewals (Renew/Repair/Replace) (Central)	(36,585)
DRC0117 - Rural Drainage Renewals (Renew/Repair/Replace) (Southern)	(169,000)
DRC0118 - Rural Drainage Renewals (Renew/Repair/Replace) (Western)	(169,000)
DRC0119 - Transverse Road Drainage (install new) - Southern Zone	(125,000)
DRC0120 - Transverse Road Drainage (install new) - Western Zone	(125,000)
DRC0121 - Blackmans Gap Road, Boyne Valley - Floodway upgrade	(40,000)
Total Expenses	(1,954,585)

Total Capital Projects Fund

(1,954,585)

Strategic Asset Performance ____

Description	2018/2019 Budget	2018/2019 Forecast	2019/2020 Budget
	Dudget	Torecast	Dudget
Trading Summary			
Total Ordinary Income	907,984	-	
Total Ordinary Expenses	(1,366,172)	(104,748)	222,034
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(458,188)	(104,748)	222,034
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	(242,000)	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	
Total Capital Expenditure/Loans	(242,000)	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(700,188)	(104,748)	222,034

Strategic Asset Performace

Description	2019/2020
	Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(225,616
20125 - On-costs salaries & wages	(99,294
20220 - Staff amenities	(2,410
20270 - Travel & Accommodation - Staff	(6,900
20275 - Entertainment & Hospitality (FBT)	(3,30
20415 - Interest paid on loans	669,40
20610 - Office furniture & Equipment <\$5,000	(13,000
20620 - Hardware Less than 5K	(1,50
20635 - Loose tools & associated consumables	(100
20920 - Other consultants	(95,000
21275 - Printing & stationery	(150
21320 - Materials	(100
Total Ordinary Expenses	222,03
Net Income/(Deficit)	222,03

Strategic Asset Performane ____

Group: Sewerage Assets

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	30,065,810	30,634,489	31,226,975
Total Ordinary Expenses	(16,689,396)	(12,143,433)	(11,449,595)
Total Depreciation Expenses	(10,089,390)	(5,527,859)	(5,519,605)
Net Income/(Deficit)			
Net income/(Dencit)	7,848,674	12,963,197	14,257,776
Capital Expenditure/Loans			
Total Capital Income	1,878,008	1,259,168	1,579,370
Total Capital Expenses	(29,535,290)	(11,499,581)	(20,429,630)
Total Loan Proceeds	-	-	-
Total Loan Payments	(3,852,987)	(3,852,988)	(4,235,613)
Total Capital Expenditure/Loans	(31,510,269)	(14,093,401)	(23,085,873)
Reserve Movement			
Total Transfer to Reserve	(3,044,732)	(1,315,179)	(2,486,724)
Total Transfer from Reserve	21,178,587	5,257,155	6,102,240
Total Reserve Movement	18,133,855	3,941,977	3,615,516
TOTAL	(5,527,740)	2,811,773	(5,212,581)

Strategic Asset Performace _

Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
10135 - Sewerage rates	1,205,70
10225 - Discount granted - sewerage	(120,600
Total Ordinary Income	1,085,10
Ordinary Expenses	
20120 - Normal salaries & wages	(22,676
20125 - On-costs salaries & wages	(9,986
20415 - Interest paid on loans	(53,713
20630 - Hire of plant & equipment - internal	(14,566
20715 - Electricity & gas	(63,383
20740 - Rates & charges - Council properties	(1,500
20921 - Other Contractors	(78,371
21225 - Fees & Charges	(4,787
21320 - Materials	(23,487
Total Ordinary Expenses	(272,468
Depreciation	
21440 - Depreciation - PFOS	(3,546
21460 - Depreciation - BUILDINGS	(1,612
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(3,545
21463 - Depreciation - SEWERAGE	(228,522
Total Depreciation Expenses	(237,226
Net Income/(Deficit)	575,400
Capital Expenditure/Loans	
Capital Income	
11020 - State government grants	118,37
Total Capital Income	118,37
Capital Expenses	
20120 - Normal salaries & wages	(649,000
20125 - On-costs salaries & wages	(285,624
20921 - Other Contractors	(250,000
21150 - Other maintenance	(1,398,340
Total Capital Expenses	(2,582,964
Loan Payments	
60610 - Calliope Reuse MAT 15/6/22 FRFP	(426,614
Total Loan Payments	(426,614
Total Capital Expenditure/Loans	(2,891,208

Strategic Asset Performace _

Reserve Movement

Transfer	to	Reserve
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Total Transfer to Reserve	(149,934)
Total Reserve Movement	(149,934)
TOTAL	(2,465,737)

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Projects	
Description	2019/2020
	Budget

Sewage Fund

Expenses

Total Expenses	(217,256)
SIM6028 - Industrial Sewerage - Network Smoke Testing	(5,004)
SIM6026 - Industrial Sewerage - Network Corrective Maintenance	(8,100)
SIM6025 - Industrial Sewerage - Network Preventative Maintenance	(34,488)
SIM6024 - Industrial Sewerage - Network Reactive Maintenance	(5,412)
SIM6022 - Industrial Sewerage - Pump Station Operations	(4,914)
SIM6021 - Industrial Sewerage - Pump Station Corrective Maintenance	(2,246)
SIM6020 - Industrial Sewerage - Pump Station Preventative Maintenance	(3,941)
SIM6019 - Industrial Sewerage - Pump Station Reactive Maintenance	(15,140)
SIM6018 - Industrial Sewerage - WWTP Environmental Monitoring	(8,175)
SIM6016 - Industrial Sewerage - WWTP Operations	(52,051)
SIM6015 - Industrial Sewerage - WWTP Corrective Maintenance	(19,300)
SIM6014 - Industrial Sewerage - WWTP Preventative Maintenance	(21,700)
SIM6013 - Industrial Sewerage - WWTP Reactive Maintenance	(36,787)
•	

Total Expenses

Total Sewage Fund	(217,256)
Capital Projects Fund	
Income	
SIC6002 - Upgrade Yarwun WWTP to meet licence conditions	118,370
Total Income	118,370
Expenses	
SIC4002 - Yarwun - Sewerage Rising Main Renewals	(40,000)
SIC5000 - SCADA Upgrade - Yarwun	(250,000)
SIC6002 - Upgrade Yarwun WWTP to meet licence conditions	(2,292,964)
Total Expenses	(2,582,964)
Total Capital Projects Fund	(2,464,594)

Strategic Asset Performace _

Trading Summary Ordinary Income 10135 - Sewerage rates 10225 - Discount granted - sewerage 10315 - Interest from overdue rates and utility charges Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20125 - On-costs salaries & wages 2020 - Staff amenities 20415 - Interest paid on loans 20630 - Hire of plant & equipment - internal 20740 - Rates & charges - Council properties 20921 - Other Contractors 21225 - Fees & Charges 21320 - Materials Total Ordinary Expenses 2140 - Depreciation - PFOS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	Budget 1,472,80 (110,300 6,40 1,368,90 (172,352 (75,844 (254 (245,081 (126,323 (67,593 (1,476 (881,304 (1,895 (97,257 (1,669,382
Ordinary Income 10135 - Sewerage rates 10225 - Discount granted - sewerage 10315 - Interest from overdue rates and utility charges Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20220 - Staff amenities 20415 - Interest paid on loans 20630 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20921 - Other Contractors 21225 - Fees & Charges 21320 - Materials Total Ordinary Expenses Depreciation 21440 - Depreciation - PFOS	(110,300 6,40 1,368,90 (172,35) (75,844 (254 (245,08) (126,32) (67,59) (1,470 (881,304 (1,899 (97,25) (1,669,38)
10135 - Sewerage rates 10225 - Discount granted - sewerage 10315 - Interest from overdue rates and utility charges Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20220 - Staff amenities 20415 - Interest paid on loans 20630 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20921 - Other Contractors 21225 - Fees & Charges 21320 - Materials Total Ordinary Expenses Depreciation 21440 - Depreciation - PFOS	(110,30) 6,40 1,368,90 (172,35) (75,84) (25- (245,08) (126,32) (67,59) (1,470 (881,30) (1,89) (97,25) (1,669,38)
10225 - Discourt granted - sewerage 10315 - Interest from overdue rates and utility charges Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20220 - Staff amenities 20415 - Interest paid on loans 20630 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20921 - Other Contractors 21225 - Fees & Charges 21320 - Materials Total Ordinary Expenses Depreciation 21440 - Depreciation - PFOS	(110,30) 6,40 1,368,90 (172,35) (75,84) (25- (245,08) (126,32) (67,59) (1,470 (881,30) (1,89) (97,25) (1,669,38)
10315 - Interest from overdue rates and utility charges Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20220 - Staff amenities 20415 - Interest paid on loans 20630 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20921 - Other Contractors 21225 - Fees & Charges 21320 - Materials Total Ordinary Expenses Depreciation 21440 - Depreciation - PFOS	6,40 1,368,90 (172,35 (75,84 (25- (245,08 (126,32 (67,59) (1,47) (881,30 (1,89) (97,25 (1,669,38)
Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20200 - Staff amenities 20210 - Staff amenities 20415 - Interest paid on loans 20630 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20921 - Other Contractors 21225 - Fees & Charges 21320 - Materials Total Ordinary Expenses Depreciation 21440 - Depreciation - PFOS	1,368,90 (172,35 (75,84 (25 (245,08 (126,32 (67,59 (1,47 (881,30 (1,89 (97,25 (1,669,38
Ordinary Expenses 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20220 - Staff amenities 20415 - Interest paid on loans 20630 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20921 - Other Contractors 21225 - Fees & Charges 21320 - Materials Total Ordinary Expenses Depreciation 21440 - Depreciation - PFOS	(172,35 (75,84 (25 (245,08 (126,32 (67,59 (1,47 (881,30 (1,89 (97,25 (1,669,38
20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20220 - Staff amenities 20415 - Interest paid on loans 20630 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20921 - Other Contractors 21225 - Fees & Charges 21320 - Materials Total Ordinary Expenses Depreciation 21440 - Depreciation - PFOS	(75,84 (25 (245,08 (126,32 (67,59 (1,47 (881,30 (1,89 (97,25 (1,669,38
20125 - On-costs salaries & wages 20220 - Staff amenities 20415 - Interest paid on loans 20630 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20921 - Other Contractors 21225 - Fees & Charges 21320 - Materials Total Ordinary Expenses Depreciation 21440 - Depreciation - PFOS	(75,84 (25 (245,08 (126,32 (67,59 (1,47 (881,30 (1,89 (97,25 (1,669,38
20220 - Staff amenities 20415 - Interest paid on loans 20630 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20921 - Other Contractors 21225 - Fees & Charges 21320 - Materials Total Ordinary Expenses Depreciation 21440 - Depreciation - PFOS	(25 (245,08 (126,32 (67,59 (1,47 (881,30 (1,89 (97,25 (1,669,38
20415 - Interest paid on loans 20630 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20921 - Other Contractors 21225 - Fees & Charges 21320 - Materials Total Ordinary Expenses Depreciation 21440 - Depreciation - PFOS	(245,08 (126,32 (67,59 (1,47 (881,30 (1,89 (97,25 (1,669,38
20630 - Hire of plant & equipment - internal 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20921 - Other Contractors 21225 - Fees & Charges 21320 - Materials Total Ordinary Expenses Depreciation 21440 - Depreciation - PFOS	(126,32 (67,59 (1,47 (881,30 (1,89 (97,25 (1,669,38
20715 - Electricity & gas 20740 - Rates & charges - Council properties 20921 - Other Contractors 21225 - Fees & Charges 21320 - Materials Total Ordinary Expenses Depreciation 21440 - Depreciation - PFOS	(67,59 (1,47 (881,30 (1,89 (97,25 (1,669,38
20740 - Rates & charges - Council properties 20921 - Other Contractors 21225 - Fees & Charges 21320 - Materials Total Ordinary Expenses Depreciation 21440 - Depreciation - PFOS	(1,47 (881,30 (1,89 (97,25 (1,669,38
20921 - Other Contractors 21225 - Fees & Charges 21320 - Materials Total Ordinary Expenses Depreciation 21440 - Depreciation - PFOS	(881,30 (1,89 (97,25 (1,669,38
21225 - Fees & Charges 21320 - Materials Total Ordinary Expenses Depreciation 21440 - Depreciation - PFOS	(1,89 (97,25 (1,669,38
21320 - Materials Total Ordinary Expenses Depreciation 21440 - Depreciation - PFOS	(97,25 (1,669,38
Total Ordinary Expenses Depreciation 21440 - Depreciation - PFOS	(1,669,38
Depreciation 21440 - Depreciation - PFOS	
21440 - Depreciation - PFOS	
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(17
	(2,32
21463 - Depreciation - SEWERAGE	(401,59
Total Depreciation Expenses	(404,08
Net Income/(Deficit)	(704,56
Capital Expenditure/Loans	
Capital Expenses	
20921 - Other Contractors	(70,00
21150 - Other maintenance	(225,00
Total Capital Expenses	(295,00
Loan Payments	
60658 - Agnes Water Sewerage Loan	(408,41
Total Loan Payments	(408,41
Total Capital Expenditure/Loans	(703,41

Strategic Asset Performace

	0040 /0000
Description	2019/2020 Budget
	Budget
Sewage Fund	
xpenses	
AM6011 - 1770/Agnes Water Sewerage - WWTP Operations	(827,402
AM6013 - 1770/Agnes Water Sewerage - WWTP Environmental Monitoring	(4,972
AM6014 - 1770/Agnes Water Sewerage - PS Reactive Maintenance	(110,187
AM6015 - 1770/Agnes Water Sewerage - PS Preventative Maintenance	(31,488
AM6016 - 1770/Agnes Water Sewerage - PS Corrective Maintenance	(15,718
AM6017 - 1770/Agnes Water Sewerage - Pump Station Operations	(31,391
AM6019 - 1770/Agnes Water Sewerage - Network Reactive Maintenance	(33,910
AM6020 - 1770/Agnes Water Sewerage - Network Preventative Maintenance	(254,003)
AM6021 - 1770/Agnes Water Sewerage - Network Corrective Maintenance	(50,872
SAM6023 - 1770/Agnes Water Sewerage - Network Smoke Testing	(19,312
AM6024 - 1770/Agnes Water Sewerage - Low Pressure Sewer Installation	(43,571
Total Expenses	(1,422,826)
Fotal Sewage Fund	(1,422,826)
Capital Projects Fund	
Expenses	
AC1011 - Agnes Water – Sewer Mains Upgrade	(70,000
AC5000 - SCADA Upgrade - Agnes	(70,000
AC6011 - Agnes Water - Sewerage Asset Replacement (WWTP)	(75,000
AC6012 - Agnes Water Waste Water Treatment Plant Upgrade	(80,000
Fotal Expenses	(295,000
Fotal Capital Projects Fund	(295,000

Strategic Asset Performace _

Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
10135 - Sewerage rates	7,909,00
Total Ordinary Income	7,909,00
Ordinary Expenses	
20120 - Normal salaries & wages	(40,30
20125 - On-costs salaries & wages	(17,74
20220 - Staff amenities	(3
20415 - Interest paid on loans	(1,715,03
20630 - Hire of plant & equipment - internal	(12,19
20835 - Parts & materials - vehicles	(571,28
20921 - Other Contractors	(278,46
21225 - Fees & Charges	(47,26
21320 - Materials	(10,46
Total Ordinary Expenses	(2,692,79
Depreciation	
21463 - Depreciation - SEWERAGE	(458,02
Total Depreciation Expenses	(458,02
	-
Net Income/(Deficit)	4,758,18
Capital Expenditure/Loans	
Capital Expenses	
21150 - Other maintenance	(60,00
Total Capital Expenses	(60,00
Loan Payments	
60659 - Curtis Island Sewerage 15 Year Debt Pool	(2,613,23
Total Loan Payments	(2,613,23
Total Capital Expenditure/Loans	(2,673,23
Reserve Movement	
Transfer to Reserve	
30122 - Tfr to Sewerage Constrained Works Reserve	(2,336,79
Total Transfer to Reserve	(2,336,79
Total Reserve Movement	(2,336,79

Strategic Asset Performane_

Description	2019/2020 Budget
Sewage Fund	Dudget
Expenses	
SLM4024 - Curtis Island Sewerage - Pump Station Reactive Maintenance	(284,802
SLM4025 - Curtis Island Sewerage - PS Preventative Maintenance	(79,629
SLM4026 - Curtis Island Sewerage - Pump Station Corrective Maintenance	(43,612
SLM4027 - Curtis Island Sewerage - Pump Station Operations	(488,713
SLM4029 - Curtis Island Sewerage - Network Reactive Maintenance	(8,100
SLM4031 - Curtis Island Sewerage - Network Corrective Maintenance	(72,900
Total Expenses	(977,756
Total Sewage Fund	(977,756
Capital Projects Fund	
Expenses	
SLC5000 - Curtis Island SCADA System Upgrade	(60,000
Total Expenses	(60,000
Total Capital Projects Fund	(60,000

Strategic Asset Performance ____

Description	2019/2020 Budget
Trading Summary	
Ordinary Income	
10135 - Sewerage rates	5,244,90
10225 - Discount granted - sewerage	(419,10)
10315 - Interest from overdue rates and utility charges	23,00
Fotal Ordinary Income	4,848,80
Ordinary Expenses	
20120 - Normal salaries & wages	(514,64
20125 - On-costs salaries & wages	(226,51
20220 - Staff amenities	(87
20415 - Interest paid on loans	(648,833
20630 - Hire of plant & equipment - internal	(278,82
20715 - Electricity & gas	(380,22
20740 - Rates & charges - Council properties	(111,82
20921 - Other Contractors	(466,52
21225 - Fees & Charges	(7,35
21320 - Materials	(204,81
Total Ordinary Expenses	(2,840,42
Depreciation	
21440 - Depreciation - PFOS	(5,23
21460 - Depreciation - BUILDINGS	(10,34
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(6,99
21462 - Depreciation - WATER	(3,95
21463 - Depreciation - SEWERAGE	(1,490,59
Total Depreciation Expenses	(1,517,12
Net Income/(Deficit)	491,25
Capital Expenditure/Loans	
Capital Expenses	
20920 - Other consultants	(33,00
20921 - Other Contractors	(400,00
21150 - Other maintenance	(3,787,00
Total Capital Expenses	(4,220,00
Loan Payments	
50666 - Boyne Tannum Sewerage Loan	(761,64
Total Loan Payments	(761,64
Fotal Capital Expenditure/Loans	(4,981,64

Strategic Asset Performace _

Sewage Fund Expenses SCM0004 - Calliope Country Club Donation SCM6014 - Boyne/Tannum/Calliope Sewerage - WWTP Reactive Maintenance SCM6015 - Boyne/Tannum/Calliope Sewerage - WWTP Preventative Mtce SCM6016 - Boyne/Tannum/Calliope Sewerage - WWTP Operations SCM6017 - Boyne/Tannum/Calliope Sewerage - WWTP Operations SCM6019 - Boyne/Tannum/Calliope Sewerage - WWTP Enviro Monitoring SCM6020 - Boyne/Tannum/Calliope Sewerage - PS Reactive Maintenance SCM6021 - Boyne/Tannum/Calliope Sewerage - PS Preventative Maintenance SCM6022 - Boyne/Tannum/Calliope Sewerage - PS Preventative Maintenance SCM6023 - Boyne/Tannum/Calliope Sewerage - PS Corrective Maintenance SCM6025 - Boyne/Tannum/Calliope Sewerage - Pump Station Operations SCM6026 - Boyne/Tannum/Calliope Sewerage - Network Reactive Mtce SCM6026 - Boyne/Tannum/Calliope Sewerage - Network Preventative Mtce SCM6027 - Boyne/Tannum/Calliope Sewerage - Network Preventative Mtce SCM6029 - Boyne/Tannum/Calliope Sewerage - Network Smoke Testing Total Expenses	Budget (6,000 (415,82) (118,999 (79,140 (445,934 (9,61) (179,820 (51,376 (25,656 (94,064 (60,509 (453,31) (90,756 (48,754 (2,079,76)
Expenses SCM0004 - Calliope Country Club Donation SCM6014 - Boyne/Tannum/Calliope Sewerage - WWTP Reactive Maintenance SCM6015 - Boyne/Tannum/Calliope Sewerage - WWTP Preventative Mtce SCM6016 - Boyne/Tannum/Calliope Sewerage - WWTP Corrective Maintenance SCM6017 - Boyne/Tannum/Calliope Sewerage - WWTP Operations SCM6019 - Boyne/Tannum/Calliope Sewerage - WWTP Enviro Monitoring SCM6020 - Boyne/Tannum/Calliope Sewerage - PS Reactive Maintenance SCM6021 - Boyne/Tannum/Calliope Sewerage - PS Preventative Maintenance SCM6022 - Boyne/Tannum/Calliope Sewerage - PS Corrective Maintenance SCM6023 - Boyne/Tannum/Calliope Sewerage - PS Corrective Maintenance SCM6024 - Boyne/Tannum/Calliope Sewerage - Pump Station Operations SCM6025 - Boyne/Tannum/Calliope Sewerage - Network Reactive Mtce SCM6026 - Boyne/Tannum/Calliope Sewerage - Network Reactive Mtce SCM6027 - Boyne/Tannum/Calliope Sewerage - Network Smoke Testing Total Expenses	(415,82 (118,99 (79,14 (445,93 (9,61 (179,82 (51,37 (25,65 (94,06 (60,50 (453,31 (90,75 (48,75
SCM0004 - Calliope Country Club Donation SCM6014 - Boyne/Tannum/Calliope Sewerage - WWTP Reactive Maintenance SCM6015 - Boyne/Tannum/Calliope Sewerage - WWTP Preventative Mtce SCM6016 - Boyne/Tannum/Calliope Sewerage - WWTP Operations SCM6017 - Boyne/Tannum/Calliope Sewerage - WWTP Operations SCM6019 - Boyne/Tannum/Calliope Sewerage - WWTP Enviro Monitoring SCM6020 - Boyne/Tannum/Calliope Sewerage - PS Reactive Maintenance SCM6021 - Boyne/Tannum/Calliope Sewerage - PS Preventative Maintenance SCM6022 - Boyne/Tannum/Calliope Sewerage - PS Preventative Maintenance SCM6022 - Boyne/Tannum/Calliope Sewerage - PS Corrective Maintenance SCM6023 - Boyne/Tannum/Calliope Sewerage - PS Corrective Maintenance SCM6023 - Boyne/Tannum/Calliope Sewerage - Network Reactive Mtce SCM6026 - Boyne/Tannum/Calliope Sewerage - Network Preventative Mtce SCM6027 - Boyne/Tannum/Calliope Sewerage - Network Corrective Mtce SCM6029 - Boyne/Tannum/Calliope Sewerage - Network Smoke Testing Total Expenses	(415,82 (118,99 (79,14 (445,93 (9,61 (179,82 (51,37 (25,65 (94,06 (60,50 (453,31 (90,75 (48,75
SCM6014 - Boyne/Tannum/Calliope Sewerage - WWTP Reactive Maintenance SCM6015 - Boyne/Tannum/Calliope Sewerage - WWTP Preventative Mtce SCM6016 - Boyne/Tannum/Calliope Sewerage - WWTP Corrective Maintenance SCM6017 - Boyne/Tannum/Calliope Sewerage - WWTP Operations SCM6019 - Boyne/Tannum/Calliope Sewerage - WWTP Enviro Monitoring SCM6020 - Boyne/Tannum/Calliope Sewerage - PS Reactive Maintenance SCM6021 - Boyne/Tannum/Calliope Sewerage - PS Preventative Maintenance SCM6022 - Boyne/Tannum/Calliope Sewerage - PS Preventative Maintenance SCM6023 - Boyne/Tannum/Calliope Sewerage - PS Corrective Maintenance SCM6023 - Boyne/Tannum/Calliope Sewerage - PUmp Station Operations SCM6025 - Boyne/Tannum/Calliope Sewerage - Network Reactive Mtce SCM6026 - Boyne/Tannum/Calliope Sewerage - Network Preventative Mtce SCM6027 - Boyne/Tannum/Calliope Sewerage - Network Smoke Testing Total Expenses	(415,82 (118,99 (79,14 (445,93 (9,61 (179,82 (51,37 (25,65 (94,06 (60,50 (453,31 (90,75 (48,75
SCM6015 - Boyne/Tannum/Calliope Sewerage - WWTP Preventative Mtce SCM6016 - Boyne/Tannum/Calliope Sewerage - WWTP Corrective Maintenance SCM6017 - Boyne/Tannum/Calliope Sewerage - WWTP Operations SCM6019 - Boyne/Tannum/Calliope Sewerage - WWTP Enviro Monitoring SCM6020 - Boyne/Tannum/Calliope Sewerage - PS Reactive Maintenance SCM6021 - Boyne/Tannum/Calliope Sewerage - PS Preventative Maintenance SCM6022 - Boyne/Tannum/Calliope Sewerage - PS Preventative Maintenance SCM6023 - Boyne/Tannum/Calliope Sewerage - PS Corrective Maintenance SCM6023 - Boyne/Tannum/Calliope Sewerage - PS Corrective Maintenance SCM6025 - Boyne/Tannum/Calliope Sewerage - Network Reactive Mtce SCM6026 - Boyne/Tannum/Calliope Sewerage - Network Preventative Mtce SCM6027 - Boyne/Tannum/Calliope Sewerage - Network Corrective Mtce SCM6029 - Boyne/Tannum/Calliope Sewerage - Network Smoke Testing Total Expenses	(118,99 (79,14 (445,93 (9,61 (179,82 (51,37 (25,65 (94,06 (60,50 (453,31 (90,75 (48,75
SCM6016 - Boyne/Tannum/Calliope Sewerage - WWTP Corrective Maintenance SCM6017 - Boyne/Tannum/Calliope Sewerage - WWTP Operations SCM6019 - Boyne/Tannum/Calliope Sewerage - WWTP Enviro Monitoring SCM6020 - Boyne/Tannum/Calliope Sewerage - PS Reactive Maintenance SCM6021 - Boyne/Tannum/Calliope Sewerage - PS Preventative Maintenance SCM6022 - Boyne/Tannum/Calliope Sewerage - PS Corrective Maintenance SCM6023 - Boyne/Tannum/Calliope Sewerage - PS Corrective Maintenance SCM6023 - Boyne/Tannum/Calliope Sewerage - Pump Station Operations SCM6025 - Boyne/Tannum/Calliope Sewerage - Network Reactive Mtce SCM6026 - Boyne/Tannum/Calliope Sewerage - Network Preventative Mtce SCM6027 - Boyne/Tannum/Calliope Sewerage - Network Corrective Mtce SCM6029 - Boyne/Tannum/Calliope Sewerage - Network Smoke Testing Total Expenses	(79,14 (445,93 (9,61 (179,82 (51,37 (25,65 (94,06 (60,50 (453,31 (90,75 (48,75)
SCM6017 - Boyne/Tannum/Calliope Sewerage - WWTP Operations SCM6019 - Boyne/Tannum/Calliope Sewerage - VWTP Enviro Monitoring SCM6020 - Boyne/Tannum/Calliope Sewerage - PS Reactive Maintenance SCM6021 - Boyne/Tannum/Calliope Sewerage - PS Preventative Maintenance SCM6022 - Boyne/Tannum/Calliope Sewerage - PS Corrective Maintenance SCM6023 - Boyne/Tannum/Calliope Sewerage - Pump Station Operations SCM6025 - Boyne/Tannum/Calliope Sewerage - Network Reactive Mtce SCM6026 - Boyne/Tannum/Calliope Sewerage - Network Preventative Mtce SCM6027 - Boyne/Tannum/Calliope Sewerage - Network Corrective Mtce SCM6029 - Boyne/Tannum/Calliope Sewerage - Network Smoke Testing Total Expenses	(445,93 (9,61 (179,82 (51,37 (25,65 (94,06 (60,50 (453,31 (90,75 (48,75
SCM6019 - Boyne/Tannum/Calliope Sewerage - WWTP Enviro Monitoring SCM6020 - Boyne/Tannum/Calliope Sewerage - PS Reactive Maintenance SCM6021 - Boyne/Tannum/Calliope Sewerage - PS Preventative Maintenance SCM6022 - Boyne/Tannum/Calliope Sewerage - PS Corrective Maintenance SCM6023 - Boyne/Tannum/Calliope Sewerage - Pump Station Operations SCM6025 - Boyne/Tannum/Calliope Sewerage - Network Reactive Mtce SCM6026 - Boyne/Tannum/Calliope Sewerage - Network Preventative Mtce SCM6027 - Boyne/Tannum/Calliope Sewerage - Network Corrective Mtce SCM6029 - Boyne/Tannum/Calliope Sewerage - Network Smoke Testing Total Expenses	(9,61 (179,82 (51,37 (25,65 (94,06 (60,50 (453,31 (90,75 (48,75
SCM6020 - Boyne/Tannum/Calliope Sewerage - PS Reactive Maintenance SCM6021 - Boyne/Tannum/Calliope Sewerage - PS Preventative Maintenance SCM6022 - Boyne/Tannum/Calliope Sewerage - PS Corrective Maintenance SCM6023 - Boyne/Tannum/Calliope Sewerage - Pump Station Operations SCM6025 - Boyne/Tannum/Calliope Sewerage - Network Reactive Mtce SCM6026 - Boyne/Tannum/Calliope Sewerage - Network Preventative Mtce SCM6027 - Boyne/Tannum/Calliope Sewerage - Network Corrective Mtce SCM6029 - Boyne/Tannum/Calliope Sewerage - Network Smoke Testing Total Expenses	(179,82 (51,37 (25,65 (94,06 (60,50 (453,31 (90,75 (48,75
SCM6021 - Boyne/Tannum/Calliope Sewerage - PS Preventative Maintenance SCM6022 - Boyne/Tannum/Calliope Sewerage - PS Corrective Maintenance SCM6023 - Boyne/Tannum/Calliope Sewerage - Pump Station Operations SCM6025 - Boyne/Tannum/Calliope Sewerage - Network Reactive Mtce SCM6026 - Boyne/Tannum/Calliope Sewerage - Network Preventative Mtce SCM6027 - Boyne/Tannum/Calliope Sewerage - Network Corrective Mtce SCM6029 - Boyne/Tannum/Calliope Sewerage - Network Smoke Testing Total Expenses	(51,37 (25,65 (94,06 (60,50 (453,31 (90,75 (48,75
SCM6022 - Boyne/Tannum/Calliope Sewerage - PS Corrective Maintenance SCM6023 - Boyne/Tannum/Calliope Sewerage - Pump Station Operations SCM6025 - Boyne/Tannum/Calliope Sewerage - Network Reactive Mtce SCM6026 - Boyne/Tannum/Calliope Sewerage - Network Preventative Mtce SCM6027 - Boyne/Tannum/Calliope Sewerage - Network Corrective Mtce SCM6029 - Boyne/Tannum/Calliope Sewerage - Network Smoke Testing Total Expenses	(25,65 (94,06 (60,50 (453,31 (90,75 (48,75
SCM6023 - Boyne/Tannum/Calliope Sewerage - Pump Station Operations SCM6025 - Boyne/Tannum/Calliope Sewerage - Network Reactive Mtce SCM6026 - Boyne/Tannum/Calliope Sewerage - Network Preventative Mtce SCM6027 - Boyne/Tannum/Calliope Sewerage - Network Corrective Mtce SCM6029 - Boyne/Tannum/Calliope Sewerage - Network Smoke Testing Total Expenses	(94,06 (60,50 (453,31 (90,75 (48,75
SCM6025 - Boyne/Tannum/Calliope Sewerage - Network Reactive Mtce SCM6026 - Boyne/Tannum/Calliope Sewerage - Network Preventative Mtce SCM6027 - Boyne/Tannum/Calliope Sewerage - Network Corrective Mtce SCM6029 - Boyne/Tannum/Calliope Sewerage - Network Smoke Testing Total Expenses	(60,50 (453,31 (90,75 (48,75
SCM6026 - Boyne/Tannum/Calliope Sewerage - Network Preventative Mtce SCM6027 - Boyne/Tannum/Calliope Sewerage - Network Corrective Mtce SCM6029 - Boyne/Tannum/Calliope Sewerage - Network Smoke Testing Total Expenses	(453,31 (90,75 (48,75
SCM6027 - Boyne/Tannum/Calliope Sewerage - Network Corrective Mtce SCM6029 - Boyne/Tannum/Calliope Sewerage - Network Smoke Testing Total Expenses	(90,75 (48,75
SCM6029 - Boyne/Tannum/Calliope Sewerage - Network Smoke Testing Total Expenses	(48,75
	(2,079,76
Total Sewage Fund	
Total Sewage Fund	(2,079,76
Capital Projects Fund	
Expenses	
SCC1011 - Boyne/Tannum/Calliope – Sewer Relining	(180,00
SCC1017 - Relining Boyne Treatment Ponds	(1,490,00
SCC1018 - Boyne/Tannum/Calliope - Sewer Pipe Bridge assessments	(50,00
SCC1019 - RET 7.4 CSISP - Upgrade gravity main for additional flow	(50,00
SCC2001 - Boyne/Tannum/Calliope - Sewer Manhole Replacement/Raising	(30,00
SCC4017 - Upgrade Pump Station C1 and construct emergency storage	(52,00
SCC4018 - Calliope 4 SPS Upgrade (Condition assessment) SCC4019 - Tannum 01 SPS Upgrade (Condition assessment)	(17,00 (16,00
SCC5002 - SCADA System Upgrade - Boyne	(300,00
SCC6012 - Boyne/Tannum/Calliope - Sewerage Asset Replacement (WWTP)	(100,00
SCC6013 - Boyne Island WWTP - Belt press and shed	(1,500,00
SCC6014 - WWTP upgrades to meet new recycled water quality guidelines	(105,00
SCC6015 - Calliope WWTP Irrigation	(250,00
SCC6016 - Install ground water monitoring bores at Calliope & Boyne	(80,00
Total Expenses	(4,220,00

Strategic Asset Performane_

Description	2019/2020 Budget
Trading Summary	
Ordinary Income	
0135 - Sewerage rates	16,039,3
0160 - Effluent Reuse - QAL	465,4
0225 - Discount granted - sewerage	(1,313,0
0315 - Interest from overdue rates and utility charges	70,2
0535 - Trade waste	200,0
0536 - Curtis Island Volumetric Charge	50,0
0539 - Septic & Grey Water Disposal	500,0
.0730 - Sundry Fees & Charges	3,2
otal Ordinary Income	16,015,1
Ordinary Expenses	
0120 - Normal salaries & wages	(1,048,0
0125 - On-costs salaries & wages	(461,2
0220 - Staff amenities	(6,9
20415 - Interest paid on loans	(61,0
0630 - Hire of plant & equipment - internal	(630,5)
10715 - Electricity & gas	(458,1-
10740 - Rates & charges - Council properties	(68,1
10921 - Other Contractors	(839,0
1150 - Other maintenance	(75,0
1225 - Fees & Charges	(5,0
21320 - Materials	(321,20
otal Ordinary Expenses	(3,974,53
Depreciation	
21435 - Depreciation - GRCFINANC	(12,73
21440 - Depreciation - PFOS	(7,34
1460 - Depreciation - BUILDINGS	(27,9
1461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(7,4
21462 - Depreciation - WATER	(65
21463 - Depreciation - SEWERAGE	(2,846,9
otal Depreciation Expenses	(2,903,15
let Income/(Deficit)	9,137,4
Capital Expenditure/Loans	
Capital Income	
1010 - Federal government grants	400,0
1020 - State government grants	1,061,0
otal Capital Income	1,461,0
Capital Expenses	
0120 - Normal salaries & wages	(1,415,1
0125 - On-costs salaries & wages	(613,3
	(33,0
	(3,673,5
20920 - Other consultants 20921 - Other Contractors 21150 - Other maintenance	(3,673,5 (7,536,6

Strategic Asset Performace _

Loan Payments	
60646 - Sewerage A/c - 12 year debt pool	(25,716)
Total Loan Payments	(25,716)
Total Capital Expenditure/Loans	(11,836,382)
Reserve Movement	
Transfer from Reserve	
35022 - Tfr from Sewerage Constrained Works Reserve	6,102,240
Total Transfer from Reserve	6,102,240
Total Reserve Movement	6,102,240
TOTAL	3,403,348
Projects	
Description	2019/2020 Budget
Sewage Fund	
Expenses	
SGM6011 - Gladstone Sewerage - WWTP Reactive Maintenance	(513,655)
SGM6012 - Gladstone Sewerage - WWTP Preventative Maintenance	(103,887)
SGM6013 - Gladstone Sewerage - WWTP Corrective Maintenance	(92,281)
SGM6014 - Gladstone Sewerage - WWTP Operations	(614,064)
SGM6016 - Gladstone Sewerage - WWTP Environmental Monitoring	(110,198)
SGM6017 - Gladstone Sewerage - Pump Station Reactive Maintenance SGM6018 - Gladstone Sewerage - Pump Station Preventative Maintenance	(460,901) (101,800)
SGM6019 - Gladstone Sewerage - Pump Station Corrective Maintenance	(51,250)
SGM6020 - Gladstone Sewerage - Pump Station Operations	(172,014)
SGM6022 - Gladstone Sewerage - Network Reactive Maintenance	(156,710)
SGM6023 - Gladstone Sewerage - Network Preventative Maintenance	(1,105,503)
SGM6024 - Gladstone Sewerage - Network Corrective Maintenance	(191,927)
SGM6026 - Gladstone Sewerage - Network Smoke Testing	(96,159)
SGM6028 - South Trees WWTP - Derag the basin	(75,000)
Total Expenses	(3,845,350)
Total Sewage Fund	(3,845,350)
Capital Projects Fund	
Income	400.000
SGC4058 - A01 SPS Upgrade (Chapple St) inc emergency storage SGC6013 - Gladstone WWTP Biosolids Treatment	400,000 1,061,000
Total Income	1,461,000
Expenses	1,401,000
SGC1018 - Gladstone - Sewer Main Replacement	(1,119,584)
SGC1021 - Odour control in network Gladstone	(1,303,342)
SGC1023 - A01 to Gladstone WWTP - Replace 450mm section of main	(300,000)
SGC1025 - Gladstone Sewer Pipe Bridge replacement	(200,000)
SGC1026 - Relining South Trees treatment ponds	(28,000)
SGC4058 - A01 SPS Upgrade (Chapple St) inc emergency storage SGC4065 - Upgrade to pump station SPS A06	(3,963,240) (611,500)
SGC4003 - Opgrade to pump station 3-3 A00 SGC4074 - A03 SPS Upgrade (Condition assessment)	(16,000)
SGC4075 - D01 SPS Upgrade (Condition assessment)	(17,000)
SGC4076 - Upgrade to pump station SPS A17 (Condition assessment)	(22,000)
SGC4077 - Upgrade to pump station SPS A28 (Condition assessment)	(27,000)
SGC4078 - Upgrade to pump station SPS C03 (Condition assessment)	(22,000)

Strategic Asset Performane _

SGC4079 - A05 Rising Main - Replace/reline	(100,000)
SGC5005 - Scada Regional Towers	(210,000)
SGC5006 - QAL Effluent PS Scada Upgrade	(90,000)
SGC5007 - SCADA Network Upgrade - Gladstone	(450,000)
SGC6012 - Gladstone WWTP Stormwater Mitigation	(152,000)
SGC6013 - Gladstone WWTP Biosolids Treatment	(3,500,000)
SGC6018 - Gladstone WWTP Distribution tower & process water reservoir	(100,000)
SGC6021 - Gladstone Sewerage Biosolids Reuse Shed	(750,000)
SGC6022 - Gladstone WWTP - Biosolids storage area	(30,000)
SGC6023 - South Trees WWTP - Resolve decant & sludge discharge	(260,000)
Total Expenses	(13,271,666)

Total Capital Projects Fund

(11,810,666)

Strategic Asset Performace

Group: Waste Assets

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	5,320,000	6,163,185	16,060,937
Total Ordinary Expenses	(5,854,200)	(5,184,298)	(10,012,282
Total Depreciation Expenses	(101,494)	(45,436)	(129,945
Net Income/(Deficit)	(635,694)	933,452	5,918,710
Capital Expenditure/Loans			
Total Capital Income	20,000	-	292,320
Total Capital Expenses	(460,000)	(751,294)	(4,120,188
Total Loan Proceeds	-	-	-
Total Loan Payments	(100,058)	(100,058)	(116,642
Total Capital Expenditure/Loans	(540,058)	(851,351)	(3,944,510)
Reserve Movement			
Total Transfer to Reserve	-	-	(6,189,936
Total Transfer from Reserve	1,444,378	-	4,072,614
Total Reserve Movement	1,444,378	-	(2,117,322)
TOTAL	268,626	82,100	(143,122

Strategic Asset Performace _

Trading Summary Ordinary Income 10360 - Tipping fess income 10740 - Tipping fess income 10740 - Tipping fess income 10720 - State government grants 11360 - Sales 1168 - Waste Royalties Total Ordinary Income Ordinary Spences 2012 - On-costs salaries & wages 2013 - On-costs salaries & wages 2013 - On-costs salaries & wages 2013 - On-costs salaries & wages 2014 - Normal salaries & wages 2015 - On-costs salaries & wages 2016 - PEI - const salaries & wages 2017 - PE - no uniform 2022 - Staff uniforms - no PE 2024 - Staff uniforms - no PE 2025 - Staff uniforms - no PE 2026 - Hire of plant & equipment - external 2030 - Hire of plant & equipment - external 2030 - Hire of plant & equipment - internal 2031 - Fuel - vehicles 2032 - Staff uniforms - noper 2031 - Fuel - vehicles 2032 - Olde Kubricants - vehicles 2032 - Other consultants 2032 - Other Contractors 2033 - Freight/Courier/Transport 2133 - Materials 2134 - Heretals<	
Orlinary Locome 10150 - Tipping fess income 101740 - Tipping fess income 10282 - State government grants 11360 - Sales 11400 - Sales 11401 - Market Set Set Set Set Set Set Set Set Set S	
 11505 - Tipping fees income 10740 - Tipping fees income 10752 - State government grants 11360 - Sales 11360 - Sales 11360 - Sales 11360 - Sales 11360 - Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20120 - Normal salaries & wages 20130 - Overtime salaries & wages 20130 - Staff amenities 2023 - Staff amenities 2023 - Staff amenities 2023 - Staff uniforms - no PPE 20240 - Staff uniforms - no PPE 2025 - Hire of plant & equipment - external 2053 - Lose tools & associated consumables 2053 - Lose tools & associated consumables 20740 - Rates & charges - Council properties 20805 - Unit cools & associated consumables 20740 - Staff uniforms - vehicles 20810 - Fuel - vehicles 20825 - Oli & Ubricants - vehicles 20825 - Oli & Stationery 2125 - Frieght/Courier/Transport 2126 - Falephone Expenses 2131 - Vester Ubsposal - Other 2132 - Kargen - Other 2133 - Materials 2135 - Enervicanom - ROZ 2136 - Safey equipment Non-PPE 2137 - Depreciation - FOS 2140 - Depreciation - FOS 2140 - Depreciation - ROZ DDAINAGE & TRANSPORT INFRASTRUCTURE 	
10740 - Tipping fess income 10925 - State government grants 11685 - Waste Royalties Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20120 - Normal salaries & wages 20120 - On-costs salaries & wages 20120 - On-costs salaries & wages 20120 - On-costs salaries & wages 20120 - Staff amenities 20220 - Staff amenities 20220 - Staff uniforms - non PPE 20240 - Staff uniforms - Nor PPE 20240 - Staff uniforms - Nor PPE 20240 - Staff uniforms - NPE 20240 - Staff uniforms - Nor PPE 20240 - Staff uniforms - NPE 20240 - Staff uniforms - NPE 20241 - Interest paid on loans 20252 - Oli Palt & equipment - internal 20253 - Liner of plant & equipment - internal 20263 - Liner of plant & equipment - internal 20253 - Stafe & materials - vehicles 20254 - Oli Palt & equipment - internal 20255 - Oli & lubricants - vehicles 20255 - Oli & lubricants - vehicles 20262 - Other consultants 20202 - Other consultants 2021 - Other Contractors 20202 - Other consultants 2021 - Other Contractors 2022 - Other Consultants 2022 - Jorne Expenses 21235 - Frinting & stationery 21285 - Flephone Expenses 21234 - Waste Disposal - Other 21235 - Safety equipment (Non-PPE) Total Ordinary Expenses 21234 - Waster of Disposal - Other 2135 - Depreciation - GRCFINANC 2140 - Depreciation - GRCFINANC 2140 - Depreciation - FOS 2146 - Depreciation - ROSC DRAINAGE & TRANSPORT INFRASTRUCTURE	
10925 - State government grants 11360 - Sales 11360 - Sales 11360 - Sales 11360 - Sales 11360 - Normal salaries & wages 20120 - Norma Isalaries & wages 20120 - Oncots salaries & wages 20130 - Overtime salaries & wages 20130 - Overtime salaries & wages 20130 - Overtime salaries & wages 20130 - Staff uniforms - non PPE 20220 - Staff amenities 20232 - Staff uniforms - PPE 20275 - Entertainment & Hospitality (FBT) 20140 - Staff uniforms - PPE 20275 - Entertainment & Hospitality (FBT) 2015 - Unitor of plant & equipment - external 20630 - Hire of plant & equipment - external 20630 - Hire of plant & equipment - external 20630 - Hire of plant & equipment - external 20630 - Hire of plant & equipment - external 20632 - Staff uniforms - PPE 20275 - Entertainment & Hospitality (FBT) 2015 - Eltertrity & gas 20740 - Rates & charges - Council properties 2028 - Oli & Dubricants - vehicles 2029 - Other consultants 2029 - Pinting & stationery 21230 - Freight/Courier/Transport 21235 - Pinting & stationery 21236 - Safety equipment (Non-PPE) 21205 - Diter equipment (Non-PPE) 2120 - Diter expenses 21314 - Waste Disposal - Other 21320 - Diter Consultants 21331 - Environmental monitoring and compliance 21335 - Safety equipment (Non-PPE) 2132 - Ditereciation - GRCFINANC 21440 - Depreciation - GRCFINANC 21440 - Depreciation - FVOS 2146 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	13,074,3
11360 - Sales Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20125 - On-costs salaries & wages 20120 - PPE - non unform 20200 - Staff amenities 20202 - Staff uniforms - non PPE 20203 - Staff uniforms - Non PPE 20204 - Staff uniforms - NOPE 20205 - Entertainment & Hospitality (FBT) 20205 - Entertainment & Hospitality (FBT) 20205 - Entertainment & Hospitality (FBT) 20205 - Litre of plant & equipment - external 20205 - Litre of plant & equipment - internal 20208 - Losse tools & associated consumables 20710 - Rates & charges - Council properties 20209 - Onter consultants 20209 - Onter consultants 20209 - Other consultants 20210 - Freight/Courier/Transport 21230 - Freight/Courier/Transport 21230 - Freight/Courier/Transport 21230 - Materials 21311 - Waste Disposal - Other 21320 - Materials 21331 - Environmental montoring and compilance 21335 - Safety equipment (Non-PPE) Total Ordinary Expenses 21342 - Vagenesian 21343 - Depreciation - GRCFINANC 21404 - Depreciation - GRCFINANC 21404 - Depreciation - GRCFINANC 21405 - Depreciation - GRCFINANC 21405 - Depreciation - GRCFINANC 21406 - Depreciation - GRCFINANCE & TRANSPORT INFRASTRUCTURE	1,432,7
11685 - Waste Royalties Total Ordinary Income Ordinary Expenses Ordinary Expense Ordinary Expenses Ord	928,2
Total Ordinary Income Ordinary Expenses 20120 - Normal salaries & wages 20130 - Overtime salaries & wages 20131 - Overtime salaries & wages 20132 - Staff amenities 20232 - Staff amenities 20232 - Staff amenities 20234 - Staff amenities 20235 - Staff uniforms - non PPE 20240 - Staff amenities 20235 - Staff uniforms - non PPE 20246 - Staff uniforms - NPE 20247 - Enterstimment & Hospitality (FBT) 20415 - Interest paid on loans 20525 - Enterchainment & Hospitality (FBT) 2053 - Hire of plant & equipment - internal 20630 - Hire of plant & gas 20740 - Rates & charges - Council properties 20810 - Fuel - vehicles 20815 - Parts & Materials - vehicles 20815 - Oli & lubricants - vehicles 20912 - Other Contractors 20130 - Other maintenance 21230 - Materials 21314 - Waste Disposal - Other 21320 - Materials 21320 - Materials 21320 - Materials 21331 - Environmental monitoring and compliance 21320 - Materials 21335 - Environmental monitoring and compliance	45,0
Ordinary Spanses 20120 - Normal salaries & wages 20121 - DPE - no uniform 20220 - Staff amenities 20220 - Staff amenities 20221 - Staff amenities 20222 - Staff amenities 20223 - Staff uniforms - non PPE 20240 - Staff uniforms - non PPE 20252 - Interctainment & Hospitality (FBT) 2041 - Staff uniforms - PPE 20252 - Inter of plant & equipment - external 20635 - Hire of plant & equipment - internal 20635 - Loose tools & associated consumables 20715 - Electricity & gas 20815 - Oli & lubricants - vehicles 20825 - Oli & Rubricants - vehicles 20835 - Part & materials - vehicles 20915 - Greenwaste contractors 20921 - Other consultants 209221 - Other consultants 20921 - Other consultants 20921 - Other contractors 21235 - Freight/Courier/Transport 21236 - Safety equipment (Non-PPE) 21332 - Materials 21332 - Materials 2134 - Navierials 2135 - Enelphone Expenses 2136 - Safety equipment (Non-PPE) Z136 - Safety equipment (Non-PPE) Z140 - Depreciation - FOS	240,0
2012 - Normal salaries & wages 2012 - On-costs salaries & wages 2013 - Overtime salaries & wages 2020 - Staff amenities 2022 - Staff amenities 2023 - Staff uniforms - PPE 2027 - Entertainment & Hospitality (FBT) 2027 - Entertainment & Hospitality (FBT) 2028 - Hire of plant & equipment - external 2020 - Hire of plant & equipment - internal 2029 - Inter of plant & equipment - internal 2029 - Electricity & gas 2020 - Fuel - vehicles 2021 - Fuel - vehicles 2021 - Fuel - vehicles 2022 - Oil & Lubricants - vehicles 2023 - Staft & materials - vehicles 2029 - Other consultants 2029 - Other Contractors 2029 - Other Contractors 2029 - Other Contractors 2020 - Freight/Courier/Transport 2023 - Freight/Courier/Transport 2023 - Freight/Courier/Transport 2023 - Materials 2023 - Johne Expenses 2023 - Safety equipment (Non-PPE) Total Ordinary Expenses 2024 2024 - Depreciation - GRCFINANC 2024 - Depreciation - FOG 2024 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	15,720,2
20125 - On-costs salaries & wages 20130 - Overtime salaries & wages 20220 - Staff amenities 20220 - Staff amenities 20220 - Staff uniforms - noP PE 20240 - Staff uniforms - PPE 20240 - Staff uniforms - PPE 20240 - Staff uniforms - PPE 20240 - Staff uniforms - PPE 20257 - Entertainment & Hospitality (FBT) 20415 - Interest paid on loans 20625 - Hire of plant & equipment - external 20630 - Hire of plant & equipment - internal 20630 - Hire of plant & equipment - internal 20635 - Loose tools & associated consumables 20740 - Rates & charges - Council properties 20740 - Rates & charges - Council properties 20835 - Parts & materials - vehicles 20835 - Parts & materials - vehicles 20835 - Parts & materials - vehicles 20920 - Other consultants 20921 - Other consultants 20921 - Other consultants 20921 - Other consultants 20922 - Other consultants 20922 - Other consultants 20921 - Consultants 20921 - Other consultants 20921 - Other consultants 20921 - Other consultants 20921 -	
20130 - Overtime salaries & wages 20210 - PFE - non uniform 20220 - Staff amenities 20225 - Staff uniforms - non PFE 20240 - Staff uniforms - PPE 20245 - Interest paid on loans 2025 - Hire of plant & equipment - external 20263 - Line of plant & equipment - external 20263 - Liose tools & associated consumables 20275 - Electricity & gas 20740 - Rates & charges - Council properties 20810 - Fuel - vehicles 20825 - Oil & lubricants - vehicles 20825 - Oil & lubricants - vehicles 20825 - Oil & lubricants - vehicles 20835 - Parts & materials - vehicles 20921 - Other consultants 20921 - Other consultants 20921 - Other constrators 20921 - Other contractors 20921 - Other contractors 20155 - Freight/Courier/Transport 21250 - Printing & stationery 21255 - Safety equipment (Non-PPE) Total Ordinary Expenses 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses 21345 - Depreciation - GRCFINANC 21440 - Depreciation - GRCFINANC 21440 - Depreciation - GRCFINANC	(899,30
20210 - PPE - non uniform 20220 - Staff amenities 20233 - Staff uniforms - non PPE 20240 - Staff uniforms - PPE 20242 - Staff uniforms - PPE 20245 - Hire of plant & equipment - external 20635 - Hire of plant & equipment - internal 20636 - Hire of plant & equipment - internal 20635 - Loose tools & associated consumables 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20816 - Fuel - vehicles 20825 - Oil & lubricants - vehicles 20835 - Parts & materials - vehicles 20935 - Orter consultants 20931 - Other consultants 20921 - Other maintenance 21230 - Freight/Courier/Transport 21235 - Freight/Courier/Transport 21236 - Telephone Expenses 21336 - Safety equipment non-PPE) Total Ordinary Expenses Total Ordinary Expenses Total Ordinary Expenses 21345 - Depreciation - GRCFINANC 21440 - Depreciation - GRCFINANC 21440 - Depreciation - FPOS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(438,50
20220 - Staff amenities 20235 - Staff uniforms - non PPE 20240 - Staff uniforms - PPE 20245 - Interest paid on loans 20255 - Entertainment & Hospitality (FBT) 20415 - Interest paid on loans 20265 - Hire of plant & equipment - external 20630 - Hire of plant & equipment - external 20635 - Loose tools & associated consumables 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20740 - Rates & charges - Council properties 20810 - Fuel - vehicles 20825 - Oilk Ulubricants - vehicles 20835 - Parts & materials - vehicles 20835 - Parts & materials - vehicles 20926 - Other consultants 20920 - Other consultants 20921 - Other Contractors 21150 - Other maintenance 21230 - Freight/Courier/Transport 21235 - Felephone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21351 - Environmental monitoring and compliance 21325 - Safety equipment (Non-PPE) Total Ordinary Expenses 21440 - Depreciation - GRCFINANC 21440 - Depreciation - GRCFINANC 21440 - Depreciation - FNOS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(132,00
20235 - Staff uniforms - non PPE 20240 - Staff uniforms - PPE 20275 - Entertainment & Hospitality (FBT) 20415 - Interest paid on loans 20625 - Hire of plant & equipment - external 20630 - Hire of plant & equipment - internal 20635 - Loose tools & associated consumables 20705 - Electricity & gas 20710 - Rates & charges - Council properties 20810 - Fuel - vehicles 20810 - Fuel - vehicles 20825 - Oil & lubricants - vehicles 20835 - Parts & materials - vehicles 20835 - Parts & materials - vehicles 20920 - Other consultants 20921 - Other consultants 20921 - Other consultants 20921 - Other consultants 20921 - Other consultants 20922 - Other consultants 20925 - Telephone Expenses 21136 - Other maintenance 21235 - Freipht/Courier/Transport 21235 - Telephone Expenses 21341 - Mvate Disposal - Other 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses Depreciation - GRCFINANC 21440 - Depreciation - GRCFINANC 21440 - Depreciation - GRCFINANC	(1,00
20240 - Staff uniforms - PPE 20275 - Entertainment & Hospitality (FBT) 20415 - Interest paid on loans 20625 - Ifre of plant & equipment - external 20630 - Hire of plant & equipment - internal 20635 - Loose tools & associated consumables 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20820 - Fuel - vehicles 20825 - Oil & lubricants - vehicles 20825 - Oil & lubricants - vehicles 20825 - Oil & lubricants - vehicles 20920 - Other consultants 20921 - Other consultants 20921 - Other contractors 20920 - Other maintenance 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21331 - Environmental monitoring and compliance 21355 - Safety equipment (Non-PPE) Total Ordinary Expenses 21440 - Depreciation - GRCFINANC 21440 - Depreciation - GRCFINANC 21440 - Depreciation - FUSA	(6,00
20275 - Entertainment & Hospitality (FBT) 20415 - Interest paid on loans 20625 - Hire of plant & equipment - external 20630 - Hire of plant & equipment - internal 20635 - Loose tools & associated consumables 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20815 - Oil & lubricants - vehicles 20825 - Oil & lubricants - vehicles 20835 - Parts & materials - vehicles 20915 - Greenwaste contractors 20921 - Other consultants 20921 - Other consultants 20921 - Other consultants 20921 - Other maintenance 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses 21440 - Depreciation - GRCFINANC 21440 - Depreciation - GRCFINANC 21440 - Depreciation - RUBLDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(1,00
20415 - Interest paid on loans 20625 - Hire of plant & equipment - external 20636 - Hire of plant & equipment - internal 20635 - Loose tools & associated consumables 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20805 - Fuel - vehicles 20825 - Oil & Iubricants - vehicles 20825 - Oil & Iubricants - vehicles 20825 - Parts & materials - vehicles 20915 - Greenwaste contractors 20920 - Other consultants 20921 - Other consultants 20921 - Other consultants 20921 - Other contractors 21150 - Other maintenance 21230 - Freight/Courier/Transport 21235 - Felephone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses 21440 - Depreciation - GRCFINANC 21440 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(3,00
20625 - Hire of plant & equipment - external 20635 - Hire of plant & equipment - internal 20635 - Loose tools & associated consumables 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20810 - Fuel - vehicles 20825 - Oil & lubricants - vehicles 20825 - Oil & lubricants - vehicles 20825 - Oil & lubricants - vehicles 20920 - Other consultants 20920 - Other consultants 20920 - Other consultants 20921 - Other Contractors 21150 - Other maintenance 21230 - Freight/Courier/Transport 21285 - Felphone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses 21440 - Depreciation - GRCFINANC 21440 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(1,00
20630 - Hire of plant & equipment - internal 20635 - Loose tools & associated consumables 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20810 - Fuel - vehicles 20825 - Oil & lubricants - vehicles 20835 - Parts & materials - vehicles 20835 - Parts & materials - vehicles 20915 - Greenwaste contractors 20920 - Other consultants 20921 - Other consultants 20921 - Other consultants 20921 - Other contractors 201320 - Freight/Courier/Transport 21230 - Freight/Courier/Transport 21235 - Telephone Expenses 21341 - Waste Disposal - Other 21320 - Materials 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses 21435 - Depreciation - GRCFINANC 21435 - Depreciation - GRCFINANC 21440 - Depreciation - FOS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(101,21
20635 - Loose tools & associated consumables 20715 - Electricity & gas 20740 - Rates & charges - Council properties 20810 - Fuel - vehicles 20825 - Oil & lubricants - vehicles 20835 - Parts & materials - vehicles 20915 - Greenwaste contractors 20920 - Other consultants 20921 - Other consultants 20921 - Other Contractors 21150 - Other maintenance 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses 214 35 - Depreciation - GRCFINANC 21440 - Depreciation - FPOS 21440 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(5,00
20715 - Electricity & gas 20740 - Rates & charges - Council properties 20810 - Fuel - vehicles 20825 - Oil & lubricants - vehicles 20835 - Parts & materials - vehicles 20915 - Greenwaste contractors 20920 - Other consultants 20921 - Other Contractors 20921 - Other Contractors 21150 - Other maintenance 21230 - Freight/Courier/Transport 21255 - Printing & stationery 21285 - Telephone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses 21435 - Depreciation - GRCFINANC 21440 - Depreciation - FOS 21460 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(1,166,24
20740 - Rates & charges - Council properties 20810 - Fuel - vehicles 20825 - Oil & lubricants - vehicles 20835 - Parts & materials - vehicles 20915 - Greenwaste contractors 20920 - Other consultants 20921 - Other consultants 20921 - Other Contractors 21150 - Other maintenance 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21331 - Environmental monitoring and compliance 21355 - Safety equipment (Non-PPE) Total Ordinary Expenses 21440 - Depreciation - GRCFINANC 21440 - Depreciation - FPOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(2,00
20810 - Fuel - vehicles 20825 - Oil & lubricants - vehicles 20835 - Parts & materials - vehicles 20915 - Greenwaste contractors 20920 - Other consultants 20921 - Other consultants 20921 - Other contractors 21150 - Other maintenance 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses 21440 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(5,50
20825 - Oil & lubricants - vehicles 20835 - Parts & materials - vehicles 20915 - Greenwaste contractors 20920 - Other consultants 20921 - Other Contractors 20920 - Other maintenance 21230 - Freight/Courier/Transport 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses 21435 - Depreciation - GRCFINANC 21440 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(5,50
20835 - Parts & materials - vehicles 20915 - Greenwaste contractors 20920 - Other consultants 20921 - Other Contractors 21150 - Other maintenance 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses 214 35 - Depreciation - GRCFINANC 21445 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(1,02
20915 - Greenwaste contractors 20920 - Other consultants 20921 - Other Contractors 21150 - Other maintenance 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses 21435 - Depreciation - GRCFINANC 21435 - Depreciation - GRCFINANC 21440 - Depreciation - FFOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(2,52
20920 - Other consultants 20921 - Other Contractors 21150 - Other maintenance 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses 21435 - Depreciation - GRCFINANC 21435 - Depreciation - GRCFINANC 21440 - Depreciation - FFOS 21460 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(1,50
20921 - Other Contractors 21150 - Other maintenance 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21321 - Environmental monitoring and compliance 21355 - Safety equipment (Non-PPE) Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - FOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(252,00
21150 - Other maintenance 21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(100,00
21230 - Freight/Courier/Transport 21275 - Printing & stationery 21285 - Telephone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(71,27
21275 - Printing & stationery 21285 - Telephone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(75,00
21285 - Telephone Expenses 21314 - Waste Disposal - Other 21320 - Materials 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(5,00
21314 - Waste Disposal - Other 21320 - Materials 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(50
21320 - Materials 21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(2,40
21351 - Environmental monitoring and compliance 21365 - Safety equipment (Non-PPE) Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(3,886,93
21365 - Safety equipment (Non-PPE) Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(49,98
Total Ordinary Expenses Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(30,00
Depreciation 21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(20,04
21435 - Depreciation - GRCFINANC 21440 - Depreciation - PFOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(7,265,43
21440 - Depreciation - PFOS 21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	
21460 - Depreciation - BUILDINGS 21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(69,33
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(20,30
•	(5,81
21463 - Depreciation - SEWERAGE	(7,04
	(25
Total Depreciation Expenses	(102,75

Strategic Asset Performane_

Capital Expenditure/Loans

Capital Expenses 20921 - Other Contractors 21150 - Other maintenance 21320 - Materials	(1,761,400) (300,000) (100,000)
Total Capital Expenses	(2,161,400)
Loan Payments	
60648 - Regional Landfill A/C - 15year debt pool	(116,642)
Total Loan Payments	(116,642)
Total Capital Expenditure/Loans	(2,278,042)
Reserve Movement	
Transfer to Reserve	
30145 - Tfr to Regional Waste Management Reserve	(6,189,936)
Total Transfer to Reserve	(6,189,936)
Total Reserve Movement	(6,189,936)

TOTAL

Projects	
Description	2019/2020 Budget
Cleansing Fund	
Income	
LND0077 - Landfill - Operations	15,480,236
Total Income	15,480,236
Expenses	
LND0077 - Landfill - Operations LND0078 - Landfill - Gas/Solar	(7,144,221) (20,000)
Total Expenses	(7,164,221)
Total Cleansing Fund	8,316,016
Capital Projects Fund	
Expenses	(1.207.000)
LND0027 - Benaraby Landfill - Stage 3 Landfill Cell Development LND0060 - Concrete Stockpile - Benaraby Landfill	(1,387,000) (300,000)
LND0061 - Leachate Disposal System - Benaraby Landfill	(50,000)
LND0064 - Benaraby Landfill - Install second weighbridge	(200,000)
LND0074 - Benaraby Landfill - Security Cameras	(24,500)
LND0075 - Waste Levy Implementation	(99,900)
LND0093 - Purchase of fence and microphazir for asbestos detection	(100,000)
Total Expenses	(2,161,400)

(2,161,400)

(115,930)

Strategic Asset Performane_

Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
10150 - Tipping fees income	275,70
11360 - Sales	65,00
Total Ordinary Income	340,70
Ordinary Expenses	
20710 - Cleaning & refuse	(332,484
20740 - Rates & charges - Council properties	(4,01)
20915 - Greenwaste contractors	(168,00
20916 - Transfer station contractors	(1,654,35
21345 - Tipping Fees	(588,00)
Total Ordinary Expenses	(2,746,84
Depreciation	
21435 - Depreciation - GRCFINANC	(3,61
21440 - Depreciation - PFOS	(12,52
21460 - Depreciation - BUILDINGS	(5,56
21461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(5,26
21462 - Depreciation - WATER	(22)
Total Depreciation Expenses	(27,19)
Net Income/(Deficit)	(2,433,33
Capital Expenditure/Loans	
Capital Income	
11020 - State government grants	292,32
	202.22
Total Capital Income	292,32
Capital Expenses 20921 - Other Contractors	(1,908,78
21150 - Other maintenance	(1,908,78
Total Capital Expenses	(1,958,78
Total Capital Expenditure/Loans	(1,666,46
Reserve Movement	
Transfer from Reserve	
35045 - Tfr from Regional Waste Management Reserve	4,072,62
Total Transfer from Reserve	4,072,61
Total Reserve Movement	4,072,61

Strategic Asset Performace ____

Projects	
Description	2019/2020 Budget
Cleansing Fund	
Income	
LND0079 - Gladstone Transfer Station	170,350
LND0080 - Agnes Water Transfer Station	18,928
LND0081 - Calliope Transfer Station	18,928
LND0082 - Rosedale Transfer Station	18,928
LND0083 - Baffle Creek Transfer Station	18,928
LND0084 - Bororen Transfer Station	18,928
LND0085 - Turkey Beach Transfer Station	18,928
LND0086 - Mt Larcom Transfer Station LND0087 - Yarwun Transfer Station	18,928 18,928
LND0088 - Nagoorin Transfer Station	18,928
Total Income	340,701
Expenses	
LND0079 - Gladstone Transfer Station	(1,764,994)
LND0080 - Agnes Water Transfer Station	(138,468)
LND0081 - Calliope Transfer Station	(95,232)
LND0082 - Rosedale Transfer Station LND0083 - Baffle Creek Transfer Station	(95,232)
LND0084 - Bororen Transfer Station	(93,996) (95,232)
LND0085 - Turkey Beach Transfer Station	(95,232)
LND0086 - Mt Larcom Transfer Station	(95,232)
LND0087 - Yarwun Transfer Station	(95,232)
LND0088 - Nagoorin Transfer Station	(95,232)
LND0089 - Curtis Island Transfer Station	(39,375)
LND0090 - Facing Island Transfer Station	(39,375)
Total Expenses	(2,742,835)
Total Cleansing Fund	(2,402,134)
Capital Projects Fund	
Income	
LND0046 - Agnes Water Transfer Station Upgrade	292,320
Total Income	292,320
Expenses	
LND0046 - Agnes Water Transfer Station Upgrade	(1,701,076)
LND0092 - Mandalay Hardware	(187,712)
RDC0790 - Road Improvements - Calliope Transfer Station	(20,000)
RDC0808 - Rosedale Transfer Station Service Road Upgrade (TEAC)	(50,000)
Total Expenses	(1,958,788)
	(_,),,
Total Capital Projects Fund	(1,666,468)

Strategic Asset Performance

Group: Water Assets

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	31,955,479	37,217,581	33,974,633
Total Ordinary Expenses	(23,801,304)	(22,044,927)	(23,454,877
Total Depreciation Expenses	(4,274,774)	(3,802,941)	(3,811,023
Net Income/(Deficit)	3,879,401	11,369,713	6,708,734
Capital Expenditure/Loans			
Total Capital Income	965,211	600,950	-
Total Capital Expenses	(14,262,636)	(5,115,065)	(8,263,067
Total Loan Proceeds	-	-	-
Total Loan Payments	(1,205,205)	(1,205,205)	(1,276,234
Total Capital Expenditure/Loans	(14,502,630)	(5,719,319)	(9,539,301)
Reserve Movement			
Total Transfer to Reserve	(365,211)	(576,785)	-
Total Transfer from Reserve	6,713,666	-	206,000
Total Reserve Movement	6,348,455	(576,785)	206,000
TOTAL	(4,274,774)	5,073,609	(2,624,567)

Strategic Asset Performane_

Trading Summary	
Ordinary Income	
10120 - Water access charges	15,329,60
10125 - Water consumption charges	13,694,40
10130 - Water sales - NRG	1,570,3
.0215 - Discount granted - water	(1,217,30
.0315 - Interest from overdue rates and utility charges	120,2
0537 - Other Fees & Charges	2
0730 - Sundry Fees & Charges	50,0
1124 - New connections other	65,3
1630 - Income tax equivalents	1,700,0
otal Ordinary Income	31,312,8
Ordinary Expenses	
0120 - Normal salaries & wages	(795,96
0125 - On-costs salaries & wages	(445,26
0220 - Staff amenities	(2,26
0415 - Interest paid on loans	(28,53
0630 - Hire of plant & equipment - internal	(370,88
0715 - Electricity & gas	(68,67
0740 - Rates & charges - Council properties	(7,20
0921 - Other Contractors	(336,74
1225 - Fees & Charges	(2,27
1320 - Materials 1330 - Bulk Water Purchases	(241,41 (18,089,14
otal Ordinary Expenses	(20,388,38
Depreciation	
1435 - Depreciation - GRCFINANC	(8,08
1460 - Depreciation - BUILDINGS	(1,44
1461 - Depreciation - ROAD DRAINAGE & TRANSPORT INFRASTRUCTURE	(1,1)
1462 - Depreciation - WATER	(2,725,75
1463 - Depreciation - SEWERAGE	(33,83
otal Depreciation Expenses	(2,770,22
let Income/(Deficit)	8,154,2
apital Expenditure/Loans	
apital Expenses	
20921 - Other Contractors	(4,432,17
1150 - Other maintenance	(2,222,00
otal Capital Expenses	(6,654,17
oan Payments	
0632 - Water - 15ur debt pool	(54,78
0644 - Lake Awoonga - 15year Debt Pool	(56,22
otal Loan Payments	(111,00

Strategic Asset Performace

Reserve Movement

35021 - Tfr from Water Constrained Works Reserve	206,000
Total Transfer from Reserve	206,000
Total Reserve Movement	206,000

TOTAL

Projects	
Description	2019/2020 Budget

Water Fund

Expenses

Total Expenses	(2,263,486)
WLM9035 - Lake Awoonga - Pump Station Operations	(60,843)
WLM9034 - Lake Awoonga - Pump Station Corrective Maintenance	(767)
WLM9033 - Lake Awoonga - Pump Station Preventative Maintenance	(1,684)
WLM9032 - Lake Awoonga - Pump Station Reactive Maintenance	(6,156)
WLM9030 - Lake Awoonga - Network Demand Management	(44,873)
WLM9029 - Lake Awoonga - Network Operations	(146,771)
WLM9028 - Lake Awoonga - Network Corrective Maintenance	(309,183)
WLM9027 - Lake Awoonga - Network Preventative Maintenance	(309,183)
WLM9026 - Lake Awoonga - Network Reactive Maintenance	(1,156,511)
WLM9025 - Lake Awoonga - Reservoir Operations	(60,062)
WLM9024 - Lake Awoonga - Reservoir Corrective Maintenance	(8,641)
WLM9023 - Lake Awoonga - Reservoir Preventative Maintenance	(33,950)
WLM9022 - Lake Awoonga - Reservoir Reactive Maintenance	(124,863)

Total Expenses

Total Water Fund	(2,263,486)
Capital Projects Fund	
Expenses	
WLC1042 - Paterson 2 Water Main	(188,621)
WLC1049 - Replacement of AC main in Oaka Street	(301,000)
WLC1050 - Water Loss reduction Lake Awoonga	(357,000)
WLC1052 - Paterson Street Trunk Water Main Relocation	(10,000)
WLC1057 - Renew Water Main Pier St from Oaka to Goondoon	(75,000)
WLC1058 - Lake Awoonga - Water pipe bridge replacement	(47,000)
WLC1059 - O'Connell Street - Construct new main & upgrade connection	(50,000)
WLC2005 - Lake Awoonga - Water Service Replacements	(40,000)
WLC3018 - Lake Awoonga - Water Meter Replacements	(1,525,000)
WLC3019 - Lake Awoonga - New Water Meters	(70,000)
WLC3022 - Lake Awoonga - Smart Metering for Water Connections	(100,000)
WLC4002 - Lake Awoonga - Water Scheme Asset Renewal (Pump Stations)	(80,000)
WLC5005 - SCADA Upgrade Lake Awoonga	(60,000)
WLC8000 - Lake Awoonga Water Scheme Asset Renewal (Valves/Hydrants/Bac	(40,000)
WLC9012 - Paterson Reservoir 2 - New Storage (25.0ML)	(10,000)
WLC9013 - Kirkwood Low Reservoir	(206,000)
WLC9015 - Acquire Reservoir Site 2 (Mt Elizabeth)	(290,000)
WLC9016 - Lake Awoonga - Reservoir Renewals	(3,096,555)
WLC9017 - Kirkwood Low Reservoir Outlet	(8,000)
WLC9022 - SCADA sharing (GAWB)	(100,000)
Total Expenses	(6,654,176)
Total Capital Projects Fund	(6,654,176)

1,595,045

Strategic Asset Performane_

Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
10120 - Water access charges	192,10
10125 - Water consumption charges	395,60
10215 - Discount granted - water	(14,70
10315 - Interest from overdue rates and utility charges	2,60
Total Ordinary Income	575,60
Ordinary Expenses	
20120 - Normal salaries & wages	(198,85
20125 - On-costs salaries & wages	(111,248
20220 - Staff amenities	(2,05
20415 - Interest paid on loans	(45,758
20630 - Hire of plant & equipment - internal	(75,75
20715 - Electricity & gas	(15,45
20740 - Rates & charges - Council properties	(1,53
20921 - Other Contractors	(86,59
21150 - Other maintenance	(70,00
21225 - Fees & Charges	(6,28)
21320 - Materials	(64,336
Total Ordinary Expenses	(677,884
Depreciation	
21440 - Depreciation - PFOS	(70
21460 - Depreciation - BUILDINGS	(64
21462 - Depreciation - WATER	(178,40)
21463 - Depreciation - SEWERAGE	(5,070
Total Depreciation Expenses	(184,820
Net Income/(Deficit)	(287,110
Capital Expenditure/Loans	
Capital Expenses	
20921 - Other Contractors	(60,00
21150 - Other maintenance	(158,89)
Total Capital Expenses	(218,89
Total Capital Expenditure/Loans	(218,89
TOTAL	(506,001

Strategic Asset Performane_

Description	2019/2020 Budget
Water Fund	
Expenses	
WBM6004 - Bororen Water Treatment Plant - Review of instrumentation	(20,000
WMM1008 - Miriam Vale/Bororen - Water Network Reactive Maintenance	(42,77)
WMM1009 - Miriam Vale/Bororen - Water Network Preventative Maintenance	(9,12
WMM1010 - Miriam Vale/Bororen - Water Network Corrective Maintenance	(9,12)
WMM1011 - Miriam Vale/Bororen - Water Network Operations	(5,343
WMM1012 - Miriam Vale/Bororen - Demand Management	(9,97
WMM4003 - Miriam Vale/Bororen - Pump Station Reactive Maintenance	(1,70
WMM4004 - Miriam Vale/Bororen - Pump Station Preventative Maintenance	(519
WMM4005 - Miriam Vale/Bororen - Pump Station Corrective Maintenance	(18
WMM4006 - Miriam Vale/Bororen - Pump Station Operations	(2,580
WMM6007 - Miriam Vale WTP optimisation (Baffle Creek)	(50,000
WMM6008 - Miriam Vale/Bororen - WTP Reactive Maintenance	(157,31)
WMM6009 - Miriam Vale/Bororen - WTP Preventative Maintenance	(42,60)
WMM6010 - Miriam Vale/Bororen - WTP Corrective Maintenance	(21,34
WMM6011 - Miriam Vale/Bororen - WTP Operations	(228,769
WMM9005 - Miriam Vale/Bororen - Reservoir Reactive Maintenance	(15,97)
WMM9006 - Miriam Vale/Bororen - Reservoir Preventative Maintenance	(4,249
WMM9007 - Miriam Vale/Bororen - Reservoir Corrective Maintenance	(1,060
WMM9008 - Miriam Vale/Bororen - Reservoir Operations	(7,949
Total Expenses	(630,588
Total Water Fund	(630,588
Capital Projects Fund	
Expenses	
WBC6003 - Bororen WTP - Install platform to provide safe access	(20,00
WMC2005 - Miriam Vale / Bororen - Water Service Replacements	(3,000
WMC3018 - Miriam Vale / Bororen - New Water Meters	(5)
WMC3019 - Miriam Vale / Bororen - Water Meter Replacements	(5,56)
WMC3020 - Miriam Vale / Bororen - Asset Renewals (Flow Meters)	(8,00
WMC4000 - Miriam Vale / Bororen - Asset Renewals (Bore Refurb)	(121,83)
WMC5006 - SCADA Upgrade Miriam Vale/ Bororen	(60,000
Total Expenses	(218,89

Strategic Asset Performace ____

Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
10120 - Water access charges	811,1
10125 - Water consumption charges	1,344,4
l0215 - Discount granted - water	(78,70
10315 - Interest from overdue rates and utility charges	9,4
Total Ordinary Income	2,086,2
Ordinary Expenses	
20120 - Normal salaries & wages	(61,83
20125 - On-costs salaries & wages	(34,60
20415 - Interest paid on loans	(499,89
20630 - Hire of plant & equipment - internal	(26,26
20715 - Electricity & gas	(481,35
20740 - Rates & charges - Council properties	(5,47
20921 - Other Contractors	(1,254,11
21225 - Fees & Charges	(2,40
21320 - Materials	(22,65
Fotal Ordinary Expenses	(2,388,61
Depreciation	
21440 - Depreciation - PFOS	(35
21460 - Depreciation - BUILDINGS	(1,00
21462 - Depreciation - WATER	(854,61
Fotal Depreciation Expenses	(855,97
Net Income/(Deficit)	(1,158,38
Capital Expenditure/Loans	
Capital Expenses	
20920 - Other consultants	(975,00
20921 - Other Contractors	(50,00
21150 - Other maintenance	(320,00
21320 - Materials	(45,00
Total Capital Expenses	(1,390,00
.oan Payments	
50656 - Agnes Water Water Loan	(559,16
50812 - Desalination Interest Free Loan	(606,06
Fotal Loan Payments	(1,165,22
Fotal Capital Expenditure/Loans	(2,555,22

Strategic Asset Performane_

Description	2019/2020 Budget
Nater Fund	544864
Expenses	
NAM1007 - 1770/Agnes Water - Water Network Reactive Maintenance	(76,79
NAM1008 - 1770/Agnes Water - Water Network Preventative Maintenance	(16,47
NAM1009 - 1770/Agnes Water - Water Network Corrective Maintenance	(16,46
NAM1010 - 1770/Agnes Water - Water Network Operations	(8,78
NAM1011 - 1770/Agnes Water - Demand Management	(19,96
NAM4005 - 1770/Agnes Water - Pump Station Reactive Maintenance	(5,20
NAM4006 - 1770/Agnes Water - Pump Station Preventative Maintenance	(1,47
NAM4007 - 1770/Agnes Water - Pump Station Corrective Maintenance	(74
NAM4008 - 1770/Agnes Water - Pump Station Operations	(8,14
NAM6007 - 1770/Agnes Water - WTP Reactive Maintenance	(379,35
NAM6008 - 1770/Agnes Water - WTP Preventative Maintenance	(108,38
NAM6009 - 1770/Agnes Water - WTP Corrective Maintenance	(54,20
NAM6010 - 1770/Agnes Water - WTP Operations	(1,157,41
NAM9006 - 1770/Agnes Water - Reservoir Reactive Maintenance	(17,38
NAM9007 - 1770/Agnes Water - Reservoir Preventative Maintenance	(4,01
NAM9008 - 1770/Agnes Water - Reservoir Corrective Maintenance	(1,01
NAM9009 - 1770/Agnes Water - Reservoir Operations	(7,43
Fotal Expenses	(1,883,243
Total Water Fund	(1,883,241
Capital Projects Fund	
Expenses	<i>(</i>
NAC1008 - Water Loss Reduction - Agnes Water	(25,00
NAC2006 - Agnes Water / 1770 - Water Service Replacements	(5,00
NAC3019 - Agnes Water / 1770 - New Water Meters	(3,00
NAC3020 - Agnes Water / 1770 - Water Meter Replacements	(45,00
NAC3021 - Agnes Water - Water Asset Renewals (Flow Meters)	(2,00
NAC5000 - SCADA Upgrade - Agnes Water Water	(50,00
NAC6007 - Agnes Water - Water Asset Renewal (Bore Refurb) NAC6008 - Agnes Water Water Treatment Plant - Ultrafiltration System	(105,00 (975,00
NAC6008 - Agnes Water Water Treatment Plant Upgrade	(80,00
NACO10 - Agnes Water Water Treatment Plant Opgrade NAC9028 - Agnes Water Reservoir Renewals	(100,00
Total Expenses	(1,390,00

Strategy and Transformation _____

Business Unit Summary

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	94,351,506	96,021,828	99,376,349
Total Ordinary Expenses	(14,732,787)	(14,848,951)	(17,647,506
Total Depreciation Expenses	(282,836)	(389,911)	(136,861
Net Income/(Deficit)	79,335,883	80,782,965	81,591,983
Capital Expenditure/Loans			
Total Capital Income	986,849	141,427	697,033
Total Capital Expenses	(6,751,933)	(1,014,867)	(9,170,000
Total Loan Proceeds	-	-	-
Total Loan Payments	(3,748,253)	(3,748,252)	(4,276,806
Total Capital Expenditure/Loans	(9,513,337)	(4,621,692)	(12,749,773
Reserve Movement			
Total Transfer to Reserve	(4,390,100)	(4,390,100)	(6,616,658
Total Transfer from Reserve	2,521,898	174,624	10,037,993
Total Reserve Movement	(1,868,202)	(4,215,476)	3,421,33
TOTAL	67,954,344	71,945,796	72,263,54

Strategy and Transformation _

Group: Economic Development

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	-	-	-
Total Ordinary Expenses	(935,750)	(654,055)	(1,280,575
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	(935,750)	(654,055)	(1,280,575)
Capital Expenditure/Loans			
Total Capital Income	100,000	101,075	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	100,000	101,075	-
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	400,000
Total Reserve Movement	-	-	400,000
TOTAL	(835,750)	(552,980)	(880,575)

Strategy and Transformation _

Description	2019/2020
	Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(120,34
20125 - On-costs salaries & wages	(52,96
20270 - Travel & Accommodation - Staff	(10,00
20275 - Entertainment & Hospitality (FBT)	(14,00
20277 - NON-FBT Entertainment & Hospitality	(3,00
20550 - Subs - Other	(36,70
20620 - Hardware Less than 5K	(2,45
20630 - Hire of plant & equipment - internal	(1,98
20920 - Other consultants 20921 - Other Contractors	(225,00)
20521 - Other Contractors 21050 - Other Donations	(603,00 (210,00
21285 - Telephone Expenses	(210,00
	(1,15
Total Ordinary Expenses	(1,280,57
Net Income/(Deficit)	(1,280,57
Reserve Movement	
Transfer from Reserve	
35020 - Tfr from Roads Constrained Works Reserve	400,00
Total Transfer from Reserve	400,00
Total Reserve Movement	400,00
TOTAL	(880,57
Projects	2040/2022
Description	2019/2020 Budget
General Fund	
Expenses	
GNM0139 - Economic Development	(525,00
GNM0215 - GAPDL Agreement Costs	(453,00
Total Expenses	(978,00
Total General Fund	(978,000

Strategy and Transformation ____

Group: Elected Members

Description	2018/2019 Budget	2018/2019 Forecast	2019/2020 Budget
Trading Summary			
Total Ordinary Income	-	-	
Total Ordinary Expenses	(1,363,998)	(1,366,389)	(1,416,253
Total Depreciation Expenses	-	-	
Net Income/(Deficit)	(1,363,998)	(1,366,389)	(1,416,253
Capital Expenditure/Loans			
Total Capital Income	-	-	
Total Capital Expenses	-	(1,004)	
Total Loan Proceeds	-	-	
Total Loan Payments	-	-	
Total Capital Expenditure/Loans	-	(1,004)	
Reserve Movement			
Total Transfer to Reserve	-	-	
Total Transfer from Reserve	-	-	
Total Reserve Movement	-	-	
TOTAL	(1,363,998)	(1,367,393)	(1,416,253

Strategy and Transformation ____

Description	2019/2020 Dudget
	Budget
Trading Summary	
Ordinary Expenses	
20235 - Staff uniforms - non PPE	(2,000
20240 - Staff uniforms - PPE	(1,000
20250 - Training & development - Non-Mandatory	(52,170
20310 - Travel & Accommodation - Councillors	(55,000
20315 - Councillors Remuneration	(885,511
20320 - Councillors - Hospitality	(6,000
20325 - Councillors - Seminars & Conferences	(22,000
20330 - Councillors - Superannuation	(101,772
20550 - Subs - Other	(300
20620 - Hardware Less than 5K	(16,500
20630 - Hire of plant & equipment - internal	(145,500
21010 - Mayoral donations	(100,000
21013 - Civic Receptions/Ceremonies	(18,750
21275 - Printing & stationery	(500
21285 - Telephone Expenses	(9,250
Total Ordinary Expenses	(1,416,253
Net Income/(Deficit)	(1,416,253
TOTAL	(1,416,253

Strategy and Transformation _____

Group: Executive Services

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	-	-	
Total Ordinary Expenses	(979,671)	(1,097,403)	(897,346
Total Depreciation Expenses	-	-	
Net Income/(Deficit)	(979,671)	(1,097,403)	(897,346
Capital Expenditure/Loans			
Total Capital Income	-	-	
Total Capital Expenses	-	-	
Total Loan Proceeds	-	-	
Total Loan Payments	-	-	
Total Capital Expenditure/Loans	•	-	-
Reserve Movement			
Total Transfer to Reserve	-	-	
Total Transfer from Reserve	-	-	
Total Reserve Movement	-	-	-
TOTAL	(979,671)	(1,097,403)	(897,346

Strategy and Transformation _____

	2010/2020
Description	2019/2020
	Budget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(414,844
20125 - On-costs salaries & wages	(182,582
20130 - Overtime salaries & wages	(5,000
20225 - Staff gifts and awards	(1,200
20255 - Seminars & Conferences	(18,720
20270 - Travel & Accommodation - Staff	(6,000
20520 - Subs - LGMA	(3,000
20535 - Subs - LGAQ	(237,000
20550 - Subs - Other	(10,000
20760 - Service Contracts	(3,000
20920 - Other consultants	(10,000
21285 - Telephone Expenses	(4,000
21320 - Materials	(2,000
Total Ordinary Expenses	(897,346
Net Income/(Deficit)	(897,346)
TOTAL	(897,346)

Strategy and Transformation _____

Group: Treasury			
Description	2018/2019 Budget	2018/2019 Forecast	2019/2020 Budget
Trading Summary			
Total Ordinary Income	94,251,506	94,133,008	97,373,000
Total Ordinary Expenses	(4,643,322)	(4,015,842)	(3,687,863)
Total Depreciation Expenses	-	-	-
Net Income/(Deficit)	89,608,184	90,117,166	93,685,137
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	-	-	-
Total Loan Proceeds	-	-	-
Total Loan Payments	(3,748,253)	(3,748,252)	(4,276,806
Total Capital Expenditure/Loans	(3,748,253)	(3,748,252)	(4,276,806)
Reserve Movement			
Total Transfer to Reserve	(4,390,100)	(4,390,100)	(6,616,658)
Total Transfer from Reserve	1,461,898	(106,202)	532,336
Total Reserve Movement	(2,928,202)	(4,496,302)	(6,084,322)
TOTAL	82,931,729	81,872,611	83,324,008

Strategy and Transformation _____

Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
10310 - QTC	700,00
10320 - Interest on Bank Accounts	2,425,0
10910 - Federal assistance grant (FAG)	7,811,9
11612 - Contributions	2,043,2
11630 - Income tax equivalents	1,186,0
Total Ordinary Income	14,166,1
Ordinary Expenses	
20410 - Bank charges	(250,00
20415 - Interest paid on loans	(3,267,76
21235 - Fringe Benefits Tax	(95,00
21240 - Insurance - Other	(75,10
Total Ordinary Expenses	(3,687,86
Net Income/(Deficit)	10,478,23
Capital Expenditure/Loans	
Loan Payments	
60620 - 6 yr debt pool	(945,10
60642 - Airport Upgrade A/c	(3,331,69
Total Loan Payments	(4,276,80
Total Capital Expenditure/Loans	(4,276,80
Reserve Movement	
Transfer to Reserve	
30110 - Tfr to Future Capital Works Reserve	(1,000,00
Total Transfer to Reserve	(1,000,00
Transfer from Reserve	
35010 - Tfr from Future Capital Works Reserve	532,3
Total Transfer from Reserve	532,33
Total Reserve Movement	(467,66
TOTAL	5,733,70

Strategy and Transformation _

Cost Centre: 550 - General Rates & Charges	
Description	2019/2020
	Budget
Trading Summary	
Ordinary Income	
10110 - General rates	89,879,900
10145 - GPA Tax equivalent rates	2,028,900
10210 - Discount granted - general	(8,089,200)
10235 - Discount granted - GPA	(202,900)
10240 - Pensioner rebate - GRC	(803,200)
10315 - Interest from overdue rates and utility charges	393,400
Total Ordinary Income	83,206,900
Net Income/(Deficit)	83,206,900
Reserve Movement	
Transfer to Reserve	
30110 - Tfr to Future Capital Works Reserve	(5,616,658)
Total Transfer to Reserve	(5,616,658)
Total Reserve Movement	(5,616,658)
TOTAL	77,590,242

Strategy and Transformation

Group: Strategy & Transformation Administration Description 2018/2019 2018/2019 2019/2020 Budget Budget Forecast **Trading Summary Total Ordinary Income** 100,000 1,813,048 1,950,000 **Total Ordinary Expenses** (2,014,932) (2,799,877) (4,223,072) **Total Depreciation Expenses** Net Income/(Deficit) (1,914,932) (986,830) (2,273,072) **Capital Expenditure/Loans** 886,849 40,352 697,033 Total Capital Income **Total Capital Expenses** (6,054,933) (896,863) (8,430,000) Total Loan Proceeds -**Total Loan Payments** _ Total Capital Expenditure/Loans (5,168,084) (856,511) (7,732,967) **Reserve Movement** Total Transfer to Reserve Total Transfer from Reserve 1,060,000 280,826 9,105,657 **Total Reserve Movement** 1,060,000 280,826 9,105,657

(6,023,016)

(1,562,515)

(900,382)

TOTAL

Strategy and Transformation _____

Cost Centre: 419 - Waste Energy	
Description	2019/2020
	Budget
Trading Summary	
Ordinary Expenses	
20920 - Other consultants	(150,000)
21255 - Legal Expenses	(75,000)
Total Ordinary Expenses	(225,000)
Net Income/(Deficit)	(225,000)
TOTAL	(225,000)

Strategy and Transformation _____

Description	2019/2020 Budget
	buuget
Trading Summary	
Ordinary Expenses	
20120 - Normal salaries & wages	(750,268
20125 - On-costs salaries & wages	(330,188
20220 - Staff amenities	(900
20235 - Staff uniforms - non PPE	(900
20240 - Staff uniforms - PPE	(300
20270 - Travel & Accommodation - Staff	(10,900
20630 - Hire of plant & equipment - internal	(3,462
20920 - Other consultants	(70,020
20921 - Other Contractors	(72,000
21285 - Telephone Expenses	(2,640
Total Ordinary Expenses	(1,241,578
Net Income/(Deficit)	(1,241,578

Strategy and Transformation _

Description	2019/2020
	Budget
Trading Summary	
Drdinary Income	
10925 - State government grants	200,00
11612 - Contributions	1,750,00
Total Ordinary Income	1,950,00
Ordinary Expenses	
20920 - Other consultants	(541,54
20921 - Other Contractors	(1,497,69
21050 - Other Donations	(617,25
21255 - Legal Expenses	(100,00
Total Ordinary Expenses	(2,756,49
Net Income/(Deficit)	(806,49
Capital Expenditure/Loans	
Capital Income	
11010 - Federal government grants	697,0
Fotal Capital Income	697,0
Capital Expenses	(
20920 - Other consultants	(425,00
20921 - Other Contractors	(3,535,00
21320 - Materials	(4,470,00
Total Capital Expenses	(8,430,00
Total Capital Expenditure/Loans	(7,732,96
Reserve Movement	
Transfer from Reserve	
35010 - Tfr from Future Capital Works Reserve	9,105,65
Total Transfer from Reserve	9,105,65
Fotal Reserve Movement	9,105,65
TOTAL	566,19
Drojecto	
Projects Description	2019/2020
	Budget
General Fund	
ncome	
GNC0121 - Gladstone City Plaza Forecourt Upgrade	1,750,0
GNM0202 - Studies	200,0

Strategy and Transformation _

Expenses

Total Capital Projects Fund	(7,732,967)
Total Expenses	(8,430,000)
GNC0108 - Harbour Arbour	(175,000)
GNC0106 - Marley Brown Master Plan Development	(250,000)
GNC0105 - Boyne Tannum Pool	(250,000)
Expenses BDC0113 - Philip Street Communities Precinct - Stage 1a	(7,755,000)
Total Income	697,033
Income BDC0113 - Philip Street Communities Precinct - Stage 1a	697,033
Capital Projects Fund	
Total General Fund	(806,494)
Total Expenses	(2,756,494)
GNM0214 - Tondoon Master Plan	(50,000)
GNM0212 - PMF Consultant	(125,000)
GNM0202 - Studies	(466,547)
GNC0121 - Gladstone City Plaza Forecourt Upgrade	(1,497,690)
GNC0102 - Calliope & District Multi Purpose Facility (W4Q)	(617,257)

Strategy and Transformation_

Group: Strategic Information and Technology

Description	2018/2019	2018/2019	2019/2020
	Budget	Forecast	Budget
Trading Summary			
Total Ordinary Income	-	75,772	53,349
Total Ordinary Expenses	(4,795,114)	(4,915,385)	(6,142,396
Total Depreciation Expenses	(282,836)	(389,911)	(136,861)
Net Income/(Deficit)	(5,077,950)	(5,229,524)	(6,225,908)
Capital Expenditure/Loans			
Total Capital Income	-	-	-
Total Capital Expenses	(697,000)	(117,000)	(740,000)
Total Loan Proceeds	-	-	-
Total Loan Payments	-	-	-
Total Capital Expenditure/Loans	(697,000)	(117,000)	(740,000)
Reserve Movement			
Total Transfer to Reserve	-	-	-
Total Transfer from Reserve	-	-	-
Total Reserve Movement	-	-	-
TOTAL	(5,774,950)	(5,346,524)	(6,965,908)

Strategy and Transformation _____

Description	2019/2020 Budget
Trading Summary	
Ordinary Income	
10815 - Private works income	53,34
Total Ordinary Income	53,34
Ordinary Expenses	
20120 - Normal salaries & wages	(1,027,084
20125 - On-costs salaries & wages	(452,028
20130 - Overtime salaries & wages	(25,000
20550 - Subs - Other	(1,300
20620 - Hardware Less than 5K	(270,550
20630 - Hire of plant & equipment - internal	(12,500
20645 - Software Maintenance & Support	(1,680,310
20646 - Equipment License Renewal Fees	(41,000
20920 - Other consultants	(974,700
20921 - Other Contractors	(500,000
21150 - Other maintenance	(188,000
21250 - Internet Services Charges	(300,319
21260 - Licenses & Registrations	(388,500
21275 - Printing & stationery	(136,818
21285 - Telephone Expenses	(144,038
21345 - Tipping Fees	(250
Total Ordinary Expenses	(6,142,396
Depreciation	
21410 - Amortisation - INTANGIBLES	(37,699
21435 - Depreciation - GRCFINANC	(70,958
21440 - Depreciation - PFOS	(28,204
Total Depreciation Expenses	(136,861
Net Income/(Deficit)	(6,225,908
Capital Expenditure/Loans	
Capital Expenses	
21320 - Materials	(740,000
Total Capital Expenses	(740,000
Total Capital Expenditure/Loans	(740,000
TOTAL	(6,965,908

Strategy and Transformation _____

Projects	
Description	2019/2020
	Budget
General Fund	
Expenses	
ICT0001 - RIEACS	(100,000)
ICT0002 - ERP Review	(400,000)
Total Expenses	(500,000)
	(000)000)
Total General Fund	(500,000)
Capital Projects Fund	
Expenses	
ICT0003 - Skype setup in meeting rooms	(150,000)
ICT0004 - Lyons Park CCTV	(150,000)
ICT0005 - IT Hardware (various replacements)	(440,000)
Total Expenses	(740,000)

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120	Disaster Management	
125	Asset Designers	
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222	1770 Agnes Waters Sewerage	
223	Curtis Island Sewerage	
228	Urban Sewerage - Boyne Is/Tannum/Call	
229	Urban Sewerage - Gladstone	
232	Water Services Labour	
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248	Miriam Vale Water Scheme	
251	1770/Agnes Waters Water Scheme	
270	Corporate Buildings and Facilities	
286	Admin Team - Operations	
296	Plumbing Services	
300	Planning Services	
315	Building Certification Services	
320	Local Laws	
325	Environmental Health	
330	- Immunisation	
345	Cemeteries and Crematorium	
352	Pest Management	
355	Regulatory Service Administration	
362	Parks Services Labour	
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532		
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601	Boyne Tannum Library	
602	Calliope Library	
603	Miriam Vale Library	
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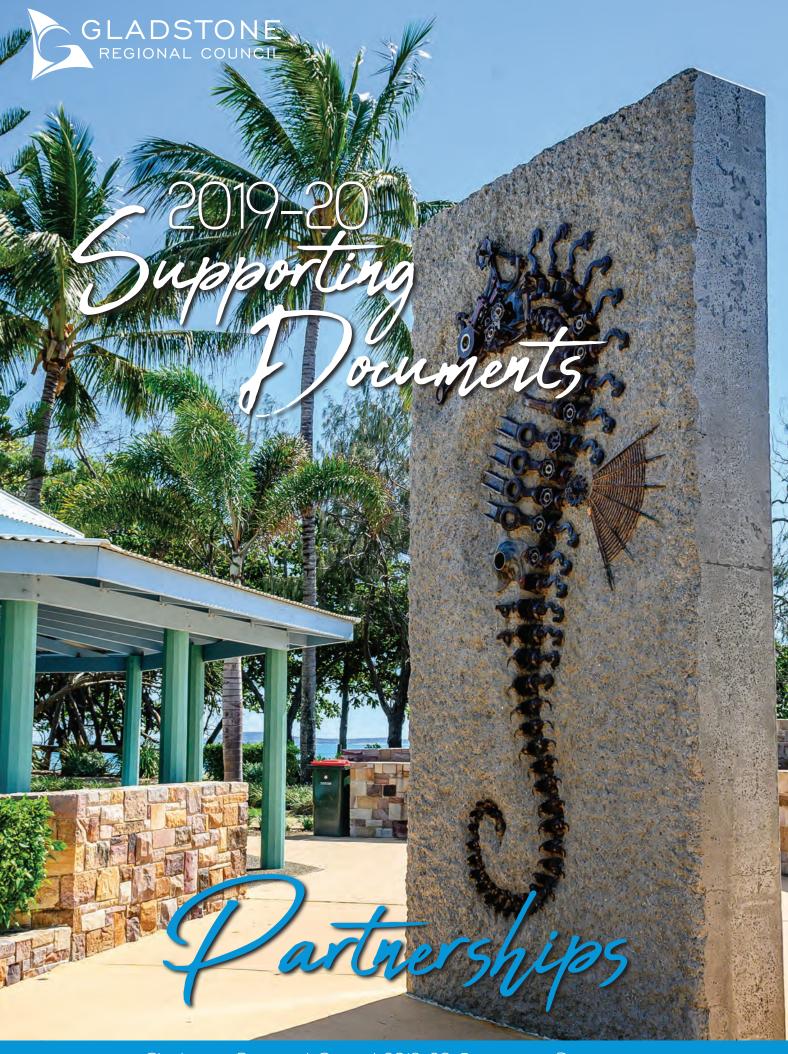
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Gladstone Regional Council 2019-20 Supporting Documents

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	l	l	2019/202	2019/2020 Budget	l	l	l	
Trading Summary	COMMUNITY DEVELOPMENT & EVENTS	CUSTOMER EXPERIENCE	FINANCE, GOVERNANCE & RISK	OPERATIONS	PEOPLE, CULTURE & SAFETY	STRATEGIC ASSET PERFORMANCE	STRATEGY & TRANSFORMAITON	ТОТАL
Ordinary Income Ordinary Expenses	2,371,752 (16 808 370)	3,033,162 / 11 639 968)	341,500 (5529114)	55,617,207 (51 538 081)	20,555,891 (74 973 442)	80,239,316 (83 471 854)	94,351,506 (14 732 787)	256,510,334 / 208 593 616)
Depreciation	(1,071,154)	(75,494)	(3,108)	(3,400,990)	(7,287)	(39,442,201)	(282,836)	(44,283,070)
Net Income\(Deficit)	(15,507,772)	(8,682,300)	(5,190,722)	678,136	(4,374,838)	(42,624,739)	79,335,883	3,633,648
Capital Expenditure\Loans								
Capital Income	149,606			1,866,808		18,127,988	986,849	21,131,251
Capital Purchases	I			(8,612,928)		(86,027,699)	(6,751,933)	(101, 392, 560)
Loan Proceeds					I			
Loan Payments	(475,247)					(5,158,250)	(3,748,253)	(9,381,750)
Total Capital Expenditure\Loans	(325,641)			(6,746,120)		(73,057,961)	(9,513,337)	(89,643,059)
Reserve Movement								
Transfer to Reserves	(724,086)			(2,584,499)		(4,356,724)	(4,390,100)	(12,055,409)
Transfer from Reserves	2,101,930	252,041		2,000,000		30,011,631	2,521,898	36,887,500
Total Reserve Movement	1,377,844	252,041		(584,499)		25,654,907	(1,868,202)	24,832,091
Total	(14,455,569)	(8,430,259)	(5,190,722)	(6,652,483)	(4,374,838)	(90,027,793)	67,954,344	(61,177,320)

			2018/201	2018/2019 Forecast				
	COMMUNITY DEVELOPMENT &	CUSTOMER EXPERIENCE	FINANCE, GOVERNANCE & RISK	OPERATIONS	PEOPLE, CULTURE & SAFETY	STRATEGIC ASSET PERFORMANCE	STRATEGY & TRANSFORMAITON	ΤΟΤΑΙ
Irading Summary Ordinary Income	EVENTS 2.400.051	2.849.463	361.851	37.150.357	21.615.009	81.015.352	96.021.828	241.413.911
Ordinary Expenses	(16,263,594)	(11,490,777)	(5,967,790)	(43,419,230)	(22,552,107)	(77,354,254)	(14,848,951)	(191,896,703)
Depreciation	(631,041)	(35,110)	•	(3,546,088)		(35,677,584)	(389,911)	(40,279,735)
Net Income\(Deficit)	(14,494,584)	(8,676,425)	(5,605,939)	(9,814,961)	(337,097)	(32,016,486)	80,782,965	9,237,472
Capital Expenditure\Loans								
Capital Income	147,751			3,413,428		11,748,757	141,427	15,451,363
Capital Purchases	(43,386)			(6,221,569)		(45,277,555)	(1,014,867)	(52,557,377)
Loan Proceeds	1				ı		ı	
Loan Payments	(20,768)					94,584	(147,372)	(73,557)
Total Capital Expenditure\Loans	83,597			(2,808,141)		(33,434,214)	(1,020,812)	(37,179,571)
Reserve Movement								
Transfer to Reserves	(12,884)				·	(2,129,979)	(4,390,100)	(6,532,962)
Transfer from Reserves	1,674,255	147,744				5,257,155	174,624	7,253,778
Total Reserve Movement	1,661,371	147,744				3,127,177	(4,215,476)	720,816
Total	(12,749,616)	(8,528,681)	(5,605,939)	(12,623,102)	(937,097)	(62,323,524)	75,546,677	(27,221,282)

Fund / Reserve	Actual Opening Balance 1/7/18	Transfer to	Transfer from	Forecast Balance 30/6/19	Transfer to	Transfer from	Budget Balance 30/6/20
Future Capital Works Reserve	23,371,177	(4,390,100)	2,709,799	25,051,478	(4,993,538)	8,014,873	22,030,143
Parks Constrained Reserves	1,104,898	(401,205)	157,955	1,348,148	(360,000)	189,974	1,518,174
Plant Asset Replacement Reserve	23,092,263	(5,022,058)	2,000,000	26,114,321		2,017,829	24,096,492
Recurrent Grant Funding Reserve	273,273		273,273		(153,535)	141,000	12,535
Regional Waste Management Reserve	7,104,320	(2,342,846)	1,283,015	8,164,151	(6,189,936)	4,072,614	10,281,474
Roads Constrained Works Reserve	19,860,776	(225,925)	ı	20,086,701	(200,000)	200,000	20,086,701
Emergency Services Reserve	764,717			764,717			764,717
Sewerage Constrained Works Reserve	6,251,061	(3,334,658)	5,192,074	4,393,645	(3,199,555)	6,102,240	1,490,960
Water Constrained Works Reserve	218,769	(404,763)	1,750	621,782		206,000	415,782
Gravel Pit Rehabilitation Reserve					(832,059)		832,059
TOTAL RESERVES	82,041,254	(16,121,555)	11,617,866	86,544,943	(15,928,623)	20,944,530	81,529,036
	1002 022 01	(0 753 173)	010 600			E 01E 327	1 6 6EE 9001
Water Fund	(15,645,046)	(11,800,994)	2,831,995	(5,605,028)	(4,375,959)	2,979,878	(4,208,947)
TOTAL FUNDS	(25,423,774)	(21,054,117)	3,765,205	(7,643,791)	(5,674,068)	8,895,115	(10,864,838)
Internal Loans (Sawerage Reserve)	13 578 346		905 788	17 673 058		953 570	11 669 779
	13,528,346		905,288	12,623,058		953,579	11,669,479
GRAND TOTAL	70,145,826	(37,175,672)	16,288,359	91,524,210	(21,602,691)	30,793,224	82,333,677

	στράτες ν 8. τράλις συρλά τισ Ν			
General Rating & Charges	Euture Canital Projects Transfer	Future Canital		(3.903.538)
Corporate Finance	Industrial Roads		Future Capital	532,336
Corporate Finance	Fleet Dividend	Future Capital		(1.000.000)
Corporate Finance	Gladstone City Plaza Forecourt Upgrade		Future Capital	1,497,690 Gladstone City Plaza Forecourt Upgrade
	Strategy & Transformation Administration			
Strategic Projects	Philip Street Community Centre		Future Capital	7,357,967 BDC0113
	Marley Brown Master Plan		Future Capital	250,000 GNC0106
	COMMUNITY DEVELOPMENT & EVENTS Community Development & Partnerships			
Grant Programs	Recurrent Grant Funding	Recurring Grant		(153.535)
000	Events & Entertainment	0		
Gladstone Entertainment Convention Centre	GECC	-	Internal Loan (Sewer Constrained)	446,039 Repayment of Internal Loan (Principal)
	Tondoon Botanic Gardens			
Toondoon Botanic Gardens	Mt Biondello Optus Leasing	Parks		0 PKM0057 CC400 Income from leasing agreement (lease contract expiry date 14/03/2033)
	STRATEGIC ASSET PERFORMANCE			
	Asset Design			
Asset Designers 1770 Camping Grounds	Pioneer Drive Hoddinott Bridge 1770 Camping Ground		Roads Constrained Works Parks	0 DSC0020 CC540 Pioneer Drive Hoddinott Bridge Land Acquisitions. Pushed out to 20/21) 5.000 Expenses
	Parks & Environment Assets Road Accets			
Roadworks Program	Headworks	Roads Constrained		(200.000) Headworks
000		5	Roads Contrained	200,000 Infrastructure incentive policy
	Water Assets			
Lake Awoonga Scheme	Lake Awoonga		Water Constrained	206,000 WLC9013 CC246 Kirkwood Low Reservoir
1770/Agnes Scheme	1770/Agnes			0 CC251 11125-11127 Headworks
Balance - recoverable Works				0 CC245 (Net Operating Income+Depreciation+Total Capital Expenditure/Loans)-Other CC movement
Miriam Vale/Bororen Scheme	Miriam Vale/Bororen		Water Fund	321,175 CC248 Balance
1/70/Agnes Scheme	1770/Agnes		Water Fund	2,431,993 CC251 Balance
Operational Costs	Sewerade Accete		watel rulia	
Inducteial Councers	Jewei age Assets Industrial Contorant	Course Constrained		(140 0) Demonstration for the second s
	Industrial Sewerage			
Industrial Sewerage	Industrial Sewerage		Internal Loan (Sewer Constrained)	100,881 Kepsyment or Internal Loan (Principal)
industrial sewerage	industrial sewerage			
1////gnes Waters Sewerage	1 / / U/ Agnes	-	Sewerage Fund	969,348 CC221 Balance
Curtis Island Sewerage	Curtis Island	Sewerage Constrained		
Curtis Island Sewerage	Curtis Island	Sewerage Fund	:	(1,164,727) CC223 Balance
Curtis Island Sewerage	Curtis Island		Internal Loan (Sewer Constrained)	406,659 Repayment of Internal Loan (Principal)
Urban Sewerage - Boyne IS / Lannum/Calliope	BIIS/Call	Sewerage Constrained		
		Sewelage ruliu		(T33,302) CCZ23 Balaite CCT2000 34271 74371 1-1-1-2-1-
		Sewerage constrained		D ECCARGE STATES THIZ/ REQUENCING CHANNER CHANNER CHANNER CHANNER CHANNER CHANNER CHANNER
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				2,432,000 Secould CLC29 elaboratione WW IP Disopoilos inegrineur 100 NON CC7C6016 CT7370 Cledetono MMVTP Distribution Tourne and Docorre Myter Bocorrois
			Jewelage Culistialited	TUD/DOD DOCOTO CC220 DIADIONE WWIT DISKIDUATION TOWER AND TOCESS WAREN RESERVON
Worth Accore	Waste Assets	Marte Management		ic ton most believes structure conditions
Waste Assets Waste Assets			Waste Management	(0,163,330) balance of waste services 4.072.614 Balance of waste services
	OPERATIONS		0	
	Delivery Support & Performance			
Workshops	Fleet Net		Plant	17,829 Balance of fleet services
Workshops	Fleet Dividend		Plant	1,000,000 General Fund portion
Workshops	Fleet Dividend		Plant	1.000.000 Future Capital Works portion
Gravel Pits		Gravel Pit Rehab Reserve		(832,059) (Profit) / Loss on Gravel Pits
	CUSTOMER EXPERIENCE			
	Rural Lands Management			
Pest Management	Washdown Facility Operating		Parks	184.974 Oberating Costs - Washdown Facility

RESERVE MOVEMENT SUMMARY

Statement of Financial Position	Forecast	Budget	Forecast	Forecas
	2018-2019 \$'000	2019-2020 \$'000	2020-2021 \$'000	2021-202 \$'00
ssets		\$ 000	\$ 000	ψUU
Current assets				
Cash and cash equivalents	90,842	56,372	30,784	18,78
Trade and other receivables	18,967	19,951	20,585	21,18
Inventories held for sale	-	-	-	
Inventories held for distribution	3,116	3,116	3,116	3,11
Land held for development or sale	411	411	411	41
Inventories	3,527	3,527	3,527	3,52
Total current assets	113,336	79,850	54,895	43,49
Non-current assets				
Investments	75,910	75,910	75,910	75,91
Property, plant & equipment	2,050,862	2,124,675	2,193,663	2,253,46
Intangible assets	226	180	156	6
Capital works in progress	33,716	33,716	33,716	33,71
Other non-current assets	33,942	33,896	33,872	33,78
Total non-current assets	2,160,713	2,234,481	2,303,444	2,363,14
Total assets	2,274,049	2,314,330	2,358,339	2,406,64
iabilities				
Current liabilities				
Trade and other payables	14,371	15,059	15,461	15,74
Borrowings	9,913	10,435	10,768	10,11
Provisions	-	-	-	
Total current liabilities	24,284	25,494	26,229	25,85
Non-current liabilities				
Trade and other payables	-	-	-	
Borrowings	109,389	98,953	88,186	78,07
Provisions	8,606	8,606	8,606	8,60
Total non-current liabilities	117,995	107,559	96,792	86,68
Total liabilities	142,278	133,054	123,021	112,53
let community assets	2,131,771	2,181,277	2,235,319	2,294,11
Community equity				
Asset revaluation surplus	604,008	644,743	687,263	731,98
Retained surplus	1,527,762	1,536,534	1,548,056	1,562,13
	2,131,771	2,181,277	2,235,319	2,294,11

	Forecast 2018-2019 \$'000	Budget 2019-2020 \$'000	Forecast 2020-2021 \$'000	Forecas 2021-2022 \$'000
Income				
Revenue				
Operating revenue				
General rates	82,429	84,720	87,449	90,27
Water	15,702	16,333	16,957	17,60
Water consumption, rental and sundries	15,650	17,005	17,621	18,26
Sewerage	30,987	32,387	33,469	34,59
Waste management	8,931	9,743	9,743	9,74
Garbage charges	5,798	14,783	15,346	15,93
Less: discounts	(10,735)	(12,367)	(12,838)	(13,327
Less: pensioner remissions	(872)	(803)	(834)	(866
Net rates, levies and charges	147,889	161,801	166,913	172,21
Building and development fees	1,617	1,562	1,621	1,68
Infringements	271	177	180	18
Licences and registrations	789	739	768	79
Other fees and charges	1,188	1,329	1,353	1,37
Fees and charges	3,865	3,807	3,922	4,04
Rental income	742	991	1,009	4,04
Interest from overdue rates, levies and charges	742	685	685	68
Interest received from investments				
Other interest received	2,910	2,463	1,804	1,40
	2,271	2,271	2,271	2,27
Interest received	5,957	5,420	4,760	4,35
Sales revenue	8,976	7,996	8,117	8,24
Other income	6,762	2,290	2,300	2,31
Grants, subsidies, contributions and donations	20,296	16,971	17,158	17,34
Total operating revenue	194,487	199,276	204,180	209,53
Capital revenue				
Government subsidies and grants—capital	11,933	6,959	12,133	14,90
Contributions—capital	-	-	651	24
Other capital contributions	-	-	-	
Grants, subsidies, contributions and donations	11,933	6,959	12,784	15,15
Total revenue	206,420	206,235	216,964	224,68
otal income	206,420	206,235	216,964	224,68
xpenses				

Operating expenses				
Employee benefits	59,383	60,703	62,213	63,317
Materials and services	70,617	78,562	80,341	81,849
Finance costs	15,449	15,068	14,615	14,153
Land improvements	-	-	-	-
Buildings	1,640	1,461	1,451	1,581
Plant & equipment	3,573	5,051	5,816	7,341
Furniture & fittings	707	727	762	379
Roads, drainage & bridge network	25,567	23,937	28,042	28,865
Water	3,766	3,843	3,971	4,125
Sewerage	5,476	5,913	5,901	6,223
Miscellaneous	-	-	114	457

	Forecast	Budget	Forecast	Forecast
	2018-2019	2019-2020	2020-2021	2021-2022
	\$'000	\$'000	\$'000	\$'000
Amortisation of intangible assets	165	53	31	100
Depreciation and amortisation	40,895	40,985	46,088	49,070
Other expenses	1,337	2,147	2,185	2,224
Total operating expenses	187,681	197,464	205,441	210,613
Total expenses	187,681	197,464	205,441	210,613
Net result	18,738	8,771	11,523	14,076
Tax equivalents				
Net result after tax equivalents	18,738	8,771	11,523	14,076
Other comprehensive income				
Items that will not be reclassified to net result				
Increase (decrease) in asset revaluation surplus	-	-	-	-
Total other comprehensive income for the year	-	-	-	-
Total comprehensive income for the year	18,738	8,771	11,523	14,076
Operating result				
Operating revenue	194,487	199,276	204,180	209,535
Operating expenses	187,681	197,464	205,441	210,613
Operating result	6,806	1,812	(1,261)	(1,078)

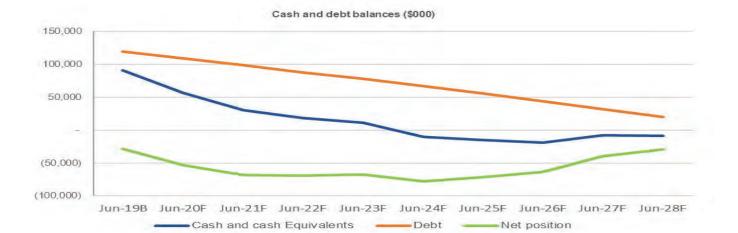
	Forecast 2018-2019	Budget 2019-2020	Forecast 2020-2021	Forecas 2021-202
	\$'000	\$'000	\$'000	\$'00
Cash flows from operating activities	[
Receipts from customers	164,434	172,884	178,945	184,52
Payments to suppliers and employees	(150,131)	(149,034)	(152,795)	(155,720
Dividend received	6,350	1,700	1,700	1,700
Interest received	5,957	5,420	4,760	4,356
Rental income	779	966	1,007	1,02
Non-capital grants and contributions	21,276	17,322	17,134	17,32
Borrowing costs	(7,288)	(6,757)	(6,156)	(5,543
Net cash inflow from operating activities	41,376	42,501	44,596	47,67
Cash flows from investing activities				
Payments for property, plant and equipment	(52,691)	(74,018)	(72,532)	(64,057
Grants, subsidies, contributions and donations	11,933	6,959	12,784	15,15
Other cash flows from investing activities	-	-	-	
Net cash inflow from investing activities	(40,758)	(67,058)	(59,748)	(48,903
Cash flows from financing activities				
Repayment of borrowings	(9,381)	(9,913)	(10,435)	(10,768
Repayments made on finance leases	-	-	-	-
Net cash inflow from financing activities	(9,381)	(9,913)	(10,435)	(10,768
otal cash flows				
Net increase in cash and cash equivalent held	(8,763)	(34,470)	(25,588)	(11,998
Opening cash and cash equivalents	99,605	90,842	56,372	30,78
Closing cash and cash equivalents	90.842	56.372	30.784	18,78

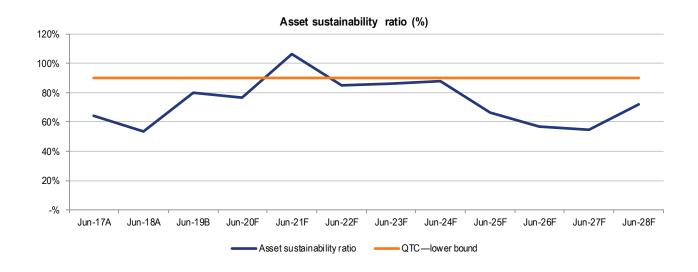
	Forecast 2018-2019 \$'000	Budget 2019-2020 \$'000	Forecast 2020-2021 \$'000	Forecas 2021-2022 \$'000
set revaluation surplus	\$ 000	\$ 000	\$ 000	\$ UU
Opening balance	564,917	604,008	644,743	687,26
Increase in asset revaluation surplus	39,091	40,735	42,520	44,719
Closing balance	604,008	644,743	687,263	731,98
tained surplus				
Opening balance	1,426,983	1,441,218	1,455,005	1,466,52
Net result	18,738	8,771	11,523	14,070
Closing balance	1,445,721	1,449,989	1,466,527	1,480,604
her reserves				
Opening balance	82,041	86,545	81,529	81,52
Net result	4,504	(5,016)	-	
Closing balance	86,545	81,529	81,529	81,52
tal				
Opening balance	2,073,941	2,131,771	2,181,277	2,235,31
Net result	18,738	8,771	11,523	14,070
Increase in asset revaluation surplus	39,091	40,735	42,520	44,71
Closing balance	2,131,771	2,181,277	2,235,319	2,294,11

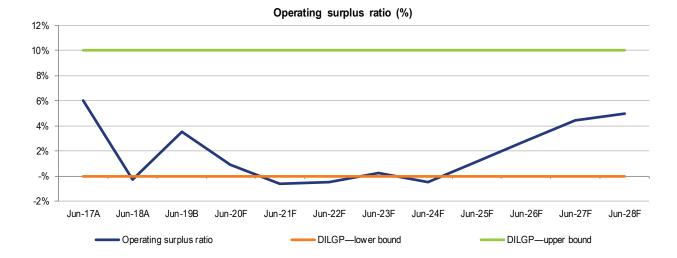
SIGNIFICANT BUSINESS ACTIVITIES

Projected Position for the Year Ended 30 June 2020

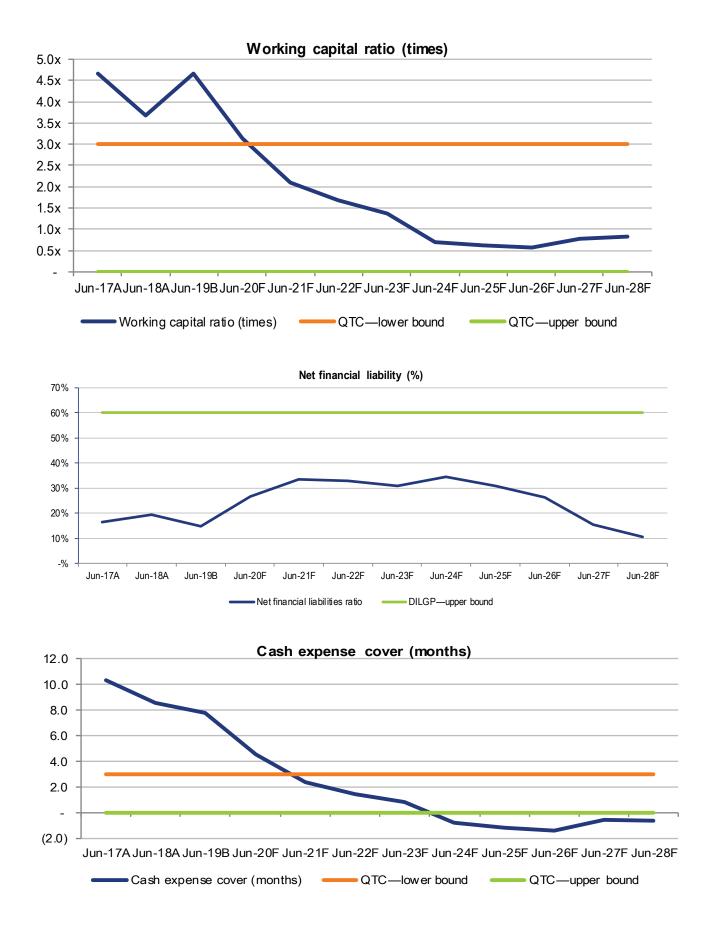
	INCOME	EXPENSES	PROJECTED POSITION
2019/20 BUDGET			
Sewerage	30,065,810	16,689,396	13,376,414
Water	31,955,479	23,801,304	8,154,175
Fleet Management	11,297,978	5,616,812	5,681,166
Waste Management	15,851,670	15,438,070	413,600
2020/21 PROJECTED			
Sewerage	30,600,981	16,986,467	13,614,514
Water	32,524,287	24,224,967	8,299,319
Fleet Management	11,499,082	5,716,791	5,782,291
Waste Management	16,133,830	15,712,868	420,962
2021/22 PROJECTED			
Sewerage	31,145,679	17,288,826	13,856,853
Water	33,103,219	24,656,172	8,447,047
Fleet Management	11,703,766	5,818,550	5,885,216
Waste Management	16,421,012	15,992,557	428,455







2019-20 - SUPPORTING DOCUMENTS



		Capital Purchases 2019/2020			
Community Development & Events Business	ent & Events	s Business Unit			
Group	Project	Project Description	Category		Expenses
Brand and Communications	GNC0132	Live Streaming and Video Camera	New		27,000
Community Development &				Group Total	27,000
Events Administration	BDC0148	Gladstone Library Carpet	Renewal		140,000
Gladstone Entertainment				Group Total	140,000
Convention Centre	GNC0127	GECC CL5 Audio Console Replacement	Renewal		55,000
	GNC0137	GECC - Flylines and chain motors	Renewal		168,000
				Group Total	223,000
Regional Art Gallery	GNC0134	Artwork for GRAGM Art and Heritage Collection	New		20,000
				Group Total	20,000
Regional Libraries	GNC0133	Library RFID Hardware	New		20,000
				Group Total	20,000
Tondoon Botanic Gardens	PKC0207	TBG - Depot - Nursery - Structure Renewal (Upgrade)	Upgrade		30,000
	PKC0257	TBG Staff Amenities - Re-roofing, refit & refurbishment	Upgrade	Group Total	191,000
				5	

Community Development & Events Business Unit Total

651,000

Customer Experience Business Unit	susiness Unit			
Group	Project	Project Description C	Category	Expenses
Customer Solutions	RTC0001	Mount Larcom RTC Improvements	Upgrade Group Total	28,500 al 28,500
Health, Environment and Pest GNC0129	tt GNC0129	Animal Trap	New Group Total	al 15,500 15,500
Local Laws	GNC0128	K9 Cages for replacement vehicles	Renewal Group Total	40,000 40,000

84,000

Customer Experience Business Unit Total

Operations Business Unit	Jnit				
Group	Project	Project Description	Category		Expenses
Delivery Support and Performance	GNC0135	Fleet Replacement	Renewal		6,208,076
Property Services	BDC0145	Miriam Vale Depot - Pavement works and resheeting	Upgrade	Group Lotal	6,208,076 100,000
	BDC0146 GNC0115 CNC0115	South End, Curtis Island - Depot shed MV Depot Upgrade Amenities	New Upgrade		30,000 50,000
			NGI CM 81	Group Total	230,000
Works Planning and Scheduling	BDC0147	Miriam Vale SES Building	Renewal		320,000
•	GNC0136	SES Vehicles	New		55,000
	GNC0131	Primavera Scheduling Software	New		15,000
	BDC0144	Tannum Sand Depot – Shed	New		50,000
				Group Total	440,000
			October Bucineer Hait	lose Ilnit Total	<u> </u>
					0/0/0/0

Strategic Asset Performance Business Unit	nance Busin	ess Unit			
Group	Project	Project Description	Category		Expenses
Asset Solutions	GNC0083	External Designs - Other	Other	Group Total	50,000 50,000
Parks & Environment Assets	PKC0163 PKC0234 PKC02360 PKC0283 GNC0130 PKC0194 PKC0251 PKC0251 PKC0266 PKC0269 PKC0272 PKC0284 PKC0285	Calliope Cemetery Nth - Stage 1c NW (inc fencing & plinths) Port Curtis Cemetery - Bitumen Reseal Calliope Cemetery Sth - Re-kerb/replace beds & driveway work Port Curtis Cemetery Port Curtis Cemetery Purchase of mowers Flat Rock Picnic Grounds Workmans Beach Camp Ground - Second access track (exit only) Dean Street Park - Shelter and picnic setting Bororen Memorial Park - Dog Park Reg Tanna Park, Gladstone - Playground Replacement Endeavour Park, Seventeen Seventy - Playground Replacement 1770 Boardwalk renewal for 250th year memorial Lowmead Sports Ground Toilet Block Cassy Lives Skate Park, Gladstone - Skate Park Upgrade	New Renewal Upgrade Renewal New New Renewal Renewal New Upgrade		555,000 138,800 110,000 50,000 90,000 30,000 55,000 36,000 55,000 70,000 280,000 30,000
	PKC0287 PKC0280	Calliope River Rest Area - Upgrade of toilet block Seventeen Seventy Foreshore - Erosion Control	Upgrade New		45,000 350,000
Property Assets	RDC0456 GNC0125 GNC0126 PKC0180 PKC0288	Agnes Water Western Collector - Survey & design Boyne Island Community Centre - Library floor Gladstone Aquatic Centre Filtration System Awning TBG - Demonstration Gardens TBG - Electrical upgrade of external lighting	New Renewal New Upgrade	Group Total Group Total	1,906,400 191,100 1,000,000 100,000 306,275 500,000 2,097,375

,				
Group	Project	Project Description	Category	Expenses
Road Assets	RDC0291	Bindaree Road, Miriam Vale (Three Mile Crk) - Bridge upgrade	Renewal	70,000
	RDC0634	Awoonga Dam Rd, Benaraby (Little Oaky Crk) - Bridge renewal	Renewal	50,000
	RDC0635	Gorge Rd, Lowmead (Baffle Crk Crossing) - Bridge replacement	Upgrade	518,999
	RDC0637	John Clifford Way, Lowmead (Hobble Crk) - Bridge replacement	Renewal	311,423
	RDC0638	Landing Rd, Yarwun (Boat Creek) - Bridge renewal	Renewal	100,000
	RDC0639	QAL North Coast Rail Overpass Bridge - Remedial works	Renewal	50,000
	RDC0640	Red Rover Road Bridge, Gladstone (NRG Loop) - Bridge upgrade	Upgrade	50,000
	RDC0783	Goondoon Street, North Coast Railway Bridge - Bridge renewal	Renewal	350,000
	RDC0791	Stockbridge Rd, Lowmead - Bridge renewals at Ch 3.5 & 4.04km	Renewal	29,000
	RDC0792	Charnwood Road, Lowmead (Granite Creek) - Bridge Renewal	Renewal	45,000
	RFC0090	Barney Point Footpath Strategy	New	90,000
	RFC0092	Captain Cook Drive, 1770 Marina to 1770 Depot - Construct 2m	New	350,000
	RFC0110	Boowan and Joe Joseph Parks, Gladstone - Footpath upgrade	Upgrade	15,000
	RFC0117	Tannum Sands Rd, Tannum Sands - Construct footpath	New	340,000
	RFC0118	Various Footpaths Linking DDA Compliant Stops	New	35,000
	RFC0128	Witney Street, Telina - Construct pedestrian refuge island	Upgrade	54,000
	RFC0130	Goondoon Street Footpath	Upgrade	1,025,000
	RFC0131	Blain Drive, Gladstone - Cycleway upgrade	Upgrade	60,000
	RFC0132	Gladstone Region Pedestrian and Cycle Strategy	New	689,187
	RDC0633	2017 NDRRA Restoration (PCM)	Renewal	25,000
	RDC0788	Batch 110.18 REPA Cyclone Debbie	upgrade	100,000
	GNC0082	Agnes Water to Baffle Creek - Inland Link Road	New	200,000
	RDC0496	Kirkwood Road/Dixon Drive, Gladstone - Signalisation upgrade	Upgrade	511,500
	RDC0520	Turkey Beach Rd, Turkey Beach - Implement priority findings	Renewal	500,000
	RDC0643	Asphalt overlays and bitumen reseals - Various locations	Renewal	4,395,000
	RDC0652	Blackmans Gap Road, Miriam Vale - Safety improvements	Upgrade	10,000
	RDC0668	Glenlyon St, Gladstone (Bramston St - Herbert St) - Upgrade	Upgrade	25,000
	RDC0687	Philip Street, Gladstone - Install DDA compliant bus stop	Upgrade	80,000
	RDC0701	Toolooa Street, Gladstone - Pavement and footpath renewal	Renewal	150,000
	RDC0707	Wyndham Ave, Boyne Island - Install DDA compliant bus stop	Upgrade	70,000
	RDC0737	Adelaide Street, Gladstone - Safety panel fence & guardrail	New	45,000
	RDC0761	Toolooa Street, Gladstone - Pavement renewal (Derby - Agnes)	Renewal	52,000
	RDC0773	Round Hill Road, Agnes Water - Bus set down interchange	Upgrade	80,000
	RDC0774	Awoonga Dam Road, Benaraby - Formalise bus stop	Upgrade	90,000
	RDC0784	Goondoon Street - Pavement Reconstruction	Renewal	750,000
	RDC0793	Donohue Drive, Agnes Water - Install pedestrian crossing	Upgrade	3,000
	RDC0794	Toowell Road, O'Connell - Sealing of unsealed road	Upgrade	20,790
	RDC0795	Darts Creek Road, Darts Creek - Sealing of unsealed road	Upgrade	190,000

Storing 1	Droiact	Droiart Dascrintion	Catagory	Evnancae
4500	Linjert		caregory	LAPCII 202
Road Assets cont.	RDC0796	John Clifford Way, Lowmead - Sealing of unsealed road	Upgrade	363,000
	RDC0797	Ann Street, Gladstone (Derby St - Little St) Linemarking	Renewal	6,170
	RDC0798	Installation of "Welcome to Port Curtis Coral Coast" signage	New	16,468
	RDC0799	Auckland Hill, Gladstone - Address land slide issues	New	2,700,000
	RDC0800	Mount Larcom Walking Trail Upgrade	Upgrade	56,000
	RDC0801	Clifton Rd, Boyne Valley - Accelerated seal various sections	Upgrade	170,000
	RDC0802	Don Cameron Drive, Calliope - Road widening for high school	Upgrade	60,000
	RDC0803	Remove/replace asbestos pits at various traffic lights	Upgrade	25,000
	RDC0804	Gravel Road Resheeting - Various locations	Renewal	3,417,000
	RDC0805	Boles Street, Gladstone - Install DDA compliant bus set down	Upgrade	7,000
	RDC0806	King George Street, Mt Larcom - Pavement Renewal	Upgrade	640,000
	RDC0807	Kerb Renewal Program - Various locations	Renewal	350,000
	GNC0081	1770 Marina Precinct - Land Acquisitions & Survey Costs	Upgrade	100,000
	RDC0778	Agnes Street, Agnes Water - New carpark	New	38,482
	RDC0779	#37 Tank Street, Gladstone - Asphalt overlay	Renewal	29,000
	RDC0780	#23 Tank Street, Gladstone - Asphalt overlay	Renewal	34,000
	RDC0781	#70 Central Lane, Gladstone - Asphalt overlay	Renewal	42,000
	RDC0782	Olunda Street, Boyne Island - Construct revetment structure	Upgrade	5,000
	DRC0043	Marten Street, Gladstone - Investigate flood mitigation	New	10,000
	DRC0092	Gully Pit Renewal / Replacement Program (Central Zone)	Renewal	80,000
	DRC0093	Gully Pit Renewal / Replacement Program (Southern Zone)	Renewal	10,000
	DRC0094	Gully Pit Renewal / Replacement Program (Western Zone)	Renewal	10,000
	DRC0105	Urban Drainage (Renew/Repair/Replace) as a result of CCTV	Renewal	980,000
	DRC0106	Reedbed Road, Bororen - Chainage 6.3km - Causeway upgrade	Upgrade	30,000
	DRC0107	Mercury Street, Gladstone - Open drain improvements	Renewal	20,000
	DRC0109	Donald Street, Tannum Sands - Establish drainage easement	Upgrade	150,000
	DRC0116	Rural Drainage Renewals (Renew/Repair/Replace) (Central)	Renewal	36,585
	DRC0117	Rural Drainage Renewals (Renew/Repair/Replace) (Southern)	Renewal	169,000
	DRC0118	Rural Drainage Renewals (Renew/Repair/Replace) (Western)	Renewal	169,000
	DRC0119	Transverse Road Drainage (install new) - Southern Zone	New	125,000
	DRC0120	Transverse Road Drainage (install new) - Western Zone	New	125,000
	DRC0121	Blackmans Gap Road, Boyne Valley - Floodway upgrade	upgrade	40,000
			Group	Group Total 21,543,604

aroup	Project	Project Description	Category	Expenses
Sewerage Assets	SIC4002	Yarwun - Sewerage Rising Main Renewals	Renewal	40,000
	SIC5000	SCADA Upgrade - Yarwun	Upgrade	250,000
	SIC6002	Upgrade Yarwun WWTP to meet licence conditions	Renewal	2,292,964
	SAC1011	Agnes Water – Sewer Mains Upgrade	Upgrade	70,000
	SAC5000	SCADA Upgrade - Agnes	Upgrade	70,000
	SAC6011	Agnes Water - Sewerage Asset Replacement (WWTP)	Renewal	75,000
	SAC6012	Agnes Water Waste Water Treatment Plant Upgrade	Upgrade	80,000
	SLC5000	Curtis Island SCADA System Upgrade	Upgrade	60,000
	SCC1011	Boyne/Tannum/Calliope – Sewer Relining	Renewal	180,000
	SCC1017	Relining Boyne Treatment Ponds	Renewal	1,490,000
	SCC1018	Boyne/Tannum/Calliope - Sewer Pipe Bridge assessments	Renewal	50,000
	SCC1019	RET 7.4 CSISP - Upgrade gravity main for additional flow	Upgrade	50,000
	SCC2001	Boyne/Tannum/Calliope - Sewer Manhole Replacement/Raising	Renewal	30,000
	SCC4017	Upgrade Pump Station C1 and construct emergency storage	New	52,000
	SCC4018	Calliope 4 SPS Upgrade (Condition assessment)	Upgrade	17,000
	SCC4019	Tannum 01 SPS Upgrade (Condition assessment)	Upgrade	16,000
	SCC5002	SCADA System Upgrade - Boyne	Upgrade	300,000
	SCC6012	Boyne/Tannum/Calliope - Sewerage Asset Replacement (WWTP)	Renewal	100,000
	SCC6013	Boyne Island WWTP - Belt press and shed	Upgrade	1,500,000
	SCC6014	WWTP upgrades to meet new recycled water quality guidelines	Upgrade	105,000
	SCC6015	Calliope WWTP Irrigation	New	250,000
	SCC6016	Install ground water monitoring bores at Calliope & Boyne	New	80,000
	SGC1018	Gladstone - Sewer Main Replacement	Renewal	1,119,584
	SGC1021	Odour control in network Gladstone	New	1,303,342
	SGC1023	A01 to Gladstone WWTP - Replace 450mm section of main	Upgrade	300,000
	SGC1025	Gladstone Sewer Pipe Bridge replacement	Renewal	200,000
	SGC1026	Relining South Trees treatment ponds	Renewal	28,000
	SGC4058	A01 SPS Upgrade (Chapple St) inc emergency storage	Upgrade	3,963,240
	SGC4065	Upgrade to pump station SPS A06	Upgrade	611,500
	SGC4074	A03 SPS Upgrade (Condition assessment)	Upgrade	16,000
	SGC4075	D01 SPS Upgrade (Condition assessment)	Upgrade	17,000
	SGC4076	Upgrade to pump station SPS A17 (Condition assessment)	Upgrade	22,000
	SGC4077	Upgrade to pump station SPS A28 (Condition assessment)	Upgrade	27,000
	SGC4078	Upgrade to pump station SPS C03 (Condition assessment)	Upgrade	22,000
	SGC4079	A05 Rising Main - Replace/reline	Renewal	100,000
	SGC5005	Scada Regional Towers	New	210,000
	SGC5006	QAL Effluent PS Scada Upgrade	Upgrade	000'06
	SGC5007	SCADA Network Upgrade - Gladstone	Upgrade	450,000

Group Sewerage Assets cont.	Project	Project Description	Category	ш	Expenses
Sewerage Assets cont.					
	SGC6012 SGC6013	Gladstone WWTP Stormwater Mitigation Gladstone WWTP Biosolids Treatment	Upgrade Upgrade	Ϋ́,	152,000 3,500,000
	SGC6018	Gladstone WWTP Distribution tower & process water reservoir	Renewal		100,000
	SGC6021	Gladstone Sewerage Biosolids Reuse Shed	New		750,000
	SGC6022	Gladstone WWTP - Biosolids storage area	New		30,000
	SGC6023	South Trees WWTP - Resolve decant & sludge discharge	Upgrade		260,000
			Group Total		20,429,630
Waste Assets	LND0027	Benaraby Landfill - Stage 3 Landfill Cell Development	New	1,	1,387,000
	LND0061	Leachate Disposal System - Benaraby Landfill	New		50,000
	LND0064	Benaraby Landfill - Install second weighbridge	New		200,000
	LND0074	Benaraby Landfill - Security Cameras	New		24,500
	LND0075	Waste Levy Implementation	New		006'66
	LND0093	Purchase of fence and microphazir for asbestos detection	New		100,000
	LND0046	Agnes Water Transfer Station Upgrade	New	1,	1,701,076
	LND0092	Mandalay Hardware	New		187,712
	RDC0790	Road Improvements - Calliope Transfer Station	Renewal		20,000
	RDC0808	Rosedale Transfer Station Service Road Upgrade (TEAC)	Upgrade		50,000
			Group Total		3,820,188
Water Assets	WLC1042	Paterson 2 Water Main	New		188,621
	WLC1049	Replacement of AC main in Oaka Street	Renewal		301,000
	WLC1050	Water Loss reduction Lake Awoonga	Upgrade		357,000
	WLC1052	Paterson Street Trunk Water Main Relocation	New		10,000
	WLC1057	Renew Water Main Pier St from Oaka to Goondoon	Renewal		75,000
	WLC1058	Lake Awoonga - Water pipe bridge replacement	Renewal		47,000
	WLC1059	O'Connell Street - Construct new main & upgrade connection	Renewal		50,000
	WLC2005	Lake Awoonga - Water Service Replacements	Renewal		40,000
	WLC3018	Lake Awoonga - Water Meter Replacements	Renewal	1,	1,525,000
	WLC3019	Lake Awoonga - New Water Meters	New		70,000
	WLC3022	Lake Awoonga - Smart Metering for Water Connections	New		100,000
	WLC4002	Lake Awoonga - Water Scheme Asset Renewal (Pump Stations)	Renewal		80,000
	WLC5005	SCADA Upgrade Lake Awoonga	Upgrade		60,000
	WLC8000	Lake Awoonga Water Scheme Asset Renewal (Valves/Hydrants/Bac	Renewal		40,000
	WLC9012	Paterson Reservoir 2 - New Storage (25.0ML)	New		10,000
	WLC9013	Kirkwood Low Reservoir	New		206,000
	WLC9015	Acquire Reservoir Site 2 (Mt Elizabeth)	New		290,000
	WLC9016	Lake Awoonga - Reservoir Renewals	Renewal	ŝ	3,096,555
	WLC9017	Kirkwood Low Reservoir Outlet	New		8,000

Group	Project	Project Description	Category		Expenses
Water Assets cont.	WLC9022	SCADA sharing (GAWB)	New		100,000
	WBC6003	Bororen WTP - Install platform to provide safe access	Upgrade		20,000
	WMC2005	Miriam Vale / Bororen - Water Service Replacements	Renewal		3,000
	WMC3018	Miriam Vale / Bororen - New Water Meters	New		500
	WMC3019	Miriam Vale / Bororen - Water Meter Replacements	Renewal		5,560
	WMC3020	Miriam Vale / Bororen - Asset Renewals (Flow Meters)	Renewal		8,000
	WMC4000	Miriam Vale / Bororen - Asset Renewals (Bore Refurb)	Renewal		121,831
	WMC5006	SCADA Upgrade Miriam Vale/ Bororen	Upgrade		60,000
	WAC1008	Water Loss Reduction - Agnes Water	Upgrade		25,000
	WAC2006	Agnes Water / 1770 - Water Service Replacements	Renewal		5,000
	WAC3019	Agnes Water / 1770 - New Water Meters	New		3,000
	WAC3020	Agnes Water / 1770 - Water Meter Replacements	Renewal		45,000
	WAC3021	Agnes Water - Water Asset Renewals (Flow Meters)	Renewal		2,000
	WAC5000	SCADA Upgrade - Agnes Water Water	Upgrade		50,000
	WAC6007	Agnes Water - Water Asset Renewal (Bore Refurb)	Renewal		105,000
	WAC6008	Agnes Water Water Treatment Plant - Ultrafiltration System	Upgrade		975,000
	WAC6010	Agnes Water Water Treatment Plant Upgrade	Upgrade		80,000
	WAC9028	Agnes Water Reservoir Renewals	Renewal		100,000
			9	Group Total	8,263,067

Strategic Asset Performance Business Unit Total 58,110,264

Strategy & Transformation Business Unit	tion Busines	s Unit			
Group	Project	Project Description	Category	Û	Expenses
Strategic Information and					
Technology	ICT0003	Skype setup in meeting rooms	New		150,000
	ICT0004	Lyons Park CCTV	New		150,000
	ICT0005	IT Hardware (various replacements)	Renewal		440,000
			Group Total		740,000
Strategy & Transformation					
Administration	BDC0113	Philip Street Communities Precinct - Stage 1a	New	, T	7,755,000
	GNC0105	Boyne Tannum Pool	New		250,000
	GNC0106	Marley Brown Master Plan Development	Upgrade		250,000
	GNC0108	Harbour Arbour	Upgrade		175,000
			Group Total		8,430,000

Strategy & Transformation Business Unit Total 9,170,000

74,893,341

Total Capital Purchases

2019-20 - SUPPORTING DOCUMENTS

NVCI	REPAYMENT				NEW	DEBT SERVICE		COCTC	PRINCIPAL		NCE
COM	PERIOD		07 ENING PALA 1/07/2019	9	BORROWINGS 2019/2020	PAYMENT 2019/2020	2019/2020	2020	REPAID 2019/2020	30/06/2020)20
General	11	15/03/2022	\$ 2,589	2,589,739 \$	ı	\$ 1,039,033	Ŷ	156,973 \$	882,060	\$ 1,707,679	7,679
(General) GEC Flat Floor 2012-13	19	15/12/2032	\$ 9,485	9,485,367 \$	'	\$ 975,725	Ŷ	475,645 \$	500,081	\$ 8,985,286	5,286
General Total			\$ 12,075,106	;,106 \$	•	\$ 2,014,758	Ş	632,617 \$	1,382,141	\$ 10,692,965	2,965
Airport	19	15/06/2030	\$ 48,698,626	3,626 \$		\$ 6,232,542	\$ 3,	3,110,790 \$	3,121,752	\$ 45,576,874	5,874
Airport Total			\$ 48,698,626	,626 \$	•	\$ 6,232,542	\$ 3,	3,110,790 \$	3,121,752	\$ 45,576,874	6,874
Water Lake Awoonga	14	15/12/2025	\$ 405	409,407 \$	ı	\$ 79,482	Ş	28,538 \$	50,943	\$ 358 _.	358,463
Water - Lake Awoonga Total			\$ 405	409,407 \$	•	\$ 79,482	Ş	28,538 \$	50,943	\$ 358,	358,463
Water Miriam Vale	18	15/09/2029	\$ 73 <u>5</u>	739,454 \$		\$ 98,537	Ş	45,758 \$	52,779	\$ 686	686,675
Water - Miriam Vale Total			\$ 735	739,454 \$	•	\$ 98,537	Ş	45,758 \$	52,779	\$ 686 _.	686,675
Water - Agnes Water	21	15/03/2032	\$ 9,465	9,465,516 \$	ı	\$ 1,029,831	Ş	499,898 \$	529,933	\$ 8,935,583	5,583
Interest Free - Agnes Water Integrated Water and Sewerage	13	1/01/2024	\$ 4,420	4,420,964 \$	ı	\$ 606,060	Ş	- \$	606,060	\$ 3,814,904	4,904
Water - Agnes/1770			\$ 13,886,480	,480 \$	•	\$ 1,635,891	¢	499,898 \$	1,135,993	\$ 12,750,487	0,487
Industrial Sewerage	6	15/09/2020	\$ 123	123,855 \$	T	\$ 105,161	Ş	7,795 \$	97,366	\$ 26	26,489
Sewerage - Industrial Total			\$ 12 3	123,855 \$	•	\$ 105,161	Ş	7,795 \$	97,366	\$ 26,	26,489
Calliope Refuse	11	15/06/2022	\$ 1,284,733	i,733 \$	ı	\$ 465,408	Ş	61,070 \$	404,338	\$ 880,	880,395
Sewerage - Calliope Refuse Total			\$ 1,284,733	i,733 \$	-	\$ 465,408	Ş	61,070 \$	404,338	\$ 880,	880,395
Sewerage Agnes 1770	17	15/03/2028	\$ 4,285	4,289,536 \$	T	\$ 630,158	Ş	245,081 \$	385,077	\$ 3,904,458	4,458
Sewerage - Agnes/ 1770 Total			\$ 4,289,536),536 \$	•	\$ 630,158	Ş	245,081 \$	385,077	\$ 3,904,458	1,458
Sewerage BITS	18	15/03/2029	\$ 9,586,017	,017 \$	I	\$ 1,359,546	Ş	648,832 \$	710,714	\$ 8,875,303	5,303
Sewerage - BITS Total			\$ 9,586,017	,017 \$	•	\$ 1,359,546	\$	648,832 \$	710,714	\$ 8,875,303	5,303
Regional Landfill	17	15/06/2028	\$ 1,351,925	.,925 \$	1	\$ 209,259	Ş	101,226 \$	108,033	\$ 1,243,892	3,892
Regional Landfill Total			\$ 1,351,925	,925 \$	•	\$ 209,259	Ş	101,226 \$	108,033	\$ 1,243,892	3,892
Sewerage Pipeline and Infrastructure	16	15/03/2028	\$ 26,855,529	,529	ı	\$ 3,838,759	\$ 1,	1,358,338 \$	2,480,421	\$ 24,375,107	5,107
Sewerage - Curtis Island			\$ 26,855,529	;,529 \$		\$ 3,838,759	\$ 1,	1,358,338 \$	2,480,421	\$ 24,375,107	5,107
Grand Total	l		\$ 119,300,666),666 \$	•	\$ 16,669,502	\$ 6,	6,739,944 \$	9,929,558	\$ 109,371,109	1,109

EXTERNAL LOAN SUMMARY

INTERNAL LOAN SUMMARY

Loan from	Purpose of Loan (to)	Repayment Period	Loan Expiry	Oper 1/	Opening Balance 1/07/2019	Debt Pay 201	Debt Service Payment 2019/2020	Final 201	Finance Costs 2019/2020	Prind 20	Principal Repaid 2019/2020	Loa 30,	Loan Balance 30/06/2020
Sewerage Reserve	(General) GEC Flat Floor 2013-14	15	30/06/2029	Ŷ	5,558,160 \$	Ŷ	712,831	Ś	266,792	Ś	446,039 \$	Ŷ	5,112,121
Sewerage Reserve	Curtis Island Sewerage	15	30/06/2029	Ŷ	5,487,624 \$	Ŷ	763,355	Ŷ	356,696	Ŷ	406,659 \$	Ŷ	5,080,964
Sewerage Reserve	Upgrade of Yarwun WWTP	15	30/06/2032	Ŷ	1,577,275 \$	Ŷ	149,934 \$	Ŷ	49,053 \$	Ŷ	100,881 \$	Ŷ	1,476,394
General Total				Ŷ	12,623,059 \$ 1,626,120 \$	Ş	1,626,120	Ş	672,540 \$	Ş	953,580	\$	953,580 \$ 11,669,479