GLADSTONE REGIONAL COUNCIL

2019-20 Supporting Documents

Partnerships

TRADING SUMMARIES AND COMPARATIVES FOR GLADSTONE REGIONAL COUNCIL BUDGET 2019/20 AND FORECAST 2018/19

2019/2020 Budget

Trading Summary	COMMUNITY DEVELOPMENT & EVENTS	CUSTOMER EXPERIENCE	FINANCE, GOVERNANCE & RISK	OPERATIONS	PEOPLE, CULTURE & SAFETY	STRATEGIC ASSET PERFORMANCE	STRATEGY & TRANSFORMAITON	TOTAL
Ordinary Income	2,371,752	3,033,162	341,500	55,617,207	20,555,891	80,239,316	94,351,506	256,510,334
Ordinary Expenses	(16,808,370)	(11,639,968)	(5,529,114)	(51,538,081)	(24,923,442)	(83,421,854)	(14,732,787)	(208,593,616)
Depreciation	(1,071,154)	(75,494)	(3,108)	(3,400,990)	(7,287)	(39,442,201)	(282,836)	(44,283,070)
Net Income\(Deficit)	**(15,507,772)**	**(8,682,300)**	**(5,190,722)**	**678,136**	**(4,374,838)**	**(42,624,739)**	**79,335,883**	**3,633,648**
Capital Expenditure\Loans								
Capital Income	149,606	-	-	1,866,808	-	18,127,988	986,849	21,131,251
Capital Purchases	-	-	-	(8,612,928)	-	(86,027,699)	(6,751,933)	(101,392,560)
Loan Proceeds	-	-	-	-	-	-	-	-
Loan Payments	(475,247)	-	-	-	-	(5,158,250)	(3,748,253)	(9,381,750)
Total Capital Expenditure\Loans	**(325,641)**	**-**	**-**	**(6,746,120)**	**-**	**(73,057,961)**	**(9,513,337)**	**(89,643,059)**
Reserve Movement								
Transfer to Reserves	(724,086)	-	-	(2,584,499)	-	(4,356,724)	(4,390,100)	(12,055,409)
Transfer from Reserves	2,101,930	252,041	-	2,000,000	-	30,011,631	2,521,898	36,887,500
Total Reserve Movement	**1,377,844**	**252,041**	**-**	**(584,499)**	**-**	**25,654,907**	**(1,868,202)**	**24,832,091**
Total	**(14,455,569)**	**(8,430,259)**	**(5,190,722)**	**(6,652,483)**	**(4,374,838)**	**(90,027,793)**	**67,954,344**	**(61,177,320)**

2018/2019 Forecast

Trading Summary	COMMUNITY DEVELOPMENT & EVENTS	CUSTOMER EXPERIENCE	FINANCE, GOVERNANCE & RISK	OPERATIONS	PEOPLE, CULTURE & SAFETY	STRATEGIC ASSET PERFORMANCE	STRATEGY & TRANSFORMAITON	TOTAL
Ordinary Income	2,400,051	2,849,463	361,851	37,150,357	21,615,009	81,015,352	96,021,828	241,413,911
Ordinary Expenses	(16,263,594)	(11,490,777)	(5,967,790)	(43,419,230)	(22,552,107)	(77,354,254)	(14,848,951)	(191,896,703)
Depreciation	(631,041)	(35,110)	-	(3,546,088)	-	(35,677,584)	(389,911)	(40,279,735)
Net Income\(Deficit)	**(14,494,584)**	**(8,676,425)**	**(5,605,939)**	**(9,814,961)**	**(937,097)**	**(32,016,486)**	**80,782,965**	**9,237,472**
Capital Expenditure\Loans								
Capital Income	147,751	-	-	3,413,428	-	11,748,757	141,427	15,451,363
Capital Purchases	(43,386)	-	-	(6,221,569)	-	(45,277,555)	(1,014,867)	(52,557,377)
Loan Proceeds	-	-	-	-	-	-	-	-
Loan Payments	(20,768)	-	-	-	-	94,584	(147,372)	(73,557)
Total Capital Expenditure\Loans	**83,597**	**-**	**-**	**(2,808,141)**	**-**	**(33,434,214)**	**(1,020,812)**	**(37,179,571)**
Reserve Movement								
Transfer to Reserves	(12,884)	-	-	-	-	(2,129,979)	(4,390,100)	(6,532,962)
Transfer from Reserves	1,674,255	147,744	-	-	-	5,257,155	174,624	7,253,778
Total Reserve Movement	**1,661,371**	**147,744**	**-**	**-**	**-**	**3,127,177**	**(4,215,476)**	**720,816**
Total	**(12,749,616)**	**(8,528,681)**	**(5,605,939)**	**(12,623,102)**	**(937,097)**	**(62,323,524)**	**75,546,677**	**(27,221,282)**

RESERVE SUMMARY

Fund / Reserve	Actual Opening Balance 1/7/18	Transfer to	Transfer from	Forecast Balance 30/6/19	Transfer to	Transfer from	Budget Balance 30/6/20
Future Capital Works Reserve	23,371,177	(4,390,100)	2,709,799	25,051,478	(4,993,538)	8,014,873	22,030,143
Parks Constrained Reserves	1,104,898	(401,205)	157,955	1,348,148	(360,000)	189,974	1,518,174
Plant Asset Replacement Reserve	23,092,263	(5,022,058)	2,000,000	26,114,321	-	2,017,829	24,096,492
Recurrent Grant Funding Reserve	273,273	-	273,273	-	(153,535)	141,000	12,535
Regional Waste Management Reserve	7,104,320	(2,342,846)	1,283,015	8,164,151	(6,189,936)	4,072,614	10,281,474
Roads Constrained Works Reserve	19,860,776	(225,925)	-	20,086,701	(200,000)	200,000	20,086,701
Emergency Services Reserve	764,717	-	-	764,717	-	-	764,717
Sewerage Constrained Works Reserve	6,251,061	(3,334,658)	5,192,074	4,393,645	(3,199,555)	6,102,240	1,490,960
Water Constrained Works Reserve	218,769	(404,763)	1,750	621,782	-	206,000	415,782
Gravel Pit Rehabilitation Reserve	-	-	-	-	(832,059)	-	832,059
TOTAL RESERVES	82,041,254	(16,121,555)	11,617,866	86,544,943	(15,928,623)	20,944,530	81,529,036
Sewerage Fund	(9,778,728)	(9,253,123)	933,210	(2,038,762)	(1,298,109)	5,915,237	(6,655,890)
Water Fund	(15,645,046)	(11,800,994)	2,831,995	(5,605,028)	(4,375,959)	2,979,878	(4,208,947)
TOTAL FUNDS	(25,423,774)	(21,054,117)	3,765,205	(7,643,791)	(5,674,068)	8,895,115	(10,864,838)
Internal Loans (Sewerage Reserve)	13,528,346	-	905,288	12,623,058	-	953,579	11,669,479
TOTAL INTERNAL LOANS	13,528,346	-	905,288	12,623,058	-	953,579	11,669,479
GRAND TOTAL	70,145,826	(37,175,672)	16,288,359	91,524,210	(21,602,691)	30,793,224	82,333,677

RESERVE MOVEMENT SUMMARY

	STRATEGY & TRANSFORMATION				
	Treasury				
General Rating & Charges	Future Capital Projects Transfer	Future Capital		(3,993,538)	
Corporate Finance	Industrial Roads		Future Capital	532,336	
Corporate Finance	Fleet Dividend	Future Capital		(1,000,000)	
Corporate Finance	Gladstone City Plaza Forecourt Upgrade		Future Capital	1,497,690	Gladstone City Plaza Forecourt Upgrade
	Strategy & Transformation Administration				
Strategic Projects	Philip Street Community Centre		Future Capital	7,357,967	BDC0113
	Marley Brown Master Plan		Future Capital	250,000	GNC0106
	COMMUNITY DEVELOPMENT & EVENTS				
	Community Development & Partnerships				
Grant Programs	Recurrent Grant Funding	Recurring Grant		(153,535)	
	Events & Entertainment				
Gladstone Entertainment Convention Centre	GECC		Internal Loan (Sewer Constrained)	446,039	Repayment of Internal Loan (Principal)
	Tondoon Botanic Gardens				
Toondoon Botanic Gardens	Mt Biondello Optus Leasing	Parks		0	PKM0057 CC400 Income from leasing agreement (lease contract expiry date 14/03/2033)
	STRATEGIC ASSET PERFORMANCE				
	Asset Design				
Asset Designers	Pioneer Drive Hoddinott Bridge		Roads Constrained Works	0	DSC0020 CC540 Pioneer Drive Hoddinott Bridge Land Acquisitions. Pushed out to 20/21)
1770 Camping Grounds	1770 Camping Ground		Parks	5,000	Expenses
	Parks & Environment Assets				
	Road Assets				
Roadworks Program	Headworks	Roads Constrained		(200,000)	Headworks
			Roads Contrained	200,000	Infrastructure incentive policy
	Water Assets				
Lake Awoonga Scheme	Lake Awoonga		Water Constrained	206,000	WLC9013 CC246 Kirkwood Low Reservoir
1770/Agnes Scheme	1770/Agnes			0	CC251 11125-11127 Headworks
Balance - recoverable Works				0	CC245 (Net Operating Income+Depreciation+Total Capital Expenditure/Loans)-Other CC movement
Miriam Vale/Bororen Scheme	Miriam Vale/Bororen		Water Fund	321,175	CC248 Balance
1770/Agnes Scheme	1770/Agnes		Water Fund	2,431,993	CC251 Balance
Operational Costs			Water Fund	226,710	CC525
	Sewerage Assets				
Industrial Sewerage	Industrial Sewerage	Sewer Constrained		(149,934)	Repayment of Internal Loan
Industrial Sewerage	Industrial Sewerage		Internal Loan (Sewer Constrained)	100,881	Repayment of Internal Loan (Principal)
Industrial Sewerage	Industrial Sewerage		Sewerage Fund	2,052,637	CC221 Balance
1770/Agnes Waters Sewerage	1770/Agnes		Sewerage Fund	969,348	CC222 Balance
Curtis Island Sewerage	Curtis Island	Sewerage Constrained		(1,573,435)	CC223 Capital portion of rates income less Loan repayment
Curtis Island Sewerage	Curtis Island	Sewerage Fund		(1,164,727)	CC223 Balance
Curtis Island Sewerage	Curtis Island		Internal Loan (Sewer Constrained)	406,659	Repayment of Internal Loan (Principal)
Urban Sewerage - Boyne Is / Tannum/Calliope	BITS/Call	Sewerage Constrained		0	CC228 11125-11127 Headworks
Urban Sewerage - Gladstone	Gladstone	Sewerage Fund		(133,382)	CC229 Balance
Urban Sewerage - Gladstone	Gladstone	Sewerage Constrained		0	CC229 11125-11127 Headworks
Urban Sewerage - Gladstone	Gladstone		Sewerage Constrained	3,563,240	SGC4058 CC229 A01 SPS Upgrade (Chapple Street) incl Emergency Storage
Urban Sewerage - Gladstone	Gladstone		Sewerage Constrained	2,439,000	SGC6013 CC229 Gladstone WWTP Biosolids Treatment
Urban Sewerage - Gladstone	Gladstone		Sewerage Constrained	100,000	SGC6018 CC229 Gladstone WWTP Distribution Tower and Process Water Reservoir
	Waste Assets				
Waste Assets		Waste Management		(6,189,936)	Balance of waste services
Waste Assets			Waste Management	4,072,614	Balance of waste services
	OPERATIONS				
	Delivery Support & Performance				
Workshops	Fleet Net		Plant	17,829	Balance of fleet services
Workshops	Fleet Dividend		Plant	1,000,000	General Fund portion
Workshops	Fleet Dividend		Plant	1,000,000	Future Capital Works portion
Gravel Pits		Gravel Pit Rehab Reserve		(832,059)	(Profit) / Loss on Gravel Pits
	CUSTOMER EXPERIENCE				
	Rural Lands Management				
Pest Management	Washdown Facility Operating		Parks	184,974	Operating Costs - Washdown Facility

Statement of Financial Position

	Forecast 2018-2019 $'000	Budget 2019-2020 $'000	Forecast 2020-2021 $'000	Forecast 2021-2022 $'000
Assets				
Current assets				
Cash and cash equivalents	90,842	56,372	30,784	18,786
Trade and other receivables	18,967	19,951	20,585	21,184
Inventories held for sale	-	-	-	-
Inventories held for distribution	3,116	3,116	3,116	3,116
Land held for development or sale	411	411	411	411
Inventories	3,527	3,527	3,527	3,527
Total current assets	113,336	79,850	54,895	43,497
Non-current assets				
Investments	75,910	75,910	75,910	75,910
Property, plant & equipment	2,050,862	2,124,675	2,193,663	2,253,460
Intangible assets	226	180	156	64
Capital works in progress	33,716	33,716	33,716	33,716
Other non-current assets	33,942	33,896	33,872	33,780
Total non-current assets	2,160,713	2,234,481	2,303,444	2,363,149
Total assets	2,274,049	2,314,330	2,358,339	2,406,646
Liabilities				
Current liabilities				
Trade and other payables	14,371	15,059	15,461	15,741
Borrowings	9,913	10,435	10,768	10,111
Provisions	-	-	-	-
Total current liabilities	24,284	25,494	26,229	25,852
Non-current liabilities				
Trade and other payables	-	-	-	-
Borrowings	109,389	98,953	88,186	78,074
Provisions	8,606	8,606	8,606	8,606
Total non-current liabilities	117,995	107,559	96,792	86,680
Total liabilities	142,278	133,054	123,021	112,532
Net community assets	2,131,771	2,181,277	2,235,319	2,294,114
Community equity				
Asset revaluation surplus	604,008	644,743	687,263	731,982
Retained surplus	1,527,762	1,536,534	1,548,056	1,562,133
Total community equity	2,131,771	2,181,277	2,235,319	2,294,114

Statement of Comprehensive Income

	Forecast 2018-2019 $'000	Budget 2019-2020 $'000	Forecast 2020-2021 $'000	Forecast 2021-2022 $'000
Income				
Revenue				
Operating revenue				
General rates	82,429	84,720	87,449	90,274
Water	15,702	16,333	16,957	17,606
Water consumption, rental and sundries	15,650	17,005	17,621	18,260
Sewerage	30,987	32,387	33,469	34,591
Waste management	8,931	9,743	9,743	9,743
Garbage charges	5,798	14,783	15,346	15,931
Less: discounts	(10,735)	(12,367)	(12,838)	(13,327)
Less: pensioner remissions	(872)	(803)	(834)	(866)
Net rates, levies and charges	147,889	161,801	166,913	172,212
Building and development fees	1,617	1,562	1,621	1,683
Infringements	271	177	180	184
Licences and registrations	789	739	768	797
Other fees and charges	1,188	1,329	1,353	1,377
Fees and charges	3,865	3,807	3,922	4,040
Rental income	742	991	1,009	1,027
Interest from overdue rates, levies and charges	775	685	685	685
Interest received from investments	2,910	2,463	1,804	1,400
Other interest received	2,271	2,271	2,271	2,271
Interest received	5,957	5,420	4,760	4,356
Sales revenue	8,976	7,996	8,117	8,240
Other income	6,762	2,290	2,300	2,311
Grants, subsidies, contributions and donations	20,296	16,971	17,158	17,349
Total operating revenue	194,487	199,276	204,180	209,535
Capital revenue				
Government subsidies and grants—capital	11,933	6,959	12,133	14,906
Contributions—capital	-	-	651	249
Other capital contributions	-	-	-	-
Grants, subsidies, contributions and donations	11,933	6,959	12,784	15,154
Total revenue	206,420	206,235	216,964	224,689
Total income	206,420	206,235	216,964	224,689
Expenses				
Operating expenses				
Employee benefits	59,383	60,703	62,213	63,317
Materials and services	70,617	78,562	80,341	81,849
Finance costs	15,449	15,068	14,615	14,153
Land improvements	-	-	-	-
Buildings	1,640	1,461	1,451	1,581
Plant & equipment	3,573	5,051	5,816	7,341
Furniture & fittings	707	727	762	379
Roads, drainage & bridge network	25,567	23,937	28,042	28,865
Water	3,766	3,843	3,971	4,125
Sewerage	5,476	5,913	5,901	6,223
Miscellaneous	-	-	114	457

Statement of Comprehensive Income

	Forecast 2018-2019 $'000	Budget 2019-2020 $'000	Forecast 2020-2021 $'000	Forecast 2021-2022 $'000
Amortisation of intangible assets	165	53	31	100
Depreciation and amortisation	40,895	40,985	46,088	49,070
Other expenses	1,337	2,147	2,185	2,224
Total operating expenses	187,681	197,464	205,441	210,613
Total expenses	187,681	197,464	205,441	210,613
Net result	18,738	8,771	11,523	14,076
Tax equivalents				
Net result after tax equivalents	18,738	8,771	11,523	14,076
Other comprehensive income				
Items that will not be reclassified to net result				
Increase (decrease) in asset revaluation surplus	-	-	-	-
Total other comprehensive income for the year	-	-	-	-
Total comprehensive income for the year	18,738	8,771	11,523	14,076
Operating result				
Operating revenue	194,487	199,276	204,180	209,535
Operating expenses	187,681	197,464	205,441	210,613
Operating result	6,806	1,812	(1,261)	(1,078)

Statement of Cash Flows

	Forecast 2018-2019 $'000	Budget 2019-2020 $'000	Forecast 2020-2021 $'000	Forecast 2021-2022 $'000
Cash flows from operating activities				
Receipts from customers	164,434	172,884	178,945	184,525
Payments to suppliers and employees	(150,131)	(149,034)	(152,795)	(155,720)
Dividend received	6,350	1,700	1,700	1,700
Interest received	5,957	5,420	4,760	4,356
Rental income	779	966	1,007	1,025
Non-capital grants and contributions	21,276	17,322	17,134	17,329
Borrowing costs	(7,288)	(6,757)	(6,156)	(5,543)
Net cash inflow from operating activities	41,376	42,501	44,596	47,672
Cash flows from investing activities				
Payments for property, plant and equipment	(52,691)	(74,018)	(72,532)	(64,057)
Grants, subsidies, contributions and donations	11,933	6,959	12,784	15,154
Other cash flows from investing activities	-	-	-	-
Net cash inflow from investing activities	(40,758)	(67,058)	(59,748)	(48,903)
Cash flows from financing activities				
Repayment of borrowings	(9,381)	(9,913)	(10,435)	(10,768)
Repayments made on finance leases	-	-	-	-
Net cash inflow from financing activities	(9,381)	(9,913)	(10,435)	(10,768)
Total cash flows				
Net increase in cash and cash equivalent held	(8,763)	(34,470)	(25,588)	(11,998)
Opening cash and cash equivalents	99,605	90,842	56,372	30,784
Closing cash and cash equivalents	90,842	56,372	30,784	18,786

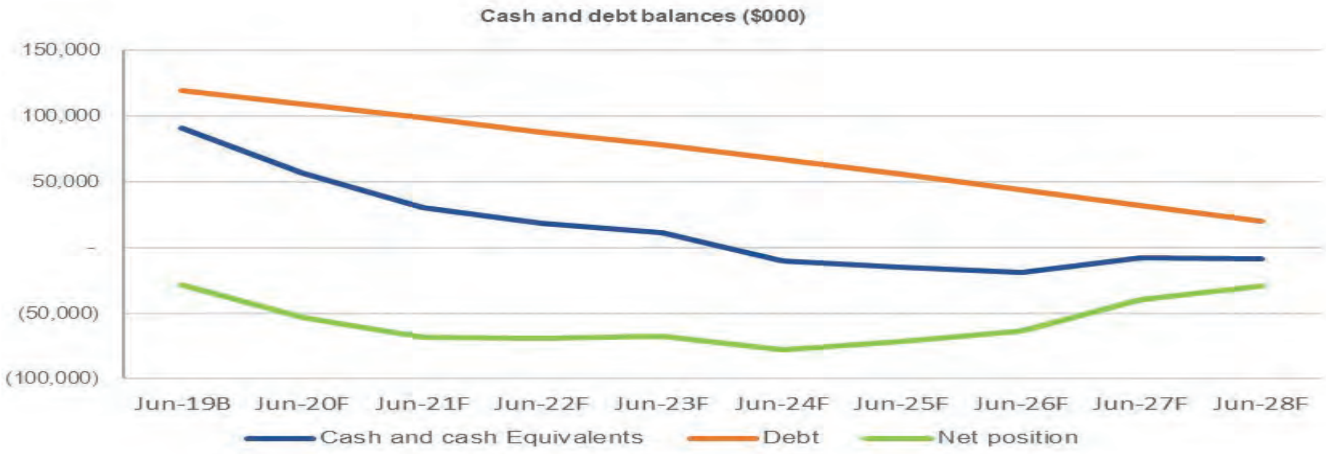
Statement of Changes in Equity

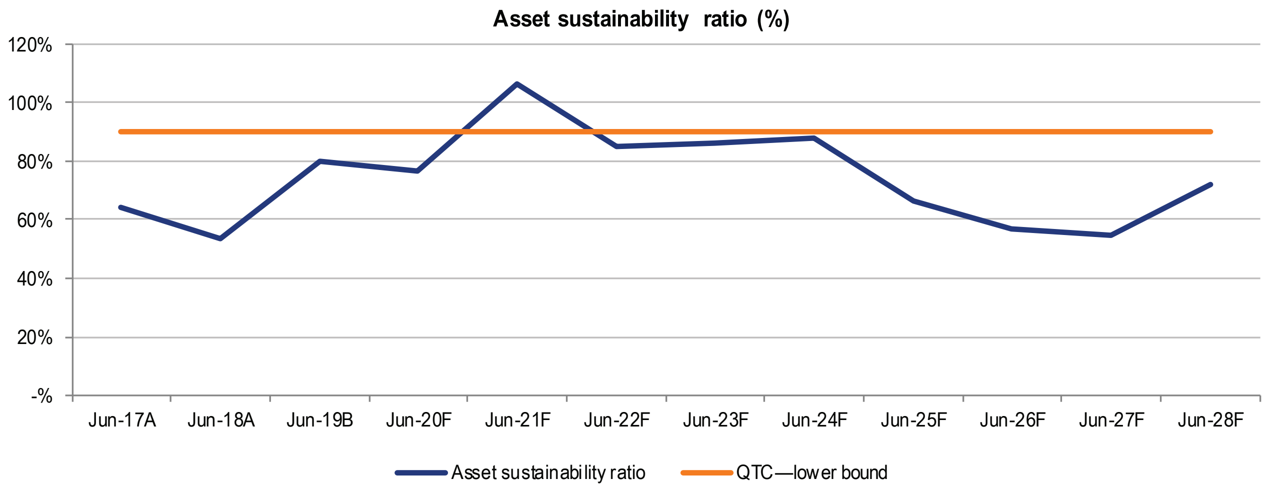
	Forecast 2018-2019 $'000	Budget 2019-2020 $'000	Forecast 2020-2021 $'000	Forecast 2021-2022 $'000
Asset revaluation surplus				
Opening balance	564,917	604,008	644,743	687,263
Increase in asset revaluation surplus	39,091	40,735	42,520	44,719
Closing balance	604,008	644,743	687,263	731,982
Retained surplus				
Opening balance	1,426,983	1,441,218	1,455,005	1,466,527
Net result	18,738	8,771	11,523	14,076
Closing balance	1,445,721	1,449,989	1,466,527	1,480,604
Other reserves				
Opening balance	82,041	86,545	81,529	81,529
Net result	4,504	(5,016)	-	-
Closing balance	86,545	81,529	81,529	81,529
Total				
Opening balance	2,073,941	2,131,771	2,181,277	2,235,319
Net result	18,738	8,771	11,523	14,076
Increase in asset revaluation surplus	39,091	40,735	42,520	44,719
Closing balance	2,131,771	2,181,277	2,235,319	2,294,114

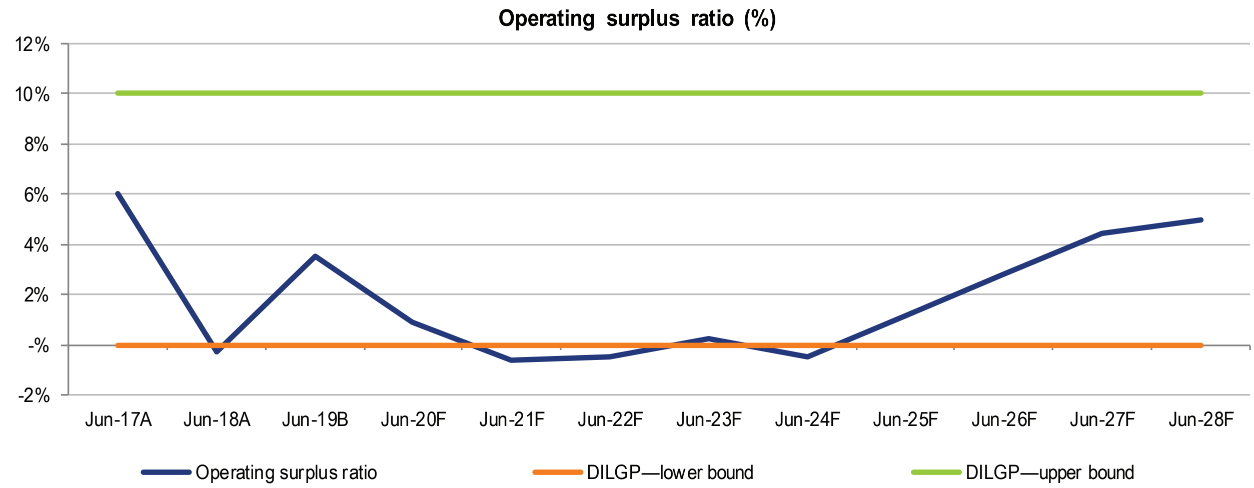
SIGNIFICANT BUSINESS ACTIVITIES

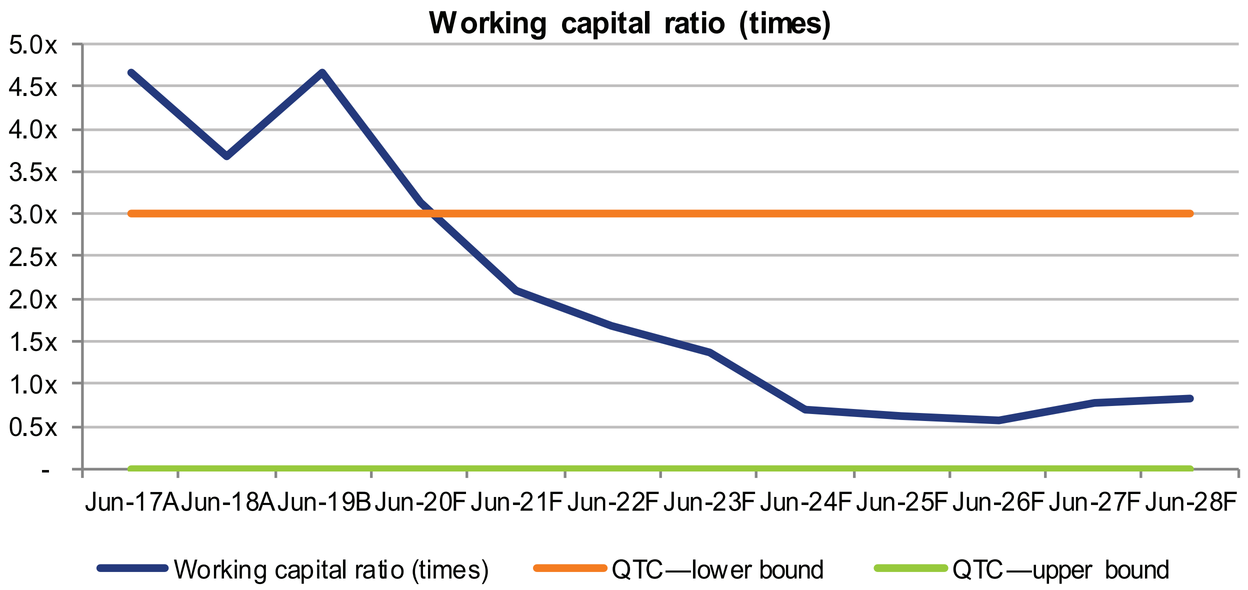
Projected Position for the Year Ended 30 June 2020

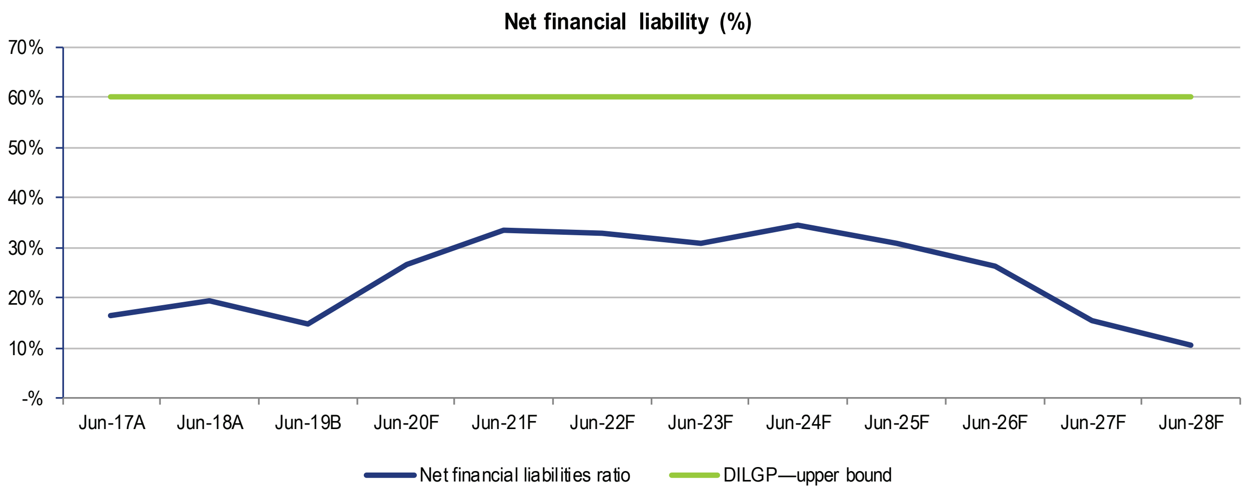
	INCOME	EXPENSES	PROJECTED POSITION
2019/20 BUDGET			
Sewerage	30,065,810	16,689,396	13,376,414
Water	31,955,479	23,801,304	8,154,175
Fleet Management	11,297,978	5,616,812	5,681,166
Waste Management	15,851,670	15,438,070	413,600
2020/21 PROJECTED			
Sewerage	30,600,981	16,986,467	13,614,514
Water	32,524,287	24,224,967	8,299,319
Fleet Management	11,499,082	5,716,791	5,782,291
Waste Management	16,133,830	15,712,868	420,962
2021/22 PROJECTED			
Sewerage	31,145,679	17,288,826	13,856,853
Water	33,103,219	24,656,172	8,447,047
Fleet Management	11,703,766	5,818,550	5,885,216
Waste Management	16,421,012	15,992,557	428,455

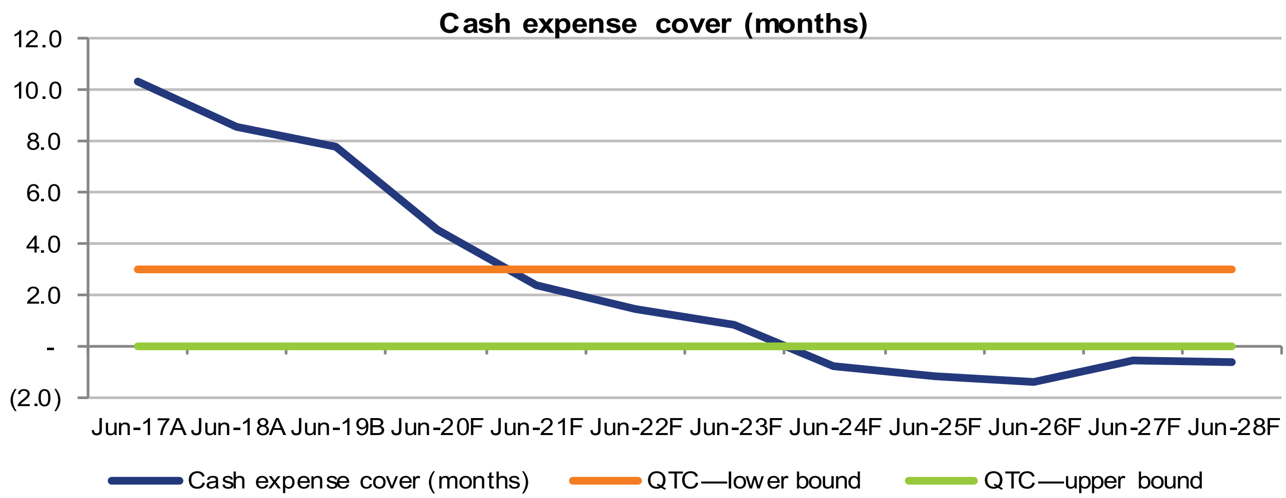

Cash and debt balances ($000)
150,000
100,000
50,000
-
(50,000)
(100,000)
Jun-19B
Jun-20F
Jun-21F
Jun-22F
Jun-23F
Jun-24F
Jun-25F
Jun-26F
Jun-27F
Jun-28F
Cash and cash Equivalents
Debt
Net position


Asset sustainability ratio (%)
120%
100%
80%
60%
40%
20%
-%
Jun-17A
Jun-18A
Jun-19B
Jun-20F
Jun-21F
Jun-22F
Jun-23F
Jun-24F
Jun-25F
Jun-26F
Jun-27F
Jun-28F
Asset sustainability ratio
QTC—lower bound


Operating surplus ratio (%)
12%
10%
8%
6%
4%
2%
-%
-2%
Jun-17A
Jun-18A
Jun-19B
Jun-20F
Jun-21F
Jun-22F
Jun-23F
Jun-24F
Jun-25F
Jun-26F
Jun-27F
Jun-28F
Operating surplus ratio
DILGP—lower bound
DILGP—upper bound


Working capital ratio (times)
5.0x
4.5x
4.0x
3.5x
3.0x
2.5x
2.0x
1.5x
1.0x
0.5x
-
Jun-17A Jun-18A Jun-19B Jun-20F Jun-21F Jun-22F Jun-23F Jun-24F Jun-25F Jun-26F Jun-27F Jun-28F
Working capital ratio (times)
QTC—lower bound
QTC—upper bound


Net financial liability (%)
70%
60%
50%
40%
30%
20%
10%
-%
Jun-17A Jun-18A Jun-19B Jun-20F Jun-21F Jun-22F Jun-23F Jun-24F Jun-25F Jun-26F Jun-27F Jun-28F
Net financial liabilities ratio
DILGP—upper bound


Cash expense cover (months)
12.0
10.0
8.0
6.0
4.0
2.0
-
(2.0)
Jun-17A Jun-18A Jun-19B Jun-20F Jun-21F Jun-22F Jun-23F Jun-24F Jun-25F Jun-26F Jun-27F Jun-28F
Cash expense cover (months)
QTC—lower bound
QTC—upper bound

Capital Purchases 2019/2020

Community Development & Events Business Unit

Group	Project	Project Description	Category		Expenses
Brand and Communications	GNC0132	Live Streaming and Video Camera	New		27,000
				Group Total	**27,000**
Community Development & Events Administration	BDC0148	Gladstone Library Carpet	Renewal		140,000
				Group Total	**140,000**
Gladstone Entertainment Convention Centre	GNC0127	GECC CL5 Audio Console Replacement	Renewal		55,000
	GNC0137	GECC - Flylines and chain motors	Renewal		168,000
				Group Total	**223,000**
Regional Art Gallery	GNC0134	Artwork for GRAGM Art and Heritage Collection	New		20,000
				Group Total	**20,000**
Regional Libraries	GNC0133	Library RFID Hardware	New		20,000
				Group Total	**20,000**
Tondoon Botanic Gardens	PKC0207	TBG - Depot - Nursery - Structure Renewal (Upgrade)	Upgrade		30,000
	PKC0257	TBG Staff Amenities - Re-roofing, refit & refurbishment	Upgrade		191,000
				Group Total	**221,000**
				Community Development & Events Business Unit Total	**651,000**

Customer Experience Business Unit

Group	Project	Project Description	Category		Expenses
Customer Solutions	RTC0001	Mount Larcom RTC Improvements	Upgrade		28,500
				Group Total	**28,500**
Health, Environment and Pest	GNC0129	Animal Trap	New		15,500
				Group Total	**15,500**
Local Laws	GNC0128	K9 Cages for replacement vehicles	Renewal		40,000
				Group Total	**40,000**
				Customer Experience Business Unit Total	**84,000**

Operations Business Unit

Group	Project	Project Description	Category		Expenses
Delivery Support and Performance	GNC0135	Fleet Replacement	Renewal		6,208,076
				Group Total	**6,208,076**
Property Services	BDC0145	Miriam Vale Depot - Pavement works and resheeting	Upgrade		100,000
	BDC0146	South End, Curtis Island - Depot shed	New		30,000
	GNC0115	MV Depot Upgrade Amenities	Upgrade		50,000
	GNC0116	Pavement Reseal Program - Calliope Depot	Renewal		50,000
				Group Total	**230,000**
Works Planning and Scheduling	BDC0147	Miriam Vale SES Building	Renewal		320,000
	GNC0136	SES Vehicles	New		55,000
	GNC0131	Primavera Scheduling Software	New		15,000
	BDC0144	Tannum Sand Depot – Shed	New		50,000
				Group Total	**440,000**
				Operations Business Unit Total	**6,878,076**

Strategic Asset Performance Business Unit

Group	Project	Project Description	Category		Expenses
Asset Solutions	GNC0083	External Designs - Other	Other		50,000
				Group Total	**50,000**
Parks & Environment Assets	PKC0163	Calliope Cemetery Nth - Stage 1c NW (inc fencing & plinths)	New		555,000
	PKC0234	Port Curtis Cemetery - Bitumen Reseal	Renewal		138,800
	PKC0260	Calliope Cemetery Sth - Re-kerb/replace beds & driveway work	Upgrade		110,000
	PKC0283	Port Curtis Cemetery	Renewal		20,000
	GNC0130	Purchase of mowers	Renewal		50,000
	PKC0194	Flat Rock Picnic Grounds	New		90,000
	PKC0251	Workmans Beach Camp Ground - Second access track (exit only)	New		30,000
	PKC0266	Dean Street Park- Shelter and picnic setting	New		5,600
	PKC0269	Bororen Memorial Park - Dog Park	New		41,000
	PKC0272	Reg Tanna Park, Gladstone - Playground Replacement	Renewal		36,000
	PKC0274	Endeavour Park, Seventeen Seventy - Playground Replacement	Renewal		55,000
	PKC0284	1770 Boardwalk renewal for 250th year memorial	Renewal		70,000
	PKC0285	Lowmead Sports Ground Toilet Block	New		280,000
	PKC0286	Cassy Lives Skate Park, Gladstone - Skate Park Upgrade	Upgrade		30,000
	PKC0287	Calliope River Rest Area - Upgrade of toilet block	Upgrade		45,000
	PKC0280	Seventeen Seventy Foreshore - Erosion Control	New		350,000
				Group Total	**1,906,400**
Property Assets	RDC0456	Agnes Water Western Collector - Survey & design	New		191,100
	GNC0125	Boyne Island Community Centre - Library floor	Renewal		1,000,000
	GNC0126	Gladstone Aquatic Centre Filtration System Awning	New		100,000
	PKC0180	TBG - Demonstration Gardens	New		306,275
	PKC0288	TBG - Electrical upgrade of external lighting	Upgrade		500,000
				Group Total	**2,097,375**

Group	Project	Project Description	Category	Expenses
Road Assets	RDC0291	Bindaree Road, Miriam Vale (Three Mile Crk) - Bridge upgrade	Renewal	70,000
	RDC0634	Awoonga Dam Rd, Benaraby (Little Oaky Crk) - Bridge renewal	Renewal	50,000
	RDC0635	Gorge Rd, Lowmead (Baffle Crk Crossing) - Bridge replacement	Upgrade	518,999
	RDC0637	John Clifford Way, Lowmead (Hobble Crk) - Bridge replacement	Renewal	311,423
	RDC0638	Landing Rd, Yarwun (Boat Creek) - Bridge renewal	Renewal	100,000
	RDC0639	QAL North Coast Rail Overpass Bridge - Remedial works	Renewal	50,000
	RDC0640	Red Rover Road Bridge, Gladstone (NRG Loop) - Bridge upgrade	Upgrade	50,000
	RDC0783	Goondoon Street, North Coast Railway Bridge - Bridge renewal	Renewal	350,000
	RDC0791	Stockbridge Rd, Lowmead - Bridge renewals at Ch 3.5 & 4.04km	Renewal	29,000
	RDC0792	Charnwood Road, Lowmead (Granite Creek) - Bridge Renewal	Renewal	45,000
	RFC0090	Barney Point Footpath Strategy	New	90,000
	RFC0092	Captain Cook Drive, 1770 Marina to 1770 Depot - Construct 2m	New	350,000
	RFC0110	Boowan and Joe Joseph Parks, Gladstone - Footpath upgrade	Upgrade	15,000
	RFC0117	Tannum Sands Rd, Tannum Sands - Construct footpath	New	340,000
	RFC0118	Various Footpaths Linking DDA Compliant Stops	New	35,000
	RFC0128	Witney Street, Telina - Construct pedestrian refuge island	Upgrade	54,000
	RFC0130	Goondoon Street Footpath	Upgrade	1,025,000
	RFC0131	Blain Drive, Gladstone - Cycleway upgrade	Upgrade	60,000
	RFC0132	Gladstone Region Pedestrian and Cycle Strategy	New	689,187
	RDC0633	2017 NDRRA Restoration (PCM)	Renewal	25,000
	RDC0788	Batch 110.18 REPA Cyclone Debbie	upgrade	100,000
	GNC0082	Agnes Water to Baffle Creek - Inland Link Road	New	200,000
	RDC0496	Kirkwood Road/Dixon Drive, Gladstone - Signalisation upgrade	Upgrade	511,500
	RDC0520	Turkey Beach Rd, Turkey Beach - Implement priority findings	Renewal	500,000
	RDC0643	Asphalt overlays and bitumen reseals - Various locations	Renewal	4,395,000
	RDC0652	Blackmans Gap Road, Miriam Vale - Safety improvements	Upgrade	10,000
	RDC0668	Glenlyon St, Gladstone (Bramston St - Herbert St) - Upgrade	Upgrade	25,000
	RDC0687	Philip Street, Gladstone - Install DDA compliant bus stop	Upgrade	80,000
	RDC0701	Toolooa Street, Gladstone - Pavement and footpath renewal	Renewal	150,000
	RDC0707	Wyndham Ave, Boyne Island - Install DDA compliant bus stop	Upgrade	70,000
	RDC0737	Adelaide Street, Gladstone - Safety panel fence & guardrail	New	45,000
	RDC0761	Toolooa Street, Gladstone - Pavement renewal (Derby - Agnes)	Renewal	52,000
	RDC0773	Round Hill Road, Agnes Water - Bus set down interchange	Upgrade	80,000
	RDC0774	Awoonga Dam Road, Benaraby - Formalise bus stop	Upgrade	90,000
	RDC0784	Goondoon Street - Pavement Reconstruction	Renewal	750,000
	RDC0793	Donohue Drive, Agnes Water - Install pedestrian crossing	Upgrade	3,000
	RDC0794	Toowell Road, O'Connell - Sealing of unsealed road	Upgrade	20,790
	RDC0795	Darts Creek Road, Darts Creek - Sealing of unsealed road	Upgrade	190,000

Group	Project	Project Description	Category	Expenses
Road Assets cont.	RDC0796	John Clifford Way, Lowmead - Sealing of unsealed road	Upgrade	363,000
	RDC0797	Ann Street, Gladstone (Derby St - Little St) Linemarking	Renewal	6,170
	RDC0798	Installation of "Welcome to Port Curtis Coral Coast" signage	New	16,468
	RDC0799	Auckland Hill, Gladstone - Address land slide issues	New	2,700,000
	RDC0800	Mount Larcom Walking Trail Upgrade	Upgrade	56,000
	RDC0801	Clifton Rd, Boyne Valley - Accelerated seal various sections	Upgrade	170,000
	RDC0802	Don Cameron Drive, Calliope - Road widening for high school	Upgrade	60,000
	RDC0803	Remove/replace asbestos pits at various traffic lights	Upgrade	25,000
	RDC0804	Gravel Road Resheeting - Various locations	Renewal	3,417,000
	RDC0805	Boles Street, Gladstone - Install DDA compliant bus set down	Upgrade	7,000
	RDC0806	King George Street, Mt Larcom - Pavement Renewal	Upgrade	640,000
	RDC0807	Kerb Renewal Program - Various locations	Renewal	350,000
	GNC0081	1770 Marina Precinct - Land Acquisitions & Survey Costs	Upgrade	100,000
	RDC0778	Agnes Street, Agnes Water - New carpark	New	38,482
	RDC0779	#37 Tank Street, Gladstone - Asphalt overlay	Renewal	29,000
	RDC0780	#23 Tank Street, Gladstone - Asphalt overlay	Renewal	34,000
	RDC0781	#70 Central Lane, Gladstone - Asphalt overlay	Renewal	42,000
	RDC0782	Olunda Street, Boyne Island - Construct revetment structure	Upgrade	5,000
	DRC0043	Marten Street, Gladstone - Investigate flood mitigation	New	10,000
	DRC0092	Gully Pit Renewal / Replacement Program (Central Zone)	Renewal	80,000
	DRC0093	Gully Pit Renewal / Replacement Program (Southern Zone)	Renewal	10,000
	DRC0094	Gully Pit Renewal / Replacement Program (Western Zone)	Renewal	10,000
	DRC0105	Urban Drainage (Renew/Repair/Replace) as a result of CCTV	Renewal	980,000
	DRC0106	Reedbed Road, Bororen - Chainage 6.3km - Causeway upgrade	Upgrade	30,000
	DRC0107	Mercury Street, Gladstone - Open drain improvements	Renewal	20,000
	DRC0109	Donald Street, Tannum Sands - Establish drainage easement	Upgrade	150,000
	DRC0116	Rural Drainage Renewals (Renew/Repair/Replace) (Central)	Renewal	36,585
	DRC0117	Rural Drainage Renewals (Renew/Repair/Replace) (Southern)	Renewal	169,000
	DRC0118	Rural Drainage Renewals (Renew/Repair/Replace) (Western)	Renewal	169,000
	DRC0119	Transverse Road Drainage (install new) - Southern Zone	New	125,000
	DRC0120	Transverse Road Drainage (install new) - Western Zone	New	125,000
	DRC0121	Blackmans Gap Road, Boyne Valley - Floodway upgrade	upgrade	40,000
			Group Total	**21,543,604**

Group	Project	Project Description	Category	Expenses
Sewerage Assets	SIC4002	Yarwun - Sewerage Rising Main Renewals	Renewal	40,000
	SIC5000	SCADA Upgrade - Yarwun	Upgrade	250,000
	SIC6002	Upgrade Yarwun WWTP to meet licence conditions	Renewal	2,292,964
	SAC1011	Agnes Water – Sewer Mains Upgrade	Upgrade	70,000
	SAC5000	SCADA Upgrade - Agnes	Upgrade	70,000
	SAC6011	Agnes Water - Sewerage Asset Replacement (WWTP)	Renewal	75,000
	SAC6012	Agnes Water Waste Water Treatment Plant Upgrade	Upgrade	80,000
	SLC5000	Curtis Island SCADA System Upgrade	Upgrade	60,000
	SCC1011	Boyne/Tannum/Calliope – Sewer Relining	Renewal	180,000
	SCC1017	Relining Boyne Treatment Ponds	Renewal	1,490,000
	SCC1018	Boyne/Tannum/Calliope - Sewer Pipe Bridge assessments	Renewal	50,000
	SCC1019	RET 7.4 CSISP - Upgrade gravity main for additional flow	Upgrade	50,000
	SCC2001	Boyne/Tannum/Calliope - Sewer Manhole Replacement/Raising	Renewal	30,000
	SCC4017	Upgrade Pump Station C1 and construct emergency storage	New	52,000
	SCC4018	Calliope 4 SPS Upgrade (Condition assessment)	Upgrade	17,000
	SCC4019	Tannum 01 SPS Upgrade (Condition assessment)	Upgrade	16,000
	SCC5002	SCADA System Upgrade - Boyne	Upgrade	300,000
	SCC6012	Boyne/Tannum/Calliope - Sewerage Asset Replacement (WWTP)	Renewal	100,000
	SCC6013	Boyne Island WWTP - Belt press and shed	Upgrade	1,500,000
	SCC6014	WWTP upgrades to meet new recycled water quality guidelines	Upgrade	105,000
	SCC6015	Calliope WWTP Irrigation	New	250,000
	SCC6016	Install ground water monitoring bores at Calliope & Boyne	New	80,000
	SGC1018	Gladstone - Sewer Main Replacement	Renewal	1,119,584
	SGC1021	Odour control in network Gladstone	New	1,303,342
	SGC1023	A01 to Gladstone WWTP - Replace 450mm section of main	Upgrade	300,000
	SGC1025	Gladstone Sewer Pipe Bridge replacement	Renewal	200,000
	SGC1026	Relining South Trees treatment ponds	Renewal	28,000
	SGC4058	A01 SPS Upgrade (Chapple St) inc emergency storage	Upgrade	3,963,240
	SGC4065	Upgrade to pump station SPS A06	Upgrade	611,500
	SGC4074	A03 SPS Upgrade (Condition assessment)	Upgrade	16,000
	SGC4075	D01 SPS Upgrade (Condition assessment)	Upgrade	17,000
	SGC4076	Upgrade to pump station SPS A17 (Condition assessment)	Upgrade	22,000
	SGC4077	Upgrade to pump station SPS A28 (Condition assessment)	Upgrade	27,000
	SGC4078	Upgrade to pump station SPS C03 (Condition assessment)	Upgrade	22,000
	SGC4079	A05 Rising Main - Replace/reline	Renewal	100,000
	SGC5005	Scada Regional Towers	New	210,000
	SGC5006	QAL Effluent PS Scada Upgrade	Upgrade	90,000
	SGC5007	SCADA Network Upgrade - Gladstone	Upgrade	450,000

Group	Project	Project Description	Category	Expenses
Sewerage Assets cont.	SGC6012	Gladstone WWTP Stormwater Mitigation	Upgrade	152,000
	SGC6013	Gladstone WWTP Biosolids Treatment	Upgrade	3,500,000
	SGC6018	Gladstone WWTP Distribution tower & process water reservoir	Renewal	100,000
	SGC6021	Gladstone Sewerage Biosolids Reuse Shed	New	750,000
	SGC6022	Gladstone WWTP - Biosolids storage area	New	30,000
	SGC6023	South Trees WWTP - Resolve decant & sludge discharge	Upgrade	260,000
			Group Total	**20,429,630**
Waste Assets	LND0027	Benaraby Landfill - Stage 3 Landfill Cell Development	New	1,387,000
	LND0061	Leachate Disposal System - Benaraby Landfill	New	50,000
	LND0064	Benaraby Landfill - Install second weighbridge	New	200,000
	LND0074	Benaraby Landfill - Security Cameras	New	24,500
	LND0075	Waste Levy Implementation	New	99,900
	LND0093	Purchase of fence and microphazir for asbestos detection	New	100,000
	LND0046	Agnes Water Transfer Station Upgrade	New	1,701,076
	LND0092	Mandalay Hardware	New	187,712
	RDC0790	Road Improvements - Calliope Transfer Station	Renewal	20,000
	RDC0808	Rosedale Transfer Station Service Road Upgrade (TEAC)	Upgrade	50,000
			Group Total	**3,820,188**
Water Assets	WLC1042	Paterson 2 Water Main	New	188,621
	WLC1049	Replacement of AC main in Oaka Street	Renewal	301,000
	WLC1050	Water Loss reduction Lake Awoonga	Upgrade	357,000
	WLC1052	Paterson Street Trunk Water Main Relocation	New	10,000
	WLC1057	Renew Water Main Pier St from Oaka to Goondoon	Renewal	75,000
	WLC1058	Lake Awoonga - Water pipe bridge replacement	Renewal	47,000
	WLC1059	O'Connell Street - Construct new main & upgrade connection	Renewal	50,000
	WLC2005	Lake Awoonga - Water Service Replacements	Renewal	40,000
	WLC3018	Lake Awoonga - Water Meter Replacements	Renewal	1,525,000
	WLC3019	Lake Awoonga - New Water Meters	New	70,000
	WLC3022	Lake Awoonga - Smart Metering for Water Connections	New	100,000
	WLC4002	Lake Awoonga - Water Scheme Asset Renewal (Pump Stations)	Renewal	80,000
	WLC5005	SCADA Upgrade Lake Awoonga	Upgrade	60,000
	WLC8000	Lake Awoonga Water Scheme Asset Renewal (Valves/Hydrants/Bac	Renewal	40,000
	WLC9012	Paterson Reservoir 2 - New Storage (25.0ML)	New	10,000
	WLC9013	Kirkwood Low Reservoir	New	206,000
	WLC9015	Acquire Reservoir Site 2 (Mt Elizabeth)	New	290,000
	WLC9016	Lake Awoonga - Reservoir Renewals	Renewal	3,096,555
	WLC9017	Kirkwood Low Reservoir Outlet	New	8,000

Group	Project	Project Description	Category	Expenses
Water Assets cont.	WLC9022	SCADA sharing (GAWB)	New	100,000
	WBC6003	Bororen WTP - Install platform to provide safe access	Upgrade	20,000
	WMC2005	Miriam Vale / Bororen - Water Service Replacements	Renewal	3,000
	WMC3018	Miriam Vale / Bororen - New Water Meters	New	500
	WMC3019	Miriam Vale / Bororen - Water Meter Replacements	Renewal	5,560
	WMC3020	Miriam Vale / Bororen - Asset Renewals (Flow Meters)	Renewal	8,000
	WMC4000	Miriam Vale / Bororen - Asset Renewals (Bore Refurb)	Renewal	121,831
	WMC5006	SCADA Upgrade Miriam Vale/ Bororen	Upgrade	60,000
	WAC1008	Water Loss Reduction - Agnes Water	Upgrade	25,000
	WAC2006	Agnes Water / 1770 - Water Service Replacements	Renewal	5,000
	WAC3019	Agnes Water / 1770 - New Water Meters	New	3,000
	WAC3020	Agnes Water / 1770 - Water Meter Replacements	Renewal	45,000
	WAC3021	Agnes Water - Water Asset Renewals (Flow Meters)	Renewal	2,000
	WAC5000	SCADA Upgrade - Agnes Water Water	Upgrade	50,000
	WAC6007	Agnes Water - Water Asset Renewal (Bore Refurb)	Renewal	105,000
	WAC6008	Agnes Water Water Treatment Plant - Ultrafiltration System	Upgrade	975,000
	WAC6010	Agnes Water Water Treatment Plant Upgrade	Upgrade	80,000
	WAC9028	Agnes Water Reservoir Renewals	Renewal	100,000
			Group Total	**8,263,067**
			Strategic Asset Performance Business Unit Total	**58,110,264**

Strategy & Transformation Business Unit

Group	Project	Project Description	Category		Expenses
Strategic Information and Technology	ICT0003	Skype setup in meeting rooms	New		150,000
	ICT0004	Lyons Park CCTV	New		150,000
	ICT0005	IT Hardware (various replacements)	Renewal		440,000
				Group Total	**740,000**
Strategy & Transformation Administration	BDC0113	Philip Street Communities Precinct - Stage 1a	New		7,755,000
	GNC0105	Boyne Tannum Pool	New		250,000
	GNC0106	Marley Brown Master Plan Development	Upgrade		250,000
	GNC0108	Harbour Arbour	Upgrade		175,000
				Group Total	**8,430,000**
				Strategy & Transformation Business Unit Total	**9,170,000**
				Total Capital Purchases	**74,893,341**

EXTERNAL LOAN SUMMARY

LOAN	REPAYMENT PERIOD	LOAN EXPIRY	OPENING BALANCE 1/07/2019	NEW BORROWINGS 2019/2020	DEBT SERVICE PAYMENT 2019/2020	FINANCE COSTS 2019/2020	PRINCIPAL REPAID 2019/2020	LOAN BALANCE 30/06/2020
General	11	15/03/2022	$ 2,589,739	$ -	$ 1,039,033	$ 156,973	$ 882,060	$ 1,707,679
(General) GEC Flat Floor 2012-13	19	15/12/2032	$ 9,485,367	$ -	$ 975,725	$ 475,645	$ 500,081	$ 8,985,286
General Total			**$ 12,075,106**	**$ -**	**$ 2,014,758**	**$ 632,617**	**$ 1,382,141**	**$ 10,692,965**
Airport	19	15/06/2030	$ 48,698,626	$ -	$ 6,232,542	$ 3,110,790	$ 3,121,752	$ 45,576,874
Airport Total			**$ 48,698,626**	**$ -**	**$ 6,232,542**	**$ 3,110,790**	**$ 3,121,752**	**$ 45,576,874**
Water Lake Awoonga	14	15/12/2025	$ 409,407	$ -	$ 79,482	$ 28,538	$ 50,943	$ 358,463
Water - Lake Awoonga Total			**$ 409,407**	**$ -**	**$ 79,482**	**$ 28,538**	**$ 50,943**	**$ 358,463**
Water Miriam Vale	18	15/09/2029	$ 739,454	$ -	$ 98,537	$ 45,758	$ 52,779	$ 686,675
Water - Miriam Vale Total			**$ 739,454**	**$ -**	**$ 98,537**	**$ 45,758**	**$ 52,779**	**$ 686,675**
Water - Agnes Water	21	15/03/2032	$ 9,465,516	$ -	$ 1,029,831	$ 499,898	$ 529,933	$ 8,935,583
Interest Free - Agnes Water Integrated Water and Sewerage	13	1/01/2024	$ 4,420,964	$ -	$ 606,060	$ -	$ 606,060	$ 3,814,904
Water - Agnes/1770			**$ 13,886,480**	**$ -**	**$ 1,635,891**	**$ 499,898**	**$ 1,135,993**	**$ 12,750,487**
Industrial Sewerage	9	15/09/2020	$ 123,855	$ -	$ 105,161	$ 7,795	$ 97,366	$ 26,489
Sewerage - Industrial Total			**$ 123,855**	**$ -**	**$ 105,161**	**$ 7,795**	**$ 97,366**	**$ 26,489**
Calliope Refuse	11	15/06/2022	$ 1,284,733	$ -	$ 465,408	$ 61,070	$ 404,338	$ 880,395
Sewerage - Calliope Refuse Total			**$ 1,284,733**	**$ -**	**$ 465,408**	**$ 61,070**	**$ 404,338**	**$ 880,395**
Sewerage Agnes 1770	17	15/03/2028	$ 4,289,536	$ -	$ 630,158	$ 245,081	$ 385,077	$ 3,904,458
Sewerage - Agnes/ 1770 Total			**$ 4,289,536**	**$ -**	**$ 630,158**	**$ 245,081**	**$ 385,077**	**$ 3,904,458**
Sewerage BITS	18	15/03/2029	$ 9,586,017	$ -	$ 1,359,546	$ 648,832	$ 710,714	$ 8,875,303
Sewerage - BITS Total			**$ 9,586,017**	**$ -**	**$ 1,359,546**	**$ 648,832**	**$ 710,714**	**$ 8,875,303**
Regional Landfill	17	15/06/2028	$ 1,351,925	$ -	$ 209,259	$ 101,226	$ 108,033	$ 1,243,892
Regional Landfill Total			**$ 1,351,925**	**$ -**	**$ 209,259**	**$ 101,226**	**$ 108,033**	**$ 1,243,892**
Sewerage Pipeline and Infrastructure	16	15/03/2028	$ 26,855,529	-	$ 3,838,759	$ 1,358,338	$ 2,480,421	$ 24,375,107
Sewerage - Curtis Island			**$ 26,855,529**	**$ -**	**$ 3,838,759**	**$ 1,358,338**	**$ 2,480,421**	**$ 24,375,107**
Grand Total			**$ 119,300,666**	**$ -**	**$ 16,669,502**	**$ 6,739,944**	**$ 9,929,558**	**$ 109,371,109**

INTERNAL LOAN SUMMARY

Loan from	Purpose of Loan (to)	Repayment Period	Loan Expiry	Opening Balance 1/07/2019	Debt Service Payment 2019/2020	Finance Costs 2019/2020	Principal Repaid 2019/2020	Loan Balance 30/06/2020
Sewerage Reserve	(General) GEC Flat Floor 2013-14	15	30/06/2029	$ 5,558,160	$ 712,831	$ 266,792	$ 446,039	$ 5,112,121
Sewerage Reserve	Curtis Island Sewerage	15	30/06/2029	$ 5,487,624	$ 763,355	$ 356,696	$ 406,659	$ 5,080,964
Sewerage Reserve	Upgrade of Yarwun WWTP	15	30/06/2032	$ 1,577,275	$ 149,934	$ 49,053	$ 100,881	$ 1,476,394
General Total				**$ 12,623,059**	**$ 1,626,120**	**$ 672,540**	**$ 953,580**	**$ 11,669,479**